

# SUSTAINABILITY STATEMENT

## Introduction

The impact resultant to the recent COVID-19 global pandemic had caused a manifest change in the emphasis that corporations now place in supporting their customers, employees, suppliers and the immediate communities they serve. At AFFIN Group we are cognisant of this positive development and have taken steps to weave sustainability into the fabric of our deliverables to key stakeholders. As a progressive financial group that subscribes to creativity and innovation, sustainability is at the core of all that we do. We are committed to aligning and integrating our business strategy and decision-making to balance growth with responsibility so we can deliver sustainable value that benefits our business and the demands of stakeholders in the long term.

As part of our integrated approach, our strategic decisions are aligned with the United Nations Sustainable Development Goals pillars and our policies with Bank Negara Malaysia's CCPT Framework. This enables us to remain competitive and resilient while addressing Economic, Environment, Social and Governance challenges to create a sustainable future going forward.

In this sustainability statement we present our achievements and key milestones as we progress on our transition toward delivering sustainability. Our approach is informed by our materiality assessment and stakeholder engagement that is conducted with regularity.

## ABOUT THIS STATEMENT

### Reporting scope, boundary and guidelines

Our Sustainability Statement showcases our commitment to addressing the Environmental, Social and Governance impacts of our business. It also presents our progress towards incorporating sustainable and responsible business practices into our operations.

The information and data disclosed are for the financial period of the AFFIN Bank Group – from 1st January 2022 to 31st December 2022.

To avoid repetition, we focused on highlighting the latest development of our ESG-related policies, governance and initiatives based on the reporting period. This Sustainability Statement should be read together with our previously published statements and other relevant parts of the annual reports which highlight our established ESG-related policies, governance and initiatives. We supplement our quantitative metrics performance for data comparability in the ESG Performance Data Summary below.



This Sustainability Statement covers our three main business segments which are the Commercial Banking (ABB and AIBB) Investment Banking (AHIBB) and Insurance (AALI and AAGI). The scope was determined based on the significant impact that our operations have on the economy, the environment and community.

This Sustainability Statement was prepared in alignment with the guidelines set out in the Main Market listing requirements on Sustainability Reporting by Bursa Malaysia and guided by best practices of global sustainability frameworks such as the Global Reporting Initiative Standards and the United Nations Sustainable Development Goals.

AFFIN Bank has in place internal reporting procedures for the review of the Sustainability Statement. Prior to the Board of Directors' review, this Statement was reviewed by our Group Board Risk Management Committee and the Group Management Committee. Our objective is to continually improve the quality of our Sustainability Statement. We will consider external assurance in due course.

**Sustainability embedded in our core values**

The principle of sustainability is vital to drive the Group’s success in the long-term. This principle is crystallised in our set of core values that define and shape the Group’s culture and initiatives. These core values are the lenses through which we propel our efforts to serve our customers better and motivate our people to be effective at what they do.

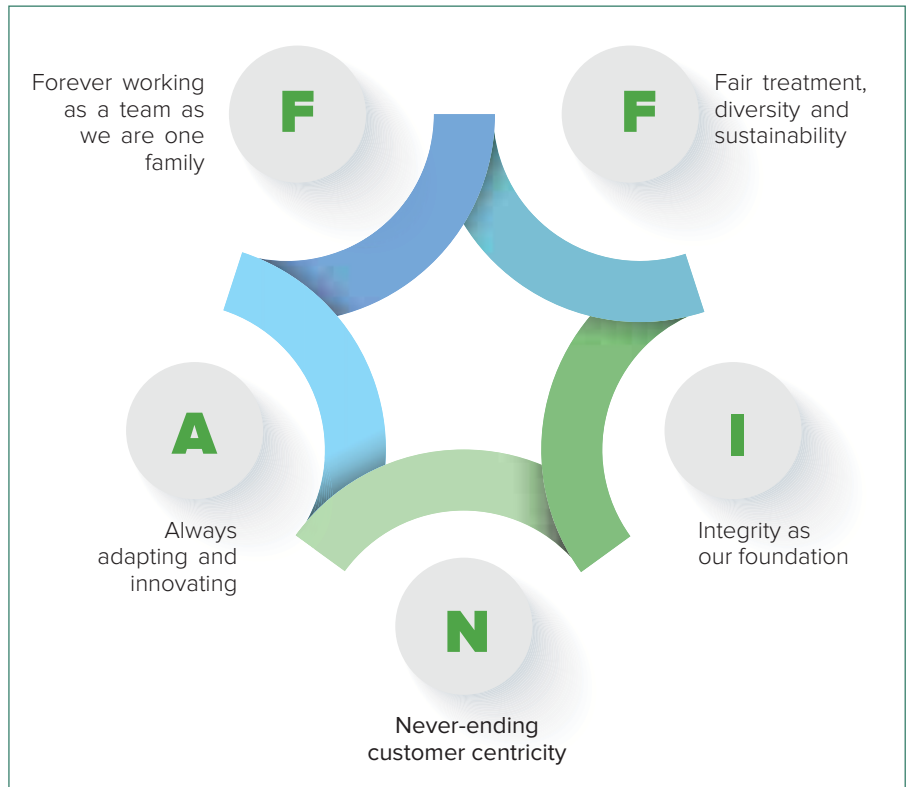
**Our purpose**

To develop and deliver responsible financial solutions that create value for individuals, businesses, the community and the environment.

Our purpose guides our actions, behaviour and strategy toward the delivery of value for the long term. We are cognisant that operating a sustainable business necessitates a thriving economy, a well-functioning society and a healthy environment. We are committed to delivering on this purpose in a manner that is consistent with our values.

**ESG FOCUS AREAS**

The Group’s five-year ESG Roadmap established the foundation and identified key enablers to steer us on our transition to sustainability. The focus areas identified serve to facilitate our objective and integration of ESG implementation across all our business operations. These four focus areas provided a useful framework that serves as a guide in defining our goals and priorities - thereby aligning our actions towards our transition to a robust and sustainable financial services provider.



**People & Culture**

Embed sustainability DNA in our culture and our people

- Create a diverse and inclusive environment for our employees with opportunities for personal and professional advancement so as to enable them to reach their full potential
- Instil the sustainability DNA through the AFFIN core values



**Sustainable Financing**

Support the development of sustainable financial products and services

- Strengthen the implementation of ESG risks considerations into our financing risk assessment
- Explore opportunities in sustainable sectors for sustainable financing, i.e., environmental and social products and financing



**Sustainable Operations**

Promote sustainable operations

- Embrace technology to make processes more efficient and strive toward unrivalled customer service experience
- Transform internal processes and infrastructure to mitigate operational impact on the environment and across the value chain



**Community Support**

Support the immediate communities where we operate

- Optimise community contribution by investing in initiatives with maximum impact and programmes that are vital to supporting the community’s important causes

## SUSTAINABILITY STATEMENT

### AFFIN 5 YEAR ESG ROADMAP

**2022 – 2023**  
Planting the Seeds

#### PILLAR 1 | PROGRESS

Committed to increase our Sustainable Financing ratio within our portfolios while we strive to meet our financial targets



ABB & AIBB

Group

**4%**  
Environmental and Social Financing/Loan per total gross Financing/Loan per year

**50% - 70%**  
Client ESG Risk Assessment

**50%**  
of meeting BNM's Climate Risk Management requirements

#### PILLAR 2 | PEOPLE

Committed towards instilling sound governance across AFFIN that is proficient in ESG risks and opportunities as well as to embrace the values of integrity, diversity and sustainable behavior



Group

**Board & SM**  
ESG-Linked KPI

**Min. 2**  
Number of trainings for Board, SM and Working levels

**1,000**  
Number of CSR programmes beneficiaries

#### PILLAR 3 | PLANET

Committed towards environmental stewardship by reducing our operational environmental footprint and undertaking environmental conservation programmes



ABB & AIBB

**~120,000 kWh**  
Reduction in electricity consumption (5 branches)

**~RM 60,000**  
Amount of estimated electricity cost saved yearly

**10%**  
Reduction in paper usage

**33%**  
ESG Supplier Assessment

**21.8 tonne** of carbon sequestration  
From Environmental Conservation programme (1,000 trees)



## SUSTAINABILITY STATEMENT

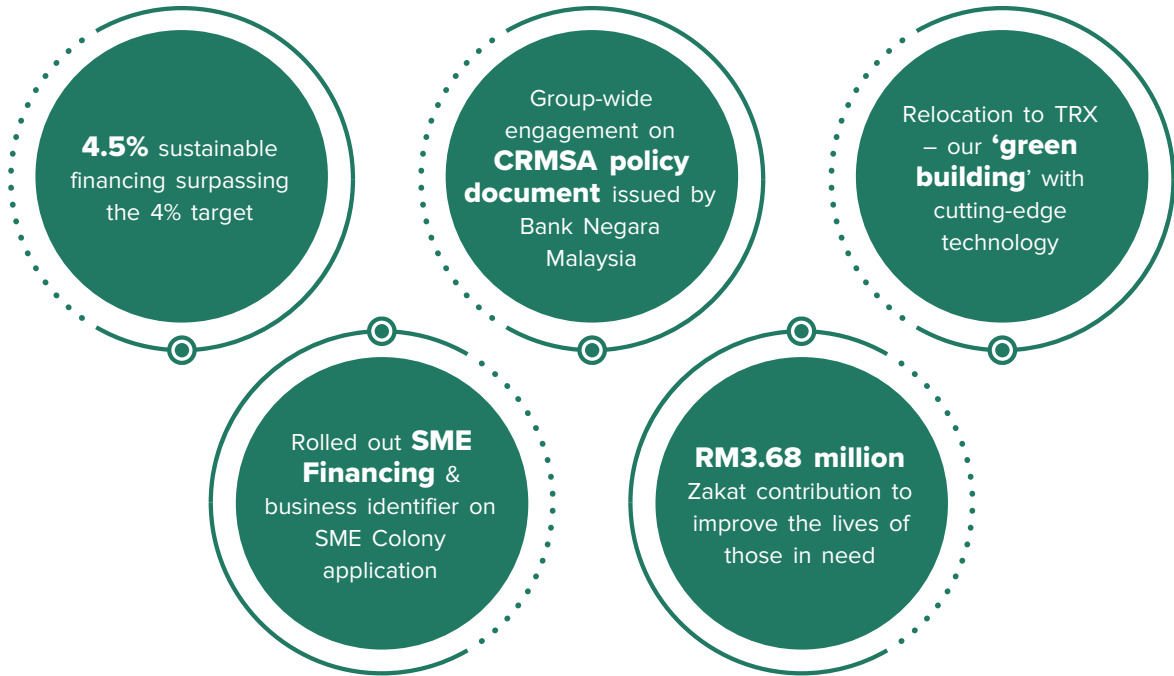
### INTEGRATION WITH THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

As a responsible corporate citizen, we are mindful of our responsibility to subscribe to the five pillars of sustainability – people, planet, partnership, prosperity and peace. In our effort to continue achievement in sustainable growth, we underwrite global efforts by integrating the UN Sustainable Development Goals (UNSDGs) to our four focus areas and deliver AFFIN’s sustainability matters that align with the 12 UNSDG concepts. We do this to create value for our business, the economy, the environment and society at large.

These four focus areas encapsulate our commitment to manage and keep track of the 11 Sustainability Matters that are highlighted in the following sections of this Sustainability Statement.

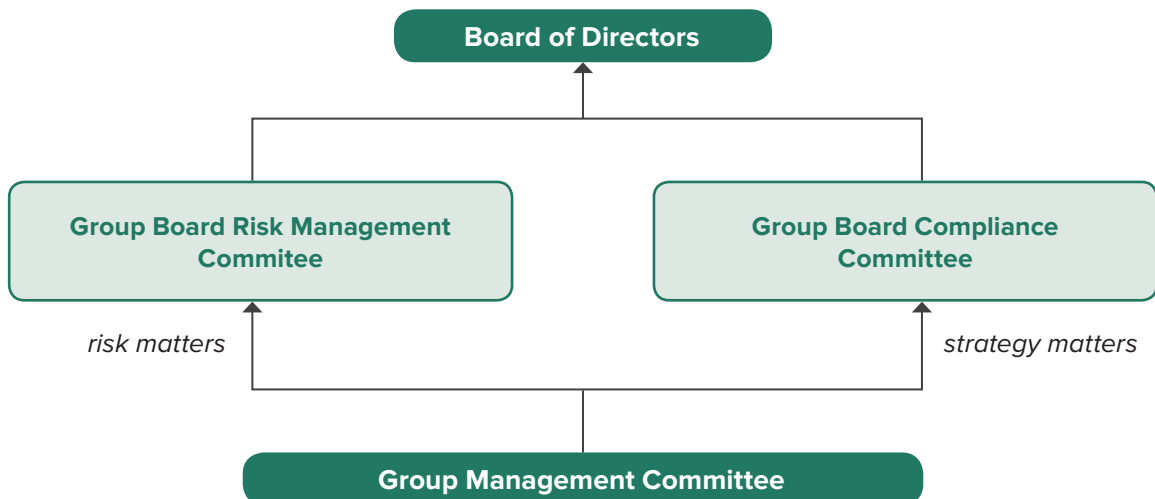
Focus Area	UNSDGs	AFFIN BANK’s Sustainability Matters
 <p>People &amp; culture</p>	    	<ul style="list-style-type: none"> <li>• Ethics &amp; integrity</li> <li>• Fair employment practices</li> <li>• Talent development</li> </ul>
 <p>Sustainable financing</p>	      	<ul style="list-style-type: none"> <li>• Responsible financial services</li> </ul>
 <p>Sustainable operations</p>	   	<ul style="list-style-type: none"> <li>• Digital innovation</li> <li>• Data privacy &amp; security</li> <li>• Client focus</li> <li>• Responsible marketing</li> <li>• Sustainable procurement procedures</li> <li>• Environment management</li> </ul>
 <p>Community support</p>	    	<ul style="list-style-type: none"> <li>• Community development</li> </ul>

**Achievements**



**Sustainability Governance Structure**

The commitment by our leadership to ensure success in our sustainability efforts is pivotal to the effective implementation of ESG matters throughout the Group. They play a vital role in setting the direction towards the entrenchment of AFFIN’s five core values in every employee. The Sustainability Governance Structure that was launched in 2021 was further enhanced with the appointment of a dedicated ESG team led by a senior management personnel as the Group Head of Sustainability to focus on matters related to ESG across the group. The Head of Sustainability, Ahmad Nadjme Yusuf has a direct reporting line to the Group Chief Corporate Strategy Officer (GCCSO) Abdul Malek Mohamed Said. In matters relating to sustainability, ESG strategic matters come under the purview of the Group Board Compliance Committee (GBCC) whilst ESG risk management matters are discussed at the Group Board Risk Management Committee (GBRMC).



## SUSTAINABILITY STATEMENT

### MATERIALITY ASSESSMENT

Our materiality assessment process involves a thorough review of the issues that affect the Bank’s ability to generate returns, create value and ensure its sustainability. The assessment involves four steps:

**STEP 1:  
IDENTIFICATION  
OF SUSTAINABILITY  
MATTERS**



Sustainability matters are identified by taking into account both internal and external factors, together with current as well as the emerging global risks and opportunities affecting the financial services industry. We also made cross references with industry-specific materials and publications such as the UN SDG Industry Matrix for Financial Services and sustainability disclosures by peer organisations.

**STEP 2:  
STAKEHOLDER  
ENGAGEMENT**



We conducted Stakeholder Engagement sessions with both our internal and external stakeholders to gauge their perception on the identified sustainability matters. From this engagement, we are also able to ascertain their expectations on the management of each of the sustainability matters. For this reporting cycle, we have engaged over 120 stakeholders both internally and externally.

**STEP 3:  
SUSTAINABILITY IMPACT  
ASSESSMENT**



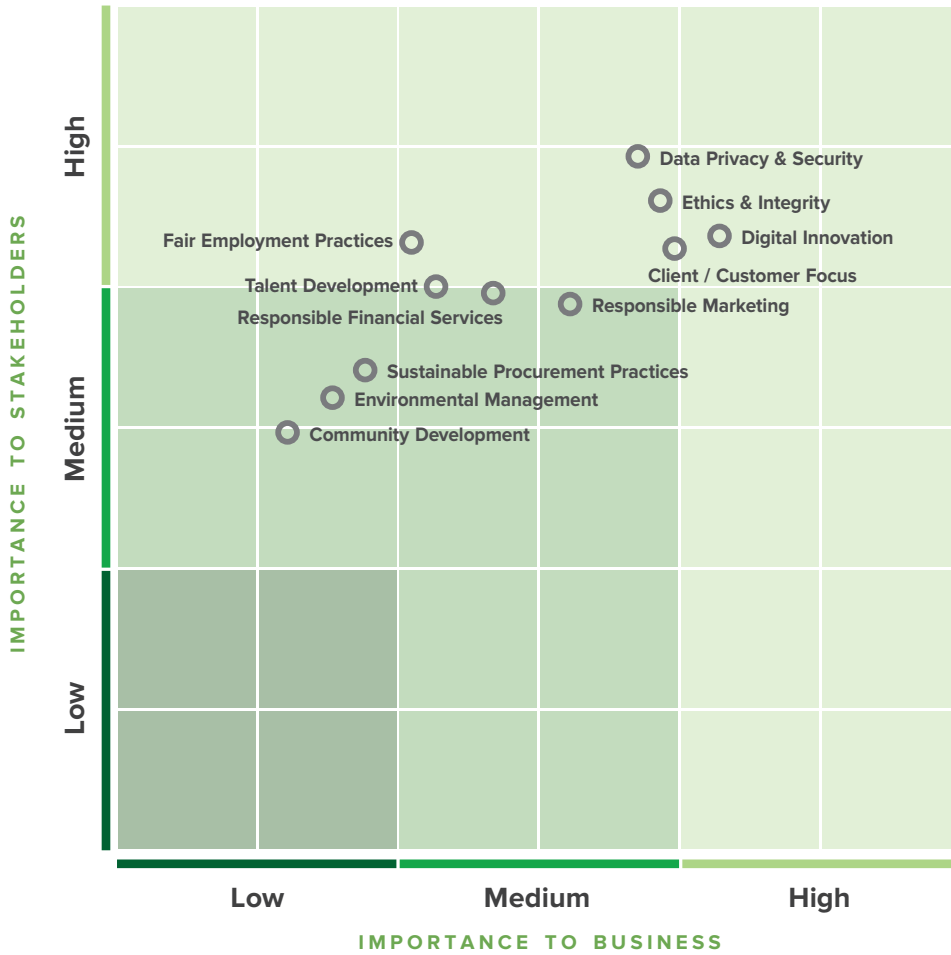
The aim of this exercise was to determine the level of importance of the sustainability matters to the Group’s business operations. Our SWG members and other key personnel from various functions across the Group participated in this exercise. We leveraged on our existing business risks evaluation parameters to rate the likelihood and impact of occurrences of risks events. We also performed assessments on the likelihood and impact of the materialisation of opportunities associated with these sustainability matters.

**STEP 4:  
PRIORITISATION  
OF SUSTAINABILITY  
MATTERS**



Guided by Bursa Malaysia’s Materiality Assessment Sustainability Toolkit, we have incorporated the findings of the steps to prioritise the top 11 topics that are important to our stakeholders and business. The result of this exercise is represented in our materiality matrix shown on the following page.

**MATERIALITY MATRIX**



The sustainability matters are subsequently grouped into the three (3) themes tabled below. The sustainability matters act as key focus areas for us to develop our holistic strategic vision, governance structure and operations to derive value to both our business and stakeholders. Efforts to manage and monitor the Group’s performance of these sustainability matters are discussed in subsequent sections of this Report.

THEME 1	THEME 2	THEME 3
<b>SUSTAINABLE FINANCIAL SERVICES</b>	<b>SOCIALLY-RESPONSIBLE EMPLOYER</b>	<b>SUPPORTIVE COMMUNITY DEVELOPMENT</b>
<p>Our commitment towards integrating sustainability practices in delivering our products and services</p> <ul style="list-style-type: none"> <li>• Digital Innovation</li> <li>• Data Privacy &amp; Security</li> <li>• Ethics &amp; Integrity</li> <li>• Client/Customer Focus</li> <li>• Responsible Marketing</li> <li>• Responsible Financial Services</li> <li>• Sustainable Procurement Practices</li> </ul>	<p>Our commitment towards becoming a talent incubator and magnet that supports development and acts in the best interest of our employees through an inclusive workplace</p> <ul style="list-style-type: none"> <li>• Fair Employment Practices</li> <li>• Talent Development</li> </ul>	<p>Our commitment towards minimising the environmental impacts of our business activities and engaging positively with society at large</p> <ul style="list-style-type: none"> <li>• Environmental Management</li> <li>• Community Development</li> </ul>



## SUSTAINABILITY STATEMENT

Material matters are those that have the most impact on our ability to create long-term value. These matters influence how our Sustainability Governance steer the Group in managing the sustainability risks and opportunities.

### IMPORTANCE TO OUR BUSINESS AND STAKEHOLDERS

Risks	Opportunities
<b>Digital Innovation</b>	
<ul style="list-style-type: none"> <li>• BNM's issuance of the new Digital Bank Licenses will introduce a new range of competitors who are technologically more advanced and appeal to the customers of today and tomorrow</li> <li>• Failure to embrace and keep up with digitalisation would put the Group at risk of having products and services that are no longer relevant to our customers, slower and outdated processes and the Group having limited knowledge of our customers</li> <li>• Poor digital planning and implementation may result in substandard services, security concerns and frequent services downtimes</li> </ul>	<ul style="list-style-type: none"> <li>• A successful digital transformation will allow the Group to respond and innovate quickly to meet changes in the market and customer demands to remain relevant and competitive</li> <li>• Digitalisation will also enable us to provide more efficient services, reduce turnaround time and a more targeted sales and efficient marketing efforts</li> <li>• Digital banking will allow the Group to lower the cost of doing business as well as reach out to a wider customer demographics (i.e. the underserved or unserved markets)</li> </ul>
<b>Data Privacy &amp; Security</b>	
<ul style="list-style-type: none"> <li>• Breaches of information and cyber security will result in loss in customers' trust, potential monetary losses and may attract regulatory redressals</li> <li>• Severe breaches may also result in damaging disciplinary actions or clamp-downs by the authorities</li> <li>• The pace in which technologies are developing makes it more difficult to protect information</li> </ul>	<ul style="list-style-type: none"> <li>• Established record in information and data security will help build customer trust and a positive reputation for the Group</li> </ul>
<b>Ethics &amp; Integrity</b>	
<ul style="list-style-type: none"> <li>• Unethical conduct and poor corporate governance practices may result in monetary losses, reputation loss and disciplinary actions by the authorities</li> </ul>	<ul style="list-style-type: none"> <li>• Continuous strengthening of corporate governance will result in improvements in the Group's operations and performance</li> <li>• Established record in governance and integrity will help build customer trust and a positive image for the Group</li> </ul>
<b>Client / Customer Focus</b>	
<ul style="list-style-type: none"> <li>• Failure to establish robust customer/client management policies and programmes will lead to a loss in customers and business</li> <li>• Lack of understanding and ability to serve the needs of our customers/clients will result in significant business and financial risks</li> </ul>	<ul style="list-style-type: none"> <li>• Focusing on the following efforts will differentiate our products and services, hence creating customer loyalty:               <ol style="list-style-type: none"> <li>1. To maintain high standards of customer engagement, experience and satisfaction; and</li> <li>2. To remain agile in offering new products and services that cater to customers' needs</li> </ol> </li> </ul>
<b>Responsible Marketing</b>	
<ul style="list-style-type: none"> <li>• Failure to observe fair marketing standards will give rise to compliance and reputational risks</li> <li>• Failure to deal with customers in a fair, transparent and ethical manner will adversely erode stakeholders' and customers' trust and lead to a loss in customer base, business and reputation</li> </ul>	<ul style="list-style-type: none"> <li>• Customers are more likely to do business with institutions that they trust</li> <li>• Institutions that are transparent, ethical and fair in their business conduct, products, services and marketing efforts will attract and retain customers and investors</li> </ul>

### IMPORTANCE TO OUR BUSINESS AND STAKEHOLDERS

Risks	Opportunities
<b>Responsible Financial Services</b>	
<ul style="list-style-type: none"> <li>There has been a rise in public demands for financial institutions to provide financing towards more responsible corporate activities. This may have an impact on our potential customer base and compliance cost</li> <li>Failure to adopt responsible financing practices may give rise to credit and reputational risks to the Group</li> </ul>	<ul style="list-style-type: none"> <li>The Group may explore new areas such as renewable energy and energy-efficient financing</li> <li>Lending and investment practices can be improved to avoid borrowers with poor ESG records</li> </ul>
<b>Fair Employment Practices</b>	
<ul style="list-style-type: none"> <li>Failure to keep up with changes in employment practices and to provide safe working conditions may lead to low morale, low productivity and adverse loss of talent</li> <li>Failure to promote communication between employees and management may give rise to workforce disputes and talent related risks</li> </ul>	<ul style="list-style-type: none"> <li>Establishing a robust employee welfare and talent management framework will contribute to a productive working environment, increase staff morale, improve workforce productivity and operating efficiency</li> </ul>
<b>Talent Development</b>	
<ul style="list-style-type: none"> <li>Failure to attract and retain talent impedes succession planning and business growth</li> <li>Employees face the risk of obsolescence if they are not equipped with the required skill sets in today's operating environment</li> </ul>	<ul style="list-style-type: none"> <li>Our workforce can be reskilled, upskilled and/or challenged to improve the quality of our services, efficiency of operations and increased output</li> <li>Talent development practices will improve staff retention, employee morale and succession planning programmes</li> </ul>
<b>Sustainable Procurement Practices</b>	
<ul style="list-style-type: none"> <li>Involvement and engagements with suppliers/vendors/contractors with poor ESG practices may give rise to reputational risks to the Group and loss of stakeholder confidence</li> <li>Dealing with suppliers with poor ESG practices will also result in higher supply chain cost and potential operational disruptions</li> </ul>	<ul style="list-style-type: none"> <li>ESG considerations in the Group's procurement practices will help ensure continuous supplies from responsible sources</li> <li>Involvement in sustainable and responsible value chains will safeguard the Group's business image and bolster appeal to responsible investors</li> </ul>
<b>Environmental Management</b>	
<ul style="list-style-type: none"> <li>Failure to effectively manage our environmental footprint may lead to unnecessary consumption of resources and wastage</li> </ul>	<ul style="list-style-type: none"> <li>Sound management on energy consumption, water usage and waste management will help reduce operational costs and instill an environment-friendly culture amongst the workforce</li> </ul>
<b>Community Development</b>	
<ul style="list-style-type: none"> <li>Failure to conduct effective local community engagements may lead to a breakdown in relationship with the surrounding community and potential loss in trust and business</li> </ul>	<ul style="list-style-type: none"> <li>Engaging in strategic community programmes by integrating our core competencies to help resolve social or economic issues will improve the Group's image and reputation, gain trust from the local society and improve the Group's local business presence</li> </ul>

# SUSTAINABILITY STATEMENT

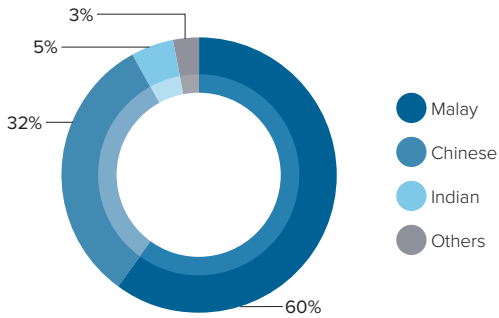
FOCUS AREA

1

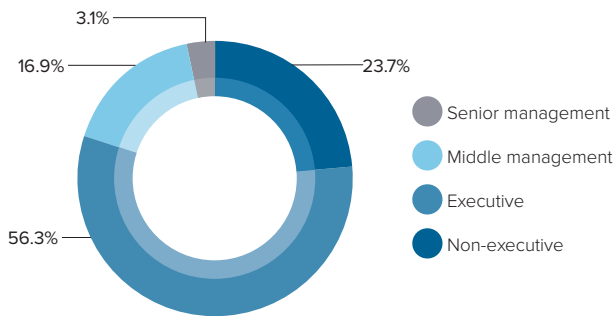
## PEOPLE & CULTURE



Workforce by ethnicity



Workforce by position



Amount invested in employee training programmes



**RM11.5 million**

Number of employees sponsored for training



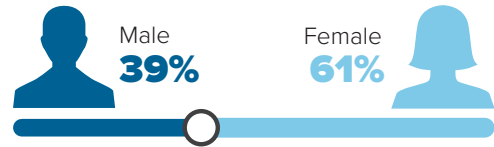
**13,372 employees**

Number of employees certified with professional industry certification

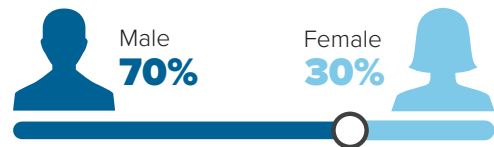


**844 employees**

Workforce by gender

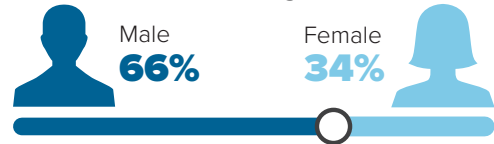


Board gender composition

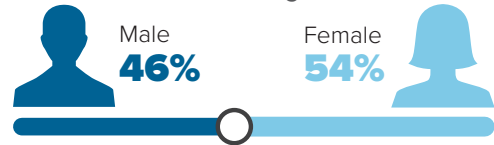


Workforce position (males compared to females)

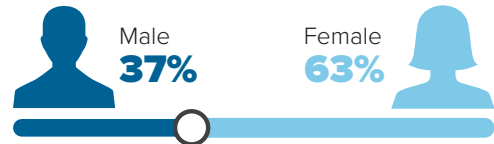
Senior management



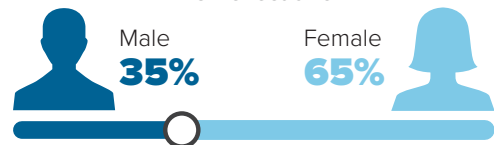
Middle management



Executive



Non-executive





### Employee training

- Group-wide amount of sponsorship for employee training
- Number of employees certified with professional industry certification
- Total training hours per employee

### Sustainability DNA within our work-force

We aspire to be **‘the most inspiring company to work for’**. Our journey towards this mission is guided by three transformation pillars:



#### Culture

High performance culture teams



#### People solutions

To be a trusted advisor and a credible business partner



#### Talent & development

Building talent & leadership bench for business sustainability

**Note:** Our People transformation efforts are detailed in the Management Discussion and Analysis on page 73 of this annual report

### Headcount Trending

Category/ Movement	Senior Management (SM)	Middle Management (MM)	Junior Management (JM)	Sales	Non- Management (NM)	Total
New Hires	1	3	12	34	0	50

### Enhancing Employees Capability

ITEMS (For FYE 2022)	ABB	AIBB	AHIBB
Amount invested in Employee Training Programmes* (*Inclusive of HRD Corp levy payment for FYE2022)	7,447,644.00	2,504,138.00	1,549,675.00
Number of employees sponsored for employee training** (**Total training participation excluding eLearning)	12,228	333	811
Types of employee training	Soft skills, Technical, Compliance, Leadership		
Number of employees certified with professional certificate	724	28	92
Total training hours per employee a year (Average training hours per employee/year – Classroom only excluding eLearning)	18	17	14

## SUSTAINABILITY STATEMENT

### OUR ESG LEADERSHIP

In the promotion of a culture of ethics and integrity throughout the Group, the senior leaders are the role models to maintain excellent standards of honesty, transparency and positive values through policies related to corporate governance.

*Note: For more information on our policies related to corporate governance, please refer to the section on Corporate Governance Overview statement.*

In FY2022, ESG topics continue to be uppermost on our leadership's agenda. The key topics rendered during this financial year under review include climate risk with compliance to Bank Negara Malaysia regulations as provided in the CCPT guidelines and the CRMSA policy document, meeting the sustainable finance target of 4% and community support where we participated in mangrove and tree planting.

ESG leadership demands that knowledge on governance is prevalent in our culture. Our people need to be mindful that their conduct during the execution of their duties contribute to maintain confidence and trust among our stakeholders. Towards this, the Group conducts regular training for all relevant employees on issues that are indispensable in the financial services industry. These include programmes on Anti-money laundering, Anti-terrorism financing and data privacy as well as security. Towards the development of a future-ready workforce, the Group also provides training on digitalisation that emphasises digital awareness and power-up programmes.

The Future of Work (FoW) programme provides a people-first approach that would future-proof employees to navigate an environment that is increasingly gravitating towards digitalisation. Employees are up-skilled and re-skilled to build an enterprising mindset and develop business skill set for emerging roles that are currently in demand across the Group. ABB also

provides sponsorship for employees' personal development through certification and qualification offered by the Asian Institute of Chartered Bankers (AICB). Future-proofing jobs and facilitating our people with relevant skills are essential to foster a sustainable organisation.

A mandatory e-Learning programme on Introduction to Sustainability for all employees was rolled out in the second quarter of 2022. The programme is conducted in Bahasa Melayu and English to ensure awareness and comprehension. The topics addressed include ESG, the impact of climate change and the roles of financial institutions in achieving sustainable development.

Our people are our prized assets who enable the Group toward achieving success. As such, the Group is committed to building a dynamic and engaged workforce by embracing diversity, equality and inclusivity as well as developing meaningful engagement for continual improvement. As part of our equal opportunities and inclusivity in employment practices, we employ individuals with disabilities. However, during the financial year under review there was no new hire for people with disabilities.

Innovation is a significant tenet of sustainability and imperative for fit-for-future jobs. Across the Group, emphasis is given to continual improvement and a culture of innovation among all employees. ABB was the first to pilot a programme to encourage the simplification of ideas and celebrate small wins. The programme was branded the AXAHackathon.

The health and safety of our employees is always a priority, especially as we traversed the post-pandemic stage in 2022. Strict Standard Operating Procedures (SOPs) on preventing COVID-19 infection continue to be upheld to ensure employees keep each other safe while in their workplace.

**“OUR PEOPLE ARE OUR PRIZED ASSETS WHO ENABLE THE GROUP TOWARD ACHIEVING SUCCESS. AS SUCH, THE GROUP IS COMMITTED TO BUILDING A DYNAMIC AND ENGAGED WORKFORCE BY EMBRACING DIVERSITY, EQUALITY AND INCLUSIVITY AS WELL AS DEVELOPING MEANINGFUL ENGAGEMENT FOR CONTINUAL IMPROVEMENT.”**





## POLISI KESELAMATAN DAN KESIHATAN PEKERJAAN

Kumpulan AFFIN komited dalam memastikan semua pekerja, pelanggan dan pelawat yang berada di persekitaran premis kami dalam keadaan selamat dan bebas dari sebarang ancaman/bahaya.

Pihak Pengurusan dan Pekerja bertanggungjawab untuk:

- Menyediakan dan mengekalkan persekitaran tempat kerja yang selamat dan sihat bagi semua pekerja, pelanggan dan setiap individu yang menjalankan tugas dan urusan di premis kami.
- Membantu dalam mengenalpasti kawasan yang berbahaya di persekitaran tempat kerja dan premis kami dan memastikan bahaya yang dikenal pasti dihapuskan atau dikurangkan ke tahap yang boleh diterima.
- Mengadakan latihan dan program-program kesedaran berkaitan dengan keselamatan dan kesihatan pekerjaan dan melibatkan penyertaan pekerja dan perundingan mengenai perkara yang berkaitan dengan keselamatan dan kesihatan pekerjaan.
- Mengkaji semula Polisi Keselamatan dan Kesihatan Pekerjaan dari semasa ke semasa bagi menjamin keberkesanan polisi tersebut dan akan dimaklumkan kepada semua pekerja.

Adalah menjadi polisi kami untuk mematuhi semua peruntukan Akta Keselamatan dan Kesihatan Pekerjaan 1994 (Akta 514), Peraturan-Peraturan serta Tata Amalan. Dalam usaha mencapai objektif, semua pihak perlu mengambil bahagian dalam memastikan persekitaran tempat kerja yang selamat dan sihat untuk semua pekerja, pelanggan dan pelawat premis kami.

Kami menyambut baik cadangan dan idea-idea anda untuk menjadikan Kumpulan AFFIN sebuah tempat kerja yang lebih baik. Sila emel kami di [affinpeopleoffice@affingroup.com](mailto:affinpeopleoffice@affingroup.com)

## OCCUPATIONAL SAFETY & HEALTH POLICY

*AFFIN Group is committed to ensure safe, healthy and hazard free environment for all employees, customers and visitors within our premises.*

*The Management and Employees are responsible to:*

- *Provide and maintain a safe and healthy environment for all employees, customers and other persons who carry out duties and business at our premises.*
- *Assist in identifying hazardous areas and subsequent problem-solving processes within the workplace and premises and to ensure identified hazards being eliminated or reduced to acceptable level.*
- *Create occupational safety and health awareness enhancement training and programmes for the employees and to involve employees participation and consultation on matters related to occupational safety and health.*
- *Review Occupational Safety and Health Policy from time to time to ensure its effectiveness and will be communicated to all employees.*

*It is our policy to comply with all provisions of the Occupational Safety and Health Act 1994 (Act 514), its Regulations and approved Codes of Practice. In order to achieve the objectives, all parties need to participate in ensuring a safe and healthy environment for all employees, customers and visitors within our premises.*

*We welcome your suggestions and inputs to make AFFIN Group a better workplace. Please email us at [affinpeopleoffice@affingroup.com](mailto:affinpeopleoffice@affingroup.com)*

**DATUK WAN RAZLY ABDULLAH**  
Presiden & Ketua Pegawai Eksekutif Kumpulan  
President & Group Chief Executive Officer

Tarikh/Date: 01 / 01 / 2023

## SUSTAINABILITY STATEMENT

### WALKING THE TALK IN SUSTAINABILITY

Our aim is to promote a healthy corporate culture where governance, superior standards and professionalism is embedded in the DNA of all our employees. We subscribe to the fact that a conducive corporate culture is key to attracting and keeping quality talent. Quality talent provides the Group with an edge in our objective to provide unsurpassed customer service. The Code of Ethics and Code of Conduct serve to guide employees in discharging their duties and sets out the standards of excellent banking practices.

The Code of Conduct outlines the business conduct and ethical business practices to promote compliance with the Group’s coveted conduct of its employees, policies and procedures as well as applicable laws and regulations. These codes are introduced to new employees during induction programmes and distributed to all employees through the internal communication platforms on a regular basis.

In ensuring that all employees achieve buy-in in the principles of sustainability, the Group’s five core values are regularly communicated via the Sustainability Digest – a weekly e-poster that showcases how sustainability can be achieved through contributable behaviour. The bilingual Digest is published in Bahasa Melayu and English to ensure better comprehension of the desired messages. Weekly quizzes are also introduced on these platforms to test awareness and make learning about sustainability fun. At every fourth issue of the publication, a ‘Walk the Talk’ slot shares sustainable behaviour practices observed by the AFFIN Family and senior management personnel also contribute their success stories.

### Encouraging appreciation for the environment

Climate change, excessive carbon emission and wasteful energy consumption are major contributors to the rate of decline in the environment. As the Group gravitates toward ‘green’ consciousness and responsible banking, we rally our employees to be aware of the importance of conserving the environment. During the financial year under review, a mangrove planting and tree planting initiatives were organised to address the conservation of the environment.

AFFIN x UiTM GrowGrove was a mangrove planting programme that saw the replanting of 400 mangrove saplings at the Pusat Pendidikan Hutan Paya Laut, Sungai Acheh, Nibong Tebal, Pulau Pinang. The programme on 26th June 2022 involved 100 students and 15 AFFIN personnel.

“ AS THE GROUP GRAVITATES TOWARD ‘GREEN’ CONSCIOUSNESS AND RESPONSIBLE BANKING, WE RALLY OUR EMPLOYEES TO BE AWARE OF THE IMPORTANCE OF CONSERVING THE ENVIRONMENT





On 11th November 2022, the AFFIN x MJB tree planting programme was organised to raise public awareness on the importance of river conservation for protecting the surrounding eco-system and flood mitigation purposes. A total of 300 trees from the Raintree species – *Samanea saman*, were planted. These trees have deep roots, strong trunks and their branches canopy provide excellent shade. 100 trees were planted at the Sungai Sri Buntan area in Bandar Baru UDA and 200 trees were planted at Kampung Pasir and Jalan Abdul Samad, Johor Bharu, by the MJB Landscape Department. Approximately 300 people, comprising AFFIN personnel, the local community and students from local schools attended the launch event that included activities such as tree-planting, gotong-royong to clean the area and a workshop on making products based on the micro-organism method.



On 24 November 2022, the AFFIN x FRIM tree planting programme that is aimed at raising public awareness on the importance of forest conservation was organised at the FRIM Research Station at Selandar, Melaka. 150 volunteers from AFFIN and FRIM planted 500 saplings of the *Dipterocarpus* and *Eucalyptus* – a fast-growing evergreen, species. The tall hardwood tropical trees of the *Dipterocarpus* species are the source of valuable timber; aromatic oils and resin while the fast-growing evergreen *Eucalyptus* species is a source for timber, pulpwood, honey production and essential oils.



## SUSTAINABILITY STATEMENT

FOCUS AREA

2

### SUSTAINABLE FINANCING



COMMUNITY BANKING DIVISION

**RM686  
MILLION**

CATEGORY OF FINANCING:  
SOCIAL & ENVIRONMENT



ENTERPRISE BANKING DIVISION

**RM729.43  
MILLION**

CATEGORY OF FINANCING:  
SOCIAL & ENVIRONMENT



**4.5%**  
=  
**RM2.6  
BILLION**

CORPORATE BANKING DIVISION

**RM1.229  
BILLION**

CATEGORY OF FINANCING:  
SOCIAL & ENVIRONMENT



**Astute financing solutions to address climate risk issues and ESG challenges**

Current upheavals in climate change due to global warming are real threats that can impact sustainability of the economy in the long term. As a caring financial services provider, we are cognisant of the challenges faced by our customers as they progress in their efforts to maintain sustainability as they transition to a low-carbon economy. As such, we work with clients and customers to respond to these climate risk issues and ESG challenges by developing financial solutions that support sustainable development.

**Group credit policy on sustainable financing**

This policy, that was designed according to the guidelines provided in the Climate Change and Principle-based Taxonomy (CCPT) document issued by Bank Negara Malaysia, was introduced in August 2021. It provided a robust frame-work to identify and classify customers and counter-parties. In FY2022, the commitment to uphold the principles of ‘responsible lending’ as championed in the Group Credit Policy continues and ESG considerations have now become part of the Group’s credit culture.

**Supporting transition to low carbon economy**

For the financial year under review, we continued to support businesses that are moving towards a low carbon economy with sustainable financing for a 10MWac Large Scale Solar (LSS) at Nibong Tebal, Penang and a 3MW biogas plant at Maran, Pahang. The financing of these projects - 20MWac LSS and the 1.56MW biogas plant, have contributed to the avoidance of 14,600 tonnes and 1,138.8 tonnes of carbon emission respectively.

Going forward, the Group aims to increase investment in ‘green’ financing in congruence with the targets in the five-year ESG Road-map. Focus would be given to exploring opportunities in the Renewable and Energy Efficiency sector primarily on Large Scale Solar (LSS) and expansion of our green market segment that would include electric vehicle (EV) infrastructure.

**Sri Senggora Biogas Power Plant**

On 8<sup>th</sup> March 2023, the ESG team conducted a site visit to Kilang Kelapa Sawit Sri Senggora, at Kampung Belimbing in Maran, Pahang, a Biogas power plant financed by AFFIN. Sri Senggora complies to the Malaysian Sustainable Palm Oil (MPSO) standard throughout their operations with an average supply from approximately 30-40 sources. This plant generates 3MW of power, with 20% of output utilised for their own needs and 80% of output sold under the Feed-in Tariff (FiT) system as determined by the Sustainable Energy Development Authority (SEDA). Malaysia’s FiT system obliges Distribution Licensees (DLs) to buy electricity produced from renewable resources (renewable energy) from Feed-in Approval Holders (FIAHs).

It was discovered that on average palm oil meal discharge (POME), a feedstock for biomethane production abundantly available at all palm oil mills, emits 15m<sup>3</sup> of methane per month whereas the Sri Senggora biogas power plant would emit only 0.8 tonne of POME which is equivalent to roughly 12m<sup>3</sup> of methane.

The climate change impact faced by the Sri Senggora plant include the La Nina phenomenon which caused heavy rainfall during usually normal weather in Malaysia and the El Nino that resulted in below-average rainfall causing a decline in palm oil yields and increase in global prices.



## SUSTAINABILITY STATEMENT

### Responsible investment role

In our role to influence change towards greater sustainability we encourage the market to espouse responsible investment strategies that integrate ESG elements. We are guided by the Securities Commission Malaysia’s Sustainable & Responsible Investment (SRI) Sukuk framework and the ASEAN Green Bond Standards in developing ESG-related products and services via Affin Hwang Investment Bank Berhad (AHIBB). AHIBB aims to increase the share of green assets in our portfolio as well as improve and enhance our income stream for ESG assets.

Our Treasury division is committed to employing ESG risk level assessment as well as monitoring ESG-related exposure of our investments.

We continue to advance Bank Negara Malaysia’s Value-Based Intermediation (VBI) principles that align with the creation of sustainable value and making a positive impact on the community and the environment. This includes collaborating with other industry players to strategically advance the VBI agenda among the Islamic financial institutions in Malaysia under the VBI Community of Practitioners platform. The collaboration is guided by the following mandates:

- 1 To serve as a single reference point to identify possible impediments related to VBI;
- 2 To spur industry-wide VBI initiatives;
- 3 To promote continuous industry-wide knowledge exchange; and
- 4 To expand the pool of expertise and talent in VBI in Malaysia

In early 2022, AIBB’s participation in the sub-working group of the VBIAF second cohort of the Sectorial Guide Working Group (SGWG) to develop the sectorial guide for the manufacturing industry was published on the Association of Islamic Banking and Financial Institutions Malaysia (AIBIM) website. The listing was open for public consultation from 7th October 2021 till 7th January 2022.

### Responsible investing policy

Our responsible investing policy aligns with the guidelines in Bank Negara Malaysia’s CCPT framework. The drafting of the policy includes consideration for industry best practices as well as the investment objectives and risk profiles of our clients. Affin Hwang Asset Management’s responsible investing policy applies to all internally-managed funds. The policy requires that ESG consideration be integrated into investing strategy, supplemented by two exclusion policies – the sanctioned countries and controversial weapons. Since we consider ESG as a risk management tool, applying ESG risk factors in investment assessment allows us to take a more holistic and integrated view of the companies we invest in. We focus on material ESG risks and opportunities that the investee company faces and assess their ability to manage these issues. We also consult external ESG ratings reports as well as utilise internal questionnaires and engagement with industry players to have a grasp of the material ESG issues.

**“ WE FOCUS ON MATERIAL ESG RISKS AND OPPORTUNITIES THAT THE INVESTEE COMPANY FACES AND ASSESS THEIR ABILITY TO MANAGE THESE ISSUES. ”**

As ESG risk factors are continually evolving we conduct regular engagements with investee companies to facilitate information and knowledge exchange. This is aimed at encouraging the investee companies to uphold preferred standards of governance and sustainability.

The responsible investment (RI) approach also applies to our insurance business. We define RI as the integration of ESG considerations into our investment processes and ownership practices. Sector-based restrictions apply to companies that face acute environmental, ethical, human rights and social challenges. These include coal mining and coal-based power generation, controversial weapons, food commodity derivatives, palm oil, tar oil, sands and associated pipelines and tobacco. An underwriting and business exclusion (coal, controversial weapons, palm oil, tobacco and sanctions) guideline facilitates compliance in the under-writing process.

**Continual efforts toward financial inclusion**

The Group is committed to help businesses, especially SMEs and start-ups, to scale up and be part of the contributing economy. At the same time, we guide them on how to embrace ESG for greater sustainability. We are mindful to offer support to segments that are underserved – such as women entrepreneurs. The Enterprise Banking division offers financial solutions that point toward financial inclusion with a target of 10% of the total financing portfolio to be from sustainable products and services by 2025. Commencing in 2022, the division is expanding its sustainable finance portfolio to ‘green’ financing that includes BizSolar Financing as part of our offering.

Our award-winning SME Colony application supports the growth of SMEs and the underserved segments by helping the community improve their business knowledge, enhance financial well-being and expand commercial networks among

business partners. As they are the backbone of Malaysia’s economy, SMEs are the drivers of the nation’s productivity and innovation with enormous upside potential. In line with the National Agenda for Entrepreneurship and the United Nations Sustainable Development Goals, the SME Colony application is the Group’s digital technology solution to spur the growth of SMEs – with emphasis on the social component that is woven with intrinsic ESG elements.

“THE GROUP IS COMMITTED TO HELP BUSINESSES, ESPECIALLY SMEs AND START-UPS, TO SCALE UP AND BE PART OF THE CONTRIBUTING ECONOMY.”



**AFFIN Solar Financing-i Official Launch**

AFFIN BANK launched AFFIN Solar Financing-i, a sustainable and personal financing plan for customers to purchase and install solar panels at their properties. The launch event, which took place at Menara AFFIN @TRX, included the exchange of MOU documents with eight solar panel companies and was witnessed by AFFIN ISLAMIC’s CEO, Nazlee Khalifah and its Chairman, Haji Musa bin Abdul Malek.

## SUSTAINABILITY STATEMENT

FOCUS AREA

3

# SUSTAINABLE OPERATIONS



WATER CONSUMPTION

**90,726 M<sup>3</sup>**  
(40% REDUCTION)



ENERGY CONSUMPTION

**15,027,708 kWh**



PAPER CONSUMPTION (AT HQ)

**23,482 kg of paper usage = 10,035 reams**  
(30% REDUCTION)



INSTALLED SOLAR PANELS

**12 AFFIN branches nationwide**



NET PROMOTER SCORE

**NPS Score: +41**

Note: Figures only for ABB, AIBB & AHIBB

### TRX – OUR GREEN BUILDING

TRX is a state-of-the-art project where sustainability is a key element embedded into its Development Code. We have the Energy Efficiency infrastructure towards higher energy efficiency to lower operating cost and reduction in carbon footprint. AFFIN's new building is also certified with both Green Building Index (GBI) & Leadership in Energy and Environmental Design (LEED) – Gold, that signifies a certification for highly efficient, cost-saving green buildings.

#### TRX – Energy and Resource Conservation Features

##### WATER EFFICIENCY

Maximise the use of alternative water resources, while reducing potable water consumption

##### ENERGY EFFICIENCY

Infrastructure with higher energy efficiency to lower operating cost and reduce carbon footprint

##### INDOOR ENVIRONMENTAL QUALITY

Promotion of Green Education awareness and long-term benefits to the health and well-being of employees

##### TRANSPORTATION AVAILABILITY ALTERNATIVE

Well-connected development with easy access to the only underground interchange station of the KL MRT 1 & 2

##### EASY ACCESS TO BASIC SERVICES

Strategically located within the Tun Razak Exchange

## PROMOTE SUSTAINABLE OPERATIONS

We spare no effort to operate in an environmentally-responsible manner by mitigating our operational environment footprint as well as ensuring sustainability across our value chain so as to accelerate operational sustainability.

### Unrivalled Customer Service

One of the Group’s strategic goals is to deliver unrivalled customer service. This is achieved by going above and beyond to exceed expectations as we traverse our customer satisfaction Journey. Innovation is one of the strategies to seek solutions that meet customers’ needs. Therefore, it is imperative that we focus on the expectations and needs of our customers who demand up-to-date solutions to address their sophisticated requirements.

To accomplish this, we have to place our customers uppermost in our actions and business decisions, forge effective collaboration across the Group and employ technology to implement new as well as enhanced digital-centric efforts to ensure we exceed our customers’ expectations.

### Enabling customer-centricity

The development of a customer-centric culture begins with a change in behaviours and mindset for all in the AFFIN Family. Some of the initiatives introduced to inculcate customer-centricity at AFFIN Group are:

## AFFIN C.A.R.E.S.

C.A.R.E.S. stands for, Customer Focused, Accountability, Responsive, Empathetic and Simplicity. These attributes are represented by five C.A.R.E.S. Superhero characters. The characters signify the hidden superpowers in every AFFIN Family and their ability to offer unrivalled customer experience for our customers. CX (customer experience) attributes act as guiding principles to create an environment where customers are always top-of-mind for everyone in the organisation. In 2022, our efforts were focused on:

<b>CX Blue Seat</b>	This programme was inspired by a technique utilised by Amazon, ‘The World’s Most Customer-Centric Company’. An empty blue seat that represents the customer is placed in all meetings. The focus of discussions and decisions made on customers is directed at that blue seat so that meeting participants are conscious of the customers’ needs and requirements.
<b>Customer Experience (CX) Day</b>	In conjunction with Global CX Day, the event was held in October 2022 at the new Menara AFFIN TRX and branches nationwide. It was a celebration of the achievements of our unsung AFFIN Superheroes, peer recognition for those who exhibited the C.A.R.E.S. attributes, CX trivia and games as well as learning through CX talks and workshops.
<b>Learning &amp; Development</b>	<ul style="list-style-type: none"> <li>• <b>CX Talks</b> – Renowned experts were invited as guest speakers. A. Santhakumaran, Founder and CEO of CX Expert Asia, Lolitta Suffian, Head of Experience at Telekom Malaysia and K. Yasotha from Kay Management Consultancy, were among the experts who shared their expertise and best practices on delivering good experience. Topics included the importance of understanding customers and their preferences in products and services, driving CX change and delivering world-class service to customers.</li> <li>• <b>CX Workshops</b> – workshops for employees to learn basic and fundamental CX competencies were also conducted and facilitated by the CX department. Case studies and practical exercises in the form of role play were employed for participants to apply according to their business and work functions.</li> <li>• <b>Training programmes</b> – Delivering ‘World-Class’ Customer Service training was conducted to equip front-line employees with techniques for excellent customer service through simulations and role-play. The training was conducted nation-wide for branches and sales hubs. A total of 19 sessions were completed and 514 employees attended the programmes.</li> </ul>

## SUSTAINABILITY STATEMENT

### ENHANCING CUSTOMER EXPERIENCE

Our understanding of the customer journey allows us to make the necessary improvements through the various touch-points. This has helped the Group to provide better customer service resulting in more positive customer experience. The improvements in our customer service indicators and Net Promoter Score (NPS) are testament to the improvement.

<b>AFFIN Delivery System (ADS)</b>	Raising our branch service standards further, the newly implemented ADS completed its nation-wide roll-out in May 2022. This state-of-the-art omni-channel web-based platform with paperless customer on-boarding capabilities for all banking products enhances employee productivity, reduces errors and monitors, optimises performance and improves compliance as well as controls.
<b>Better Performance for Customer Service</b>	<ul style="list-style-type: none"> <li>• YoY increase in Contact Centre service levels (81% of calls answered within 30 seconds)</li> <li>• YoY reduction in the resolution of enquiries for complaints and enquiry handling (Complaints: increased by 1.72 working days, Queries: 2.22 working days)</li> </ul>
<b>Customer Loyalty</b>	<p>The scope of our Voice of Customers (VoC) programme also expanded to include more key touch-points and retail products to effectively capture customer sentiments.</p> <ul style="list-style-type: none"> <li>• Improvement initiatives were introduced through quick-wins and long-term measures to close the identified gaps from customer feedback. In 2022, we have seen an encouraging shift in the increase of loyal customers, evident from the +7 growth in our Net Promoter Score (NPS), contributed by the following: <ul style="list-style-type: none"> <li>– Improvements of our digital offerings to improve end-to-end customer experience</li> <li>– Contact Centre performance shown significant improvements and at par with the industry benchmark</li> <li>– Retail borrowing products, e.g., Personal Financing-i, Hire Purchase and Secured Financing obtaining higher NPS compared to other products</li> <li>– People are our strength and they are the dependable drivers for customers to promote AFFIN</li> </ul> </li> </ul>

### Customer Turnaround Time (TAT)

ABB & AIBB	Target TAT	Result
Acknowledgment of queries/ complaints	Immediate or within the same day	“Actual Average TAT: Immediate or within the same day (Enquiries/ Requests/ Appeals) Actual Average TAT:1 working day (Complaints)”
Addressing queries/complaints	Within 3 working days (Queries) and Within 2 working days (Complaints)	“Actual Average TAT: 0.78 working days (Enquiries/ Requests/ Appeals) Actual Average TAT:1.94 working days (Complaints)”
Resolution of queries/complaints	Within 3 working days (Queries) and Within 5 working days (Complaints)	“Actual Average TAT: 0.78 working days (Enquiries/ Requests/ Appeals) Actual Average TAT: 6.72 working days (Complaints)”

**Customer Turnaround Time (TAT)**

AHIBB	Target TAT	Result
Acknowledgment of queries/complaints	3 working days	1 working day
Inform the Complainant the Bank's Decision	90 working days	18.8 working days

	AALI					
	Target TAT			Result		
	FY2020	FY2021	FY2022	FY2020	FY2021	FY2022
Service level	80% of calls to be answered within 30 seconds	80% of calls to be answered within 30 seconds	80% of calls to be answered within 30 seconds	86.6% of calls answered within 30 seconds	86.6% of calls answered within 30 seconds	86.6% of calls answered within 30 seconds
Email enquiry	Response within 3 days	Response within 3 days	Response within 3 days	39.9% within 3 days	32.98% within 3 days	38.8% answered within 3 days
Complaints resolution	Response within 14 days	Response within 14 days	Response within 14 days	58% within 14 days	49% within 14 days	50% within 14 days
MOTOR CLAIMS - Preferred workshops	"3 working days for claims below RM10,000 6 working days for claims RM10,000 & above"			89% resolved		
AXA Panel & Franchise workshops	"4 working days for claims below RM5,000 6-8 working days for claims of RM5,000"			"Panel = 88% resolved Franchise = 81% resolved"		



## SUSTAINABILITY STATEMENT

### Handling complaints

Customer first is a strategic value for the Group. An effective complaint handling process results in engaged customers. Our processes are regularly reviewed and best practices are adopted to offer fair treatment to customers. Clients are engaged throughout the complaint-handling process to ensure that they are adequately informed of the progress as well as to ensure that their priorities are being given attention. Based on post-complaint handling surveys carried-out to gauge clients' satisfaction on the effectiveness of the complaint handling, we received a Customer Satisfaction Score of 89% in FY2022.

Our responses to customer feedback are immediately acknowledged and customers will be advised verbally and/or in writing on the next course of action to be taken. Our standard turn-around time in resolving complaints is five working days and 81% of all complaints received irrespective of its complexity were resolved within five working days. Complaints will be analysed to determine its root cause and measures will be established for improvement. We are determined to improve our turn-around time with a focus on First Time Resolution.

### Percentage of Complaints Resolved

	FY2018	FY2019	FY2020	FY2021	FY2022
ABB & AIBB	99%	100%	99%	100%	100%
AHIBB	100%	100%	100%	66%	100%
AAGI	100%	100%	99%	100%	100%
AALI	100%	95%	93%	84%	98%

### STRENGTHENING CUSTOMER VALUE PROPOSITION

Branch Network Expansion	<ul style="list-style-type: none"> <li>Expansion of branch network with the opening of new branches at various locations across Malaysia are to serve our local communities.</li> <li>During FY2022, the total number of branches grew from 111 to 116 branches and this expansion effort will continue so as to generate brand presence in the years to come.</li> </ul>
Underserved Segment	<ul style="list-style-type: none"> <li>Launched in August 2022, the AFFIN Mobile Financial Centre (MFC) or 'Bank Bergerak' provides the underserved segments with easier access to banking services especially in areas with no or minimal financial access points. The MFC is part of AFFIN's continual effort to expand our presence so as to provide unrivalled service for our business in the immediate community</li> </ul>
Young Borrowers	<ul style="list-style-type: none"> <li>AFFIN Home Step Fast-i is a lifestyle home financing solution that offers young borrowers the opportunity to realise their dream of owning their first property. With lower monthly instalments for the first five years, it frees up their cash flow while they are building their career or business.</li> <li>Additionally, AFFIN established collaboration with more than 14 prominent property developers, such as Land &amp; General (L&amp;G Group), Malton Group, Setia Group, UEM Sunrise, Tropicana Group, etc – giving our customers more options in terms of location and designs for their first home.</li> </ul>
Small Medium Enterprise (SME)/Start-ups	<ul style="list-style-type: none"> <li>AFFIN Aspira was launched to provide a comprehensive all-in-one solution for SMEs and start-ups. The platform offers a range of services including transactions, financing, protection and advisory, designed to support the aspirations of Malaysian startups.</li> </ul>
ESG/Sustainability	<ul style="list-style-type: none"> <li>AFFIN Solar Financing-i, was launched to offer retail customers the opportunity to purchase and install a Solar Photovoltaic System (SPV) at their properties. The SPV solar panels help in reducing monthly energy consumption and lower carbon footprint.</li> <li>As among the first Islamic bank that launched a sustainable and personal financing plan, AFFIN's value proposition echoes the government's renewable energy aspiration and the Renewable Energy Transition Roadmap (RETR) 2035 for Malaysians to progress towards sustainable development.</li> </ul>

As among the first Islamic bank that launched a sustainable and personal financing plan, AFFIN's value proposition echoes the government's renewable energy aspiration and the Renewable Energy Transition Roadmap (RETR) 2035 for Malaysians to progress towards sustainable development.

## DIGITAL TRANSFORMATION TO ACHIEVE VALUE

### Digitalisation

The COVID-19 pandemic – when movement and social activities were curtailed and people opted to work from home – had accelerated the adoption of digitalisation across all segments of society as contactless and remote engagements increased. This paradigm shift in actions has led to a drastic change in consumer behaviour. In our efforts to improve the way we operate we seized the momentum to re-imagine and transform service experience with digitalisation as the key enabler. Our AFFIN Digital Road-map was crafted to prioritise customer experience and service excellence.

The paradigm shift in the financial services industry has driven the Group to intensify the adoption of technology and accelerate the development of digital offerings to meet the amplified demand. As we fast-track our growth towards the pursuit of digital excellence, we continue to identify potential FinTech as our strategic partners in implementing more value-added digital initiatives for our customers.

“ IN OUR EFFORTS TO IMPROVE THE WAY WE SEIZED THE MOMENTUM TO REIMAGINE AND TRANSFORM SERVICE EXPERIENCE WITH DIGITALISATION AS THE KEY ENABLER. ”

Ensuring the ease, efficiency and seamlessness of our digital offerings is key to our sustainability. The A1addin digital bank proposition is a product of our future-proof digital strategy to cater to the changing customer behaviour. This mobile-only

banking application leverages on eKYC technology to enable customers to open an account digitally within ten minutes. Following the launch of A1addin - the first digital bank that supports both conventional and Islamic banking proposition in Malaysia in 2021, we have expanded A1addin’s footprint to the business segment via the roll-out of A1addinbiz in March 2022. This has opened up more opportunities for various partnerships and fosters good relationship between SMEs and the Bank.

In line with the Bank’s objective to increase efficiency, we have seized the momentum by leveraging the robotics process automation (RPA) to automate a total of 27 processes in 2022. This has translated to an impressive cost savings of approximately RM500K. As at end-December 2022, we successfully automated a total of 48 processes. With the creation of the RPA Academy, which is designed to help employees acquire new digital skills and knowledge, we are building a future-proof workforce for the AFFIN group. We look forward to creating a culture of innovation and continuous learning within the organisation through the development of technical and problem-solving capabilities among the employees.

In FY2022, we rolled out CRM for Campaign Management that empowers our marketing team and businesses to reach and fulfil customers’ demands with the right product, at the right time using the various communication channels. As a result of employing new technology, we have recorded an increase of 31% in lead volume and 5% in lead conversion in 2022 compared to the previous financial year.

*Note: Our digital efforts are detailed in the Management Discussion and Analysis section of this annual report*

### Percentage of Local Suppliers

		2018	2019	2020	2021	2022
ABB & AIBB	IT	73%	79%	82%	92%	90%
	Non-IT	100%	100%	100%	100%	100%
AHIBB	IT	76%	77%	64%	78%	10%
	Non-IT	100%	100%	100%	100%	90%

### Amount Spent on Local Suppliers (RM)

	2022	
	IT	Non-IT
ABB & AIBB	142,680,510.50	88,816,784.60
AHIBB	23,335,252	43,925,943

## SUSTAINABILITY STATEMENT

### Insurance Digital Transactions

	2020	2021	2022
AAGI	2,445,741	2,759,046	0
AALI	1,113,085	1,221,002	1,160,035

### SME Colony Downloads 2022

Google Playstore	Apple AppStore	Huawei AppGallery
11,476	2,603	58,315

### Social Media Followers (2022)

	Facebook	Twitter	Instagram	LinkedIn
ABB & AIBB	180,684	1,228	118,923	51,521
AHIBB	3,929	96	2,222	14,360
AALI	182,746	N/A	5,768	30,576

#### Data privacy is our priority

The protection of our customer data and accounts have always been our priority. Given that, we continue to reinforce our systems governing data privacy and security. Our security systems are in accordance with prescribed regulatory requirements. Security awareness campaigns are organised with regularity and these include periodic reminders and awareness e-mails as well as security information awareness bulletins to all employees. Mandatory annual training programmes and assessment programmes for all employees are conducting via e-learning to ensure that they keep abreast of industry trends and are updated on the importance of data privacy and security matters.

New hires participate in our on-boarding programmes where security awareness briefings with quizzes are included in their induction course. On-going surveys are conducted to assess their level of understanding on security matters. Cyber drill training is also conducted to fortify knowledge.

We also conduct compliance monitoring, regular vulnerability scans and assessments to ensure security and compliance levels of the implemented controls. This is done in tandem with an annual assessment and assurance review conducted by an independent party.

**Data/Cyber security breaches**

	FY2018	FY2019	FY2020	FY2021	FY2022
ABB	0	0	0	3	0
AIBB	0	0	0	0	0
AHIBB	0	0	0	0	0
AAGI	0	0	1	1	0
AAI	1	0	0	0	0

**DIGITAL TRANSFORMATION TO ACHIEVE VALUE**

**AFFIN Branch Solar Panel Project**

As part of our continuous effort to reduce energy consumption across 12 branches, a solar panel installation project has been undertaken. Our long-term commitment is to have 10% of our branches installed with solar panels by 2026.



TTDI Branch



Bangsar Branch



**TOTAL RENEWABLE ENERGY GENERATED FOR SELF-CONSUMPTION**

**38,317 kWh**

## SUSTAINABILITY STATEMENT

FOCUS AREA

4

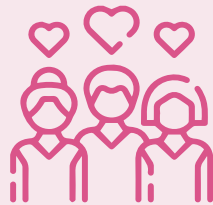
### COMMUNITY SUPPORT



NO OF CSR CONTRIBUTION:

**RM960,912**

INVOLVING  
**86 STAFF**  
VOLUNTEERS



NO OF ZAKAT CONTRIBUTION:

**RM4.2**  
**MILLION**



CONTRIBUTION OF

**RM32,150**

TO ASNAFPRENEURS  
FROM YAYASAN  
PELANGI MALAYSIA

GENERAL DONATION:

**RM902,373**



ZAKAT BENEFICIARIES:

**36**  
INSTITUTIONS



## HELPING OUR COMMUNITIES TO THRIVE

We are committed to provide community support and social development programmes to empower and create positive impact for the immediate communities where we serve

Our aim is to support marginalised segments of our community by extending assistance through relevant and targeted initiatives. AFFIN carried out various community support initiatives throughout the year, with varying degrees of involvement from employees. Guided by the “always about you” ethos the benefits derived from the initiatives include:

Benefits	Remarks
i Sense of Purpose	<ul style="list-style-type: none"> <li>An understanding that a career at AFFIN is more than just office work, but also the people that we serve</li> <li>A collective aim for accomplishments that are meaningful and contribute towards the betterment of others (making a positive difference)</li> </ul>
ii Social Connections	<ul style="list-style-type: none"> <li>A chance to engage with the local communities throughout Malaysia to achieve trust and mind-share of AFFIN</li> <li>Direct interactions and support to the underserved communities (homeless, orphans, the handicapped) as well as the middle-and lower-income groups (M40s and B40s)</li> <li>Increased alertness to disasters and hardships, with speedy deployment of relief efforts through collaboration and teamwork</li> <li>Increased camaraderie amongst employees – fostering friendships and mutual trust</li> </ul>
iii Work Resilience	<ul style="list-style-type: none"> <li>Mental, emotional and behavioural flexibility and adjustment to external and internal demands (especially in traversing the turbulent financial markets)</li> <li>Increased motivation and sound-decision making (from experiences gained through exposures to the plight of others)</li> </ul>
iv Environmental	<ul style="list-style-type: none"> <li>Direct contribution to environmental protection and rehabilitation (via mangrove and tree planting, CSRs and more)</li> <li>Improved sustainable green practices (via internal CSRs and conservation initiatives such as reduced energy consumption, recycling and proper waste management)</li> </ul>
v. Financial Management	<ul style="list-style-type: none"> <li>Specifically on initiatives related to Financial Literacy – an increased awareness, knowledge and practices on various topics (investments, exemplary financial behaviours, scams and related activities)</li> </ul>
vii Improved Well-being	<ul style="list-style-type: none"> <li>Overall increase of employee well-being in various aspects/dimensions: Intellectual, Emotional, Spiritual, Physical, Social, Financial, Environmental and Occupational, resulting in happier and well-rounded employees who enjoy the improvement in their quality of life</li> </ul>

## SUSTAINABILITY STATEMENT

In January 2022, a visit to Yayasan Wardatul Jannah was aimed at presenting Zakat disbursement to 21 orphans. The Bank distributed RM30,000.00 to Pusat Jagaan Yayasan Wardatul Jannah, a home that houses orphans and the poor. The aim of the Yayasan is to educate the children to become individuals with exemplary behaviour and able to contribute meaningfully to society.



**Chinese New Year 2022 charity luncheon & contribution in Melaka**

In conjunction with Chinese New Year, ABB organised a charity visit to a Centre where its residents were treated to lunch. Chairman of ABB, Dato’ Agil Natt, presented a monetary contribution to the Centre and distributed goodie bags to the children. The goodie bags contained colouring books, pencils, stationery, and healthy snacks.



**International Women’s Day 2022**

ABB celebrated International Women’s Day by hosting an event to honour its female employees.

In March 2022, AHIBB was invited to participate in the Malam Amal 888 TYT, a private dinner with the Yang di-Pertua Negeri Pulau Pinang, Tuan Yang Terutama Tun Dato’ Seri Utama Ahmad Fuzi Haji Abdul Razak, as the guest of honour. AHIBB donated contributions to eight beneficiaries through the Yayasan Amal Tuan Yang Terutama Yang Dipertua Negeri Pulau Pinang. In the same month, AHIBB donated RM10,000.00 to SMK Seri Muda, Penaga Pulau Pinang, as sponsorship for refreshments during the school’s Salon SPM for the 2021/2022 session.

AHIBB’s corporate Zakat distribution involved a total of RM1,720,000.00 that were donated to 28 selected beneficiaries. This was the investment bank’s Ramadhan Zakat distribution in April 2022.

In July 2022, SMK Seri Muda students were taken on an educational tour to the ViTrox Academy in Penang. This tour was a social development experience for the students and at the same time a 21st century skill exposure in the fields of Science, Technology, Engineering and Mathematics (STEM). AHIBB organised the tour to the ViTrox campus with a total expense of RM2,000.00.

In August 2022, Pengurusan Aset Air Berhad (PAAB) co-hosted with the Department of Irrigation and Drainage to organise a river cleaning initiative at Tasik Cempaka in Bangi, Selangor. The programme, Kutip Sampah Sambil Riadah (KUDAH), drew participation from approximately 100 people including 12 representatives from AFFIN.

In August 2022, the Yayasan Sultanah Bahiyah (YSB) organised a Golf Charity Tournament to collect funds for its charity initiatives. YSB are currently working on several projects that require on-going funding. These include the maintenance of three buses – for their blood donation drive, mobile clinic for free medical check-up in collaboration with the National Kidney Foundation and a mobile eye clinic for check-up, and two haemodialysis centres. The buses traverse all districts in Kedah throughout the year. On an average, the blood donation



**Iftar and Zakat at Pusat Bimbingan Raudhatul Sakinah**

*Dato' Agil Natt, Chairman of ABB and his wife, Datin Sharifah Fatmah, visited Pusat Bimbingan Raudhatul Sakinah to spend time with the teens for iftar.*

drive gathers approximately 100 packs of blood, 200 to 300 patients for free medical check-ups and 120 patients for the eye clinic. They are 39 patients at their Alor Star haemodialysis centre and 67 patients in the Kulim centre.



**IJN Foundation Charity Golf Challenge 2022**

*AFFIN sponsored the IJN Foundation Charity Golf Challenge 2022 as one of the Gold Sponsors.*



# financial statements

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213	Directors' Report
222	Statements of Financial Position
223	Income Statements
224	Statements of Comprehensive Income
225	Statements of Changes in Equity
228	Statements of Cash Flows
231	Summary of Significant Accounting Policies
257	Notes to the Financial Statements
409	Statement by Directors
409	Statutory Declaration
410	Independent Auditors' Report

# DIRECTORS' REPORT

for the financial year ended 31 December 2022

The Directors hereby submit their report together with the audited financial statements of the Group and the Bank for the financial year ended 31 December 2022.

## PRINCIPAL ACTIVITIES

The principal activities of the Bank during the financial year are banking and related financial services. The principal activities of the subsidiaries are Islamic banking business, investment banking and stock-broking, money-broking, property management services, nominee and trustee services. The principal activities of the joint venture is property development while the associates are principally engaged in the underwriting of general and life insurance business and investment holding.

Islamic banking business refers generally to the acceptance of deposits and granting of financing under the Shariah principles.

The details of the subsidiary companies are disclosed in Note 17 of the financial statements.

During the year, the Group fully divested its interest in Affin Hwang Asset Management Berhad ('AHAM'), as a result, it has ceased to be a subsidiary of the Group. Details are included in the significant events during the financial year as disclosed in Note 59 to the financial statements.

There were no other significant changes in the nature of these activities during the financial year.

## FINANCIAL RESULTS

	The Group	The Bank
	RM'000	RM'000
Profit before zakat and taxation	239,391	1,333,660
Zakat	(4,150)	-
Profit before taxation	235,241	1,333,660
Taxation	(157,209)	(63,122)
Profit from continuing operations	78,032	1,270,538
Profit from discontinued operation	1,125,455	-
Net profit for the financial year	1,203,487	1,270,538

## DIVIDENDS

The dividends on ordinary shares paid or declared by the Bank since 31 December 2021 and 31 December 2022 were as follows:

	RM'000
In respect of the financial year ended 31 December 2021:	
Single-tier final dividend of 12.5 sen per share paid on 7 July 2022	265,508
In respect of the financial year ended 31 December 2022:	
Single-tier interim dividend of 4.53 sen per share paid on 29 December 2022	100,219
Single-tier special dividend of 18.09 sen per share paid on 29 December 2022	400,210
	500,429

On 31 January 2023, the Board of Directors proposed a single-tier final dividend of 7.77 sen per share amounting to RM176,681,185 in respect of the financial year ended 31 December 2022, based on the Bank's issued share capital of 2,273,889,127 ordinary shares at 31 December 2022.

On the same day, the Board of Directors resolved that Dividend Reinvestment Plan as disclosed in Note Z be applied to the entire proposed final dividend, which can be elected and reinvested in new ordinary shares of the Bank.

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### RESERVES AND PROVISIONS

All material transfers to or from reserves or provisions during the financial year are shown in the financial statements and notes to the financial statements.

### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Other significant events during the financial year are disclosed in Note 59 to the financial statements.

### SIGNIFICANT EVENT SUBSEQUENT TO THE FINANCIAL YEAR

Event subsequent to the balance sheet date is disclosed in Note 60 to the financial statements.

### DIRECTORS

The Directors of the Bank in office since the date of the last report and at the date of the report are:

Dato' Agil Natt  
*Chairman/Independent Non-Executive Director*

Dato' Abdul Aziz bin Abu Bakar  
*Independent Non-Executive Director*

Dato' Mohd Hata bin Robani  
*Independent Non-Executive Director*

Ignatius Chan Tze Ching  
*Non-Independent Non-Executive Director*

Dato' Rozalila binti Abdul Rahman  
*Independent Non-Executive Director*

Peter Yuen Wai Hung  
*Non-Independent Non-Executive Director*

Marzida binti Mohd Noor  
*Independent Non-Executive Director*

Gregory Jerome Gerald Fernandes  
*Independent Non-Executive Director*

Chan Wai Yu  
*Independent Non-Executive Director*

Mohammad Ashraf bin Md Radzi  
*Non-Independent Non-Executive Director (appointed w.e.f. 3 October 2022)*

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### DIRECTORS (CONTINUED)

The Directors of the Bank's subsidiaries who have held office during the financial year and during the period from the end of the financial year to the date of this report (not including those Directors listed above) are:

#### Affin Islamic Bank Berhad

Musa bin Abdul Malek  
 Dato' Mohd Ali bin Mohd Tahir (deceased on 12 February 2022)  
 Associate Professor Dr. Said Bouheraoua (completion of tenure on 2 July 2022)  
 Suffian bin Baharuddin  
 Datuk Mohd Farid bin Mohd Adnan  
 Tan Ler Chin, Cindy  
 Muhammad Fitri bin Othman (appointed w.e.f. 21 March 2022)

#### PAB Properties Sdn Bhd

Nazri Othman  
 Nimma Safira Khalid

#### ABB Nominee (Asing) Sdn Bhd and ABB Nominee (Tempatan) Sdn Bhd

Ferdaus Toh bin Abdullah (resigned w.e.f. 1 March 2023)  
 Nimma Safira Khalid  
 Joanne Rodrigues (appointed w.e.f. 1 March 2023)

#### Affin Hwang Investment Bank Berhad

Tunku Afwida binti Tunku A.Malek (appointed w.e.f. 9 May 2022)  
 Eugene Hon Kah Weng  
 Datuk Wan Razly Abdullah bin Wan Ali  
 Hasli bin Hashim  
 Dato' Abdul Wahab bin Abu Bakar  
 Kong Yuen Ling  
 Datuk Noor Azian binti Shaari

#### Affin Hwang Asset Management Berhad (Ceased as the Group's subsidiary on 29 July 2022)

Dato' Teng Chee Wai  
 Seet Oon Hui Eleanor  
 Raja Tan Sri Dato Seri Aman bin Raja Haji Ahmad (resigned w.e.f. 29 July 2022)  
 Faizal Sham bin Abu Mansor (resigned w.e.f. 29 July 2022)  
 Maj. Gen Dato Zulkiflee bin Maizan (resigned w.e.f. 29 July 2022)  
 Dato' Mona Suraya binti Kamaruddin (resigned w.e.f. 21 February 2022)  
 Kameel bin Abdul Halim (appointed w.e.f. 21 February 2022 and resigned w.e.f. 29 July 2022)

#### Affin Hwang Nominees (Asing) Sdn Bhd and Affin Hwang Nominees (Tempatan) Sdn Bhd

Keong Si Hark (resigned w.e.f. 3 October 2022)  
 The late Wong Yoke Weng (resigned w.e.f. 31 January 2022)  
 Liao Pieng Sin  
 Ng Meng Wah  
 Anita binti Talib  
 Kan Chew Gan  
 Ng Lye Chiang (resigned w.e.f. 3 October 2022)  
 Yeong Sook Kwan  
 Lee Seok Chin (resigned w.e.f. 3 October 2022)  
 Ang Swee Lean (appointed w.e.f. 3 October 2022)

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### DIRECTORS (CONTINUED)

The Directors of the Bank's subsidiaries who have held office during the financial year and during the period from the end of the financial year to the date of this report (not including those Directors listed above) are (continued):

#### AHC Global Sdn Bhd and AHC Associates Sdn Bhd

Dato' Mona Suraya binti Kamaruddin (resigned w.e.f. 14 February 2022)

Dato' Teng Chee Wai (resigned w.e.f. 11 February 2022)

Mustafa Shafiq bin Razalli (appointed w.e.f. 9 February 2022)

Ng Meng Wah (appointed w.e.f. 11 February 2022)

#### Affin Hwang Trustee Berhad

Wong Wan Theng (resigned w.e.f. 20 February 2023)

Mustafa Shafiq bin Razalli

Kameel bin Abdul Halim (appointed w.e.f. 2 February 2023)

Dato' Teng Chee Wai (resigned w.e.f. 25 January 2022)

#### Affin Moneybrokers Sdn Bhd

Admiral Tan Sri Dato' Seri Panglima Dr. Ahmad Kamarulzaman Hj Ahmad Badaruddin (R) (appointed w.e.f. 1 February 2023)

Y. Bhg. Jen. (R) Tan Sri Dato' Sri Roslan bin Saad (retired w.e.f. 1 September 2022)

Y. Bhg. Brig. Jen. (R) Dato' Pahlawan Ahmad Lathfi bin Kamarul Bahrim

Chandra a/l K.V. Sreedharan Nair

Norhazlizawati binti Mohd Razali (appointed w.e.f. 1 February 2022)

In accordance with Article 118 of the Bank's Constitution, the following Directors retire by rotation at the forthcoming Annual General Meeting and being eligible, offer themselves for re-election:

1. Dato' Mohd Hata bin Robani
2. Dato' Abdul Aziz bin Abu Bakar
3. Peter Yuen Wai Hung

In accordance with Article 124 of the Bank's Constitution, the following Directors retire at the forthcoming Annual General Meeting and being eligible, offer themselves for re-election:

1. Chan Wai Yu

The Directors' names of the subsidiaries and their remuneration details are set out in the subsidiaries' statutory accounts and the said names and details are deemed incorporated herein by such reference and made a part hereof.

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### RESPONSIBILITY STATEMENT BY BOARD OF DIRECTORS

In the course of preparing the annual financial statements of the Group and of the Bank, the Directors are collectively responsible in ensuring that these financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

It is the responsibility of the Directors to ensure that the financial reporting of the Group and of the Bank present a true and fair view of the state of affairs of the Group and of the Bank as at 31 December 2022 and of the financial results and cash flows of the Group and of the Bank for the financial year then ended.

The financial statements are prepared on the going concern basis and the Directors have ensured that proper accounting records are kept, applied the appropriate accounting policies on a consistent basis and made accounting estimates that are reasonable and fair so as to enable the preparation of the financial statements of the Group and of the Bank with reasonable accuracy.

The Directors have also taken the necessary steps to ensure that appropriate systems are in place for the assets of the Group and of the Bank to be properly safeguarded for the prevention and detection of fraud and other irregularities. The systems, by their nature, can only provide reasonable and not absolute assurance against material misstatements, whether due to fraud or error.

The Statement by Directors pursuant to Section 251(2) of the Companies Act 2016 is set out on page 409 of the financial statements.

### DIRECTORS' INTERESTS

None of the Directors in office at the end of the financial year have interest in the shares in the Bank or its related companies during the financial year.

### DIRECTORS' BENEFITS

During and at the end of the financial year, no other arrangements subsisted to which the Bank or any of its subsidiaries is a party with the object or objects of enabling Directors of the Bank or any of its subsidiaries to acquire benefits by means of the acquisition of shares in, or debenture of, the Bank or any other body corporate.

Since the end of the previous financial year, no Director of the Bank has received or become entitled to receive a benefit (other than the fees and other emoluments shown in the Note 44 to the financial statements) by reason of a contract made by the Bank or by a related corporation with the Director or with a firm of which he is a member or with a company in which he has a substantial financial interest.

### OTHER STATUTORY INFORMATION

Statutory information regarding the Group and the Bank

(a) As at the end of the financial year

Before the financial statements of the Group and the Bank were prepared, the Directors took reasonable steps:

- to ascertain that proper action had been taken in relation to the writing off of bad debts and financing and the making of allowance for doubtful debts and financing and satisfied themselves that all known bad debts and financing had been written-off and that adequate allowance had been made for doubtful debts; and
- to ensure that any current assets, which were unlikely to be realised in the ordinary course of business including the values of current assets as shown in the accounting records of the Group and of the Bank had been written down to an amount which the current assets might be expected so to realise.

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### OTHER STATUTORY INFORMATION (CONTINUED)

(b) From the end of the financial year to the date of this report

The Directors are not aware of any circumstances:

- which would render the amounts written-off for bad debts and financing or the amount of the allowance for doubtful debts and financing inadequate to any substantial extent;
- which would render the values attributed to current assets in the financial statements of the Group and of the Bank misleading; and
- which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Bank misleading or inappropriate.

(c) As at the date of this report

- there are no charges on the assets of the Group and of the Bank which have arisen since the end of the financial year which secures the liabilities of any other person; and
- there are no contingent liabilities in the Group and in the Bank which have arisen since the end of the financial year other than in the ordinary course of banking business or activities of the Group.

(d) No contingent or other liability of any company in the Group has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Bank and its subsidiaries to meet their obligations when they fall due.

(e) At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Bank which would render any amount stated in the respective financial statements misleading.

(f) In the opinion of the Directors:

- the results of the operations of the Group and of the Bank during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature except the item disclosed on Note 59; and
- there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Bank for the financial year in which this report is made.

### ECONOMIC AND BUSINESS OUTLOOK FOR 2023

AFFIN Group remains cautiously optimistic of its prospects for 2023 as the reopening of the economy following the end of the COVID-19 pandemic has spurred domestic demand and resulted in an improvement in the local labour market. This is expected to remain the key driver for growth in 2023 and further supported by the Government's efforts to enhance investment, stimulate growth and protect the lives and livelihood of Malaysians.

There are potential headwinds on the horizon as IMF, the World Bank and other international organisations have lowered their global growth forecast for 2023 in view of the impact of the rate hikes by Central Banks around the world, the continuing war between Russia and Ukraine and the threat of rising inflation. Malaysia's economic growth is expected to moderate in 2023 between 4% to 5% in tandem and for similar reasons, however, the growth is expected due to infrastructure stimulus to unlock infrastructure and tourism industries to cushion any economic headwinds.

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### BUSINESS STRATEGY MOVING FORWARD

The AFFIN Group has announced its next phase of its transformation journey with the A25 Plan ('A25') which will run from 2023 to 2025. The next 3 years will see the group focus on 3 key strategic objectives as part of A25 Plan namely, Unrivalled Customer Service, Digital Leadership and Responsible Banking with Impact with the vision of the Group to be the most creative financial company in Malaysia. The A25 Plan will see a continued focus on growing the Community Banking, Enterprise Banking and Islamic banking businesses, with new strategies for its Corporate Banking, Treasury and Investment Business, where the growth aspirations of the various businesses which will be supported by the increase in synergistic cooperation within the Group.

Despite the challenges faced by the banking industry, the Group's strong focus on customer service and innovation, as well as its enhanced and effective risk management practices, will help it to continue to grow and improve the services offered to its customers.

Group Community Banking Division ('CMBD') will continue to lead the growth of the bank by focusing on expanding its deposit base, with particular emphasis on building relationships with customers. CMBD is planning to expand its product offerings with a focus on providing more personalised and competitive products to customers. The division is investing in technology to improve the customer experience, such as developing mobile banking applications, automating processes and implementing artificial intelligence to improve the efficiency and accuracy of risk management. The Division will also be expanding its customer base by leveraging on collaborations and Group synergies whilst ensuring sustainable growth of assets and at the same time continue to manage cost prudently.

The Group Enterprise Banking Division ('EBD') will continue to support the Small & Medium Enterprise ('SMEs') by increasing its level of accessibility to customer through continuous expansion and upgrading of its Business Centers. The division's key strategy for 2023 is to focus on key targeted segments which contribute significantly to Malaysia's GDP. EBD's digital focus will be on enhancements and optimisation of its award-winning solution, SME Colony, to further encourage SME customers to adopt digital processes as part of their daily business needs. EBD plans also include strengthening customer engagement and collaboration through targeted networking initiatives whilst supporting the Bank's sustainability agenda.

The Group Corporate Banking Division's ('CBD') focus for 2023 is to be a strategic partner for mid-corporates with growth potential by leveraging on group synergies through the newly introduced Corporate Investment Banking ('CIB') model. CBD will continue to ensure that the asset quality is managed prudently by ensuring strong underwriting standards, robust monitoring of corporate debt-at-risk positions and effective recovery processes. CBD is investing in technology to build its digital capabilities to provide innovative solutions and analytics so as to provide greater value creation for its customers.

The Group Treasury Division will be concentrating on four key areas that include building the ability to generate stable and recurring Non-Interest Income ('NOII'), increasing the Group's Return on Assets, harnessing the benefits of the AFFIN Group synergy to deepen the treasury wallet share.

Affin Islamic Bank Berhad (AIBB) will play a significant role in the Group's 2023 plan as it continues to increase its overall contribution to the Group. Various key strategic initiatives will be in place throughout the year to expand its CASA base and to further strengthen its liquidity position. AIBB will increase efforts in setting up various key strategic partnerships to unlock value added and digital-driven Islamic product offerings to maximise its business proposition and opportunities. AIBB also plans to roll-out various shariah compliant initiatives as it continues to realise the benefits of a shared value organisation.

Affin Hwang Investment Bank Berhad (AHIBB) 2023 main aims are to defend its #1 Bursa Ranking in stockbroking and to win more investment banking landmark deals via numerous innovation and digitalisation initiatives. AHIBB will also focus on expanding its distribution channels by leveraging on the Group Synergy opportunities. AHIBB will continue to position itself to capture new business opportunities and diversify its products offerings to its clients.

AFFIN Group with its new partner for the insurance business; Generali Asia N.V ('Generali'), is excited with the prospects of leveraging and further expanding the insurance business's capabilities in Malaysia. The focus is to build a complete banking and wealth management platform for corporate and retail clients. Through this partnership, AFFIN Group would be able to continue to offer holistic financial solutions and simultaneously enhance the overall customer experience whilst providing greater value creations to its customers.



## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### RATING BY EXTERNAL RATING AGENCY

The Bank has been rated by the following external rating agency:

Name of rating agency	: RAM Rating Services Berhad ('RAM')
Date of rating	: 14 November 2022
Rating classifications	:
- Long-term	: AA <sup>3</sup>
- Short-term	: P1

RAM has upgraded the Bank's long-term and short-term financial institution ratings, at AA<sup>3</sup> and P1, respectively, with stable outlook.

'AA' rating is defined by RAM as an entity which has a strong capacity to meet its financial obligations and is resilient against adverse changes in circumstances, economic condition and/or operating environment. The subscript 3 in this category indicates the lower end of its generic rating in the AA category.

A 'P1' rating is defined by RAM as obligations which are supported by superior ability with regards to timely payment of obligations.

### ZAKAT OBLIGATION

The Bank's subsidiaries, Affin Islamic Bank Berhad ('AIBB') and Affin Hwang Investment Bank Berhad are obliged to pay zakat to comply with the principles of Shariah. AIBB does not pay zakat on behalf of its depositors.

### HOLDING CORPORATE BODY

The holding corporate body is Lembaga Tabung Angkatan Tentera, a statutory body incorporated under the Tabung Angkatan Tentera Act, 1973.

### SUBSIDIARIES

Details of subsidiaries are set out in Note 17 to the financial statements.

### DIRECTORS' REMUNERATION

The remuneration in aggregate for Directors of the Group and the Bank for the financial year are as follows:

	The Group	The Bank
	RM'000	RM'000
<b>Directors of the Group and the Bank</b>		
Director fees	3,330	3,330
Directors' other emoluments	108	108
<b>Directors of the Bank's Subsidiaries</b>		
Director fees	3,097	-
Directors' other emoluments	2,103	-

There was no amount paid to or receivable by any third party for services provided by Directors of the Bank and its subsidiaries.

## DIRECTORS' REPORT

for the financial year ended 31 December 2022

### DIRECTORS' REMUNERATION (CONTINUED)

During the financial year, Directors and Officers of the Group and the Bank are covered under the Directors' & Officers' Liability Insurance/Takaful in respect of liabilities arising from acts committed in their capacity as, inter alia, Directors and Officers of the Group and the Bank subject to the terms of the policy. The total amount of Directors' & Officers' Liability Insurance/Takaful effected for the Directors & Officers of the holding company was RM40.0 million. The total amount of premium paid by the Group and the Bank was RM1,535,939 (2021: RM1,437,462) and RM200,350 (2021: RM190,810) respectively.

There were no professional fees paid to Directors or any firms, of which the Directors are members, for services rendered and no amount was paid to or receivable by any third party for services provided by Directors, except for director's fees paid and payable to the Bank amounting to RM5,752,000 for services provided by Datuk Wan Razly Abdullah bin Wan Ali during the financial year 2022 (2021: RM2,246,900).

The Bank maintained on a group basis, a Directors and Officers Liability Insurance against any Legal Liability incurred by the Directors in the discharge of their duties while holding office for the Bank. The Directors shall not be indemnified by such insurance for any deliberate negligence, fraud, intentional breach of law or breach of trust proven against them.

Details of Directors' remuneration and total amount of indemnity given are set out in Note 44 to the financial statements.

### ISSUANCE OF SHARES

During the financial year ended 31 December 2022, the ordinary shares issued arising from Dividend Reinvestment Plan ('DRP'), as disclosed in Note 34 to the financial statements were as follows:

- On 7 July 2022, the Bank increased its issued ordinary shares from 2,124.1 million to 2,212.3 million via issuance of 88.3 million new ordinary shares amounting to RM162.4 million arising from the DRP relating to electable portion of the final dividend of 12.5 sen per ordinary share in respect of the financial year ended 31 December 2021.
- On 29 December 2022, the Bank again increased its issued ordinary shares from 2,212.3 million to 2,273.9 million via issuance of 61.6 million new ordinary shares amounting to RM113.9 million arising from the DRP relating to electable portion of the interim dividend and special dividend of 4.53 sen and 18.09 sen per ordinary share respectively in respect of the financial year ended 31 December 2022.

### AUDITORS' REMUNERATION

Auditors' remuneration of the Group and the Bank are RM2,848,000 (2021: RM3,086,000) and RM1,818,000 (2021: RM1,437,000) respectively. Details of auditors' remuneration are set out in Note 43 to the financial statements.

### AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

#### DATO' AGIL NATT

*Independent Non-Executive Director (Chairman)*

#### GREGORY JEROME GERALD FERNANDES

*Independent Non-Executive Director*

Kuala Lumpur  
3 April 2023

# STATEMENTS OF FINANCIAL POSITION

as at 31 December 2022

	Note	The Group		The Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>ASSETS</b>					
Cash and short-term funds	2	4,903,601	6,394,457	1,986,132	2,525,482
Deposits and placements with banks and other financial institutions	3	301,438	1,169,809	251,389	1,171,657
Investment accounts due from designated financial institutions	4	-	-	2,719,680	1,825,525
Financial assets at fair value through profit or loss ('FVTPL')	5	544,503	598,600	508,433	368,676
Derivative financial assets	6	495,389	186,881	407,517	104,640
Financial investments at fair value through other comprehensive income ('FVOCI')	7	3,782,504	3,877,622	206,993	198,148
Financial investments at amortised cost ('AC')	8	16,853,101	11,435,142	12,229,974	9,040,198
Loans, advances and financing	9	57,931,856	50,528,068	30,557,921	26,879,336
Trade receivables	10	405,401	527,166	-	-
Other assets	11	460,851	312,732	265,246	164,088
Amount due from subsidiaries	12	-	-	5,835	758,924
Amount due from joint ventures	13	455	15,737	-	-
Amount due from associates	14	-	30,888	-	30,888
Tax recoverable		168,480	144,638	109,350	117,036
Deferred tax assets	15	233,973	223,344	125,964	111,900
Statutory deposits with Bank Negara Malaysia	16	1,250,872	68,625	749,272	58,325
Investment in subsidiaries	17	-	-	3,203,899	3,053,899
Investment in joint ventures	18	-	181,853	-	194,240
Investment in associates	19	794,779	725,440	642,679	548,482
Property and equipment	20	1,306,725	1,066,826	1,293,824	1,044,020
Right-of-use assets	21	57,580	45,387	51,937	36,547
Intangible assets	22	629,369	895,850	183,219	198,733
<b>TOTAL ASSETS</b>		<b>90,120,877</b>	<b>78,429,065</b>	<b>55,499,264</b>	<b>48,430,744</b>
<b>LIABILITIES AND EQUITY</b>					
Deposits from customers	23	64,995,050	58,794,404	36,075,130	33,241,763
Investment accounts of customers	24	859	1,329	-	-
Deposits and placements of banks and other financial institutions	25	3,364,156	2,866,040	1,185,120	2,277,723
Obligation on securities sold under repurchase agreements	26	4,813,407	-	4,813,407	-
Derivative financial liabilities	27	542,254	201,629	436,209	125,537
Bills and acceptances payable		35,471	28,644	35,471	28,644
Recourse obligation on loans/financing sold to Cagamas Berhad	28	1,073,871	669,212	1,073,871	619,179
Trade payables	29	338,867	982,362	-	-
Lease liabilities	30	49,233	36,872	45,440	29,232
Other liabilities	31	1,748,943	1,603,803	833,972	676,112
Amount due to subsidiaries	32	-	-	300,371	2,500
Provision for taxation		7	8,040	-	-
Borrowings and Sukuk	33	2,529,931	3,303,075	1,019,197	2,548,081
<b>TOTAL LIABILITIES</b>		<b>79,492,049</b>	<b>68,495,410</b>	<b>45,818,188</b>	<b>39,548,771</b>
Share capital	34	5,245,447	4,969,150	5,245,447	4,969,150
Reserves	35	5,383,381	4,919,820	4,435,629	3,912,823
<b>EQUITY ATTRIBUTABLE TO EQUITY HOLDERS OF THE BANK</b>					
Non-controlling interest		-	44,685	-	-
<b>TOTAL EQUITY</b>		<b>10,628,828</b>	<b>9,933,655</b>	<b>9,681,076</b>	<b>8,881,973</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>90,120,877</b>	<b>78,429,065</b>	<b>55,499,264</b>	<b>48,430,744</b>
<b>COMMITMENTS AND CONTINGENCIES</b>	51	<b>56,647,807</b>	<b>45,197,294</b>	<b>42,276,944</b>	<b>25,947,933</b>

The accounting policies and notes form an integral part of these financial statements.

# INCOME STATEMENTS

for the financial year ended 31 December 2022

	Note	The Group		The Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Interest income	36	<b>2,053,451</b>	1,675,574	<b>1,869,661</b>	1,539,298
Interest expense	37	<b>(1,030,878)</b>	(775,645)	<b>(922,949)</b>	(695,394)
Net interest income		<b>1,022,573</b>	899,929	<b>946,712</b>	843,904
Modification loss	38	-	(5,597)	-	(3,102)
Income from Islamic banking business	39	<b>688,261</b>	549,477	-	-
		<b>1,710,834</b>	1,443,809	<b>946,712</b>	840,802
Fee and commission income	40(a)	<b>248,581</b>	255,197	<b>154,754</b>	119,496
Fee and commission expense	40(b)	<b>(9,111)</b>	(5,214)	<b>(9,111)</b>	(5,214)
Net fee and commission income	40	<b>239,470</b>	249,983	<b>145,643</b>	114,282
Net gains on financial instruments	41	<b>70,663</b>	116,573	<b>21,853</b>	14,953
Other income	42	<b>33,668</b>	34,809	<b>1,308,629</b>	285,982
Other operating income		<b>343,801</b>	401,365	<b>1,476,125</b>	415,217
<b>Net income</b>		<b>2,054,635</b>	1,845,174	<b>2,422,837</b>	1,256,019
Other operating expenses	43	<b>(1,316,746)</b>	(1,139,227)	<b>(894,102)</b>	(717,151)
<b>Operating profit before allowances</b>		<b>737,889</b>	705,947	<b>1,528,735</b>	538,868
Allowances for credit impairment losses	45	<b>(438,532)</b>	(219,385)	<b>(196,969)</b>	(140,153)
Allowances for/(write-back of) impairment losses on other assets and goodwill	46	<b>(68,577)</b>	(3,133)	<b>1,894</b>	(1,800)
<b>Operating profit</b>		<b>230,780</b>	483,429	<b>1,333,660</b>	396,915
Share of results of a joint venture	18	<b>791</b>	2,565	-	-
Share of results of associates	19	<b>7,820</b>	42,826	-	-
<b>Profit before zakat and taxation</b>		<b>239,391</b>	528,820	<b>1,333,660</b>	396,915
Zakat		<b>(4,150)</b>	(5,748)	-	-
<b>Profit before taxation</b>		<b>235,241</b>	523,072	<b>1,333,660</b>	396,915
Taxation	48	<b>(157,209)</b>	(89,464)	<b>(63,122)</b>	(11,671)
<b>Profit from continuing operations</b>		<b>78,032</b>	433,608	<b>1,270,538</b>	385,244
Profit from discontinued operations	59(a)	<b>1,125,455</b>	146,715	-	-
<b>Net profit after zakat and taxation</b>		<b>1,203,487</b>	580,323	<b>1,270,538</b>	385,244
<b>Attributable to:</b>					
Equity holders of the Bank		<b>1,178,523</b>	526,934	<b>1,270,538</b>	385,244
Non-controlling interest		<b>24,964</b>	53,389	-	-
		<b>1,203,487</b>	580,323	<b>1,270,538</b>	385,244
<b>Attributable to equity holders of the Bank:-</b>					
Continuing operations		<b>78,032</b>	433,608	<b>1,270,538</b>	385,244
Discontinued operations		<b>1,100,491</b>	93,326	-	-
		<b>1,178,523</b>	526,934	<b>1,270,538</b>	385,244
<b>Basic earnings per share attributable to equity holders of the Bank (sen):</b>					
Continuing operations	49	<b>3.6</b>	20.5	<b>58.6</b>	18.2
Discontinued operations	49	<b>50.8</b>	4.4	-	-

The accounting policies and notes form an integral part of these financial statements.

# STATEMENTS OF COMPREHENSIVE INCOME

for the financial year ended 31 December 2022

	Note	The Group		The Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Profit after zakat and taxation</b>		<b>1,203,487</b>	580,323	<b>1,270,538</b>	385,244
Other comprehensive income:					
<u>Items that may be reclassified subsequently to profit or loss:</u>					
Net fair value change in financial investments at FVOCI (debt instruments)		<b>(51,143)</b>	(112,629)	-	9,605
Net credit impairment loss change in financial investments at FVOCI (debt instruments)		<b>(166)</b>	(46,720)	-	(44,800)
Net gain on financial investments measured at FVOCI reclassified to profit or loss on disposal (debt instruments)		<b>(2,380)</b>	(35,743)	-	(767)
Exchange differences on translation of foreign operations		<b>(39)</b>	388	-	-
Deferred tax on financial investments at FVOCI	15	<b>12,832</b>	35,605	-	(2,123)
Share of other comprehensive income/(loss) of a joint venture	18	<b>3,702</b>	(1,110)	-	-
Share of other comprehensive loss of associates	19	<b>(16,960)</b>	(28,994)	-	-
<u>Items that may not be reclassified subsequently to profit or loss:</u>					
Net fair value change in financial investments designated at FVOCI (equity instruments)		<b>20,623</b>	13,643	<b>18,205</b>	12,265
Other comprehensive (loss)/income for the financial year, net of tax		<b>(33,531)</b>	(175,560)	<b>18,205</b>	(25,820)
<b>Total comprehensive income for the financial year</b>		<b>1,169,956</b>	404,763	<b>1,288,743</b>	359,424
<b>Total comprehensive income for the financial year attributable to:</b>					
Equity holders of the Bank		<b>1,144,992</b>	351,230	<b>1,288,743</b>	359,424
Non-controlling interest		<b>24,964</b>	53,533	-	-
		<b>1,169,956</b>	404,763	<b>1,288,743</b>	359,424
<b>Total comprehensive income attributable to the equity holders of the Bank:</b>					
Continuing operations		<b>44,501</b>	257,904	<b>1,288,743</b>	359,424
Discontinued operations		<b>1,100,491</b>	93,326	-	-
		<b>1,144,992</b>	351,230	<b>1,288,743</b>	359,424

The accounting policies and notes form an integral part of these financial statements.

# STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 31 December 2022

The Group	Note	Attributable to Equity Holders of the Bank							Total Shareholders' equity RM'000	Non-controlling interest RM'000	Total equity RM'000
		Share capital RM'000	FVOCI revaluation reserves RM'000	Regulatory reserves RM'000	Foreign exchange reserves RM'000	Other reserves RM'000	Retained profits RM'000	Shareholders' equity RM'000			
<b>At 1 January 2022</b>		4,969,150	90,473	754,603	39	(88,737)	4,163,442	9,888,970	44,685	9,933,655	
Net profit for the financial year		-	-	-	-	-	1,178,523	1,178,523	24,964	1,203,487	
Other comprehensive income (net of tax)		-	(20,234)	-	-	-	-	(20,234)	-	(20,234)	
- Financial investments at FVOCI		-	-	-	-	-	-	-	-	-	
- Share of other comprehensive income of a joint venture		-	3,702	-	-	-	-	3,702	-	3,702	
- Share of other comprehensive loss of an associate		-	(16,960)	-	-	-	-	(16,960)	-	(16,960)	
- Exchange differences on translation of foreign operations		-	-	-	(39)	-	-	(39)	-	(39)	
<b>Total comprehensive income for the financial year</b>		-	(33,492)	-	(39)	-	1,178,523	1,144,992	24,964	1,169,956	
Issuance of new shares	34	276,297	-	-	-	-	-	276,297	-	276,297	
Net gain on disposal of financial investment designated at FVOCI (equity instruments)		-	(12,175)	-	-	-	12,175	-	-	-	
Lapse of the obligation to buy a subsidiary's shares from non-controlling interest	31	-	-	-	-	79,337	5,169	84,506	49,629	134,135	
Disposal of subsidiary #	59	-	-	-	-	9,400	(9,400)	-	(82,279)	(82,279)	
Transfer from regulatory reserves		-	-	(274,804)	-	-	274,804	-	-	-	
Dividends	50	-	-	-	-	-	(765,937)	(765,937)	(36,999)	(802,936)	
<b>At 31 December 2022</b>		5,245,447	44,806	479,799	-	-	4,858,776	10,628,828	-	10,628,828	

^ Other reserves represents corresponding debts arising from the Group's obligation to purchase subsidiaries' shares held by non-controlling interest as discussed in Note 31 (c) (i) and (ii) of the financial statements.

# Following the completion of the divestment of its entire 63% equity interest in AHAM on 29 July 2022, AHAM and its subsidiaries ceased to be the subsidiaries of the Bank. Hence, the option reserves to buy AccelVantage Academy Sdn Bhd's ('AXA') shares from non-controlling interest, and the non-controlling interest in equity were deconsolidated from the Group's financial statements.

The accounting policies and notes form an integral part of these financial statements.

## STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 31 December 2022

The Group	Note	Attributable to Equity Holders of the Bank								
		Share capital RM'000	FVOCI revaluation reserves RM'000	Regulatory reserves RM'000	Foreign exchange reserves RM'000	^ Other reserves RM'000	Retained Shareholders' profits RM'000	Total Shareholders' equity RM'000	Non- controlling interest RM'000	Total equity RM'000
At 1 January 2021		4,902,300	266,412	781,679	(205)	(65,909)	3,682,234	9,566,511	70,585	9,637,096
Net profit for the financial year		-	-	-	-	-	526,934	526,934	53,389	580,323
Other comprehensive income (net of tax)		-	(145,844)	-	-	-	-	(145,844)	-	(145,844)
- Financial investments at FVOCI		-	(1,110)	-	-	-	-	(1,110)	-	(1,110)
- Share of other comprehensive loss of a joint venture		-	(28,994)	-	-	-	-	(28,994)	-	(28,994)
- Share of other comprehensive loss of an associate		-	-	-	-	-	-	-	-	-
- Exchange differences on translation of foreign operations		-	-	-	244	-	-	244	144	388
Total comprehensive income for the financial year		-	(175,948)	-	244	-	526,934	351,230	53,533	404,763
Issuance of new shares	34	66,850	-	-	-	-	-	66,850	-	66,850
Net loss on disposal of financial investment designated at FVOCI (equity instruments)		-	9	-	-	-	(9)	-	-	-
Obligation to buy subsidiary's shares from non-controlling interest	31	-	-	-	-	(22,828)	-	(22,828)	(13,407)	(36,235)
Transfer from regulatory reserves		-	-	(27,076)	-	-	27,076	-	-	-
Dividends	50	-	-	-	-	-	(72,793)	(72,793)	(66,026)	(138,819)
At 31 December 2021		4,969,150	90,473	754,603	39	(88,737)	4,163,442	9,888,970	44,685	9,933,655

^ Other reserves represents corresponding debits arising from the Group's obligation to purchase subsidiaries' shares held by non-controlling interest as discussed in Note 31 (c) (i) and (ii) of the financial statement

The accounting policies and notes form an integral part of these financial statements.

## STATEMENTS OF CHANGES IN EQUITY

for the financial year ended 31 December 2022

Note	← Non-distributable →			Distributable	Total equity RM'000
	Share capital RM'000	FVOCI revaluation reserves RM'000	Regulatory reserves RM'000	Retained profits RM'000	
<b>The Bank</b>					
<b>At 1 January 2022</b>	<b>4,969,150</b>	<b>157,267</b>	<b>636,095</b>	<b>3,119,461</b>	<b>8,881,973</b>
Net profit for the financial year	-	-	-	<b>1,270,538</b>	<b>1,270,538</b>
Other comprehensive income (net of tax)					
- Financial investments at FVOCI	-	<b>18,205</b>	-	-	<b>18,205</b>
Total comprehensive income for the financial year	-	<b>18,205</b>	-	<b>1,270,538</b>	<b>1,288,743</b>
Issuance of new shares	34	<b>276,297</b>	-	-	<b>276,297</b>
Net gain on disposal of financial investment designated at FVOCI (equity instruments)	-	<b>(9,000)</b>	-	<b>9,000</b>	-
Transfer from regulatory reserves	-	-	<b>(219,475)</b>	<b>219,475</b>	-
Dividends	50	-	-	<b>(765,937)</b>	<b>(765,937)</b>
<b>At 31 December 2022</b>	<b>5,245,447</b>	<b>166,472</b>	<b>416,620</b>	<b>3,852,537</b>	<b>9,681,076</b>
At 1 January 2021	4,902,300	183,078	643,613	2,799,501	8,528,492
Net profit for the financial year	-	-	-	385,244	385,244
Other comprehensive income (net of tax)					
- Financial investments at FVOCI	-	(25,820)	-	-	(25,820)
Total comprehensive income for the financial year	-	(25,820)	-	385,244	359,424
Issuance of new shares	34	66,850	-	-	66,850
Net loss on disposal of financial investment designated at FVOCI (equity instruments)	-	9	-	(9)	-
Transfer from regulatory reserves	-	-	(7,518)	7,518	-
Dividends	50	-	-	(72,793)	(72,793)
At 31 December 2021	4,969,150	157,267	636,095	3,119,461	8,881,973

The accounting policies and notes form an integral part of these financial statements.



# STATEMENTS OF CASH FLOWS

for the financial year ended 31 December 2022

	Note	The Group		The Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
<b>Profit before taxation</b>					
- Continuing operations		<b>235,241</b>	523,072	<b>1,333,660</b>	396,915
- Discontinued operations	59	<b>1,141,598</b>	180,782	-	-
		<b>1,376,839</b>	703,854	<b>1,333,660</b>	396,915
Adjustments for items not involving the movement of cash and cash equivalents:					
Interest income:					
- financial investments at FVOCI	36	<b>(109,627)</b>	(291,711)	-	(226,740)
- financial investments at AC	36	<b>(361,190)</b>	(19,654)	<b>(388,162)</b>	(31,883)
Dividend income:					
- financial assets at FVTPL	41	<b>(4,374)</b>	(6,640)	-	(732)
- financial investments at FVOCI	41	<b>(922)</b>	(510)	<b>(732)</b>	(180)
- subsidiaries	42	-	-	<b>(1,281,045)</b>	(262,400)
(Gain)/loss on sale:					
- financial assets at FVTPL	41	<b>(24,560)</b>	(48,684)	<b>(4,392)</b>	486
- financial investments at FVOCI	41	<b>(2,417)</b>	(37,387)	-	(939)
- financial investments at AC	41	<b>(1)</b>	-	<b>(1)</b>	-
- derivatives	41	<b>(1,153)</b>	(347)	<b>(1,156)</b>	-
Unrealised loss/(gain) on revaluation:					
- financial assets at FVTPL	41	<b>9,576</b>	14,027	<b>13,070</b>	11,520
- derivatives	41	<b>(12,836)</b>	(23,255)	<b>(15,268)</b>	(21,922)
- fair value hedges	41	<b>14</b>	-	<b>14</b>	-
- foreign exchange	42	<b>17,883</b>	43,543	<b>25,692</b>	38,592
Depreciation of property and equipment	20	<b>31,558</b>	29,919	<b>25,973</b>	19,274
Depreciation of right-of-use assets	21	<b>40,384</b>	44,058	<b>32,876</b>	33,477
Property and equipment written-off	20	<b>189</b>	154	<b>107</b>	157
Intangible assets written-off	22	<b>18</b>	-	-	-
(Gain)/Loss on sale of property and equipment	42	<b>(1,504)</b>	(275)	<b>(1)</b>	-
Amortisation of intangible assets	43	<b>24,284</b>	27,950	<b>22,195</b>	22,020
Gain on sale of foreclosed properties	42	-	(285)	-	(285)
Gain on disposal of subsidiary	59	<b>(1,075,051)</b>	-	-	-
Share of results of a joint venture		<b>(791)</b>	(2,565)	-	-
Share of results of associates		<b>(7,820)</b>	(42,826)	-	-
Expected credit losses made/(written-back) on:					
- loans, advances and financing	45	<b>521,915</b>	181,461	<b>252,518</b>	117,511
- trade receivables		<b>(507)</b>	(1,276)	-	-
- securities and placements	45	<b>(22,791)</b>	55,235	<b>(26,489)</b>	37,954
- loans/financing commitments and financial guarantee	45	<b>(18,006)</b>	18,467	<b>(16,775)</b>	15,415
Modification loss on contractual cash flows arising from financial assets	38	-	5,597	-	3,102
Bad debt and financing written-off	45	<b>32,529</b>	1,768	<b>29,010</b>	1,397
Allowances for impairment losses on other assets and goodwill		<b>68,577</b>	3,206	<b>(1,894)</b>	1,800
Interest/profit expense on borrowings	33	<b>122,810</b>	191,150	<b>81,521</b>	133,800
Interest/profit expense on the lease liability	30	<b>2,674</b>	1,837	<b>1,589</b>	1,210
Finance cost on call options		<b>657</b>	3,238	-	-
Profit expense - Recourse obligation on loans/financing sold to Cagamas Berhad	28	<b>30,512</b>	2,415	<b>29,303</b>	1,178
Zakat		<b>4,150</b>	6,418	-	-
<b>Operating profit before changes in working capital</b>		<b>641,019</b>	858,882	<b>111,613</b>	290,727

The accounting policies and notes form an integral part of these financial statements.

## STATEMENTS OF CASH FLOWS

for the financial year ended 31 December 2022

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>(continued)</b>				
<b><i>(Increase)/Decrease in operating assets:</i></b>				
Cash and short-term funds and deposits and placements with banks and other financial institutions with original maturity of more than three months	(199,711)	(72,871)	(199,711)	(72,871)
Investment accounts due from designated financial institutions	-	-	(894,191)	(80,293)
Financial assets at FVTPL	(48,386)	134,323	(148,434)	(152,760)
Loans, advances and financing	(7,958,232)	(5,224,016)	(3,960,114)	(1,835,921)
Other assets	(148,422)	(62,560)	(99,282)	(27,744)
Trade receivables	(706)	394,527	-	-
Derivative financial instruments	44,713	36,825	23,091	45,911
Statutory deposits with Bank Negara Malaysia	(1,182,247)	34,642	(690,947)	25,942
Amount due from subsidiaries	-	-	1,050,960	(458,789)
Amount due from joint ventures	11,727	(940)	-	-
Amount due from associate	30,930	-	30,930	-
<b><i>Increase/(Decrease) in operating liabilities:</i></b>				
Deposits from customers	6,200,646	8,910,044	2,833,367	5,833,786
Investment accounts of customers	(470)	(822)	-	-
Deposits and placements of banks and other financial institutions	498,116	(854,320)	(1,092,603)	(130,129)
Obligation on securities sold under repurchase agreements	4,813,407	-	4,813,407	-
Bills and acceptances payable	6,827	(38,366)	6,827	(38,366)
Trade payables	(319,407)	60,970	-	-
Other liabilities	391,983	86,229	113,463	110,532
Cash generated from operations	2,781,787	4,262,547	1,898,376	3,510,025
Zakat paid	(8,501)	(5,833)	-	-
Tax refund	-	4,455	-	455
Tax paid	(227,930)	(244,086)	(69,500)	(99,098)
<b>Net cash generated from operating activities</b>	<b>2,545,356</b>	<b>4,017,083</b>	<b>1,828,876</b>	<b>3,411,382</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest received:				
- financial investments at FVOCI	138,895	364,552	-	235,118
- financial investments at AC	396,187	42,110	422,182	65,559
Dividend income:				
- financial assets at FVTPL	4,374	6,640	-	732
- financial investments at FVOCI	922	510	732	180
- subsidiaries	-	-	1,281,045	262,400
Purchase of:				
- financial investments at FVOCI	(411,930)	(5,944,667)	-	(3,531,458)
- financial investments at AC	(8,020,971)	(1,422,121)	(5,405,127)	(1,567,757)
Redemption/Disposal of:				
- financial investments at FVOCI	449,778	4,894,096	9,360	2,655,272
- financial investments at AC	2,592,734	50,000	2,209,792	50,000
Proceeds from disposal of:				
- property and equipment	2,661	513	-	12
- foreclosed properties	-	3,600	-	3,600

The accounting policies and notes form an integral part of these financial statements.

## STATEMENTS OF CASH FLOWS

for the financial year ended 31 December 2022

	Note	The Group		The Bank	
		2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
<b>(continued)</b>					
Purchase of property and equipment	20	(284,104)	(267,471)	(280,495)	(261,464)
Purchase of intangible assets	22	(4,427)	(3,149)	(2,066)	(1,640)
Redemption of investments in funds	19	-	4,108	-	-
Investment in subsidiary	17	-	-	(150,000)	-
Investment in associate	19	(12,300)	-	(12,300)	-
Net disposal of equity interest in joint venture and associate		168,661	-	168,661	-
Cash flow arising from disposal of subsidiary	59	982,769	-	-	-
<b>Net cash used in investing activities</b>		<b>(3,996,751)</b>	<b>(2,271,279)</b>	<b>(1,758,216)</b>	<b>(2,089,446)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
Repayment in borrowings	33	(2,000,000)	-	(2,000,000)	-
Drawdown in borrowings	33	1,250,000	-	500,000	-
Interest payment on borrowings	33	(141,946)	(233,530)	(106,397)	(133,960)
Payment of dividend to the equity holders of the Bank		(489,640)	(72,793)	(489,640)	(72,793)
Payment of dividend to non-controlling interest		(36,999)	(66,026)	-	-
Issuance of new shares		-	66,850	-	66,850
Addition to recourse obligation on loans/ financing sold to Cagamas Berhad	28	374,147	616,763	425,389	618,001
Lease payments	30	(41,064)	(37,066)	(33,649)	(24,727)
<b>Net cash (used in)/generated from financing activities</b>		<b>(1,085,502)</b>	<b>274,198</b>	<b>(1,704,297)</b>	<b>453,371</b>
Net (decrease)/increase in cash and cash equivalents		(2,536,897)	2,020,002	(1,633,637)	1,775,307
Effects of foreign exchange		(17,883)	(43,543)	(25,692)	(38,592)
Cash and cash equivalents at beginning of the financial year		7,422,090	5,445,631	3,623,616	1,886,901
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR</b>		<b>4,867,310</b>	<b>7,422,090</b>	<b>1,964,287</b>	<b>3,623,616</b>
Cash and cash equivalents comprise the following:					
Cash and short-term funds	2	4,903,601	6,394,457	1,986,132	2,525,482
Deposits and placements of banks and other financial institutions	3	301,438	1,169,809	251,389	1,171,657
		5,205,039	7,564,266	2,237,521	3,697,139
Less:					
Amount held on behalf of commissioned dealer's representatives	2	(64,495)	(68,653)	-	-
Cash and short-term funds and deposits and placements with banks and other financial institutions with original maturity of more than three months		(273,234)	(73,523)	(273,234)	(73,523)
		4,867,310	7,422,090	1,964,287	3,623,616

The accounting policies and notes form an integral part of these financial statements.

# SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements. These policies have been consistently applied to all the financial years presented, unless otherwise stated.

## (A) BASIS OF PREPARATION

The financial statements of the Group and the Bank have been prepared in accordance with Malaysian Financial Reporting Standards ('MFRS'), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The financial statements incorporate those activities relating to Islamic banking business which have been undertaken by AFFIN ISLAMIC, a wholly owned subsidiary of the Bank. Islamic banking business refers generally to the acceptance of deposits and granting of financing under the Shariah principles.

The financial statements of the Group and the Bank have been prepared under the historical cost convention, unless otherwise indicated in the summary of significant accounting policies.

The preparation of financial statements in conformity with MFRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported financial year. It also requires Directors to exercise their judgement in the process of applying the Group's and Bank's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note AE.

### (a) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank

Below are the annual improvements and amendments to MFRS effective for the financial year beginning 1 January 2022:

- Amendments to MFRS 16 'COVID-19 Related Rent Concessions beyond 30 June 2021'
- Amendments to MFRS 116 'Proceeds Before Intended Use'
- Amendments to MFRS 137 'Onerous Contracts - Cost of Fulfilling a Contract'
- Annual Improvements to MFRS 9 'Fees in the 10% Test for Derecognition of Financial Liabilities'
- Annual Improvements to MFRS 1 'Subsidiary as First-time Adopter'
- Annual Improvements to Illustrative Examples accompanying MFRS 16 'Leases: Lease Incentives'
- Annual Improvements to MFRS 141 'Taxation in Fair Value Measurements'
- Amendments to MFRS 3 'Reference to Conceptual Framework'

The Group and the Bank have adopted Amendment to Amendments to MFRS 116 'Proceeds before Intended Use', Amendments to MFRS 137 'Onerous Contracts – Cost of Fulfilling a Contract', Annual Improvements to MFRS 9 'Fees in the 10% Test for Derecognition of Financial Liabilities' and Amendments to MFRS 3 'Reference to the Conceptual Framework' for the first time in the December 2022 financial statements.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (A) BASIS OF PREPARATION (CONTINUED)

#### (a) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank (continued)

##### Amendments to MFRS 116 'Proceeds before intended use'

The amendments prohibit the Group and the Bank from deducting from the cost of a property, plant and equipment the proceeds received from selling items produced by the property, plant and equipment before it is ready for its intended use. The sales proceeds are instead recognised in profit or loss.

The amendments also clarify that testing whether an asset is functioning properly refers to assessing the technical and physical performance of the property, plant and equipment. In accordance with the transition provisions, the Group and the Bank applied the amendments retrospectively and had no impact on the amounts recognised in the current or prior period as there were no sales of such items produced by property, plant and equipment made available for use on or after 1 January 2021.

##### Amendments to MFRS 137 'Onerous Contracts – Cost of Fulfilling a Contract'

The amendments clarify that direct costs of fulfilling a contract include both the incremental cost of fulfilling the contract as well as an allocation of other costs directly related to fulfilling contracts. Before recognising a separate provision for an onerous contract, the Group and the Bank recognises any impairment loss that has occurred on assets used in fulfilling the contract.

The Group and the Bank applies the amendments to the contracts for which it has not yet fulfilled all of its obligations at the date of initial application of 1 January 2022.

These amendments had no impact on the amounts recognised in the current or prior period as the Group and the Bank had not identified any contracts as being onerous.

##### Annual Improvements to MFRS 9 'Fees in the '10 per cent' test for Derecognition of Financial Liabilities'

The amendment clarifies that only fees paid or received between the borrower and the lender, including the fees paid or received on each other's behalf, are included in the cash flow of the new loan when performing the 10% test for derecognition of financial liabilities.

The Group and the Bank applied the amendment to financial liabilities that are modified or exchanged on or after the date of initial application of 1 January 2022. There were no modifications of financial instruments during the financial year.

##### Amendments to MFRS 3 'Reference to the Conceptual Framework'

The amendments replace the reference to Framework for Preparation and Presentation of Financial Statements with 2018 Conceptual Framework. The Group adopted the amendments, which did not change its current accounting for business combinations on the acquisition date.

The amendments provide an exception for the recognition of liabilities and contingent liabilities within the scope of MFRS 137 'Provisions, contingent liabilities and contingent assets' and IC Interpretation 21 'Levies'. It also clarifies that contingent assets should not be recognised at the acquisition date.

The Group and the Bank applied the amendments prospectively to business combinations for which the acquisition date is on or after 1 January 2022.

The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (A) BASIS OF PREPARATION (CONTINUED)

#### (b) Standards, amendments to published standards and interpretations to existing standards that are applicable to the Group and the Bank but not yet effective

- Amendments on disclosure of accounting policies (Amendments to MFRS 101 'Presentation of Financial Statements' and MFRS Practice Statement 2). The amendments to MFRS 101 require companies to disclose material accounting policies rather than significant accounting policies. Entities are expected to make disclosure of accounting policies specific to the entity and not generic disclosures on MFRS applications. The amendment explains an accounting policy is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements. Also, accounting policy information is expected to be material if, without it, the users of the financial statements would be unable to understand other material information in the financial statements. Accordingly, immaterial accounting policy information need not be disclosed. However, if it is disclosed, it should not obscure material accounting policy information. MFRS Practice Statement 2 was amended to provide guidance on how to apply the concept of materiality to accounting policy disclosures.
- Amendments on definition of accounting estimates (Amendments to MFRS 108 'Accounting Policies'). The amendments to MFRS 108, redefined accounting estimates as "monetary amounts in financial statements that are subject to measurement uncertainty". To distinguish from changes in accounting policies, the amendments clarify that effects of a change in an input or measurement technique used to develop an accounting estimate is a change in accounting estimate, if they do not arise from prior period errors. Examples of accounting estimates include expected credit losses; net realisable value of inventory; fair value of an asset or liability; depreciation for property, plant and equipment; and provision for warranty obligations.

Both amendments are effective for the annual reporting periods beginning on or after 1 January 2023.

- Amendments to MFRS 112 'Deferred Tax related to Assets and Liabilities arising from a Single Transaction' (effective 1 January 2023) clarify that the initial exemption rule does not apply to transactions where both an asset and a liability are recognised at the same time such as leases and decommissioning obligations. Accordingly, entities are required to recognise both deferred tax assets and liabilities for all deductible and taxable temporary differences arising from such transactions.
- There are two amendments to MFRS 101 'Presentation of Financial Statements'. The first amendments, 'Classification of liabilities as current or non-current' clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the entity's expectations or events after the reporting date (e.g. the receipt of a waiver or a breach of covenant). In addition, the amendments clarify that when a liability could be settled by the transfer of an entity's own equity instruments (e.g. a conversion option in a convertible bond), conversion option meeting the definition of an equity instrument in MFRS 132 'Financial Instruments: Presentation' does not impact the current or non-current classification of the convertible instrument.

The second amendments, 'Non-current Liabilities with Covenants' specify that covenants of loan arrangements which an entity must comply with only after the reporting date would not affect classification of a liability as current or non-current at the reporting date. However, those covenants that an entity is required to comply with on or before the reporting date would affect classification of a liability as current or non-current, even if the covenant is only assessed after the reporting date.

Both amendments are effective for the annual reporting periods beginning on or after 1 January 2024.

The amendments shall be applied retrospectively.

- Amendments to MFRS 16 'Lease Liability in a Sale and Leaseback' (effective 1 January 2024) specify the measurement of the lease liability arises in a sale and leaseback transaction that satisfies the requirements in MFRS 15 'Revenue from Contracts with Customers' to be accounted for as a sale. In accordance with the amendments, the seller-lessee shall determine the "lease payments" or "revised lease payments" in a way that it does not result in the seller-lessee recognising any amount of the gain or loss that relates to the right of use it retains.

The amendments shall be applied retrospectively to sale and leaseback transactions entered into after the date when the seller-lessee initially applied MFRS 16.

The adoption of the above new accounting standards, amendments to published standards, and interpretations are not expected to give rise to any material financial impact on the Group and the Bank.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (B) CONSOLIDATION

The consolidated financial statements include the financial statements of the Bank, subsidiaries, joint ventures and associates, made up to the end of the financial year.

#### (i) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. To be considered a business, an acquisition would have to include an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired process is considered substantive if it is critical to the ability to continue producing outputs, and the inputs acquired include an organised workforce with the necessary skills, knowledge, or experience to perform that process or it significantly contributes to the ability to continue producing outputs and is considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs. The acquisition would be classified as acquisition of assets if definition of business is not met.

The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement and fair value of any pre-existing equity interest in the subsidiary. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on the acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recognised as goodwill. If the total of the consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement.

Acquisition related costs are expensed as incurred.

If the business combination is achieved in stages, the carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date, any gains or losses arising from such re-measurement are recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with MFRS 9 in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The Group applies predecessor accounting to account for business combinations under common control. Under the predecessor accounting, assets and liabilities acquired are not restated to their respective fair values but at the carrying amounts from the consolidated financial statements of the ultimate holding company of the Group and adjusted to ensure uniform accounting policies of the Group. The difference between any consideration given and the aggregate carrying amounts of the assets and liabilities (as of the date of the transaction) of the acquired entity is recognised as an adjustment to equity. No additional goodwill is recognised.

Inter-company transactions, balances, unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the income statements, statements of comprehensive income, statement of changes in equity and statements of financial position respectively.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (B) CONSOLIDATION (CONTINUED)

The consolidated financial statements include the financial statements of the Bank, subsidiaries, joint ventures and associates, made up to the end of the financial year (continued).

#### (ii) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in equity attributable to owners of the Group.

#### (iii) Obligation to purchase the subsidiary's shares from non-controlling interest

When there is an obligation to purchase the subsidiary's shares held by non-controlling interest, at initial recognition, a liability is to be recognised with a corresponding reduction to equity (other reserves) in the consolidated financial statements. The financial liability is recognised at the present value of the redemption amount and accreted through finance charges in the income statement over the contract period, up to the final redemption amount. Any adjustments to the redemption amount are recognised as finance charges in the income statement.

In the separate financial statements, subsidiary's shares are other entity's shares and not considered own equity instrument. The contractual obligation to buy the subsidiary's shares from the non-controlling interest meets the definition of financial liability and is accounted as disclosed in Note I.

#### (iv) Disposal of subsidiaries

When the Group ceases to consolidate because of a loss of control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

Gains or losses on the disposal of subsidiaries include the carrying amount of goodwill relating to the subsidiaries sold.

#### (v) Joint arrangements

A joint arrangement is an arrangement of which there is contractually agreed sharing of control by the Group with one or more parties, where decisions about the relevant activities relating to the joint arrangement require unanimous consent of the parties sharing control. The classification of a joint arrangement as a joint operation or a joint venture depends upon the rights and obligations of the parties to the arrangement. A joint venture is a joint arrangement whereby the joint venturers have rights to the net assets of the arrangement. A joint operation is a joint arrangement whereby the joint operators have rights to the assets and obligations for the liabilities, relating to the arrangement.

Interests in joint ventures are accounted for using the equity method, after initially being recognised at cost in the consolidated statement of financial position. Under the equity method, the investment in a joint venture is initially recognised at cost, and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the joint venture in profit or loss, and the Group's share of movements in other comprehensive income of the joint venture in other comprehensive income. Dividends received or receivable from a joint venture are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint venture, including any long-term interests that, in substance, form part of the Group's net investment in the joint venture, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

The Group determines at each reporting date whether there is any objective evidence that the investment in the joint venture is impaired. An impairment loss is recognised for the amount by which the carrying amount of the joint venture exceeds its recoverable amount.



## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (B) CONSOLIDATION (CONTINUED)

The consolidated financial statements include the financial statements of the Bank, subsidiaries, joint ventures and associates, made up to the end of the financial year (continued).

#### (v) Joint arrangements (continued)

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interests in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

If an investment in a joint venture becomes an investment in an associate, the Group continues to apply the equity method and does not remeasure the retained interest. If the Group's ownership interest in a joint venture is reduced, but the investment continues to be classified either as an associate or a joint venture respectively, the Group shall reclassify to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be required to be reclassified to profit or loss on the disposal of the related assets or liabilities.

#### (vi) Associates

Associates are all entities over which the Group has significant influence but not control or joint control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment in an associate is initially recognised at cost, and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the associate in profit or loss, and the Group's share of movements in other comprehensive income of the associate in other comprehensive income. Dividends received or receivable from an associate are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interests in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate. The Group's investment in associates includes goodwill identified on acquisition.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. An impairment loss is recognised for the amount by which the carrying amount of the associate exceeds its recoverable amount.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

When the Group ceases to equity account its associate because of a loss of significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as a financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

Dilution gains or losses arising in investments in associates are recognised in the profit or loss.

### (C) INVESTMENTS IN SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES IN SEPARATE FINANCIAL STATEMENTS

In the Bank's separate financial statements, investments in subsidiaries, joint ventures and associates are carried at cost less accumulated impairment losses. On disposal of investments in subsidiaries and joint ventures, the difference between disposal proceeds and carrying amounts of the investments are recognised in profit or loss.

Investment in debt instruments issued by subsidiary companies at amortised cost are measured in accordance with Note H.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (D) INTANGIBLE ASSETS

#### Goodwill

Goodwill arises from a business combination and represents the excess of the aggregate of fair value of consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired and liabilities assumed on the acquisition date. If the fair value of consideration transferred, the amount of non-controlling interest and the fair value of previously held interest in the acquiree are less than the fair value of the net identifiable assets of the acquiree, the resulting gain is recognised in the profit or loss.

Goodwill is not amortised but it is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and carried at cost less accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash generating units ('CGUs'), or groups of CGUs, that are expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs of disposal. Any impairment is recognised immediately as an expense and is not subsequently reversed.

#### Identifiable intangible assets arising from business combination

Identifiable intangible assets arising from business combination are recognised at cost. The cost of an intangible asset acquired in a business combination is its fair value at the date of acquisition. The fair value of intangible assets are generally determined using income approach methodologies such as the discounted cash flow method. Intangible assets with a definite useful life are amortised using the straight-line method over their estimated useful economic life. Intangible assets within an indefinite useful life are not amortised. Generally, the identified intangible assets are reviewed for indications of impairment or changes in estimated future economic benefits. If such indications exist, the intangible assets are analysed to assess whether their carrying amount is fully recoverable. An impairment loss is recognised if the carrying amount exceeds the recoverable amount. Intangible assets with indefinite useful life are annually tested for impairment and whether there is an indication that the asset may be impaired.

The identifiable intangible assets arising from business combination consist of brand and customer relationship. Brand and customer relationship are amortised over their useful lives in a manner that reflects the pattern to which they contribute to future cash flows as follows:

Brand	- 3 years
Customer relationship	- 7 years

#### Computer software

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group and the Bank are recognised as intangible assets when the following criteria are met:

- (i) it is technically feasible to complete the software product so that it will be available for use;
- (ii) management intends to complete the software product and use or sell it;
- (iii) there is an ability to use or sell the software product;
- (iv) it can be demonstrated how the software product will generate probable future economic benefits;
- (v) adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- (vi) the expenditure attributable to the software product during its development can be reliably measured.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (D) INTANGIBLE ASSETS (CONTINUED)

#### Computer software (continued)

Directly attributable costs that are capitalised as part of the software product include the software development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Computer software development costs recognised as assets are amortised from the point at which the asset is ready for use over their estimated useful lives of five years.

### (E) IMPAIRMENT OF NON-FINANCIAL ASSETS

Assets that have an indefinite useful life, for example goodwill, are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

The impairment loss is charged to the income statement unless it reverses a previous revaluation in which case it is charged to the revaluation surplus. Impairment losses on goodwill are not reversed. In respect of other assets, any subsequent increase in recoverable amount is recognised in the income statement unless it reverses an impairment loss on a revalued asset in which case it is taken to revaluation surplus reserve.

### (F) RECOGNITION OF INTEREST AND FINANCING INCOME AND EXPENSE

Interest and financing income and expense for all interest/profit-bearing financial instruments are recognised within 'interest income', 'interest expense' and 'income from Islamic banking business' respectively in the income statement using the effective interest/profit method. Interest/profit income from financial assets at FVTPL is recognised as part of net gains and losses on financial instrument.

Interest/Profit income is calculated by applying effective interest/profit rate to the gross carrying amount of a financial assets except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest/profit rate is applied to the net carrying amount of the financial assets (after deduction of the loss allowance).

### (G) RECOGNITION OF FEES AND OTHER INCOME

The Group and the Bank earns fee and commission income from a diverse range of products and services provided to its customers. Fee and commission income are recognised when the Group and the Bank has satisfied its performance obligation in providing the promised products and services to the customer, and are recognised based on contractual rates or amount agreed with customers, and net of expenses directly related to it. The Group and the Bank generally satisfies its performance obligation and recognises the fee and commission income on the following basis:

- Transaction-based fee and commission income is recognised on the completion of the transaction. Such fees include fees related to the completion of corporate finance transactions, brokerage income, arrangement fees and initial service charges. These fees constitute a single performance obligation.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (G) RECOGNITION OF FEES AND OTHER INCOME (CONTINUED)

- For a service that is provided over a period of time, fee and commission income is recognised on equal proportion basis over the period during which the related service is provided or credit risk is undertaken. This basis of recognition most appropriately reflects the nature and pattern of provision of these services to the customers over time. Fees for these services will be billed periodically over time. Such fees include portfolio management fees, financial guarantees fee, agency fees and initial service charges on close ended funds.

The Group and the Bank do not provide any significant credit terms to customers for the above products and services.

Directly related expenses typically include brokerage fees paid, card-related expenses and sales commissions, but do not include expenses for services delivered over a period (such as service contracts) and other expenses that are not specifically related to fee and commission income transactions.

Other income recognition are as follows:

- (a) Dividends are recognised when the right to receive payment is established. This applies even if they are paid out of pre-acquisition profits. However, the investment may need to be tested for impairment as a consequence.  
Dividends that clearly represent a recovery of part of the cost of investment is recognised in other comprehensive income if it relates to an investment in equity instruments measured at FVOCI.
- (b) Net gain or loss from disposal of FVTPL and debt instruments at FVOCI are recognised in profit or loss upon disposal of the securities, as the difference between net disposal proceeds and the carrying amount of the securities.
- (c) Income from bancassurance/bancatakaful agreements are recognised based on time apportionment method throughout the exclusive services agreement period.
- (d) Other income are recognised on an accrual basis.

### (H) FINANCIAL ASSETS

#### (a) Classification

The Group and the Bank classify their financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ('OCI') or through profit or loss); and
- those to be measured at amortised cost.

#### (b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on settlement-date, the date on which the Group and the Bank settle the commitment to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Bank have transferred substantially all the risks and rewards of ownership.

#### (c) Measurement

At initial recognition, the Group and the Bank measure a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payments for principal and interest/profit ('SPPI').

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (c) Measurement (continued)

##### Debt instruments

Subsequent measurement of debt instruments depends on the Group's and the Bank's business model for managing the asset and the cash flows characteristics of the asset. The Group reclassifies debt investments when and only when its business model for managing those assets changes.

During the financing year ended 31 December 2021, Affin Bank Berhad ('ABB') and Affin Islamic Bank Berhad ('AIBB') have taken actions to improve the Group and the Bank's approach to liquidity risk management, balance sheet management and capital management. Arising the actions taken, there has been a change in business model, resulting in ABB and AIBB reclassifying the financial investments at FVOCI to financial investments at AC, as at 31 December 2021. The amount reclassified from financial investments at FVOCI to financial investments at AC is RM10,032.9 million for the Group and RM7,279.0 million for the Bank.

There are three measurement categories into which the Group and the Bank classify its debt instruments:

#### (i) Amortised cost ('AC')

Assets that are held for collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Interest/profit income from these financial assets is included in 'interest income' and 'income from Islamic banking business' using the effective interest/profit rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in 'net gains and losses on financial instruments' together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the income statements.

#### (ii) Fair value through other comprehensive income ('FVOCI')

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent SPPI, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in 'net gains and losses on financial instruments'. Interest/profit income from these financial assets is included in 'interest income' and 'income from Islamic banking business' using the effective interest/profit rate method. Foreign exchange gains and losses are presented in 'net gains and losses on financial instruments' and impairment expenses are presented as separate line item in the income statement.

#### (iii) Fair value through profit or loss ('FVTPL')

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. The Group and the Bank may also irrevocably designate financial assets at FVTPL if doing so significantly reduces or eliminates a mismatch created by assets and liabilities being measured on different bases. Fair value changes is recognised in profit or loss and presented net within 'net gains and losses on financial instruments' in the period which it arises.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (c) Measurement (continued)

##### Business model

The business model reflects how the Group and the Bank manage the assets in order to generate cash flows. That is, whether the Group's and the Bank's objectives are solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (i.e. financial assets at FVTPL purposes), then the financial assets are classified as part of 'other' business model and measured at FVTPL. Factors considered by the Group and the Bank in determining the business model for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed and how managers are compensated. For example, the Group's and the Bank's business model for the mortgage loan book is to hold to collect contractual cash flows with no resulting derecognition by the Group and the Bank. Another example is the liquidity portfolio of assets, which is held by the Group and the Bank as part of liquidity management and is generally classified within the hold to collect and sell business model. For financial assets which are held by the Group and the Bank for the purposes of capital preservation and to generate returns on a longer term basis, they are generally classified within the hold to collect business model, and are measured at Amortised Cost. Securities are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the 'other' business model and measured at FVTPL.

##### SPPI

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Group and the Bank assess whether the financial instruments' cash flows represent solely payments of principal and interest/profit (the 'SPPI test'). In making this assessment, the Group and the Bank consider whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

##### Equity instruments

The Group and the Bank subsequently measure all equity investments at fair value. Where the Group's and the Bank's management have elected to present fair value gains and losses on equity investments in FVOCI, cumulative gain or loss previously recognised in other comprehensive income is not subsequently reclassified to profit or loss, but may be transferred within equity following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's and the Bank's right to receive payments is established.

Changes in the fair value of equity instruments at FVTPL are recognised in 'net gains and losses on financial instruments' in the income statement.

#### (d) Subsequent measurement – Impairment

Impairment for debt instruments and financial guarantee contracts

The Group and the Bank assess on a forward looking basis the expected credit losses ('ECL') associated with its debt instruments carried at amortised cost and at FVOCI and financial guarantee contracts issued. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (d) Subsequent measurement – Impairment (continued)

Impairment for debt instruments and financial guarantee contracts (continued)

ECL represents a probability-weighted estimate of the difference between present value of cash flows according to contract and present value of cash flows the Group and the Bank expect to receive, over the remaining life of the financial instrument. For financial guarantee contracts, the ECL is the difference between the expected payments to reimburse the holder of the guaranteed debt instrument less any amounts that the Group and the Bank expect to receive from the holder, the debtor or any other party.

The measurement of ECL reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

#### (i) General 3-stage approach

At each reporting date, the Group measures ECL through loss allowance at an amount equal to 12-Month ECL if credit risk on a financial instrument or a group of financial instruments has not increased significantly since initial recognition. For all other financial instruments, a loss allowance at an amount equal to lifetime ECL is required. Note 52 sets out the measurement details of ECL. The Group applies 3-stage approach on debt instruments measured at amortised cost and FVOCI, except for those that are under simplified approach, as explained below.

#### (ii) Simplified approach

The Group and the Bank apply MFRS 9 simplified approach to measure ECL which uses a lifetime ECL for trade receivables and other assets.

#### Significant increase in credit risk

The Group and the Bank consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Bank compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportable forward-looking information.

The following indicators are incorporated:

- internal credit rating;
- external credit rating (as far as available);
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower/issuer's ability to meet its obligations;
- actual or expected significant changes in the operating results of the borrower;
- significant increases in credit risk on other financial instruments of the same debtor;
- significant changes in the value of the collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements; and
- significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtor in the Group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a borrower/issuer is more than 30 days or 1 month past due in making a contractual payment.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (d) Subsequent measurement – Impairment (continued)

##### Definition of default and credit-impaired financial assets

The Group and the Bank define a financial instrument as default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the mandatory and/or judgemental symptoms, which include amongst others, the following criteria:

(i) Mandatory symptoms:

- Failure to make contractual payment within 90 days or 3 months or when they fall due;
- Rescheduled and/or Restructured ('R&R') due to Impairment Symptoms or Corporate Debt Restructuring Committee ('CDRC');
- Internal rating deteriorated to Credit Grade 15 or worse;
- Rating downgrade to default grade 'D';
- Distressed restructuring or rescheduling of coupon and/or principal redemption resulting in an extended grace period to service coupon or even capitalise coupon;
- Primary repayment source is terminated indefinitely, or business model is deemed no longer viable, and no other alternative source of repayment is available;
- Cessation of business operations and business operation is unlikely able to resume;
- Borrower/Customer is adjudicated bankrupt;
- Winding-up order issued against the company;
- Receiver and manager appointed;
- Corporate Rescue Mechanism, implementation of Corporate Voluntary Arrangement ('CVA') or Order for Judicial Management ('JM') granted by Court;
- Classification by Bursa Malaysia as distressed company due to credit deterioration e.g. PN17, GN3 and failing to comply with the timeline for remedial action, and/or evidence of business failure; and
- Account classified as Fraud.

(ii) Judgemental symptoms:

- Other debts including Treasury Instruments default and/or transferred to Stage 3 (Cross Default).

The Group and the Bank first assess whether objective evidence of impairment exists for financial assets which are individually significant. If the Group and the Bank determine that objective evidence of impairment exists, i.e. credit impaired, for an individually assessed financial asset, a lifetime ECL will be recognised.

Financial assets which are individually significant but non-impaired and not individually significant are grouped on the basis of similar credit risk characteristics (such as credit quality, instrument type, credit risk ratings, credit utilisation, customer types and other relevant factors) for collective assessment.

##### Write-off policy

The Group and the Bank writes-off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery.

Indicators that there is no reasonable expectation of recovery include:

- ceasing enforcement activity; and
- where the Group's and the Bank's recoveries method are foreclosing on collateral and the value of the collateral is such that there is no reasonable expectation of recovering in full.



## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (d) Subsequent measurement – Impairment (continued)

##### Modification of loans/financing

The Group and the Bank sometimes renegotiates or otherwise modifies the contractual cash flows of loans to customers. When this happens, the Group and the Bank assess whether or not the new terms are substantially different to the original terms. The Group and the Bank do this by considering, among others, the following factors:

- If the borrower is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borrower is expected to be able to pay.
- Whether any substantial new terms are introduced, such as a profit share/equity-based return that substantially affects the risk profile of the loan.
- Significant extension of the loan term when the borrower is not in financial difficulty.
- Significant change in the interest/profit rate.
- Change in the currency the loan/financing is denominated in.
- Insertion of collateral, other security or credit enhancements that significantly affect the credit risk associated with the loan/financing.

If the terms are substantially different, the Group and the Bank derecognise the original financial asset and recognise a 'new' asset at fair value and recalculate a new effective interest/profit rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Group and the Bank also assess whether the new financial asset recognised is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in profit or loss as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Group and the Bank recalculate the gross carrying amount based on the revised cash flows of the financial asset and recognise a modification gain or loss in profit or loss. The new gross carrying amount is recalculated by discounting the modified cash flows at the original effective interest/profit rate (or credit-adjusted effective interest/profit rate for purchased or originated credit-impaired financial assets).

##### Derecognition other than on a modification

Financial assets, or a portion thereof, are derecognised when the contractual rights to receive the cash flows from the assets have expired, or when they have been transferred and either

- (i) the Group and the Bank transfer substantially all the risks and rewards of ownership; or
- (ii) the Group and the Bank neither transfer nor retain substantially all the risks and rewards of ownership and the Group and the Bank have not retained control.

The Group and the Bank enter into transactions where it retains the contractual rights to receive cash flows from assets but assumes a contractual obligation to pay those cash flows to other entities and transfers substantially all of the risks and rewards. These transactions are accounted for as 'pass through' transfers that result in derecognition if the Group and the Bank:

- (i) Have no obligation to make payments unless it collects equivalent amounts from the assets;
- (ii) Are prohibited from selling or pledging the assets; and
- (iii) Have obligation to remit any cash it collects from the assets without material delay.

Collateral (shares and sukuk) furnished by the Group and the Bank under standard repurchase agreements and securities lending and borrowing transactions are not derecognised because the Group and the Bank retain substantially all the risks and rewards on the basis of the predetermined repurchase price, and the criteria for derecognition are therefore not met. This also applies to certain securitisation transactions in which the Group and the Bank retain a subordinated residual interest/profit.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (H) FINANCIAL ASSETS (CONTINUED)

#### (e) Regulatory reserve requirements

Pursuant to BNM Financial Reporting policy document dated 27 September 2019, the Group and the Bank must maintain, in aggregate, loss allowance for non-credit-impaired exposures and regulatory reserves of no less than 1% of all credit exposures, net of loss allowance for credit-impaired exposures.

#### (f) Temporary exemption from applying MFRS 9 for an associate and a joint venture

The Group has applied the temporary exemption for AXA AFFIN General Insurance Berhad (associate) and AXA AFFIN Life Insurance Berhad (joint venture) in accordance with MFRS 17 Insurance Contracts as both entities will adopt MFRS 9 together with the adoption of MFRS 4 effective from the reporting period of 1 January 2021. MFRS 4 Insurance Contracts will be superseded by MFRS 17 for period beginning or after 1 January 2023.

#### (g) Financing assistance scheme

Financing under a government scheme is recognised and measured in accordance with MFRS 9 'Financial Instruments', with the benefit at a below market and concession rate measured as the difference between the initial carrying amount or fair value of the financing and the amount received.

The benefit of government schemes that addresses identified costs or expenses incurred by the Group and the Bank are recognised in the profit or loss in the same financial year when the costs or expenses are recognised, when the required conditions are fulfilled in accordance with MFRS 120 'Accounting for Government Grants and Disclosure of Government Assistance'.

#### (h) IBOR modification

When the basis to determine the future contractual cash flows of the financial assets measured using as amortised cost or FVOCI are modified entirely as a result of IBOR reform, the Group applies the reliefs provided by the Phase 2 amendments related to IBOR reform to adjust the effective interest rate with no modification gain or loss is recognised.

In situations where some or all of a change in the basis for determining the contractual cash flows of financial assets classified as amortised cost or FVOCI does not meet the criteria of the Phase 2 amendments, the Group first applies the practical expedient to the changes required by IBOR reform, including updating the effective interest/profit rate. Any additional changes are accounted for as modification of financial assets in accordance with the requirement in MFRS 9 (that is, assessed for modification or derecognition, with the resulting modification gain/loss recognised immediately in profit or loss where the financial assets are not derecognised).

### (I) FINANCIAL LIABILITIES

Financial liabilities are classified and subsequently measured at amortised cost, except for:

- Financial liabilities at fair value through profit or loss: this classification is applied to derivatives and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss; and
- Financial guarantee contracts and loan commitments (see Note J).

#### Derecognition

Financial liabilities are derecognised when they are extinguished (i.e. when the obligation specified in the contract is discharged, cancelled or expires).

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (J) FINANCIAL GUARANTEE CONTRACTS AND LOAN/FINANCING COMMITMENTS

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and others on behalf of customers to secure loans, overdrafts and other banking facilities.

Loan/financing commitments provided by the Group and the Bank are measured as the amount of the loss allowance. The Group and the Bank have not provided any commitment to provide loans/financing at a below-market interest/profit rate, or that can be settled net in cash or by delivering or issuing another financial instrument.

For loan/financing commitments and financial guarantee contracts, the loss allowance is recognised as provision. However, for contracts that include both a loan/financing and undrawn commitment and the Group and the Bank cannot separately identify the expected credit losses on the undrawn commitment component from those on the loan/financing component, the expected credit losses on the undrawn commitment are recognised together with the loss allowance for the loan/financing. To the extent that the combined expected credit losses exceed the gross carrying amount of the loan/financing, the expected credit losses are recognised as a provision.

Financial guarantee contracts are subsequently measured at the higher of the amount determined in accordance with the expected credit losses model under MFRS 9 'Financial Instruments' and the amount initially recognised less cumulative amount of income recognised in accordance with the principles of MFRS 15 'Revenue from Contracts with Customers', where appropriate.

### (K) OFFSETTING FINANCIAL INSTRUMENTS

Financial assets and liabilities are offset and the net amount is presented in the statements of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the assets and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy.

### (L) PROPERTY AND EQUIPMENT AND DEPRECIATION

Property and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. The cost of an item of property and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Cost also include borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as expenses in profit or loss during the financial period in which they are incurred.

Buildings	50 years
Leasehold buildings	50 years or over the remaining lease period, whichever is shorter
Renovation and leasehold premises	5 to 10 years or the period of the lease, whichever is greater
Office equipment and furniture	3 to 10 years
Computer equipment and software	5 years
Motor vehicles	5 years

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (L) PROPERTY AND EQUIPMENT AND DEPRECIATION (CONTINUED)

Depreciation on capital work in progress commences when the assets are ready for their intended use.

Residual value and useful lives of assets are reviewed, and adjusted if appropriate, at the end of each reporting period.

At the end of the reporting period, the Group and the Bank assess whether there is any indication of impairment or whenever events or changes in circumstances indicate the carrying amount may not be recoverable. A write down is made if the carrying amount exceeds the recoverable amount.

Gains and losses on disposal are determined by comparing proceeds with carrying amount and are recognised within other operating income in the income statement.

### (M) LEASES

Leases are recognised as right-of-use assets and a corresponding liability at the date on which the leased asset is available for use by the Group and the Bank (i.e. the commencement date).

Contracts may contain both lease and non-lease components. The Group and the Bank allocate the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of properties for which the Group and the Bank are lessees, it has elected the practical expedient provided in MFRS 16 not to separate lease and non-lease components. Both components are accounted for as a single lease component and payments for both components are included in the measurement of lease liability.

#### Lease term

In determining the lease term, the Group and the Bank consider all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not to be terminated).

The Group and the Bank reassess the lease term upon the occurrence of a significant event or change in circumstances that is within the control of the Group and the Bank and affects whether the Group and the Bank is reasonably certain to exercise an option not previously included in the determination of lease term, or not to exercise an option previously included in the determination of lease term. A revision in lease term results in remeasurement of the lease liabilities. See accounting policy below on reassessment of lease liabilities.

#### Right-of-use ('ROU') assets

ROU assets are initially measured at cost comprising the following:

- The amount of the initial measurement of lease liability;
- Any lease payments made at or before the commencement date less any lease incentives received;
- Any initial direct costs; and
- Decommissioning or restoration costs.

The ROU assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

If the Group and the Bank is reasonably certain to exercise a purchase option, the ROU assets are depreciated over the underlying asset's useful life. In addition, the ROU assets are adjusted for certain remeasurement of the lease liabilities.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (M) LEASES (CONTINUED)

#### Lease liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at that date. The lease payments include the following:

- Fixed payments (including in-substance fixed payments), less any lease incentive receivable;
- Variable lease payments depend on index or rate;
- The exercise price of a purchase options if the group is reasonably certain to exercise that option;
- Payments of penalties for terminating the lease, if the lease term reflects the Group and the Bank exercising that option; and
- The amount expected to be payable by the Group and the Bank under residual value guarantees.

Lease payments are discounted using the interest/profit rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group and the Bank, the lessee's incremental borrowing/financing is used. This is the rate that the individual lessee would have to pay to borrow/raise the funds necessary to obtain an asset of similar value to the ROU assets in a similar economic environment with similar term, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest/profit on the remaining balance of the liability for each period.

The Group and the Bank present the lease liabilities as a separate line item in the statements of financial position. Interest/profit expense on the lease liability is presented within the interest/profit expense in the income statements.

The Group is also exposed to potential future increases in variable lease payments that depend on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is remeasured and adjusted against the ROU assets.

#### Reassessment of lease liabilities

The Group and the Bank are also exposed to potential future increase in variable lease payments that depend on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is remeasured and adjusted against the ROU assets.

#### Short-term leases and leases of low-value assets

Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office equipment. Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an operating expense in profit or loss.

#### COVID-19 Related Rent Concession

The Group and the Bank elect to account for a COVID-19 related rent concession that meets all of the following conditions in the same way as they would if they were not lease modification:

- (i) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (ii) any reduction in lease payments affects only payments due on or before 30 June 2021; and
- (iii) there is no substantive change to other terms and conditions of the lease.

The Group and the Bank account for such COVID-19 related rent concession as a variable lease payment in the period(s) in which the event or condition that triggers the reduced payment occurs. The Group and the Bank present the impacts of rent concessions within operating expenses.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (M) LEASES (CONTINUED)

#### COVID-19 Related Rent Concession (continued)

If a rent concession results from a lease modification, the Group and the Bank account for the rent concession as either a new lease or as a remeasurement of an existing lease liability, depending on the criteria set in MFRS 16.

If a rent concession does not result from a lease modification, the Group and the Bank account for the rent concession as a variable lease payment in the period(s) in which the event or condition that triggers the reduced payment occurs.

### (N) FOREIGN CURRENCY TRANSLATIONS

#### Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Ringgit Malaysia ('RM'), which is the Bank's functional and presentation currency.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement. However, exchange differences are deferred in other comprehensive income when they arose from qualifying cash flows or net investment hedge or are attributable to items that form part of the net investment in a foreign operation.

Changes in the fair value of monetary securities denominated in foreign currency classified as financial investment at FVOCI are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortised cost are recognised in income statement, and other changes in the carrying amount are recognised in other comprehensive income.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit and loss, are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets such as equities classified as financial investment at FVOCI are included in other comprehensive income.

### (O) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING

Derivatives are initially recognised at fair values on the date on which derivative contracts are entered into and are subsequently remeasured at their fair values at the end of each reporting period. Fair values are obtained from quoted market prices in active markets, including recent market transactions, and valuation techniques, including discounted cash flows models and option pricing models, as appropriate. All derivatives are carried as assets when fair values are positive and as liabilities when fair values are negative. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the income statement.

The best evidence of fair value of a derivative at initial recognition is the transaction price (i.e. the fair value of the consideration given or received) unless fair value of the instrument is evidenced by comparison with other observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on a valuation technique whose variables include only data from observable markets. When such evidence exists, the Group and the Bank recognised the fair value of derivatives in income statements immediately.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (O) DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING (CONTINUED)

The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group and the Bank designated its derivatives as hedge of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge).

The Group and the Bank documents at the inception of the hedge relationship, the economic relationship between hedging instruments and hedged items including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group and the Bank also documented its risk management objective and strategy for undertaking its hedge transactions.

#### (a) Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit or loss, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used is amortised to profit or loss over the period to maturity using a recalculated effective interest rate.

#### (b) Derivatives that do not qualify for hedge accounting

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately in the income statement.

As at reporting date, the Group and the Bank applies fair value hedge accounting for hedging fixed interest risk on borrowings and financial investments at amortised cost.

### (P) CURRENT AND DEFERRED INCOME TAXES

#### Current tax

Tax expense for the financial year comprises current and deferred income tax. The income tax expense or credit for the financial year is the tax payable on the current financial period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses. Tax is recognised in income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Group's subsidiaries and branch operate and generate taxable income.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities. This liability is measured using the single best estimate of the most likely outcome.

#### Deferred tax

Deferred tax is provided in full, using the liability method, on temporary differences arising between the amounts attributed to assets and liabilities for tax purposes and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses or unused tax credits can be utilised.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (P) CURRENT AND DEFERRED INCOME TAXES (CONTINUED)

#### Deferred tax (continued)

Deferred tax is determined using tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period and are expected to apply when the related deferred tax assets is realised or the deferred tax liability is settled.

Deferred tax liability is recognised for all temporary differences associated with investment in subsidiaries, associates and joint venture except where the timing of the reversal of the temporary differences can be controlled by the Group and it is probable that the temporary differences will not reverse in the foreseeable future. Generally, the investor or joint venture is unable to control the reversal of the temporary differences for joint ventures. Only where there is an agreement in place that gives the investor or joint venture the ability to control the reversal of the temporary differences, a deferred tax liability is not recognised.

Deferred income tax assets are recognised on deductible temporary differences arising from investment in subsidiaries, associates and joint venture only to the extent that it is probable the temporary differences will reverse in the future and there is sufficient taxable profit available against which the deductible temporary differences can be utilised.

Deferred and income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on net basis.

### (Q) ZAKAT

This represents business zakat payable by the Group in compliance with Shariah principles.

### (R) CASH AND CASH EQUIVALENTS

Cash and short-term funds consists of cash in hand, bank balances and deposits and placements maturing within one month which are held for the purpose of meeting short-term commitments and are readily convertible to known amount of cash without significant risk of changes in value.

For the purpose of the statements of cash flows, cash and cash equivalents comprise cash and short-term funds and deposits and placements with financial institutions, with original maturity 3 months or less.

### (S) FORECLOSED PROPERTIES

Foreclosed properties are stated at the lower of their carrying amount and fair value less cost to sell.

### (T) CONTINGENT ASSETS AND CONTINGENT LIABILITIES

The Group and the Bank do not recognise contingent assets and liabilities other than those arising from business combination, but disclose its existence in the financial statements. A contingent liability is possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Bank or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare case where there is a liability that cannot be recognised because it cannot be measured reliably. However, contingent liabilities do not include financial guarantee contracts.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Bank. The Group and the Bank do not recognise contingent assets but discloses its existence where inflows of economic benefits are probable, but not virtually certain.



## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (U) BILLS AND ACCEPTANCES PAYABLE

Bills and acceptances payable, which are financial liabilities, represent the Bank's own bills and acceptances rediscounted and outstanding in the market (Note I).

### (V) PROVISIONS

Provisions are recognised by the Group and the Bank when all of the following conditions have been met:

- the Group and the Bank have a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources to settle the obligation will be required; and
- a reliable estimate of the amount of obligation can be made.

Where the Group and the Bank expect a provision to be reimbursed (for example, under an insurance contract), the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost expense.

### (W) EMPLOYEE BENEFITS

#### Short-term employee benefits

Wages, salaries, paid annual leave and sick leave, bonuses and non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

#### Defined contribution plan

The defined contribution plan is a pension plan under which the Group pays fixed contributions to the National Pension Scheme, the Employees Provident Fund ('EPF') and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

The Group's contribution to defined contribution plans are charged to the income statement in the financial year to which they relate. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

#### Termination benefits

Termination benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits when it is demonstrably committed to either terminate the employment of current employees according to a detailed formal plan without any possibility of withdrawal or to provide termination benefits as a result of an offer made to encourage voluntary redundancy.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (W) EMPLOYEE BENEFITS (CONTINUED)

#### Share-based payments

The settlement method of the subsidiary's stock option incentive scheme for key employees is dependent on an uncertain future event which is outside the control of the subsidiary or its employees. At each reporting date, the subsidiary assesses the probability of the outcome of the uncertain future event in giving rise to a liability in determining whether the stock option incentive scheme is treated as cash-settled or equity-settled. If obligation to settle in cash exists, the entity accounts for the transaction as a cash-settled share-based payment transaction. If there is no obligation to settle in cash or other assets, the transaction should be treated as an equity-settled share-based payment transaction.

An equity-settled share-based payment plan is where the subsidiary receives services from employees as consideration for equity instruments (stock options) of the subsidiary. The fair value of the stock options granted in exchange for services of the employees are recognised as an expense in the profit or loss over the vesting periods of the grant with a corresponding increase in equity. The total amount to be expensed over the vesting period is determined by reference to the fair value of the stock options granted, excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. At each reporting date, the subsidiary revises its estimates of the number of stock options that are expected to vest based on the non-market conditions and service conditions. It recognises the impact of the revision of original estimates, if any, in the profit or loss, with a corresponding adjustment to stock option reserves in equity.

If the terms of an equity-settled share-based payment plan is modified, at a minimum an expense is recognised as if the terms had not been modified. An additional expense is recognised for any modification that increase the total fair value of the share-based payment arrangement, or its otherwise beneficial to the employee, as measured at the date of modification.

A cash-settled share-based payment plan is initially recognised at the fair value of the liability at reporting date and is recognised as an expense in the profit or loss over the vesting periods of the grant with a corresponding increase in liability. The total amount to be expensed over the vesting period is determined by reference to the fair value of the stock options granted, excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. The subsidiary re-measures the fair value of the liability at each reporting date and at the date of settlement, with any changes in fair value recognised in profit or loss. The subsidiary revises its estimate of the number of stock options that are expected to vest. It recognises the impact of the revision of original estimates, if any, in the profit or loss, with a corresponding adjustment to liability.

### (X) SALE AND REPURCHASE AGREEMENTS

Securities purchased under resale agreements are securities which the Group and the Bank have purchased with a commitment to resell at future dates. The commitment to resell the securities is reflected as an asset on the statements of financial position.

Conversely, obligations on securities sold under repurchase agreements are securities which the Group and the Bank have sold from its portfolio, with a commitment to repurchase at future dates. Such financing and the obligation to repurchase the securities is reflected as a liability on the statement of financial position.

The difference between sale and repurchase price as well as purchase and resale price are amortised as interest income and interest expense respectively on an effective yield method.

### (Y) RESTRICTED INVESTMENT ACCOUNTS ('RIA')

These deposits are used to fund specific financing. The RIA is a contract based on the Shariah concept of Mudharabah between two parties, i.e. investor and entrepreneur to finance a business venture where the investor provides capital and the business venture is managed solely by the entrepreneur. The profit of the business venture will be shared-based on pre-agreed ratios between the capital provider and the Mudarib (manager or manager of funds), and losses shall be borne solely by capital provider.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (Z) SHARE CAPITAL

#### Classification

Ordinary shares are classified as equity. Other shares are classified as equity and/or liability according to the substance of the contractual agreement of the particular instrument.

#### Share issue costs

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction net of tax, from the proceeds.

#### Dividend distribution

Liability is recognised for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the Group, on or before the end of the reporting period but not distributed at the end of the reporting period.

Distributions to holders of an equity instrument are recognised directly in equity.

In declaring dividend, Dividend Reinvestment Plan ("DRP") is offered to the Shareholders. Where the Electable Portion is not reinvested by the Shareholders, the remaining portion of the dividend will be paid in cash.

#### Earnings per share

##### Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Bank, excluding any costs of servicing equity other than ordinary shares; and
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year and excluding treasury shares.

##### Diluted earnings per share

Diluted earnings per share adjusts the figures in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

### (AA) BORROWINGS/FINANCING

Borrowings/financing are recognised initially at fair value, net of transaction costs incurred.

Borrowings/financing are subsequently carried at amortised cost; any difference between initial recognised amount and the redemption value is recognised in profit or loss over the period of the borrowings/financing using the effective interest/profit method.

General and specific borrowing/financing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing/financing costs eligible for capitalisation.

All borrowing/financing costs are recognised in profit or loss in the financial year in which they are incurred.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (AB) SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker, who is the person or group that allocates resources to and assess the performance of the operating segments of an entity. The Group has determined the Chief Executive Officer ('CEO') of the respective operating segments as its chief operating decision-maker.

### (AC) TRUST ACTIVITIES

The Group act as trustees in other fiduciary capabilities that result in holding or placing of assets on behalf of individuals, trust and other institutions. These assets and income arising thereon are excluded from the financial statements, as they are not assets of the Group.

### (AD) TRADE RECEIVABLES

In accordance with the Rules of Bursa Securities, clients' accounts are classified as impaired accounts under the following circumstances:

<u>Types</u>	<u>Criteria for classification of accounts as impaired</u>
Contra losses	When an account remains outstanding for 16 calendar days or more from the date of contra transaction.
Overdue purchase contract	When an account remains outstanding from T+5 market days onwards (non-margin purchase) and T+9 market days onwards discretionary financing.

Bad debts are written-off when identified. Impairment allowances are made based on simplified approach (see Note H) for balances due from clients which are considered doubtful or which have been classified as impaired, after taking into consideration collateral held by the Group and deposits of and amounts due to dealer representative in accordance with the Rules of Bursa Malaysia Berhad.

### (AE) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's and the Bank's accounting policies.

This note provides an overview of the areas that involve a higher degree of judgement or complexity, and major sources of estimation uncertainty that have a significant risk of resulting in a material adjustment within the next financial year. Detailed information about each of these estimates and judgements is included in the related notes together with information about the basis of calculation for each affected line item in the financial statements.

#### **Measurement of the expected credit losses ('ECL') allowance**

The measurement of the expected credit losses allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (i.e. the likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in Note 52, which also sets out key sensitivities of the ECL to changes in these elements.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

for the financial year ended 31 December 2022

### (AE) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

#### **Measurement of the expected credit losses ('ECL') allowance (continued)**

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

#### **Impact arising from COVID-19 on ECL**

As the current MFRS 9 models are not expected to generate the levels of ECL with sufficient reliability in view of the impact of the unprecedented and on-going COVID-19 pandemic, overlays and post-model adjustments have been applied to determine a sufficient overall level of ECLs for the year ended as at 31 December 2022.

These overlays and post-model adjustments were taken to reflect the latest macro-economic outlook not captured in the modelled outcome and the potential impact to delinquencies and defaults when the various relief and support measures expired in 2022.

The overlays and post-model adjustments involved significant level of judgement and reflect the management's views of possible severities of the pandemic and paths of recovery in the forward looking assessment for ECL estimation purposes.

The borrowers and customers who have received repayment support remain in their existing stages unless they have been individually identified as not viable or with subsequent indicators of significant increase in credit risk from each of their pre-COVID-19 status. The overlays and post-model adjustments were made at the account and portfolio level.

During the year, the Group and the Bank have partially reversed the overlays and post-model adjustments after observing the satisfactory repayment trend of the borrowers and customers over a reasonable observation period.

#### **Estimated impairment of goodwill**

The Group performs an impairment review on an annual basis to ensure that the carrying value of the goodwill does not exceed its recoverable amounts from cash generating units to which the goodwill is allocated. The recoverable amount represents the present value of the estimated future cash flows expected to arise from continuing operations. Therefore, in arriving at the recoverable amount, management exercise judgement in estimating the future cash flows, growth rate and discount rate.

The recoverable amounts of the cash generating units to which goodwill is allocated were determined based on discounted cash flows valuation model. The calculations require the use of estimates as set out in Note 22 to the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

## 1 GENERAL INFORMATION

The Bank is principally engaged in all aspects of banking and related financial services. The principal activities of the Bank and its subsidiaries are commercial banking and hire purchase business, Islamic banking business, investment banking and stock-broking, money-broking, property management services, nominee and trustee services. The principal activity of the joint venture is property development while the associates are principally engaged in general and life insurance business and investment holding.

The holding corporate body is Lembaga Tabung Angkatan Tentera, a statutory body incorporated under the Tabung Angkatan Tentera Act, 1973.

The Bank is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the Main Market of Bursa Malaysia as at 31 December 2022.

During the year, the Group fully divested its interest in AFFIN Hwang Asset Management Berhad ('AHAM'), as a result, it has ceased to be a subsidiary of the Group. Details are included in the significant events during the financial year as disclosed in Note 59 to the financial statements.

There have been no other significant changes in the principal activities of the Group and the Bank during the financial year.

## 2 CASH AND SHORT-TERM FUNDS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Cash and bank balances with banks and other financial institutions	474,638	1,310,112	561,460	648,416
Money at call and deposit placements maturing within one month	4,429,240	5,084,385	1,424,741	1,877,102
Less: Expected credit losses	(277)	(40)	(69)	(36)
	<b>4,903,601</b>	6,394,457	<b>1,986,132</b>	2,525,482

Inclusive in cash and short-term funds of the Group and the Bank are trust accounts maintained for dealer's representatives amounting to RM64,495,000 (2021: RM68,653,000).

Cash and short-term funds of the Group also include restricted cash which could be utilised only for the creation and cancellation of units of the fund managed by the Group in accordance with Section 111 of the Capital Markets and Services Act 2007. The total restricted cash of the Group amounted to RM Nil (2021: RM537,822,000).

## 3 DEPOSITS AND PLACEMENTS WITH BANKS AND OTHER FINANCIAL INSTITUTIONS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Licensed banks	301,438	969,483	251,389	971,331
Licensed investment banks	-	200,384	-	200,384
Less: Expected credit losses	-	(58)	-	(58)
	<b>301,438</b>	1,169,809	<b>251,389</b>	1,171,657

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 4 INVESTMENT ACCOUNTS DUE FROM DESIGNATED FINANCIAL INSTITUTIONS

	The Bank	
	2022 RM'000	2021 RM'000
Licensed banks	2,719,747	1,825,556
Less: Expected credit losses	(67)	(31)
	<b>2,719,680</b>	1,825,525

### 5 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS ('FVTPL')

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>At fair value</b>				
Money market instruments:				
Malaysian Government Treasury Bills	99,589	-	99,589	-
Cagamas Bonds/Sukuk	50,293	-	50,293	-
Negotiable Instruments of Deposit	233,043	249,582	233,043	249,582
	<b>382,925</b>	249,582	<b>382,925</b>	249,582
Quoted securities:				
Shares, warrants and REITs in Malaysia	34,631	30,862	-	-
Shares, warrants and REITs outside Malaysia	230	79,553	-	-
Unit Trusts in Malaysia	1,207	118,501	-	-
	<b>36,068</b>	228,916	-	-
Unquoted securities:				
Shares in Malaysia	110,395	104,171	110,395	104,171
Corporate bonds/Sukuk in Malaysia	15,115	15,931	15,113	14,923
	<b>125,510</b>	120,102	<b>125,508</b>	119,094
	<b>544,503</b>	598,600	<b>508,433</b>	368,676

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 5 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS ('FVTPL') (CONTINUED)

#### IBOR Reform

The Group and the Bank hold the following financial assets at FVTPL which are referenced to the current benchmark interest rates and have yet to transition to an alternative benchmark interest rate.

	2022		2021	
	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000
<b>The Group</b>				
<b>Money market instruments:</b>				
Negotiable Instruments of Deposit				
- Kuala Lumpur Interbank Offered Rate ('KLIBOR')	233,043	233,043	249,582	249,582
<b>The Bank</b>				
<b>Money market instruments:</b>				
Negotiable Instruments of Deposit				
- Kuala Lumpur Interbank Offered Rate ('KLIBOR')	233,043	233,043	249,582	249,582

### 6 DERIVATIVE FINANCIAL ASSETS

	2022		2021	
	Contract/ Notional amount RM'000	Assets RM'000	Contract/ Notional amount RM'000	Assets RM'000
<b>The Group</b>				
<b>At fair value</b>				
Trading Derivatives				
Foreign exchange derivatives:				
- Currency forwards	1,775,524	30,342	3,588,697	25,205
- Cross currency interest rate swaps	83,910	2,337	207,100	709
- Currency swaps	11,360,357	344,328	9,816,766	87,474
Interest rate derivatives:				
- Interest rate swaps	4,828,565	118,337	3,450,000	73,493
Hedging Derivatives				
- Interest rate swaps (a)	150,000	45	-	-
	<b>18,198,356</b>	<b>495,389</b>	17,062,563	186,881



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 6 DERIVATIVE FINANCIAL ASSETS (CONTINUED)

	2022		2021	
	Contract/ Notional amount RM'000	Assets RM'000	Contract/ Notional amount RM'000	Assets RM'000
<b>The Bank</b>				
<b>At fair value</b>				
Trading Derivatives				
Foreign exchange derivatives:				
- Currency forwards	1,022,854	10,612	1,277,604	7,210
- Cross currency interest rate swaps	-	-	207,100	709
- Currency swaps	9,277,158	293,397	6,298,610	46,795
Interest rate derivatives:				
- Interest rate swaps	3,123,565	103,463	1,840,000	49,926
Hedging Derivatives				
- Interest rate swaps (a)	150,000	45	-	-
	<b>13,573,577</b>	<b>407,517</b>	9,623,314	104,640

(a) Fair value hedges

The Group and the Bank's fair value hedges principally consist of interest rate swaps that are used to protect against changes in the fair value of financial assets and financial liabilities due to movement in interest rates. The Group and the Bank have undertaken fair value hedges on interest rate risk of RM700.0 million (2021: RM Nil) at the Group and the Bank respectively on certain receivables using interest rate swaps. The total fair value net losses of the said interest rate swaps related to these hedges amounted to RM14,073 (2021: RM Nil) at the Group and the Bank.

Included in the net non-interest income is the net gains arising from fair value hedges that were effective during the financial year are as follows:

	2022 RM'000	2021 RM'000
<b>The Group and the Bank</b>		
Losses on hedging instruments	(1,129)	-
Gains on hedge items attributable to the hedged risks	1,115	-
	<b>(14)</b>	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 6 DERIVATIVE FINANCIAL ASSETS (CONTINUED)

#### IBOR Reform

The Group and the Bank hold the following derivative financial assets which are referenced to the current benchmark interest rates and have yet to transition to an alternative benchmark interest rate.

	2022		2021	
	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000
<b>The Group</b>				
<b>Foreign exchange derivatives:</b>				
<b>Cross currency interest rate swaps</b>				
- London Interbank Offered Rate denominated in USD ('USD LIBOR')	-	-	709	709
<b>Interest rate derivatives:</b>				
<b>Interest rate swaps</b>				
- KLIBOR	66,126	66,126	73,493	73,493
<b>The Bank</b>				
<b>Foreign exchange derivatives:</b>				
<b>Cross currency interest rate swaps</b>				
- London Interbank Offered Rate denominated in USD ('USD LIBOR')	-	-	709	709
<b>Interest rate derivatives:</b>				
<b>Interest rate swaps</b>				
- KLIBOR	66,126	66,126	49,926	49,926

### 7 FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI')

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>At fair value</b>				
Money market instruments:				
Malaysian Government securities	797,643	768,784	-	-
Malaysian Government investment issues	1,090,216	1,137,984	-	-
Cagamas Bonds/Sukuk	124,487	90,757	-	-
Khazanah Bonds/Sukuk	9,797	9,625	-	-
	<b>2,022,143</b>	2,007,150	-	-
Unquoted securities:				
Shares in Malaysia *	230,918	224,855	206,993	198,148
Corporate bonds/Sukuk in Malaysia #	1,529,443	1,618,659	-	-
Corporate bonds/Sukuk outside Malaysia	-	26,958	-	-
	<b>1,760,361</b>	1,870,472	<b>206,993</b>	198,148
	<b>3,782,504</b>	3,877,622	<b>206,993</b>	198,148

\* Equity securities designated at FVOCI.

# Certain unquoted perpetual bonds are designated at FVOCI

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 7 FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED)

#### Debt instruments at FVOCI

Movements in expected credit losses for financial investments at FVOCI are as follows:

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2022</b>				
At beginning of the financial year	252	18,856	-	19,108
Financial assets derecognised (other than write-off)	(12)	(731)	-	(743)
New financial assets purchased	204	-	-	204
Changes due to change in credit risk	373	-	-	373
<b>At end of the financial year</b>	<b>817</b>	<b>18,125</b>	<b>-</b>	<b>18,942</b>

The Group

2021

At beginning of the financial year	22,201	31,457	12,170	65,828
Total transfer between stages due to change in credit risk:-	(522)	522	-	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(522)	522	-	-
Financial assets derecognised (other than write-off)	(10,741)	(240)	-	(10,981)
New financial assets purchased	7,216	-	-	7,216
Changes due to change in credit risk	(9,117)	70,543	(724)	60,702
Changes in models/risk parameters	(2,374)	-	-	(2,374)
Write-off	-	-	(11,446)	(11,446)
Other adjustments				
- Reclassification to AC	(6,406)	(83,426)	-	(89,832)
- Foreign exchange and other movements	(5)	-	-	(5)
At end of the financial year	252	18,856	-	19,108

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2022</b>				
<b>At beginning/end of the financial year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The Bank

2021

At beginning of the financial year	17,563	27,237	-	44,800
Financial assets derecognised (other than write-off)	(9,832)	(240)	-	(10,072)
New financial assets purchased	7,574	-	-	7,574
Changes due to change in credit risk	(7,632)	56,429	-	48,797
Other adjustments				
- Reclassification to AC	(7,669)	(83,426)	-	(91,095)
- Foreign exchange and other movements	(4)	-	-	(4)
At end of the financial year	-	-	-	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 7 FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED)

Movements in the gross carrying amount of financial investment at FVOCI that contributed to changes in the ECL:

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	3,524,179	128,588	-	3,652,767
Financial assets derecognised (other than write-off)	(402,632)	(30,169)	-	(432,801)
New financial assets purchased	411,930	-	-	411,930
Changes in interest/profit accrual and accretion/amortisation	(28,979)	(289)	-	(29,268)
Other adjustments				
- Foreign exchange and other movements	-	2,481	-	2,481
- Changes in fair value	(53,574)	51	-	(53,523)
<b>At end of the financial year</b>	<b>3,450,924</b>	<b>100,662</b>	<b>-</b>	<b>3,551,586</b>

The Group				
2021				
At beginning of the financial year	12,026,661	791,470	4,457	12,822,588
Reclassification to AC	(9,424,616)	(608,267)	-	(10,032,883)
Total transfer between stages due to change in credit risk:	(24,794)	24,794	-	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(24,794)	24,794	-	-
Financial assets derecognised (other than write-off)	(4,799,895)	(56,561)	-	(4,856,456)
New financial assets purchased	5,944,667	-	-	5,944,667
Changes in interest/profit accrual and accretion/amortisation	(68,870)	(3,971)	-	(72,841)
Write-off	-	-	(4,525)	(4,525)
Other adjustments				
- Foreign exchange and other movements	(1,178)	1,581	186	589
- Changes in fair value	(127,796)	(20,458)	(118)	(148,372)
At end of the financial year	3,524,179	128,588	-	3,652,767

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
<b>At beginning/end of the financial year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The Bank				
2021				
At beginning of the financial year	5,714,269	686,926	-	6,401,195
Reclassification to AC	(6,670,758)	(608,267)	-	(7,279,025)
Financial assets derecognised (other than write-off)	(2,597,520)	(56,561)	-	(2,654,081)
New financial assets purchased	3,531,458	-	-	3,531,458
Changes in interest accrual and accretion/amortisation	(4,515)	(3,863)	-	(8,378)
Other adjustments				
- Foreign exchange and other movements	(1,159)	1,152	-	(7)
- Changes in fair value	28,225	(19,387)	-	8,838
At end of the financial year	-	-	-	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 7 FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME ('FVOCI') (CONTINUED)

#### Equity instruments designated at FVOCI

The Group and the Bank designated certain equity instruments at FVOCI, which include equity instruments made for strategic and socio-economic purpose rather than with a view to perform subsequent sale.

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<u>Unquoted securities:</u>				
Shares in Malaysia:				
Credit Guarantee Corporation	39,924	39,408	39,924	39,408
Cagamas Berhad	22,662	22,191	-	-
PayNet	72,856	58,857	72,856	58,857
TPPT Sdn Bhd	93,571	93,376	93,571	93,376
RAM Holdings Berhad #	-	9,302	-	5,980
Malaysian Rating Corporation Berhad	1,253	1,184	-	-
Others *	652	537	642	527
	<b>230,918</b>	224,855	<b>206,993</b>	198,148

\* Other socio-economic shares

The dividend income for equity investments designated at FVOCI held and disposed during the financial year are as follows:

	Carrying amount		Dividend income of equity investments held as at the end of the financial year		Dividend income of equity investments disposed during the financial year	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The Group</b>						
Unquoted securities	230,918	224,855	922	510	-	-
	<b>230,918</b>	224,855	<b>922</b>	510	-	-
<b>The Bank</b>						
Unquoted securities	206,993	198,148	732	180	-	-
	<b>206,993</b>	198,148	<b>732</b>	180	-	-

# During the financial year, the Group and the Bank disposed its shares in RAM Holdings Berhad due to favourable offer received and to monetise the non-core investment. The shares disposed at the Group and the Bank was RM14,560,000 and RM9,360,000 respectively, of which the total realised gain of the Group and the Bank was RM12,175,000 and RM9,000,000 respectively has been reclassified from FVOCI revaluation reserves to retained profits during the financial year. Other than the above, there have been no new acquisition or disposal of equity investments at fair value through other comprehensive income during the current and previous financial years.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 8 FINANCIAL INVESTMENTS AT AMORTISED COST ('AC')

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>At amortised cost</b>				
Money market instruments:				
Malaysian Government treasury bills	49,822	97,747	-	-
Malaysian Government securities	3,635,264	1,822,807	3,568,139	1,822,807
Malaysian Government investment issues	5,742,314	3,540,004	3,077,857	1,970,328
Cagamas Bonds/Sukuk	272,271	30,512	181,624	30,512
Bank Negara Malaysia Sukuk	10,139	10,299	-	-
Negotiable Instruments of Deposit and Islamic Debt Certificates	-	731,259	754,595	1,485,853
	<b>9,709,810</b>	6,232,628	<b>7,582,215</b>	5,309,500
Unquoted securities:				
Shares in Malaysia	14,915	-	14,915	-
Corporate bonds/Sukuk in Malaysia	6,715,837	5,126,845	4,227,952	3,651,356
Corporate bonds/Sukuk outside Malaysia	481,153	164,194	466,137	164,194
Loan stock in Malaysia	15,560	15,000	-	-
	<b>7,227,465</b>	5,306,039	<b>4,709,004</b>	3,815,550
Fair value changes arising from fair value hedges	<b>16,937,275</b> <b>(2,893)</b>	11,538,667 -	<b>12,291,219</b> <b>(2,893)</b>	9,125,050 -
Less: Expected credit losses	<b>16,934,382</b> <b>(81,281)</b>	11,538,667 (103,525)	<b>12,288,326</b> <b>(58,352)</b>	9,125,050 (84,852)
	<b>16,853,101</b>	11,435,142	<b>12,229,974</b>	9,040,198

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 8 FINANCIAL INVESTMENTS AT AMORTISED COST ('AC') (CONTINUED)

Movements in expected credit losses for financial investments at AC are as follows:

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	5,099	83,426	15,000	103,525
Financial assets derecognised (other than write-off)	(607)	-	-	(607)
New financial assets purchased	2,725	-	-	2,725
Changes due to change in credit risk	2,748	(27,690)	-	(24,942)
Other adjustments				
- Foreign exchange and other movements	20	-	560	580
<b>At end of the financial year</b>	<b>9,985</b>	<b>55,736</b>	<b>15,560</b>	<b>81,281</b>

The Group  
2021

At beginning of the financial year	160	-	12,922	13,082
Financial assets derecognised (other than write-off)	(50)	-	-	(50)
New financial assets purchased	4,844	-	-	4,844
Changes due to change in credit risk	(2,592)	-	2,078	(514)
Changes in models/risk parameters	(6,667)	-	-	(6,667)
Reclassification from FVOCI	9,404	83,426	-	92,830
At end of the financial year	5,099	83,426	15,000	103,525

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
At beginning of the financial year	1,426	83,426	-	84,852
Financial assets derecognised (other than write-off)	(402)	-	-	(402)
New financial assets purchased	1,707	-	-	1,707
Changes due to change in credit risk	(134)	(27,690)	-	(27,824)
Other adjustments				
- Foreign exchange and other movements	19	-	-	19
<b>At end of the financial year</b>	<b>2,616</b>	<b>55,736</b>	<b>-</b>	<b>58,352</b>

The Bank  
2021

At beginning of the financial year	236	-	-	236
Financial assets derecognised (other than write-off)	(6)	-	-	(6)
New financial assets purchased	4,202	-	-	4,202
Changes due to change in credit risk	(4,008)	-	-	(4,008)
Changes in models/risk parameters	(6,667)	-	-	(6,667)
Reclassification from FVOCI	7,669	83,426	-	91,095
At end of the financial year	1,426	83,426	-	84,852

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 8 FINANCIAL INVESTMENTS AT AMORTISED COST ('AC') (CONTINUED)

Movements in the gross carrying amount of financial investment at AC that contributed to changes in the ECL:

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	10,912,342	611,325	15,000	11,538,667
Financial assets derecognised (other than write-off)	(2,592,733)	-	-	(2,592,733)
New financial assets purchased	8,020,971	-	-	8,020,971
Changes in interest/profit accrual and accretion/amortisation	(35,096)	99	-	(34,997)
Other adjustments				
- Foreign exchange and other movements	4,807	-	560	5,367
<b>At end of the financial year</b>	<b>16,310,291</b>	<b>611,424</b>	<b>15,560</b>	<b>16,937,275</b>

The Group

2021

At beginning of the financial year	141,119	-	15,000	156,119
Financial assets derecognised (other than write-off)	(50,000)	-	-	(50,000)
New financial assets purchased	1,422,121	-	-	1,422,121
Changes in interest/profit accrual and accretion/amortisation	(25,514)	3,058	-	(22,456)
Reclassification from FVOCI	9,424,616	608,267	-	10,032,883
At end of the financial year	10,912,342	611,325	15,000	11,538,667

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
At beginning of the financial year	8,513,725	611,325	-	9,125,050
Financial assets derecognised (other than write-off)	(2,209,791)	-	-	(2,209,791)
New financial assets purchased	5,405,127	-	-	5,405,127
Changes in interest accrual and accretion/amortisation	(34,119)	99	-	(34,020)
Other adjustments				
- Foreign exchange and other movements	4,853	-	-	4,853
<b>At end of the financial year</b>	<b>11,679,795</b>	<b>611,424</b>	<b>-</b>	<b>12,291,219</b>

The Bank

2021

At beginning of the financial year	361,944	-	-	361,944
Financial assets derecognised (other than write-off)	(50,000)	-	-	(50,000)
New financial assets purchased	1,567,757	-	-	1,567,757
Changes in interest accrual and accretion/amortisation	(36,734)	3,058	-	(33,676)
Reclassification from FVOCI	6,670,758	608,267	-	7,279,025
At end of the financial year	8,513,725	611,325	-	9,125,050



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 8 FINANCIAL INVESTMENTS AT AMORTISED COST ('AC') (CONTINUED)

#### IBOR Reform

The Group and the Bank hold the following financial instruments at AC which are referenced to the current benchmark interest rates and have yet to transition to an alternative benchmark interest rate.

	2022		2021	
	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000
<b>The Group</b>				
<b><u>Money market instruments:</u></b>				
Cagamas Bonds/Sukuk				
- KLIBOR	151,065	151,065	-	-
<b><u>Unquoted securities:</u></b>				
Corporate bonds/Sukuk outside Malaysia				
- USD LIBOR	120,467	120,467	16,758	16,758
- Bank Bill Swap Rate ('BBSW')	78,091	78,091	63,851	63,851
	<b>349,623</b>	<b>349,623</b>	80,609	80,609
<b>The Bank</b>				
<b><u>Money market instruments:</u></b>				
Cagamas Bonds/Sukuk				
- KLIBOR	100,710	100,710	-	-
<b><u>Unquoted securities:</u></b>				
Corporate bonds/Sukuk outside Malaysia				
- USD LIBOR	120,467	120,467	16,758	16,758
- Bank Bill Swap Rate ('BBSW')	78,091	78,091	63,851	63,851
	<b>299,268</b>	<b>299,268</b>	80,609	80,609

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(i) By type</b>				
Overdrafts	2,101,930	1,955,229	1,401,411	1,304,046
Term loans/financing				
- Housing loans/financing	17,070,281	13,763,496	7,741,034	5,320,110
- Hire purchase receivables	13,142,578	11,435,528	7,952,640	6,874,108
- Syndicated financing	1,806,320	1,583,610	539,422	611,200
- Business term loans/financing	16,129,552	14,470,438	8,436,896	8,249,044
- Other term loans/financing	112,621	122,620	-	-
Bills receivables	524,475	491,857	373,227	398,979
Trust receipts	118,989	192,868	105,019	179,726
Claims on customers under acceptances credits	2,674,388	2,220,512	1,887,330	1,519,194
Staff loans/financing (of which RM Nil to Directors)	215,411	213,525	92,774	105,468
Credit cards	366,556	265,476	305,699	220,646
Revolving credits	3,883,788	3,919,212	2,613,435	2,726,082
Margin financing	1,195,788	782,767	-	-
Factoring	-	202	-	202
<b>Gross loans, advances and financing</b>	<b>59,342,677</b>	<b>51,417,340</b>	<b>31,448,887</b>	<b>27,508,805</b>
Less: Expected credit losses	(1,410,821)	(889,272)	(890,966)	(629,469)
<b>Total net loans, advances and financing</b>	<b>57,931,856</b>	<b>50,528,068</b>	<b>30,557,921</b>	<b>26,879,336</b>
Included in the Group's other term loans/financing before expected credit losses as at reporting date is RM57.4 million (2021: RM56.5 million) of term financing disbursed by AFFIN Islamic to joint venture AFFIN-i Nadayu Sdn Bhd.				
<b>(ii) By maturity structure</b>				
Maturing within one year	11,388,930	9,988,942	6,885,471	6,373,086
One year to three years	3,910,370	3,530,728	2,378,538	2,850,312
Three years to five years	5,750,025	6,129,495	3,915,002	3,608,729
Over five years	38,293,352	31,768,175	18,269,876	14,676,678
	<b>59,342,677</b>	<b>51,417,340</b>	<b>31,448,887</b>	<b>27,508,805</b>
<b>(iii) By type of customers</b>				
Domestic banking institutions	10,452	5	10,452	5
Domestic non-banking institutions				
- Others	534,770	441,888	165,925	164,108
Domestic business enterprises				
- Small medium enterprises	10,288,102	8,892,968	7,466,478	6,330,465
- Others	13,339,035	13,404,843	8,121,386	8,544,263
Government and statutory bodies	795,660	780,174	6,444	26,549
Individuals	33,848,784	27,427,578	15,303,577	12,135,474
Other domestic entities	862	683	707	461
Foreign entities	525,012	469,201	373,918	307,480
	<b>59,342,677</b>	<b>51,417,340</b>	<b>31,448,887</b>	<b>27,508,805</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(iv) By interest/profit rate sensitivity</b>				
Fixed rate				
- Housing loans/financing	<b>204,381</b>	218,662	<b>157,077</b>	174,972
- Hire purchase receivables	<b>13,143,921</b>	11,437,057	<b>7,952,640</b>	6,874,108
- Other fixed rate loans/financing	<b>1,472,212</b>	1,457,455	<b>474,818</b>	397,722
Variable rate				
- Base lending rate and base rate plus	<b>29,245,941</b>	22,840,424	<b>14,404,061</b>	10,438,939
- Cost plus	<b>10,257,940</b>	10,098,599	<b>5,484,204</b>	6,056,222
- Other variable rate	<b>5,018,282</b>	5,365,143	<b>2,976,087</b>	3,566,842
	<b>59,342,677</b>	51,417,340	<b>31,448,887</b>	27,508,805
<b>(v) By economic sector</b>				
Primary agriculture	<b>1,365,361</b>	1,378,344	<b>658,238</b>	606,394
Mining and quarrying	<b>226,642</b>	214,553	<b>78,390</b>	65,873
Manufacturing	<b>3,986,495</b>	3,540,982	<b>2,721,219</b>	2,383,437
Electricity, gas and water supply	<b>524,815</b>	452,791	<b>75,821</b>	68,379
Construction	<b>1,886,093</b>	1,626,208	<b>904,683</b>	918,966
Real estate	<b>5,319,183</b>	5,808,007	<b>3,832,281</b>	4,119,620
Wholesale, retail trade, hotels and restaurants	<b>5,514,688</b>	4,697,985	<b>4,208,002</b>	3,563,575
Transport, storage and communication	<b>2,049,447</b>	1,887,303	<b>1,450,534</b>	1,283,979
Finance, insurance and business services	<b>2,304,699</b>	2,252,805	<b>1,384,783</b>	1,417,645
Education, health and others	<b>2,180,709</b>	1,996,721	<b>747,224</b>	866,183
Household	<b>33,984,433</b>	27,561,299	<b>15,387,600</b>	12,214,412
Others	<b>112</b>	342	<b>112</b>	342
	<b>59,342,677</b>	51,417,340	<b>31,448,887</b>	27,508,805
<b>(vi) By economic purposes</b>				
Purchase of securities	<b>2,617,025</b>	2,029,621	<b>365,490</b>	502,582
Purchase of transport vehicles	<b>13,711,407</b>	12,052,256	<b>8,275,966</b>	7,251,417
Purchase of landed property of which:				
- Residential	<b>17,403,630</b>	14,112,442	<b>7,891,028</b>	5,499,101
- Non-residential	<b>6,617,393</b>	6,281,669	<b>4,244,458</b>	3,879,335
Fixed assets other than land and building	<b>546,492</b>	268,994	<b>250,740</b>	193,019
Personal use	<b>2,743,248</b>	1,698,684	<b>625,008</b>	620,774
Credit card	<b>366,556</b>	265,477	<b>305,699</b>	220,647
Consumer durable	<b>334</b>	15	<b>4</b>	15
Construction	<b>2,261,816</b>	2,330,318	<b>1,321,128</b>	1,388,349
Merger and acquisition	<b>77,588</b>	57,340	<b>56,052</b>	57,340
Working capital	<b>11,320,779</b>	10,974,409	<b>7,273,936</b>	7,138,735
Others	<b>1,676,409</b>	1,346,115	<b>839,378</b>	757,491
	<b>59,342,677</b>	51,417,340	<b>31,448,887</b>	27,508,805

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(vii) By geographical distribution</b>				
Perlis	127,996	117,849	22,862	17,453
Kedah	1,770,004	1,474,660	589,872	502,811
Pulau Pinang	3,597,189	2,955,889	2,159,262	1,638,139
Perak	1,674,743	1,516,796	848,537	837,557
Selangor	19,085,253	16,404,033	10,043,686	8,566,724
Wilayah Persekutuan	13,296,991	11,448,932	6,971,473	6,390,734
Negeri Sembilan	1,973,865	1,791,349	664,273	615,886
Melaka	1,121,516	1,022,170	664,916	648,411
Johor	7,985,757	6,789,713	4,786,541	4,017,802
Pahang	1,858,859	1,594,148	871,519	766,758
Terengganu	1,098,455	1,016,296	196,242	189,615
Kelantan	627,189	475,972	43,859	55,574
Sarawak	2,518,818	2,359,461	1,818,402	1,676,966
Sabah	2,340,854	2,244,293	1,520,315	1,398,589
Labuan	47,548	85,623	29,497	65,634
Outside Malaysia	217,640	120,156	217,631	120,152
	<b>59,342,677</b>	51,417,340	<b>31,448,887</b>	27,508,805
<b>(viii) Movements of impaired loans, advances and financing</b>				
At beginning of the financial year	1,305,953	1,628,669	841,839	1,223,906
Classified as impaired	511,707	520,249	273,510	205,382
Reclassified as non-impaired	(293,450)	(277,718)	(150,186)	(164,511)
Amount recovered	(314,298)	(484,399)	(206,984)	(361,904)
Amount written-off	(122,762)	(80,848)	(84,431)	(61,034)
Other movements	84,031	-	61,686	-
<b>At end of the financial year</b>	<b>1,171,181</b>	1,305,953	<b>735,434</b>	841,839
Ratio of gross impaired loans, advances and financing to gross loans, advances and financing *	<b>1.97%</b>	2.54%	<b>2.58%</b>	3.38%

\* For the Bank, RIA included in the ratio calculation amounting to RM2,723.1 million (2021: RM1,834.6 million) with impaired financing amounting to RM145.6 million (2021: RM149.9 million).

The outstanding contractual amounts of such assets written-off during the financial year amounting to RM122,762,000 (2021: RM80,848,000) for the Group and RM84,431,000 (2021: RM61,034,000) for the Bank respectively.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(ix) Impaired loans by economic sector</b>				
Primary agriculture	18,955	10,054	18,657	9,870
Mining and quarrying	27,531	31,668	6,907	5,187
Manufacturing	49,997	14,155	41,763	5,167
Electricity, gas and water supply	-	105	-	105
Construction	99,804	82,068	46,338	42,533
Real estate	133,373	144,538	58,692	71,353
Wholesale, retail trade, hotels and restaurants	74,697	53,856	68,622	51,279
Transport, storage and communication	316,154	361,456	157,203	155,928
Finance, insurance and business services	24,251	71,784	20,731	70,912
Education, health and others	195,051	304,140	194,224	303,521
Household	231,368	232,129	122,297	125,984
	<b>1,171,181</b>	<b>1,305,953</b>	<b>735,434</b>	<b>841,839</b>
<b>(x) Impaired loans by economic purposes</b>				
Purchase of securities	22,443	26,212	35	41
Purchase of transport vehicles	356,931	361,050	177,182	189,174
Purchase of landed property of which:				
- Residential	157,364	152,519	79,071	69,671
- Non-residential	258,512	254,140	186,299	186,213
Fixed assets other than land and building	1,956	14,903	1,956	14,903
Personal use	16,360	15,011	7,390	11,582
Credit card	2,104	1,370	1,909	1,090
Consumer durable	3	-	3	-
Construction	160,153	217,829	160,153	216,593
Working capital	185,038	254,748	117,270	150,401
Others	10,317	8,171	4,166	2,171
	<b>1,171,181</b>	<b>1,305,953</b>	<b>735,434</b>	<b>841,839</b>
<b>(xi) Impaired loans by geographical distribution</b>				
Perlis	3,572	2,717	81	127
Kedah	52,952	58,786	41,498	51,579
Pulau Pinang	56,812	30,861	47,091	23,547
Perak	10,651	64,260	5,569	9,208
Selangor	243,513	231,746	147,135	111,232
Wilayah Persekutuan	82,190	83,717	51,821	63,396
Negeri Sembilan	23,389	68,446	15,096	56,654
Melaka	38,930	16,594	20,520	14,374
Johor	258,135	355,986	203,596	312,956
Pahang	25,127	23,877	23,096	22,145
Terengganu	292,567	298,303	144,800	146,411
Kelantan	2,969	2,730	591	587
Sarawak	68,205	55,111	23,674	18,522
Sabah	12,135	12,819	10,832	11,101
Outside Malaysia	34	-	34	-
	<b>1,171,181</b>	<b>1,305,953</b>	<b>735,434</b>	<b>841,839</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

#### (xii) Movements in expected credit losses for loans, advances and financing

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	237,148	314,020	338,104	889,272
Total transfer between stages due to change in credit risk:-	38,317	29,274	(67,591)	-
- Transfer to 12-month ECL (Stage 1)	89,510	(80,338)	(9,172)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(51,146)	127,435	(76,289)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(47)	(17,823)	17,870	-
Loans/financing derecognised (other than write-off)	(64,117)	(31,143)	(21,636)	(116,896)
New loans/financing originated or purchased	112,914	-	-	112,914
Changes due to change in credit risk	(112,981)	465,820	172,723	525,562
Write-off	-	-	(84,397)	(84,397)
Other adjustments	92	243	84,031	84,366
<b>At end of the financial year</b>	<b>211,373</b>	<b>778,214</b>	<b>421,234</b>	<b>1,410,821</b>

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
The Group				
2021				
At beginning of the financial year	177,087	151,204	451,486	779,777
Total transfer between stages due to change in credit risk:-	42,042	33,171	(75,213)	-
- Transfer to 12-month ECL (Stage 1)	64,134	(54,454)	(9,680)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(21,854)	99,287	(77,433)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(238)	(11,662)	11,900	-
Loans/financing derecognised (other than write-off)	(62,069)	(10,433)	(10,023)	(82,525)
New loans/financing originated or purchased	85,362	-	-	85,362
Changes due to change in credit risk	(5,274)	140,078	43,820	178,624
Write-off	-	-	(71,966)	(71,966)
At end of the financial year	237,148	314,020	338,104	889,272

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

#### (xii) Movements in expected credit losses for loans, advances and financing (continued)

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
At beginning of the financial year	163,175	214,857	251,437	629,469
Total transfer between stages due to change in credit risk:-	19,470	11,686	(31,156)	-
- Transfer to 12-month ECL (Stage 1)	50,931	(47,132)	(3,799)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(31,456)	72,179	(40,723)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(5)	(13,361)	13,366	-
Loans/financing derecognised (other than write-off)	(29,825)	(18,162)	(13,586)	(61,573)
New loans/financing originated or purchased	57,436	-	-	57,436
Changes due to change in credit risk	(65,768)	240,369	81,725	256,326
Write-off	-	-	(52,707)	(52,707)
Other adjustments	86	243	61,686	62,015
<b>At end of the financial year</b>	<b>144,574</b>	<b>448,993</b>	<b>297,399</b>	<b>890,966</b>

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2021</b>				
At beginning of the financial year	128,045	88,348	348,004	564,397
Total transfer between stages due to change in credit risk:-	25,276	20,595	(45,871)	-
- Transfer to 12-month ECL (Stage 1)	41,876	(37,526)	(4,350)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(16,485)	64,003	(47,518)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(115)	(5,882)	5,997	-
Loans/financing derecognised (other than write-off)	(28,113)	(9,212)	(5,364)	(42,689)
New loans/financing originated or purchased	44,050	-	-	44,050
Changes due to change in credit risk	(6,083)	115,126	7,107	116,150
Write-off	-	-	(52,439)	(52,439)
<b>At end of the financial year</b>	<b>163,175</b>	<b>214,857</b>	<b>251,437</b>	<b>629,469</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

(xiii) Movements in the gross carrying amount of loans, advances and financing that contributed to changes in the ECL

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	45,917,366	4,194,021	1,305,953	51,417,340
Total transfer between stages due to change in credit risk:-	(1,791,825)	1,577,479	214,346	-
- Transfer to 12-month ECL (Stage 1)	3,076,428	(3,038,035)	(38,393)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(4,844,946)	5,100,003	(255,057)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(23,307)	(484,489)	507,796	-
Loans/financing derecognised (other than write-off)	(22,746,203)	(732,507)	(73,571)	(23,552,281)
New loans/financing originated or purchased	34,865,524	-	-	34,865,524
Changes due to change in credit risk	(2,740,064)	(403,850)	(238,250)	(3,382,164)
Unwinding of modification loss during the year (Note)	27,082	5,528	1,434	34,044
Write-off	-	-	(122,762)	(122,762)
Other adjustments				
- Foreign exchange and other movements	1,917	(2,972)	84,031	82,976
<b>At end of the financial year</b>	<b>53,533,797</b>	<b>4,637,699</b>	<b>1,171,181</b>	<b>59,342,677</b>

Note: The amount of loans, advances and financing whose cash flows were modified in 2022 were RM3,177,659,291.

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2021</b>				
At beginning of the financial year	40,420,336	4,223,650	1,628,669	46,272,655
Total transfer between stages due to change in credit risk:-	(442,380)	353,940	88,440	-
- Transfer to 12-month ECL (Stage 1)	2,561,572	(2,522,545)	(39,027)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(2,968,566)	3,207,258	(238,692)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(35,386)	(330,773)	366,159	-
Loans/financing derecognised (other than write-off)	(18,299,028)	(325,318)	(94,868)	(18,719,214)
New loans/financing originated or purchased	27,079,359	-	-	27,079,359
Changes due to change in credit risk	(2,883,645)	(58,819)	(238,500)	(3,180,964)
Unwinding of modification loss during the year (Note)	43,601	4,844	2,269	50,714
Write-off	-	-	(80,848)	(80,848)
Other adjustments				
- Unwind of discount	(877)	(4,276)	791	(4,362)
<b>At end of the financial year</b>	<b>45,917,366</b>	<b>4,194,021</b>	<b>1,305,953</b>	<b>51,417,340</b>

Note: The amount of loans, advances and financing whose cash flows were modified in 2021 were RM5,131,974,105.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

(xiii) Movements in the gross carrying amount of loans, advances and financing that contributed to changes in the ECL (continued)

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
At beginning of the financial year	24,204,399	2,462,567	841,839	27,508,805
Total transfer between stages due to change in credit risk:-	(1,108,084)	988,117	119,967	-
- Transfer to 12-month ECL (Stage 1)	1,587,539	(1,572,014)	(15,525)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(2,693,370)	2,828,031	(134,661)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(2,253)	(267,900)	270,153	-
Loans/financing derecognised (other than write-off)	(9,899,554)	(367,786)	(52,313)	(10,319,653)
New loans/financing originated or purchased	16,178,890	-	-	16,178,890
Changes due to change in credit risk	(1,491,926)	(270,202)	(152,745)	(1,914,873)
Unwinding of modification loss during the year (Note)	15,301	3,686	1,431	20,418
Write-off	-	-	(84,431)	(84,431)
Other adjustments				
- Unwind of discount	(50)	(1,905)	61,686	59,731
<b>At end of the financial year</b>	<b>27,898,976</b>	<b>2,814,477</b>	<b>735,434</b>	<b>31,448,887</b>

Note: The amount of loans, advances and financing whose cash flows were modified in 2022 were RM1,735,293,269.

	Stage 1 RM'000	Stage 2 RM'000	Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2021</b>				
At beginning of the financial year	22,041,468	2,464,448	1,223,906	25,729,822
Total transfer between stages due to change in credit risk:-	(306,882)	266,850	40,032	-
- Transfer to 12-month ECL (Stage 1)	1,368,812	(1,351,658)	(17,154)	-
- Transfer to Lifetime ECL not credit impaired (Stage 2)	(1,671,700)	1,819,058	(147,358)	-
- Transfer to Lifetime ECL credit impaired (Stage 3)	(3,994)	(200,550)	204,544	-
Loans/financing derecognised (other than write-off)	(8,638,116)	(201,380)	(59,630)	(8,899,126)
New loans/financing originated or purchased	12,858,263	-	-	12,858,263
Changes due to change in credit risk	(1,779,075)	(67,494)	(302,172)	(2,148,741)
Unwinding of modification loss during the year (Note)	28,845	3,262	1,432	33,539
Write-off	-	-	(61,034)	(61,034)
Other adjustments				
- Unwind of discount	(104)	(3,119)	(695)	(3,918)
<b>At end of the financial year</b>	<b>24,204,399</b>	<b>2,462,567</b>	<b>841,839</b>	<b>27,508,805</b>

Note: The amount of loans, advances and financing whose cash flows were modified in 2021 were RM2,951,611,341.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 9 LOANS, ADVANCES AND FINANCING (CONTINUED)

#### IBOR Reform

The Group and the Bank hold the following loans, advances and financing which are referenced to the current benchmark interest rates and have yet to transition to an alternative benchmark interest rate.

	2022		2021	
	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000
<b>The Group</b>				
<b>Gross loans, advances and financing</b>				
- USD LIBOR	213,859	213,859	448,310	448,310
- KLIBOR	426,121	426,121	336,489	336,489
	<b>639,980</b>	<b>639,980</b>	784,799	784,799
<b>The Bank</b>				
<b>Gross loans, advances and financing</b>				
- USD LIBOR	155,375	155,375	278,913	278,913
- KLIBOR	219,180	219,180	229,447	229,447
	<b>374,555</b>	<b>374,555</b>	508,360	508,360

### 10 TRADE RECEIVABLES

	The Group	
	2022 RM'000	2021 RM'000
Amount due from stock-broking clients:		
- performing accounts	376,714	324,833
- impaired accounts (i)	941	942
Amount due from brokers	28,502	47,221
Management fees receivable on fund management	-	155,703
	<b>406,157</b>	528,699
Less: Expected credit losses (ii)	(756)	(1,533)
	<b>405,401</b>	527,166
<b>(i) Movements of impaired trade receivables</b>		
At beginning of the financial year	942	1,387
Classified as impaired	1,504	3,126
Amount written-back	(1,505)	(3,571)
<b>At end of the financial year</b>	<b>941</b>	942

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 10 TRADE RECEIVABLES (CONTINUED)

#### (ii) Movements in expected credit losses

	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
<b>The Group 2022</b>			
At beginning of the financial year	685	848	1,533
Allowance made	1,846	1,248	3,094
Amount written-back	(2,190)	(1,411)	(3,601)
Disposal of a subsidiary	(270)	-	(270)
<b>At end of the financial year</b>	<b>71</b>	<b>685</b>	<b>756</b>
<b>The Group 2021</b>			
At beginning of the financial year	2,335	474	2,809
Allowance made	2,000	3,031	5,031
Amount written-back	(3,650)	(2,657)	(6,307)
At end of the financial year	685	848	1,533

### 11 OTHER ASSETS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Other debtors	274,519	234,603	175,261	101,897
Prepayments and deposits	99,453	48,485	75,275	47,747
Cheque clearing accounts	67,678	20,325	6,225	5,959
Foreclosed properties (i)	23,950	13,358	8,485	8,485
	<b>465,600</b>	316,771	<b>265,246</b>	164,088
Less: Expected credit losses (ii)	(4,749)	(4,039)	-	-
	<b>460,851</b>	312,732	<b>265,246</b>	164,088
<b>(i) Foreclosed properties</b>				
At beginning of the financial year	13,358	16,962	8,485	12,089
Purchased	13,240	-	-	-
Disposal	-	(3,315)	-	(3,315)
Diminution in value	(2,648)	(289)	-	(289)
<b>At end of the financial year</b>	<b>23,950</b>	13,358	<b>8,485</b>	8,485

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 11 OTHER ASSETS (CONTINUED)

#### (ii) Movements in expected credit losses

	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
<b>The Group 2022</b>			
At beginning of the financial year	9	4,030	4,039
Allowance made	71	2,346	2,417
Amount written-back	(63)	(1,644)	(1,707)
<b>At end of the financial year</b>	<b>17</b>	<b>4,732</b>	<b>4,749</b>
<b>The Group 2021</b>			
At beginning of the financial year	18	3,948	3,966
Allowance made	58	2,770	2,828
Amount written-back	(67)	(2,688)	(2,755)
At end of the financial year	9	4,030	4,039

### 12 AMOUNT DUE FROM SUBSIDIARIES

	The Bank	
	2022 RM'000	2021 RM'000
Advances to AFFIN ISLAMIC	-	758,812
Amount due from AHIBB	5,835	112
	<b>5,835</b>	758,924

The advances to/amount due from subsidiaries are unsecured, bear no interest/profit rate and repayable on demand.

### 13 AMOUNT DUE FROM JOINT VENTURES

	The Group	
	2022 RM'000	2021 RM'000
Advances to joint ventures	48,273	60,000
Less: Expected credit losses (i)	(47,818)	(44,263)
	<b>455</b>	15,737
<b>(i) Movements in expected credit losses</b>		
At beginning of the financial year	44,263	43,987
Allowance made	3,555	276
<b>At end of the financial year</b>	<b>47,818</b>	44,263

The advances to joint ventures are unsecured, bear no interest/profit rate and repayable on demand.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 14 AMOUNT DUE FROM ASSOCIATES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
10-year Subordinated Loan II	-	30,931	-	30,931
Less: Expected credit losses	-	(43)	-	(43)
	-	30,888	-	30,888

The 10-year Subordinated Loan II to an associate is unsecured and carries a fixed interest rate of 6.50% per annum during the financial year. The Subordinated Loan II has been early redeemed on 27 October 2022.

	The Group and The Bank	
	2022 RM'000	2021 RM'000
<b>Movements in gross carrying amount of subordinated loan that contributed to changes in the ECL</b>		
At beginning of the financial year	30,931	30,931
Amount redemption	(30,931)	-
<b>At end of the financial year</b>	-	30,931
<b>Movements in expected credit losses</b>		
At beginning of the financial year	43	46
Amount written-back	(43)	(3)
<b>At end of the financial year</b>	-	43

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 15 DEFERRED TAX ASSETS/(LIABILITIES)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The following amounts determined after appropriate offsetting, are shown in the statements of financial position:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Deferred tax assets/(liabilities)	<b>233,973</b>	223,344	<b>125,964</b>	111,900
Deferred tax assets:				
- settled more than 12 months	<b>64,575</b>	50,051	<b>17,603</b>	17,310
- settled within 12 months	<b>191,340</b>	192,163	<b>124,268</b>	106,523
Deferred tax liabilities:				
- settled more than 12 months	<b>(16,611)</b>	(14,008)	<b>(11,620)</b>	(8,685)
- settled within 12 months	<b>(5,331)</b>	(4,862)	<b>(4,287)</b>	(3,248)
	<b>233,973</b>	223,344	<b>125,964</b>	111,900

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
At beginning of the financial year	<b>223,344</b>	112,158	<b>111,900</b>	54,607
Recognised in income statement (Note 48)				
- Tax expenses	<b>45,955</b>	39,623	<b>35,889</b>	37,591
- Deferred tax impact arising from Prosperity Tax <sup>^</sup>	<b>(33,537)</b>	35,958	<b>(21,825)</b>	21,825
Recognised in equity	<b>12,832</b>	35,605	-	(2,123)
Disposal of subsidiary	<b>(14,621)</b>	-	-	-
<b>At end of the financial year</b>	<b>233,973</b>	223,344	<b>125,964</b>	111,900

<sup>^</sup> The average tax rate is the expected rate to be applied to taxable profits in the year of assessment ('YA') 2022 due to the effect of 'Prosperity Tax' that was imposed by the government on the portion of YA 2022's chargeable income in excess of RM100 million.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 15 DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

The movements in deferred tax assets and liabilities during the financial year are as follows:

	Property and equipment RM'000	Lease rental RM'000	Intangible assets RM'000	Loans, advances and financing RM'000	Other liabilities RM'000	Foreign exchange translation gain RM'000	Unutilised business tax losses and unabsorbed capital allowances RM'000	Financial investment at AC RM'000	Financial investment at FVOCI RM'000	Total RM'000
<b>The Group</b>										
<b>2022</b>										
At beginning of financial year	(8,117)	461	(7,223)	64,981	131,393	(4,074)	334	18,407	27,182	223,344
Recognised in income statement	(4,267)	231	497	56,589	(5,661)	(2,273)	(325)	1,143	21	45,955
- Tax expenses										
- Deferred tax impact arising from Prosperity Tax <sup>^</sup>	1,398	-	(648)	(14,443)	(19,767)	(52)	-	-	(25)	(33,537)
Recognised in equity	-	-	-	-	-	-	-	-	12,832	12,832
Disposal of subsidiary	1,116	-	(808)	-	(17,059)	2,139	(9)	-	-	(14,621)
<b>At end of the financial year</b>	<b>(9,870)</b>	<b>692</b>	<b>(8,182)</b>	<b>107,127</b>	<b>88,906</b>	<b>(4,260)</b>	<b>-</b>	<b>19,550</b>	<b>40,010</b>	<b>233,973</b>
<b>2021</b>										
At beginning of financial year	(4,735)	316	(7,537)	21,805	108,644	(5,362)	964	(26)	(1,911)	112,158
Recognised in income statement	(1,984)	145	(334)	28,733	561	1,236	(630)	18,433	(6,537)	39,623
- Tax expenses										
- Deferred tax impact arising from Prosperity Tax <sup>^</sup>	(1,398)	-	648	14,443	22,188	52	-	-	25	35,958
Recognised in equity	-	-	-	-	-	-	-	-	35,605	35,605
At end of the financial year	(8,117)	461	(7,223)	64,981	131,393	(4,074)	334	18,407	27,182	223,344

<sup>^</sup> The average tax rate is the expected rate to be applied to taxable profits in the year of assessment ('YA') 2022 due to the effect of 'Prosperity Tax' that was imposed by the government on the portion of YA 2022's chargeable income in excess of RM100.0 million.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 15 DEFERRED TAX ASSETS/(LIABILITIES) (CONTINUED)

The movements in deferred tax assets and liabilities during the financial year are as follows (continued):

	Property and equipment RM'000	Lease rental RM'000	Intangible assets RM'000	Loans, advances and financing RM'000	Other liabilities RM'000	Financial investment at AC RM'000	Financial investment at FVOCI RM'000	Total RM'000
<b>The Bank</b>								
<b>2022</b>								
At beginning of the financial year	(6,075)	448	(6,307)	46,838	60,152	16,844	-	111,900
Recognised in income statement	(5,314)	149	506	28,096	12,167	285	-	35,889
- Tax expenses	1,347	-	(662)	(9,897)	(12,613)	-	-	(21,825)
- Deferred tax impact arising from Prosperity Tax ^								
<b>At end of the financial year</b>	<b>(10,042)</b>	<b>597</b>	<b>(6,463)</b>	<b>65,037</b>	<b>59,706</b>	<b>17,129</b>	<b>-</b>	<b>125,964</b>
<b>2021</b>								
At beginning of the financial year	(3,242)	(8)	(6,051)	15,552	39,686	-	8,670	54,607
Recognised in income statement	(1,486)	456	(918)	21,389	7,853	16,844	(6,547)	37,591
- Tax expenses	(1,347)	-	662	9,897	12,613	-	-	21,825
- Deferred tax impact arising from Prosperity Tax ^	-	-	-	-	-	-	(2,123)	(2,123)
Recognised in equity								
At end of the financial year	(6,075)	448	(6,307)	46,838	60,152	16,844	-	111,900

^ The average tax rate is the expected rate to be applied to taxable profits in the year of assessment ('YA') 2022 due to the effect of 'Prosperity Tax' that was imposed by the government on the portion of YA 2022's chargeable income in excess of RM100.0 million.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 16 STATUTORY DEPOSITS WITH BANK NEGARA MALAYSIA

The non-interest/profit bearing statutory deposits are maintained with BNM in compliance with requirements of Section 26(2)(c) of the Central Bank of Malaysia Act 2009, the amount of which is determined at a set percentage of total eligible liabilities. The Statutory Reserve Requirement ('SRR') rate for banking industry is 2.0% of eligible liabilities.

On 15 May 2020, BNM has issued Statutory Reserve Requirement ('SRR') policy document and with effect from 16 May 2020, banking institutions are allowed to recognise Malaysian Government Securities and Malaysian Government Issues to fully meet the SRR requirement of 2.0%. This flexibility is available until 31 December 2022.

### 17 INVESTMENT IN SUBSIDIARIES

	The Bank	
	2022 RM'000	2021 RM'000
Unquoted shares, at cost	3,206,778	3,056,778
Less: Allowance for impairment losses	(2,879)	(2,879)
	<b>3,203,899</b>	3,053,899
<b>Movement in cost of investment in subsidiaries</b>		
At beginning of the financial year	3,056,778	3,056,778
Capital injection into Affin ISLAMIC	150,000	-
At end of the financial year	<b>3,206,778</b>	3,056,778
<b>Movement in allowance for impairment losses</b>		
At beginning/end of the financial year	<b>2,879</b>	2,879

The subsidiaries of the Bank, all of which are incorporated in Malaysia, are as follows:

Name	Principal Activities	Issued and Paid-up share capital RM'000	Percentage of equity held		Non-controlling interest	
			2022 %	2021 %	2022 %	2021 %
Affin Islamic Bank Berhad	Islamic banking business	1,210,000	100	100	-	-
Affin Moneybrokers Sdn Bhd	Money-broking	1,000	100	100	-	-
PAB Properties Sdn Bhd	Property management services	8,000	100	100	-	-
ABB Nominee (Tempatan) Sdn Bhd	Share nominee services	40	100	100	-	-
ABB Nominee (Asing) Sdn Bhd	Dormant	^	100	100	-	-
Affin Holdings Bhd	Investment holding	@	100	100	-	-
Affin Hwang Investment Bank Berhad	Provision of investment banking services	999,800	100	100	-	-
Affin Hwang Trustee Berhad ('AHTB')	Trustee services	6,500	100	100	-	-
Affin Hwang Nominees (Asing) Sdn Bhd	Nominee services	1,326	100	100	-	-
Affin Hwang Nominees (Tempatan) Sdn Bhd	Nominee services	1,331	100	100	-	-
AHC Global Sdn Bhd	Investment holding	1,332	100	100	-	-
AHC Associates Sdn Bhd	Investment holding	1,332	100	100	-	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 17 INVESTMENT IN SUBSIDIARIES (CONTINUED)

The subsidiaries of the Bank, all of which are incorporated in Malaysia, are as follows (continued):

Name	Principal Activities	Issued and Paid-up share capital RM'000	Percentage of equity held		Non-controlling interest	
			2022 %	2021 %	2022 %	2021 %
Affin Hwang Asset Management Berhad ('AHAM')**	Asset management, management of unit trust and private retirement schemes	-	-	63	-	37
Bintang Capital Partners Berhad ('BCP')**	Private equity management	-	-	51	-	49
AIIMAN Asset Management Sdn Bhd ('AIIMAN')**	Islamic fund management	-	-	100	-	-
AccelVantage Academy Sdn Bhd ('AVA')**	Training and coaching services	-	-	51	-	49
AIIMAN Global Equity Fund**	Investment in Shariah-compliant equities	-	-	71	-	29
Affin Hwang AIIMAN Constant Cash Fund 2**	Investment in Shariah-compliant money market instruments	-	-	100	-	-
AIIMAN Asia Pacific (ex Japan) Dividend Fund**	Investment in Shariah-compliant equities instruments	-	-	40	-	60
TradePlus NYSE Fang+ Daily (-1x) Inverse Tracker **	Investment in futures contracts	-	-	65	-	35
TradePlus NYSE Fang+ Daily (2x) Leveraged Tracker **	Investment in futures contracts	-	-	89	-	11
TradePlus HSCEI Daily (-1x) Inverse Tracker**	Investment in futures contracts	-	-	100	-	-
TradePlus HSCEI Daily (2x) Leveraged Tracker **	Investment in futures contracts	-	-	50	-	50
TradePlus DWA Malaysia Momentum Tracker**	Investment in equity instruments	-	-	40	-	60

^ Subsidiary with issued and paid-up share capital of RM2.00 each.

@ Subsidiary with issued and paid-up share capital of RM2.00 each and in member's voluntary winding-up.

\*\* During the financial year, the Group completed the divestment of AHAM, and hence AHAM and its subsidiaries ceased to be the subsidiaries of the Group and were deconsolidated from the Group's financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 17 INVESTMENT IN SUBSIDIARIES (CONTINUED)

	Proportion of ownership interests and voting rights held by non-controlling interest	
	2022	2021
Details of a subsidiary which has material non-controlling interests ('NCI'). Affin Hwang Asset Management Berhad ('AHAM')**	-	37%

\*\* The Group completed the divestment of AHAM on 29 July 2022. Hence AHAM and its subsidiaries ceased to be the subsidiaries of the Group and were deconsolidated from the Group's financial statements.

The summarised financial information of the asset management subsidiary, AHAM has non-controlling interests which is material to the Group for the financial year ended 31 December 2021 is set out below. The summarised financial information below represents amounts before inter-company eliminations.

	^ 29.07.2022 RM'000	2021 RM'000
<b>Summarised financial position</b>		
Total assets	-	1,078,261
Total liabilities	-	(954,455)
Net asset	-	123,806
Equity attributable to owners of the Bank	-	79,121
NCI	-	44,685
<b>Summarised financial results</b>		
Revenue	<b>265,113</b>	739,708
Profit before taxation and zakat	<b>83,236</b>	157,498
Taxation and zakat	<b>(16,488)</b>	(34,738)
Other comprehensive income	-	388
Total comprehensive income	<b>66,748</b>	123,148
<b>Summarised cash flows</b>		
Net cash generated from operating activities	-	459,823
Net cash used in financing activities	-	(182,169)
Net cash used in investing activities	-	(2,007)
Net (decrease)/increase in cash & cash equivalents	-	275,647
Profit allocated to NCI of the Group	<b>24,964</b>	53,389
Dividends paid to NCI of the Group	<b>(36,999)</b>	(66,026)
<b>Movements in NCI at Group level</b>		
At beginning of the financial year	<b>44,685</b>	70,585
Profit for the financial year	<b>24,964</b>	53,389
Other comprehensive income	-	144
Obligation to buy back shares from employee stock option holders	-	(13,407)
Lapse of the obligation to buy a subsidiary's shares	<b>49,629</b>	-
Disposal of subsidiary	<b>(82,279)</b>	-
Dividends paid	<b>(36,999)</b>	(66,026)
<b>At end of the financial year</b>	-	44,685

^ up to the date of the divestment of AHAM.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 18 INVESTMENT IN JOINT VENTURES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
At beginning of the financial year	<b>181,853</b>	180,398	<b>194,240</b>	194,240
Share of profit for the financial year	<b>791</b>	2,565	-	-
Share of other comprehensive income/(loss) for the financial year	<b>3,702</b>	(1,110)	-	-
Disposal of investment in joint ventures (a)	<b>(76,731)</b>	-	<b>(79,981)</b>	-
Reclassification to investment in associates (Note 19)	<b>(109,615)</b>	-	<b>(114,259)</b>	-
At end of the financial year	-	181,853	-	194,240

The joint ventures, all of which are incorporated in Malaysia, are as follows:

Name	Principal Activities	Issued and Paid-up share capital RM'000	Percentage of equity held	
			2022 %	2021 %
AXA Affin Life Insurance Berhad *	Underwriting of life insurance business (a)	-	-	51
AFFIN-i Nadayu Sdn Bhd #	Property development	1,000	<b>50</b>	50
KL South Development Sdn Bhd #	Property development	500	<b>30</b>	30

\* Shareholding held directly by the Bank

# Shareholding held directly by AFFIN ISLAMIC.

(a) AXA Affin Life Insurance Berhad ('AALI')

On 30 August 2022, the Bank completed the sale of 21% of its shareholding in AALI to Generali Asia N.V. upon receiving relevant regulatory approvals. The proceeds of sales amounted to RM80.5 million and the Bank's interest has diluted from 51% to 30%. AALI is reclassified from investment in joint ventures to associate with effect from 30 August 2022.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 19 INVESTMENT IN ASSOCIATES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
At beginning of the financial year	<b>725,440</b>	715,716	<b>548,482</b>	548,482
Redemption of investments in funds	-	(4,108)	-	-
Share of profit for the financial year	<b>7,820</b>	42,826	-	-
Share of other comprehensive loss for the financial year	<b>(16,960)</b>	(28,994)	-	-
Disposal of interest in investment in associates (a)	<b>(43,436)</b>	-	<b>(32,362)</b>	-
Reclassification from investment in joint venture (Note 18)	<b>109,615</b>	-	<b>114,259</b>	-
Acquisition of additional shares (b)	<b>12,300</b>	-	<b>12,300</b>	-
At end of the financial year	<b>794,779</b>	725,440	<b>642,679</b>	548,482

The associates, all of which are incorporated in Malaysia, are as follows:

Name	Principal Activities		Issued and Paid-up share capital RM'000	Percentage of equity held	
				2022 %	2021 %
AXA Affin Life Insurance Berhad *	Underwriting of life insurance business	18 (a)	499,000	<b>30.00</b>	-
AXA Affin General Insurance Berhad ('AAGI') *	Underwriting of general insurance business	19 (a)	190,645	<b>47.00</b>	49.95
Raeed Holdings Sdn Bhd #	Investment holding company		#	-	16.67
TradePlus S&P New China Tracker ^	Investment in equity instruments		^	-	6.00

\* Shareholding held directly by the Bank.

# A company was placed in members voluntary winding up during the financial year.

^ On 29 July 2022, the Group completed the divestment of AHAM, since then the fund has been ceased from the Group.

(a) AXA Affin General Insurance Berhad ('AAGI')

On 30 August 2022, the Bank completed the sale of 2.95% of its shareholding in AAGI to Generali Asia N.V. upon receiving relevant regulatory approvals. The proceeds of sales amounted to RM88.1 million and the Bank's interest has diluted from 49.95% to 47%.

(b) On 2 December 2022, the Bank subscribed 12,300,000 (2021: Nil) new ordinary shares at RM1.00 each in AALI.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 19 INVESTMENT IN ASSOCIATES (CONTINUED)

The summarised financial information of the material associates are as follows:

	AAGI		AALI	
	2022 RM'000	2021 RM'000	2022 RM'000	<sup>^</sup> 2021 RM'000
Total assets	<b>4,142,431</b>	4,070,326	<b>2,902,244</b>	2,748,567
Total liabilities	<b>(2,776,884)</b>	(2,717,066)	<b>(2,547,687)</b>	(2,391,993)
Net assets	<b>1,365,547</b>	1,353,260	<b>354,557</b>	356,574
Capital commitment for property and equipment	<b>11,364</b>	11,364	-	-
The above amounts of assets and liabilities include the following:				
Cash and cash equivalent	<b>14,399</b>	27,398	<b>54,090</b>	69,246
Revenue	<b>1,434,344</b>	1,355,281	<b>175,874</b>	521,738
Profit after taxation	<b>46,644</b>	85,743	<b>(50,116)</b>	5,026
Other comprehensive (loss)/income	<b>(34,357)</b>	(54,639)	<b>7,099</b>	(2,173)
Total comprehensive income/(loss)	<b>12,287</b>	31,104	<b>(43,017)</b>	2,853

	AAGI		AALI	
	2022 RM'000	2021 RM'000	2022 RM'000	<sup>^</sup> 2021 RM'000
Reconciliation of the summarised financial information to the carrying amount of the interest in AAGI & AALI recognised in the consolidated financial statements:				
<b>Net assets</b>				
Opening net assets at beginning of the financial year	<b>1,353,260</b>	1,322,156	<b>356,574</b>	353,721
Profit for the financial year	<b>46,644</b>	85,743	<b>(50,116)</b>	5,026
Other comprehensive loss	<b>(34,357)</b>	(54,639)	<b>7,099</b>	(2,173)
Issuance of new shares	-	-	<b>41,000</b>	-
Closing net assets at end of the financial year	<b>1,365,547</b>	1,353,260	<b>354,557</b>	356,574
Interest in associate:				
- in percentage (%)	<b>47.00</b>	49.95	<b>30.00</b>	51.00
- in thousand (RM'000)	<b>641,807</b>	675,913	<b>106,367</b>	181,853
- premium on acquisition	<b>46,605</b>	49,527	-	-
	<b>688,412</b>	725,440	<b>106,367</b>	181,853
Share of results of an associate	<b>23,320*</b>	42,826	<b>(15,500)*</b>	-
Share of other comprehensive loss of an associate	<b>(16,912)*</b>	(28,994)	<b>(48)*</b>	-

The financial information of Raeed Holdings Sdn Bhd and TradePlus S&P New China Tracker are not significant to the Group.

<sup>^</sup> The summarised financial information of the previously joint ventures, AALI for the financial year ended 31 December 2021 is set out above.

\* In reference to Note 18(a) and 19(a), share of results and other comprehensive (loss)/income are apportioned based on the interest before and after the disposal.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 20 PROPERTY AND EQUIPMENT

	Freehold land RM'000	Buildings on freehold land RM'000	Buildings on leasehold land RM'000	Renovation RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Capital work in progress RM'000	Total RM'000
<b>The Group</b>									
<b>2022</b>									
<b>Cost</b>									
At beginning of the financial year	278,905	23,740	26,967	164,265	71,347	196,506	9,835	699,620	1,471,185
Additions	-	-	-	18,375	9,158	40,500	598	215,473	284,104
Disposals	-	-	-	-	(1)	(1,388)	(4,752)	-	(6,141)
Write-off	-	-	-	(2,280)	(1,548)	(143)	(396)	-	(4,367)
Reclassification to intangible assets	-	-	-	-	-	4,770	-	(9,385)	(4,615)
Reclassification	-	-	657,319	349	65,259	-	-	(722,927)	-
Disposal of subsidiary	-	-	-	(8,005)	(6,171)	(6,460)	(1,118)	-	(21,754)
At end of the financial year	278,905	23,740	684,286	172,704	138,044	233,785	4,167	182,781	1,718,412
<b>Accumulated depreciation and impairment losses</b>									
At beginning of the financial year	140	14,338	12,967	149,384	60,973	159,850	6,707	-	404,359
Charge	-	385	547	7,174	2,639	19,992	821	-	31,558
Disposal	-	-	-	-	-	(1,378)	(3,606)	-	(4,984)
Write-off	-	-	-	(2,225)	(1,469)	(141)	(343)	-	(4,178)
Disposal of subsidiary	-	-	-	(4,930)	(4,213)	(5,161)	(764)	-	(15,068)
At end of the financial year	140	14,723	13,514	149,403	57,930	173,162	2,815	-	411,687
<b>Net book value at end of the financial year</b>	<b>278,765</b>	<b>9,017</b>	<b>670,772</b>	<b>23,301</b>	<b>80,114</b>	<b>60,623</b>	<b>1,352</b>	<b>182,781</b>	<b>1,306,725</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 20 PROPERTY AND EQUIPMENT (CONTINUED)

	Freehold land RM'000	Buildings on freehold land RM'000	Buildings on leasehold land RM'000	Renovation RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Capital work in progress ^ RM'000	Total RM'000
The Group									
2021									
Cost									
At beginning of the financial year	278,905	23,740	-	142,519	73,016	182,824	9,494	472,022	1,182,520
Additions	-	-	-	5,373	1,696	14,414	1,489	244,499	267,471
Disposals	-	-	-	-	(18)	(172)	(1,148)	-	(1,338)
Write-off	-	-	-	(791)	(3,347)	(560)	-	-	(4,698)
Reclassification from ROU	-	-	26,967	17,164	-	-	-	-	44,131
Reclassification to intangible assets	-	-	-	-	-	-	-	(16,901)	(16,901)
At end of the financial year	278,905	23,740	26,967	164,265	71,347	196,506	9,835	699,620	1,471,185
Accumulated depreciation and impairment losses									
At beginning of the financial year	140	13,934	-	124,373	61,151	144,253	6,288	-	350,139
Charge	-	404	-	8,636	3,045	16,306	1,528	-	29,919
Disposal	-	-	-	-	(13)	(164)	(1,109)	-	(1,286)
Write-off	-	-	-	(789)	(3,210)	(545)	-	-	(4,544)
Reclassification from ROU	-	-	12,967	17,164	-	-	-	-	30,131
At end of the financial year	140	14,338	12,967	149,384	60,973	159,850	6,707	-	404,359
Net book value at end of the financial year	278,765	9,402	14,000	14,881	10,374	36,656	3,128	699,620	1,066,826

^ Included in the Group's capital work in progress is an amount of capitalised borrowing cost with a capitalisation rate of Nil% (2021: 5.35%) during the financial year amounting to RM Nil (2021: RM30.0 million).



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 20 PROPERTY AND EQUIPMENT (CONTINUED)

	Freehold land RM'000	Buildings on freehold land RM'000	Buildings on leasehold land RM'000	Renovation RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Capital work in progress RM'000	Total RM'000
<b>The Bank</b>									
<b>2022</b>									
<b>Cost</b>									
At beginning of the financial year	276,397	22,441	26,059	130,507	55,060	141,126	1,327	699,139	1,352,056
Additions	-	-	-	17,908	8,662	38,763	445	214,717	280,495
Disposals	-	-	-	-	-	-	(15)	-	(15)
Write-off	-	-	-	(1,628)	(997)	(140)	-	-	(2,765)
Reclassification to intangible assets	-	-	-	-	-	4,770	-	(9,385)	(4,615)
Reclassification from/(to) subsidiary	-	-	-	13	6	26	-	(8)	37
Reclassification	-	-	657,319	349	65,259	-	-	(722,927)	-
At end of the financial year	276,397	22,441	683,378	147,149	127,990	184,545	1,757	181,536	1,625,193
<b>Accumulated depreciation and impairment losses</b>									
At beginning of the financial year	-	13,320	12,301	120,790	47,543	112,947	1,135	-	308,036
Charge	-	360	529	5,734	1,999	17,155	196	-	25,973
Disposal	-	-	-	-	-	-	(15)	-	(15)
Write-off	-	-	-	(1,573)	(946)	(139)	-	-	(2,658)
Reclassification from subsidiary	-	-	-	6	1	26	-	-	33
At end of the financial year	-	13,680	12,830	124,957	48,597	129,989	1,316	-	331,369
<b>Net book value at end of the financial year</b>	<b>276,397</b>	<b>8,761</b>	<b>670,548</b>	<b>22,192</b>	<b>79,393</b>	<b>54,556</b>	<b>441</b>	<b>181,536</b>	<b>1,293,824</b>

**NOTES TO THE FINANCIAL STATEMENTS**  
for the financial year ended 31 December 2022

**20 PROPERTY AND EQUIPMENT (CONTINUED)**

	Freehold land RM'000	Buildings on freehold land RM'000	Buildings on leasehold land RM'000	Renovation RM'000	Office equipment and furniture RM'000	Computer equipment RM'000	Motor vehicles RM'000	Capital work in progress ^ RM'000	Total RM'000
The Bank									
2021									
Cost									
At beginning of the financial year	276,397	22,441	-	108,792	56,785	130,948	1,335	471,929	1,068,627
Additions	-	-	-	5,291	1,511	10,551	-	244,111	261,464
Disposals	-	-	-	-	(12)	-	(8)	-	(20)
Write-off	-	-	-	(740)	(3,224)	(373)	-	-	(4,337)
Reclassification from ROU	-	-	26,059	17,164	-	-	-	-	43,223
Reclassification to intangible assets	-	-	-	-	-	-	-	(16,901)	(16,901)
At end of the financial year	276,397	22,441	26,059	130,507	55,060	141,126	1,327	699,139	1,352,056
Accumulated depreciation and impairment losses									
At beginning of the financial year	-	12,960	-	100,388	48,785	100,399	953	-	263,485
Charge	-	360	-	3,976	1,845	12,903	190	-	19,274
Disposal	-	-	-	-	-	-	(8)	-	(8)
Write-off	-	-	-	(738)	(3,087)	(355)	-	-	(4,180)
Reclassification from ROU	-	-	12,301	17,164	-	-	-	-	29,465
At end of the financial year	-	13,320	12,301	120,790	47,543	112,947	1,135	-	308,036
Net book value at end of the financial year	276,397	9,121	13,758	9,717	7,517	28,179	192	699,139	1,044,020

^ Included in the Bank's capital work in progress is an amount of capitalised borrowing cost with a capitalisation rate of Nil% (2021: 5.35%) during the financial year amounting to RM Nil (2021: RM30.0 million).

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 21 RIGHT-OF-USE ASSETS

	Leasehold land RM'000	Properties RM'000	Equipment RM'000	Total RM'000
<b>The Group 2022</b>				
<b>Cost</b>				
At beginning of financial year	15,689	135,587	1,394	152,670
Additions	-	37,876	16,731	54,607
Termination of contracts	-	(8,576)	-	(8,576)
End of lease term	-	(8,333)	-	(8,333)
Disposal of subsidiary	-	(3,312)	(1,449)	(4,761)
At end of the financial year	15,689	153,242	16,676	185,607
<b>Less: Accumulated depreciation</b>				
At beginning of financial year	4,932	101,733	618	107,283
Charge	197	36,707	3,480	40,384
Termination of contracts	-	(8,576)	-	(8,576)
End of lease term	-	(8,333)	-	(8,333)
Disposal of subsidiary	-	(1,948)	(783)	(2,731)
At end of the financial year	5,129	119,583	3,315	128,027
<b>Net book value at end of the financial year</b>	<b>10,560</b>	<b>33,659</b>	<b>13,361</b>	<b>57,580</b>
	Leasehold land and Buildings RM'000	Properties RM'000	Equipment RM'000	Total RM'000
<b>The Group 2021</b>				
<b>Cost</b>				
At beginning of financial year	42,656	132,247	1,373	176,276
Additions	-	21,554	21	21,575
Termination of contracts	-	(624)	-	(624)
End of lease term	-	(426)	-	(426)
Reclassification to property and equipment (Note 20)	(26,967)	(17,164)	-	(44,131)
At end of the financial year	15,689	135,587	1,394	152,670
<b>Less: Accumulated depreciation</b>				
At beginning of financial year	17,155	76,927	324	94,406
Charge	744	43,020	294	44,058
Termination of contracts	-	(624)	-	(624)
End of lease term	-	(426)	-	(426)
Reclassification to property and equipment (Note 20)	(12,967)	(17,164)	-	(30,131)
At end of the financial year	4,932	101,733	618	107,283
<b>Net book value at end of the financial year</b>	<b>10,757</b>	<b>33,854</b>	<b>776</b>	<b>45,387</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 21 RIGHT-OF-USE ASSETS (CONTINUED)

	Leasehold land RM'000	Properties RM'000	Equipment RM'000	Total RM'000
<b>The Bank 2022</b>				
<b>Cost</b>				
At beginning of financial year	13,799	104,138	-	117,937
Additions	-	33,225	15,041	48,266
At end of the financial year	13,799	137,363	15,041	166,203
<b>Less: Accumulated depreciation</b>				
At beginning of financial year	4,615	76,775	-	81,390
Charge	197	29,525	3,154	32,876
At end of the financial year	4,812	106,300	3,154	114,266
<b>Net book value at end of the financial year</b>	<b>8,987</b>	<b>31,063</b>	<b>11,887</b>	<b>51,937</b>

	Leasehold land and Buildings RM'000	Properties RM'000	Total RM'000
<b>The Bank 2021</b>			
<b>Cost</b>			
At beginning of financial year	39,858	100,395	140,253
Additions	-	20,907	20,907
Reclassification to property and equipment (Note 20)	(26,059)	(17,164)	(43,223)
At end of the financial year	13,799	104,138	117,937
<b>Less: Accumulated depreciation</b>			
At beginning of financial year	16,190	61,188	77,378
Charge	726	32,751	33,477
Reclassification to property and equipment (Note 20)	(12,301)	(17,164)	(29,465)
At end of the financial year	4,615	76,775	81,390
<b>Net book value at end of the financial year</b>	<b>9,184</b>	<b>27,363</b>	<b>36,547</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 22 INTANGIBLE ASSETS

	<sup>^</sup> Goodwill RM'000	Brand RM'000	Customer relationship RM'000	Computer software RM'000	Total RM'000
<b>The Group 2022</b>					
<b>Cost</b>					
At beginning of the financial year	<b>826,944</b>	<b>5,415</b>	<b>83,622</b>	<b>317,462</b>	<b>1,233,443</b>
Additions	-	-	-	<b>4,427</b>	<b>4,427</b>
Disposals	-	-	-	<b>(1,696)</b>	<b>(1,696)</b>
Write-off	-	-	-	<b>(208)</b>	<b>(208)</b>
Reclassification from property and equipment (Note 20)	-	-	-	<b>4,615</b>	<b>4,615</b>
Impairment loss	<b>(64,644)</b>	-	-	-	<b>(64,644)</b>
Disposal of subsidiary	<b>(180,931)</b>	-	-	<b>(10,094)</b>	<b>(191,025)</b>
At end of the financial year	<b>581,369</b>	<b>5,415</b>	<b>83,622</b>	<b>314,506</b>	<b>984,912</b>
<b>Less: Accumulated depreciation</b>					
At beginning of the financial year	-	<b>5,415</b>	<b>83,622</b>	<b>248,556</b>	<b>337,593</b>
Amortised during the financial year	-	-	-	<b>24,284</b>	<b>24,284</b>
Disposals	-	-	-	<b>(539)</b>	<b>(539)</b>
Write-off	-	-	-	<b>(190)</b>	<b>(190)</b>
Disposal of subsidiary	-	-	-	<b>(5,605)</b>	<b>(5,605)</b>
At end of the financial year	-	<b>5,415</b>	<b>83,622</b>	<b>266,506</b>	<b>355,543</b>
<b>Net book value at end of the financial year</b>	<b>581,369</b>	-	-	<b>48,000</b>	<b>629,369</b>

	<sup>^</sup> Goodwill RM'000	Brand RM'000	Customer relationship RM'000	Computer software RM'000	Total RM'000
The Group 2022					
<b>Cost</b>					
At beginning of the financial year	826,944	5,415	83,622	297,441	1,213,422
Additions	-	-	-	3,149	3,149
Write-off	-	-	-	(29)	(29)
Reclassification from property and equipment (Note 20)	-	-	-	16,901	16,901
At end of the financial year	826,944	5,415	83,622	317,462	1,233,443
<b>Less: Accumulated depreciation</b>					
At beginning of the financial year	-	5,415	80,651	223,606	309,672
Amortised during the financial year	-	-	2,971	24,979	27,950
Write-off	-	-	-	(29)	(29)
At end of the financial year	-	5,415	83,622	248,556	337,593
<b>Net book value at end of the financial year</b>	<b>826,944</b>	-	-	<b>68,906</b>	<b>895,850</b>

<sup>^</sup> The carrying amount of the Group's and the Bank's goodwill has been allocated to respective business segments, which represent the Group and the Bank's cash-generating units ('CGUs'). Refer to page 298.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 22 INTANGIBLE ASSETS (CONTINUED)

	Goodwill RM'000	Computer software RM'000	Total RM'000
<b>The Bank</b>			
<b>2022</b>			
<b>Cost</b>			
At beginning of the financial year	137,323	278,311	415,634
Additions	-	2,066	2,066
Write-off	-	(8)	(8)
Reclassification from property and equipment (Note 20)	-	4,615	4,615
At end of the financial year	137,323	284,984	422,307
<b>Less: Accumulated amortisation</b>			
At beginning of the financial year	-	216,901	216,901
Amortised during the financial year	-	22,195	22,195
Write-off	-	(8)	(8)
At end of the financial year	-	239,088	239,088
<b>Net book value at end of the financial year</b>	<b>137,323</b>	<b>45,896</b>	<b>183,219</b>
<hr/>			
	Goodwill RM'000	Computer software RM'000	Total RM'000
<b>The Bank</b>			
<b>2021</b>			
<b>Cost</b>			
At beginning of the financial year	137,323	259,770	397,093
Additions	-	1,640	1,640
Reclassification from property and equipment (Note 20)	-	16,901	16,901
At end of the financial year	137,323	278,311	415,634
<b>Less: Accumulated amortisation</b>			
At beginning of the financial year	-	194,881	194,881
Amortised during the financial year	-	22,020	22,020
At end of the financial year	-	216,901	216,901
<b>Net book value at end of the financial year</b>	<b>137,323</b>	<b>61,410</b>	<b>198,733</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 22 INTANGIBLE ASSETS (CONTINUED)

#### Goodwill

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Cost</b>				
At beginning of the financial year	<b>826,944</b>	826,944	<b>137,323</b>	137,323
<b>Less: Impairment</b>				
- Disposal of a subsidiary	<b>(180,931)</b>	-	-	-
- Impairment made during the financial year	<b>(64,644)</b>	-	-	-
<b>Net book value at end of the financial year</b>	<b>581,369</b>	826,944	<b>137,323</b>	137,323

The carrying amount of the Group's and the Bank's goodwill has been allocated to the following business segments, which represent the Group and the Bank's cash-generating units ('CGUs'):

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>CGU</b>				
Business banking	<b>123,591</b>	123,591	<b>123,591</b>	123,591
Community banking	<b>13,732</b>	13,732	<b>13,732</b>	13,732
Investment banking - Advisory ('IB') #	-	266,884	-	-
Investment banking - Treasury & Markets ('T&M') #	<b>213,360</b>	-	-	-
Asset management ('AM') *	-	180,931	-	-
Stock-broking ('SB')	<b>230,686</b>	230,686	-	-
Money-broking **	-	11,120	-	-
	<b>581,369</b>	826,944	<b>137,323</b>	137,323

\* The goodwill for asset management business was derecognised pursuant to the divestment of its entire 63% equity interest in AHAM which was completed on 29 July 2022.

\*\* Goodwill for money-broking was fully impaired during the year.

# There was a reallocation of goodwill during the year. Refer to Note (a) below.

#### (a) Reallocation of goodwill

The IB and T&M goodwill was originally recognised as one CGU, arising from the merger of business, assets and liabilities of Affin Investment Bank Berhad with HwangDBS Investment Bank Berhad in 2014. IB and T&M are monitored under one CGU, of which they reported to the Managing Director of the Investment Banking division in prior years.

As part of AFFIN Group's Project centralisation initiative, AHIBB has reorganised its reporting structure effective 1 October 2022 in which T&M is now centralised under AFFIN Group's Group Treasury, with the Head of AHIBB's T&M having dual reporting role to both the Head of ABB Group Treasury and the Chief Executive Officer ('CEO') of AHIBB. Post reorganisation, AHIBB T&M performance and strategy will be consolidated and monitored as part of the ABB Group Treasury performance. Therefore, there is a change in the way that the AHIBB T&M CGU is monitored.

In accordance with MFRS 136 'Impairment of Assets', if an entity reorganises its reporting structure in a way that changes the composition of one or more CGU to which goodwill has been allocated, the goodwill shall be reassigned to the units affected based on relative value approach. In view thereof, management has reallocated the goodwill of RM266.9 million under the Investment Banking ('IB') CGU into T&M and IB, based on the relative value method.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 22 INTANGIBLE ASSETS (CONTINUED)

#### Goodwill (continued)

##### (b) Goodwill impairment assessment

Goodwill is tested for impairment annually or more frequently if events, or changes in circumstances indicate that it might be impaired. The recoverable amount of the CGUs are determined based on value-in-use ('VIU') calculations using the cash flow projections based on financial budgets or forecasts covering a five-year (2021: five-year) period. Cash flows beyond the fifth-year period are assumed to grow at 3.70% (2021: 4.03%) on a perpetual basis for all CGUs which is based on the forecast Gross Domestic Product ('GDP') growth rate of Malaysia.

In view of the uncertainty in the economic and global recession outlook, the VIU estimated during the financial year ended 31 December 2022 was based on the discounted cash flow ('DCF') method with multiple cash flow projections taking into consideration the assumed probability of different future events and/or scenarios. Three scenarios have been adopted to represent the possible outcomes, namely the best case scenario, base case scenario and the worst case scenario.

The discount rate and terminal growth rate used for the value in use calculation is as follows:

	Discount rate		Terminal growth rate	
	2022 %	2021 %	2022 %	2021 %
Business banking	<b>8.64</b>	7.28	<b>3.70</b>	4.03
Community banking	<b>8.59</b>	7.24	<b>3.70</b>	4.03
Investment banking - Advisory ('IB')	<b>10.06</b>	8.11	<b>3.70</b>	4.03
Investment banking - Treasury & Markets ('T&M')	<b>10.09</b>	** N/A	<b>3.70</b>	** N/A
Asset management ('AM')	* N/A	8.09	* N/A	4.03
Stock-broking ('SB')	<b>9.75</b>	7.89	<b>3.70</b>	4.03
Money-broking	<b>9.00</b>	7.72	<b>3.70</b>	4.03

\* No goodwill for asset management business pursuant to the divestment of its entire 63% equity interest in AHAM which was completed on 29 July 2022.

\*\* Not applicable for 2021 as the goodwill for Treasury & Markets CGU was embedded within Investment Banking CGU.

Management has recognised an impairment loss on the IB, T&M and Money-broking CGUs during the year as follows:

#### Investment Banking – Advisory and Treasury & Market CGUs

The macro-economic headwinds such as the rising interest rate and inflation has significantly impacted the performance of the Investment Banking – Advisory and Treasury & Market CGUs in 2022. Management has assessed the recoverable amount of the CGUs based on their VIU, calculated based on the cash flow projections derived from the financial budgets and business plans prepared by management that were updated to reflect the most recent market developments. The impairment test has resulted in a goodwill impairment of RM19.4 million and RM34.1 million for Investment Banking – Advisory and Treasury & Market CGU respectively. No asset other than goodwill was impaired.

#### Money-broking CGU

The recent inflation has significantly impacted the performance of Money-broking CGU in 2022. Management has assessed the recoverable amount of the CGU based on their VIU, calculated based on the cash flow projections derived from the financial budgets and business plans prepared by management that were updated to reflect the most recent market developments. The impairment test has resulted in a goodwill impairment of RM11.1 million. No asset other than goodwill was impaired.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 22 INTANGIBLE ASSETS (CONTINUED)

#### Sensitivity to changes in assumptions

Management believes that no reasonably changes in any of the key assumption would cause the carrying value of the CGU to exceed its recoverable amount, except for below CGU:

The following changes in assumption would have resulted in an increase in the impairment loss as follow:

	Additional impairment required
	T&M RM'000
<b>Change in assumptions</b>	
10 basis point increase in discount rate	13,704
10 basis point increase in terminal growth rate	10,764

### 23 DEPOSITS FROM CUSTOMERS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(i) By type of deposit</b>				
Demand deposits	11,073,400	10,330,348	6,182,379	5,293,917
Savings deposits	4,176,804	3,209,798	2,701,194	2,097,858
Fixed deposits	47,730,252	42,389,800	26,513,154	24,202,589
Commodity Murabahah	1,238,215	1,122,215	-	-
Money market deposits	415,034	890,076	415,034	890,076
Negotiable Instruments of Deposit ('NID')	263,369	757,323	263,369	757,323
Others	97,976	94,844	-	-
	<b>64,995,050</b>	58,794,404	<b>36,075,130</b>	33,241,763
<b>(ii) Maturity structure of fixed deposits, NID and others</b>				
Due within six months	34,347,860	27,663,419	17,977,704	15,138,077
Six months to one year	13,438,321	13,890,498	8,083,231	8,703,922
One year to three years	223,683	1,665,795	713,795	1,098,211
Three years to five years	1,940	21,760	1,793	19,302
Five years and above	79,793	495	-	400
	<b>48,091,597</b>	43,241,967	<b>26,776,523</b>	24,959,912
<b>(iii) By type of customers</b>				
Government and statutory bodies	11,150,332	11,452,139	1,313,722	2,548,186
Business enterprises	18,036,571	13,076,924	10,202,954	7,312,456
Individuals	31,054,474	27,927,505	22,407,042	20,441,760
Domestic banking institutions	371,612	766,407	371,362	766,180
Domestic non-banking financial institutions	2,833,080	4,117,877	602,036	1,092,798
Foreign entities	552,973	572,870	429,923	445,170
Other entities	996,008	880,682	748,091	635,213
	<b>64,995,050</b>	58,794,404	<b>36,075,130</b>	33,241,763

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 24 INVESTMENT ACCOUNTS OF CUSTOMERS

		The Group	
		2022 RM'000	2021 RM'000
<b>(i)</b>	<b>By type of deposit</b>		
	Mudharabah	859	1,329

		The Group			
		Average PSR (%)		Average ROR (%)	
		2022	2021	2022	2021
<b>(ii)</b>	<b>Profit Sharing Ratio ('PSR') and Rate of Return ('ROR')</b>				
	Due within:				
	One year to three years	85	85	5.58	5.58

### 25 DEPOSITS AND PLACEMENTS OF BANKS AND OTHER FINANCIAL INSTITUTIONS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Licensed banks	866,809	340,197	474,046	210,249
Licensed investment banks	657,559	521,830	448,948	407,405
Other financial institutions	1,839,788	2,004,013	262,126	1,660,069
	<b>3,364,156</b>	2,866,040	<b>1,185,120</b>	2,277,723
<b>Maturity structure of deposits</b>				
Due within six months	3,142,856	2,866,040	1,185,120	2,277,723
Six months to one year	221,300	-	-	-
	<b>3,364,156</b>	2,866,040	<b>1,185,120</b>	2,277,723

### 26 OBLIGATIONS ON SECURITIES SOLD UNDER REPURCHASE AGREEMENTS

Obligations on securities sold under repurchase agreements are securities which the Group and the Bank have sold from its portfolio, with a commitment to repurchase at future dates. Such financing and the obligations to repurchase the securities are reflected as a liability on the statements of financial position.

The financial assets sold under repurchase agreements are as follows:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Financial investments at AC	4,813,407	-	4,813,407	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 27 DERIVATIVE FINANCIAL LIABILITIES

	2022		2021	
	Contract/ Notional amount RM'000	Liabilities RM'000	Contract/ Notional amount RM'000	Liabilities RM'000
<b>The Group</b>				
<b>At fair value</b>				
Trading Derivatives				
Foreign exchange derivatives:				
- Currency forwards	<b>5,497,785</b>	<b>197,669</b>	5,522,259	61,810
- Cross currency interest rate swaps	<b>61,937</b>	<b>2,154</b>	-	-
- Currency swaps	<b>8,913,780</b>	<b>242,015</b>	7,282,786	69,541
Interest rate derivatives:				
- Interest rate swaps	<b>4,832,708</b>	<b>98,061</b>	3,453,000	70,278
Hedging Derivatives				
- Interest rate swaps (Note 6 (a))	<b>550,000</b>	<b>2,355</b>	-	-
	<b>19,856,210</b>	<b>542,254</b>	16,258,045	201,629
<b>The Bank</b>				
<b>At fair value</b>				
Trading Derivatives				
Foreign exchange derivatives:				
- Currency forwards	<b>2,793,892</b>	<b>115,692</b>	1,453,815	17,756
- Currency swaps	<b>8,463,928</b>	<b>231,343</b>	5,409,916	54,994
Interest rate derivatives:				
- Interest rate swaps	<b>3,437,708</b>	<b>86,819</b>	2,133,000	52,787
Hedging Derivatives				
- Interest rate swaps (Note 6 (a))	<b>550,000</b>	<b>2,355</b>	-	-
	<b>15,245,528</b>	<b>436,209</b>	8,996,731	125,537

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 27 DERIVATIVE FINANCIAL LIABILITIES (CONTINUED)

#### IBOR Reform

The Group and the Bank hold the following derivative financial liabilities which are referenced to the current benchmark interest rates and have yet to transition to an alternative benchmark interest rate.

	2022		2021	
	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000	Total RM'000	Of which contract yet to transition to an alternative benchmark interest rate RM'000
<b>The Group</b>				
<b>Interest rate derivatives:</b>				
<b>Interest rate swaps</b>				
- KLIBOR	52,476	52,476	70,278	70,278
<b>The Bank</b>				
<b>Interest rate derivatives:</b>				
<b>Interest rate swaps</b>				
- KLIBOR	52,476	52,476	52,787	52,787

### 28 RECOURSE OBLIGATION ON LOANS/FINANCING SOLD TO CAGAMAS BERHAD

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Recourse obligation on loans/financing sold to Cagamas Berhad	1,073,871	669,212	1,073,871	619,179
Movements in recourse obligation on loans/financing sold to Cagamas Berhad:				
At beginning of the financial year	669,212	50,034	619,179	-
Addition	450,001	618,001	450,001	618,001
Repayment	(75,854)	(1,238)	(24,612)	-
Interest/Profit expense	30,512	2,415	29,303	1,178
<b>At end of the financial year</b>	<b>1,073,871</b>	<b>669,212</b>	<b>1,073,871</b>	<b>619,179</b>

This represents the proceeds received from housing loans/financing sold directly to Cagamas Berhad with recourse to the Group. Under this agreement, the Group undertakes to administer the loans/financing on behalf of Cagamas Berhad and to buy back any loans/financing which are regarded as defective based on prudential criteria set by Cagamas Berhad. Such loans/financing transactions and the obligation to buy back the loans/financing are reflected as a financial liability on the statements of financial position and stated at amortised cost.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 29 TRADE PAYABLES

	The Group	
	2022 RM'000	2021 RM'000
Amount due to unit trust funds	-	555,850
Amount due to unit holders	-	64,708
Amount due to external fund managers	-	535
Amount due to clients	<b>132,889</b>	119,404
Amount due to brokers	<b>105,246</b>	112,133
Amount due to Bursa Malaysia Securities Sdn Bhd	<b>100,732</b>	129,732
	<b>338,867</b>	982,362

Trade payables include amount payable under outstanding contracts from the stock and sharebroking activities and amounts due to unit trust funds and unit holders.

The credit terms of amounts due to creditors range from 1 to 30 days (2021: 1 to 30 days).

### 30 LEASE LIABILITIES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
At beginning of the financial year	<b>36,872</b>	50,528	<b>29,232</b>	31,842
Additions	<b>52,909</b>	21,573	<b>48,268</b>	20,907
Interest/Profit expense	<b>2,674</b>	1,837	<b>1,589</b>	1,210
Lease payment	<b>(41,064)</b>	(37,066)	<b>(33,649)</b>	(24,727)
Disposal of subsidiary	<b>(2,158)</b>	-	-	-
At end of the financial year	<b>49,233</b>	36,872	<b>45,440</b>	29,232
Potential future rental payments relating to periods following the exercise date of termination options are summarised below:				
Lease liabilities recognised (discounted)	<b>49,233</b>	36,872	<b>45,440</b>	29,232
Potential future lease payments not included in lease liabilities (undiscounted):				
- Payable in 2022	-	2,678	-	-
- Payable in 2023 to 2027	<b>109,703</b>	75,332	<b>106,894</b>	50,857
- Payable in 2028 to 2032	<b>18,141</b>	4,480	<b>17,884</b>	4,174
	<b>127,844</b>	82,490	<b>124,778</b>	55,031

The Group and the Bank have not included potential future rental payments after the exercise date of termination options because the Group and the Bank are not reasonably certain to extend the lease beyond the date.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 31 OTHER LIABILITIES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Bank Negara Malaysia and Credit Guarantee Corporation Funding programmes (a)	<b>245,602</b>	238,834	<b>227,297</b>	228,890
Margin and collateral deposits	<b>122,545</b>	97,665	<b>102,946</b>	79,609
Other creditors and accruals	<b>164,622</b>	205,072	<b>84,038</b>	69,941
Sundry creditors	<b>308,594</b>	179,719	<b>233,550</b>	132,270
Clearing accounts	<b>451,311</b>	103,907	-	-
Treasury and cheque clearing accounts	<b>22,525</b>	18,677	<b>22,525</b>	18,677
Provision for zakat	<b>3,474</b>	2,494	<b>190</b>	157
Defined contribution plan (b)	<b>31,552</b>	26,408	<b>30,210</b>	25,194
Accrued employee benefits	<b>139,849</b>	194,477	<b>103,084</b>	75,032
Unearned income	<b>20,716</b>	19,708	<b>15,584</b>	15,020
Commissioned dealer's representatives trust balances	<b>64,495</b>	68,653	-	-
Securities borrowings and lending - borrow	<b>71,962</b>	106,823	-	-
Amounts payable to commissioned and salaried dealer's representatives	<b>62,788</b>	95,426	-	-
Puttable liabilities (c)	-	189,026	-	-
Expected credit losses (d) - loan/financing commitments and financial guarantees	<b>38,908</b>	56,914	<b>14,548</b>	31,322
	<b>1,748,943</b>	1,603,803	<b>833,972</b>	676,112

- (a) Includes monies received by the Group and the Bank under government financing scheme 'BNM SRF SME Fund' and 'SRF Tourism Fund' as part of the government support measures in response to COVID-19 for the purpose of SME lending with a six-year maturity amounting to RM196.7 million (2021: RM196.7 million). The financing under the government scheme is for lending at concession rates to SMEs.
- (b) The Group and the Bank contribute to EPF, the national defined contribution plan. Once the contributions have been paid, the Group and the Bank have no further payment obligations.
- (c) Puttable liabilities are in respect of the following:

	The Group	
	2022 RM'000	2021 RM'000
Obligations to buy subsidiaries' shares from non-controlling interest:		
- AHAM (i)	-	134,134
- AVA (ii)	-	21,450
Investment in funds (iii)	-	33,442
	-	189,026

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 31 OTHER LIABILITIES (CONTINUED)

(c) Puttable liabilities are in respect of the following (continued):

- (i) The Group's subsidiary, AHAM established and implemented a stock option incentive scheme for its Key Senior Management in 2014. The stock option incentive scheme was designed to provide long-term incentives for key employees to improve the growth and profitability of the subsidiary and to encourage them to continue in the employment of the subsidiary. In 2019, the options holders fully exercised the 1,000 employee stock options at exercise price of RM40.30 per share. As a result, the employee stock option holder(s) were allotted a total of 1,111,000 units of new ordinary shares for a total consideration of RM44.77 million.

Pursuant to the exercise of the employee stock option incentive scheme, there is a Selective Capital Reduction ('SCR') provision within the scheme which requires AHAM to buy back the ordinary shares issued to the option holders from 1 March 2021 to 1 March 2023 at a certain price, if the conditions within the SCR provision are not met as at 31 December 2020.

The SCR provision represents a purchase of AHAM's own equity instrument and a liability equal to the present value of the estimated future redemption amount is reclassified from equity on initial recognition. The liability is then subsequently measured at amortised cost with the unwinding of the present value of the redemption amount to be recognised as finance costs within the income statements. In the event of a change in the estimated future redemption amount of SCR, the remeasurement amounts will be recognised in equity as the changes in the Bank's ownership interest in AHAM does not result in the Bank losing control of AHAM.

Following the completion of the divestment of AHAM on 29 July 2022, whereby AHAM ceased to be a subsidiary of the Group, the SCR provision was derecognised accordingly.

- (ii) This represents the present value of an option to purchase AccelVantage Academy Sdn Bhd's ('AVA') shares pursuant to the terms of the exit mechanism in a shareholders agreement entered into between the Bank's subsidiary, AHAM and GV Capital Dynamic Sdn Bhd ('GVCD').

AHAM is granted a call option to acquire the entire 49% equity shares in AVA held by GVCD within 90 days of the call option period. The exercise price under the call option is determined based on pre-agreed formula.

The financial liability at the Group is initially recognised at the present value of the redemption amount and accreted through finance charges in the income statements over the contract period, up to the final redemption amount. In the event of a change in the exercise price under the call option, the remeasurement amounts will be recognised in equity as the changes in AHAM's ownership interest in AVA does not result in AHAM losing control of AVA.

Following the completion of the divestment of AHAM on 29 July 2022, AHAM has ceased to be a subsidiary of the Group. This resulted in the derecognition of the option to buy AVA shares from non-controlling interest.

- (iii) This represents the units held by other investors of the funds which has been consolidated by the Group as disclosed in Note 17. The amount is equal to a proportion of the Net Asset Value of the funds not held by the Group.

Following the completion of the divestment of AHAM on 29 July 2022, whereby AHAM ceased to be a subsidiary of the Group. This resulted in the derecognition of investment of funds balances.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 31 OTHER LIABILITIES (CONTINUED)

(d) Movement in expected credit losses:

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
At beginning of the financial year	12,100	25,914	18,900	56,914
Net remeasurement of loss allowance	27	(1,529)	627	(875)
New loan commitments and financial guarantees issued	8,947	1,297	-	10,244
Loan commitment and financial guarantees derecognised	(5,253)	(21,806)	(316)	(27,375)
<b>At end of the financial year</b>	<b>15,821</b>	<b>3,876</b>	<b>19,211</b>	<b>38,908</b>
2021				
At beginning of the financial year	10,388	9,023	19,037	38,448
Net remeasurement of loss allowance	(998)	18,285	125	17,412
New loan commitments and financial guarantees issued	8,196	454	-	8,650
Loan commitment and financial guarantees derecognised	(5,486)	(1,848)	(262)	(7,596)
At end of the financial year	12,100	25,914	18,900	56,914
<b>The Bank</b>				
<b>2022</b>				
At beginning of the financial year	8,246	22,764	312	31,322
Net remeasurement of loss allowance	57	991	500	1,548
New loan commitments and financial guarantees issued	6,668	686	-	7,354
Loan commitment and financial guarantees derecognised	(3,892)	(21,526)	(258)	(25,676)
<b>At end of the financial year</b>	<b>11,079</b>	<b>2,915</b>	<b>554</b>	<b>14,548</b>
2021				
At beginning of the financial year	7,459	8,187	262	15,908
Net remeasurement of loss allowance	(1,449)	15,867	136	14,554
New loan commitments and financial guarantees issued	6,506	430	-	6,936
Loan commitment and financial guarantees derecognised	(4,270)	(1,720)	(86)	(6,076)
At end of the financial year	8,246	22,764	312	31,322



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 32 AMOUNT DUE TO SUBSIDIARIES

The amount due to subsidiaries are relating to intercompany transactions which are unsecured, bear no interest/profit rate and repayable on demand.

### 33 BORROWINGS AND SUKUK

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
(a) Tier-2 Subordinated Medium Term Notes ('MTN')	<b>510,890</b>	2,035,845	<b>510,890</b>	2,035,845
(b) Additional Tier-1 Capital Securities ('AT1CS')	<b>512,315</b>	512,236	<b>512,315</b>	512,236
(c) Additional Tier-1 Sukuk Wakalah ('AT1S')	<b>303,425</b>	303,425	-	-
(d) MTN Tier-2 Sukuk Murabahah	<b>455,768</b>	451,569	-	-
(e) Senior Sukuk	<b>751,541</b>	-	-	-
	<b>2,533,939</b>	3,303,075	<b>1,023,205</b>	2,548,081
Fair value changes arising from fair value hedges	<b>(4,008)</b>	-	<b>(4,008)</b>	-
	<b>2,529,931</b>	3,303,075	<b>1,019,197</b>	2,548,081

(a) Tier-2 Subordinated Medium Term Notes ('MTN')

The Bank had, on 7 February 2017 and 20 September 2017, issued 2 tranches of Tier-2 Subordinated MTNs of RM1.0 billion each out of its approved BASEL III Compliant MTN programme of up to RM6.0 billion in nominal value. The Subordinated MTNs were issued for a tenure of 10 years from the issue date on a 10-year non-callable 5-year basis, at a coupon rate of 5.45% and 5.03% respectively. The MTNs were issued for the purpose of general banking business and working capital requirements of the Bank. On 7 February 2022 and 20 September 2022, the first series and second series of the Tier-2 Subordinated MTN of RM2.0 billion were redeemed. On 26 July 2022, the 3rd tranches of the Tier-2 Subordinated MTNs of RM500.0 million was issued.

(b) Additional Tier-1 Capital Securities ('AT1CS')

The Bank had, on 31 July 2019, issued AT1CS of RM500.0 million out of its approved BASEL III Compliant AT1CS programme of up to RM3.0 billion in nominal value. The AT1CS was on perpetual non-callable 5-year basis, at a coupon rate of 5.80%. The AT1CS was issued for the purpose of general banking business and working capital requirements of the Bank.

(c) Additional Tier-1 Sukuk Wakalah ('AT1S')

AIBB had, on 18 October 2018, issued a tranche of AT1S of RM300.0 million out of its approved BASEL III Complaint Islamic MTN programme ('Sukuk Programme') of up to RM5.0 billion in nominal value. The Sukuk Wakalah was on a perpetual non-callable 5 years basis, at a coupon rate of 5.65%. The Sukuk Wakalah was issued for the purpose of general banking business and working capital requirements of AIBB.

(d) MTN Tier-2 Sukuk Murabahah

AIBB had, on 23 October 2018, issued a MTN Tier-2 Sukuk Murabahah of RM800.0 million out of its Sukuk Programme. The Sukuk Murabahah was issued for a tenure of 10 years from the issue date on a 10-year non-callable 5-year basis, at a coupon rate of 5.05%. The Sukuk Murabahah was issued for the purpose of general banking business and working capital requirements of AIBB.

(e) Senior Sukuk

AIBB had, on 16 December 2022, issued two Senior Sukuk of RM230.0 million for a tenure of 3 years from the issue date, at a coupon rate of 4.55% and RM520.0 million for a tenure of 5 years from the issue date, at a coupon rate of 4.75%. The Senior Sukuk was issued for the purpose of general banking business and working capital requirements of AIBB.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 33 BORROWINGS AND SUKUK (CONTINUED)

	At beginning of the financial year RM'000	Repayment/ Redemption RM'000	Interest/Profit expense RM'000	At end of the financial year RM'000
<b>The Group</b>				
<b>2022</b>				
Tier-2 Subordinated MTN	2,035,845	(1,577,476)	52,521	510,890
AT1CS	512,236	(28,921)	29,000	512,315
AT1S *	303,425	(16,950)	16,950	303,425
MTN Tier-2 Sukuk Murabahah *	451,569	(18,599)	22,798	455,768
Senior Sukuk	-	750,000	1,541	751,541
	<b>3,303,075</b>	<b>(891,946)</b>	<b>122,810</b>	<b>2,533,939</b>
The Group				
2021				
Tier-2 Subordinated MTN	2,036,005	(104,960)	104,800	2,035,845
AT1CS	512,236	(29,000)	29,000	512,236
AT1S *	303,425	(16,950)	16,950	303,425
MTN Tier-2 Sukuk Murabahah *	493,789	(82,620)	40,400	451,569
	3,345,455	(233,530)	191,150	3,303,075
<b>The Bank</b>				
<b>2022</b>				
Tier-2 Subordinated MTN	2,035,845	(1,577,476)	52,521	510,890
AT1CS	512,236	(28,921)	29,000	512,315
	<b>2,548,081</b>	<b>(1,606,397)</b>	<b>81,521</b>	<b>1,023,205</b>
The Bank				
2021				
Tier-2 Subordinated MTN	2,036,005	(104,960)	104,800	2,035,845
AT1CS	512,236	(29,000)	29,000	512,236
	2,548,241	(133,960)	133,800	2,548,081

\* inclusive of profit expense on MTNs and AT1CS from Islamic banking business.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 34 SHARE CAPITAL

	The Group and The Bank			
	2022	2022	2021	2021
	Number of ordinary shares '000	RM'000	Number of ordinary shares '000	RM'000
<b>Ordinary shares issued and fully paid (no par value):</b>				
At beginning of the financial year	<b>2,124,062</b>	<b>4,969,150</b>	2,079,792	4,902,300
Issued on 19 April 2021 (a)	-	-	44,270	66,850
Issued on 7 July 2022 (b)	<b>88,267</b>	<b>162,412</b>	-	-
Issued on 29 December 2022 (c)	<b>61,560</b>	<b>113,885</b>	-	-
At end of the financial year	<b>2,273,889</b>	<b>5,245,447</b>	2,124,062	4,969,150

- (a) The Bank increased its issued ordinary shares from 2,079.8 million to 2,124.1 million via issuance of 44.3 million new ordinary shares amounting to RM66.8 million arising from the DRP relating to the electable portion of the interim dividend of 3.5 sen per ordinary share, in respect of the financial year ended 31 December 2021.
- (b) The Bank increased its issued ordinary shares from 2,124.1 million to 2,212.3 million via issuance of 88.3 million new ordinary shares amounting to RM162.4 million arising from the DRP relating to the electable portion of the final dividend of 12.5 sen per ordinary share in respect of the financial year ended 31 December 2021.
- (c) The Bank increased its issued ordinary shares from 2,212.3 million to 2,273.9 million via issuance of 61.6 million new ordinary shares amounting to RM113.9 million arising from the DRP relating to the electable portion of the interim dividend and special dividend of 4.53 sen and 18.09 sen per ordinary share, in respect of the financial year ended 31 December 2022.

### 35 RESERVES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
FVOCI revaluation reserves (a)	<b>44,806</b>	90,473	<b>166,472</b>	157,267
Regulatory reserves (b)	<b>479,799</b>	754,603	<b>416,620</b>	636,095
Foreign exchange reserves	-	39	-	-
Other reserves (c)	-	(88,737)	-	-
Retained profits	<b>4,858,776</b>	4,163,442	<b>3,852,537</b>	3,119,461
	<b>5,383,381</b>	4,919,820	<b>4,435,629</b>	3,912,823

- (a) FVOCI revaluation reserves represent the unrealised gains or losses arising from the change in fair value of investments classified as financial investments at FVOCI. The gains or losses are transferred to the income statement upon disposal or when the securities become impaired.
- (b) Pursuant to BNM Financial Reporting policy document dated 29 April 2022, the Group and the Bank must maintain, in aggregate, loss allowance for non-credit-impaired exposures and regulatory reserves of no less than 1% of all credit exposures, net of loss allowance for credit-impaired exposures.
- (c) Other reserves represents the Group's obligation to purchase subsidiaries' shares held by non-controlling interest as disclosed in Note 31 (c) (i) and (ii).

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 36 INTEREST INCOME

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Loans, advances and financing	<b>1,503,878</b>	1,304,182	<b>1,348,764</b>	1,178,892
Money at call and deposit placements with financial institutions	<b>70,925</b>	48,424	<b>128,987</b>	97,615
Financial investments at FVOCI	<b>109,627</b>	291,711	-	226,740
Financial investments at AC	<b>361,190</b>	19,654	<b>388,162</b>	31,883
Others	<b>7,831</b>	11,603	<b>3,748</b>	4,168
	<b>2,053,451</b>	1,675,574	<b>1,869,661</b>	1,539,298

### 37 INTEREST EXPENSE

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Deposits from customers	<b>808,435</b>	615,909	<b>704,661</b>	523,569
Deposits and placements of banks and other financial institutions	<b>35,212</b>	28,724	<b>33,694</b>	41,368
Securities sold under repurchase agreements	<b>69,435</b>	222	<b>69,176</b>	222
Loan sold to Cagamas Berhad	<b>29,303</b>	1,178	<b>29,303</b>	1,178
Subordinated medium term notes	<b>81,521</b>	124,865	<b>81,521</b>	124,865
Others	<b>6,972</b>	4,747	<b>4,594</b>	4,192
	<b>1,030,878</b>	775,645	<b>922,949</b>	695,394

### 38 MODIFICATION LOSS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Loss on modification of cash flows	-	5,597	-	3,102

In light of the COVID-19 outbreak, the Central Bank and Ministry of Finance of respective countries have introduced several relief measures to assist customers/borrowers affected by the pandemic. These measures aim to ensure that the financial intermediation function of the financial sector remains intact, accessibility to financial services continues to be available, and banking institutions remain focused on supporting the economy during these exceptional circumstances.

During the previous financial year, the Group and the Bank granted various payment moratorium, repayment assistance, restructuring and rescheduling programmes to the customers/borrowers affected by COVID-19. As a result, the Group and the Bank have recognised a loss arising from the modification of contractual cash flows of the loan, advances and financing.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 39 INCOME FROM ISLAMIC BANKING BUSINESS

	The Group	
	2022 RM'000	2021 RM'000
Income derived from investment of depositors' funds and others	<b>1,141,542</b>	842,252
Income derived from investment of investment account funds	<b>88,745</b>	68,985
Income derived from investment of shareholders' funds	<b>104,226</b>	77,091
Total distributable income	<b>1,334,513</b>	988,328
Income attributable to depositors and others	<b>(646,252)</b>	(438,851)
	<b>688,261</b>	549,477

### 40 OTHER OPERATING INCOME

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>(a) Fee and commission income:</b>				
Net brokerage	<b>68,600</b>	104,287	-	-
Corporate advisory fees	<b>4,888</b>	5,844	-	-
Commission	<b>50,106</b>	47,236	<b>51,040</b>	49,992
Service charges and fees	<b>89,174</b>	53,555	<b>88,869</b>	53,252
Guarantee fees	<b>15,594</b>	16,252	<b>14,845</b>	16,252
Arrangement fees	<b>3,333</b>	1,231	-	-
Other fee income	<b>16,886</b>	26,792	-	-
	<b>248,581</b>	255,197	<b>154,754</b>	119,496
<b>(b) Fee and commission expenses:</b>				
Commission and referral expense	<b>(9,111)</b>	(5,214)	<b>(9,111)</b>	(5,214)
Net fee and commission income	<b>239,470</b>	249,983	<b>145,643</b>	114,282

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 41 NET GAINS ON FINANCIAL INSTRUMENTS

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Income from financial instruments:				
Gain/(Loss) arising on financial assets at FVTPL:				
- net gain on disposal	24,560	40,981	4,392	(486)
- unrealised loss	(9,576)	(10,835)	(13,070)	(11,520)
- interest income	33,245	30,529	15,618	11,025
- gross dividend income	4,374	5,264	-	732
	52,603	65,939	6,940	(249)
Gain/(Loss) on derivatives instruments:				
- realised gain	1,153	347	1,156	-
- unrealised gain	12,836	23,254	15,268	21,922
- interest (expense)/income	745	(8,703)	(2,230)	(7,839)
	14,734	14,898	14,194	14,083
Gain arising on financial investments at FVOCI:				
- net gain on disposal	2,417	35,226	-	939
- gross dividend income	922	510	732	180
	3,339	35,736	732	1,119
Gain arising on financial investments at AC:				
- net gain on redemption	1	-	1	-
Unrealised loss on fair value changes arising from fair value hedges	(14)	-	(14)	-
Net gains on financial instruments	70,663	116,573	21,853	14,953

### 42 OTHER INCOME

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Foreign exchange gain/(loss):				
- realised	40,588	74,186	43,346	57,749
- unrealised	(17,883)	(43,973)	(25,692)	(38,592)
Rental income	13	7	107	101
Gain on sale of property and equipment	408	12	1	-
Gain on disposal of foreclosed properties	-	285	-	285
Other non-operating income	10,542	4,292	9,822	4,039
Gross dividend received from subsidiaries	-	-	1,281,045	262,400
	33,668	34,809	1,308,629	285,982

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 43 OTHER OPERATING EXPENSES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Personnel costs	<b>835,120</b>	742,151	<b>550,944</b>	465,493
Establishment costs	<b>311,587</b>	280,298	<b>215,689</b>	174,881
Marketing expenses	<b>41,038</b>	27,619	<b>34,099</b>	21,850
Administrative and general expenses	<b>129,002</b>	89,159	<b>93,370</b>	54,927
	<b>1,316,747</b>	1,139,227	<b>894,102</b>	717,151
<b>Personnel costs</b>				
Wages, salaries and bonuses	<b>643,078</b>	583,585	<b>412,216</b>	364,754
Defined contribution plan ('EPF')	<b>108,219</b>	98,819	<b>71,092</b>	63,007
Voluntary separation scheme	<b>368</b>	230	<b>318</b>	230
Other personnel costs	<b>83,455</b>	59,517	<b>67,318</b>	37,502
	<b>835,120</b>	742,151	<b>550,944</b>	465,493
<b>Establishment costs</b>				
Equipment rental	<b>7,166</b>	2,862	<b>1,915</b>	1,738
Repair and maintenance	<b>95,697</b>	60,032	<b>60,145</b>	24,923
Depreciation of property and equipment	<b>29,672</b>	25,975	<b>25,973</b>	19,274
Depreciation of right-of-use assets	<b>38,300</b>	40,028	<b>32,876</b>	33,477
Amortisation of intangible assets	<b>23,333</b>	26,283	<b>22,195</b>	22,020
IT consultancy fees	<b>16,903</b>	53,238	<b>1,780</b>	34,144
Dataline rental	<b>28,410</b>	18,340	<b>20,627</b>	10,936
Security services	<b>16,331</b>	14,952	<b>10,669</b>	8,071
Electricity, water and sewerage	<b>12,576</b>	10,842	<b>4,961</b>	4,251
Insurance/Takaful and indemnities	<b>25,178</b>	18,624	<b>17,797</b>	12,793
Other establishment costs	<b>18,021</b>	9,122	<b>16,751</b>	3,254
	<b>311,587</b>	280,298	<b>215,689</b>	174,881
<b>Marketing expenses</b>				
Business promotion and advertisement	<b>20,802</b>	13,595	<b>18,913</b>	10,594
Entertainment	<b>5,169</b>	716	<b>4,581</b>	327
Traveling and accommodation	<b>3,800</b>	2,201	<b>2,799</b>	1,167
Commission and brokerage expenses	<b>6,859</b>	7,392	<b>5,906</b>	7,464
Other marketing expenses	<b>4,408</b>	3,715	<b>1,900</b>	2,298
	<b>41,038</b>	27,619	<b>34,099</b>	21,850

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 43 OTHER OPERATING EXPENSES (CONTINUED)

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Administration and general expenses</b>				
Telecommunication expenses	11,000	9,846	2,756	423
Auditors' remuneration (a)	2,848	3,086	1,818	1,437
Professional fees	25,483	16,722	21,911	17,804
Property and equipment written-off	126	154	107	157
Mail and courier charges	3,916	4,457	2,818	2,515
Stationery and consumables	10,657	9,052	7,265	5,315
Directors' fees and allowances	7,807	7,793	3,438	2,933
Donations	2,053	2,194	1,897	1,626
Settlement, clearing and bank charges	36,846	17,904	35,222	16,148
Stamp duties	168	11	165	9
Operational and litigation write-off expenses	121	880	121	880
Subscription fees	8,755	7,813	-	-
Other administration and general expenses	19,221	9,247	15,852	5,680
	<b>129,001</b>	89,159	<b>93,370</b>	54,927

Included in other operating expenses of the Group and the Bank are President/Group CEO and Directors' remuneration totalling RM13,559,000 (2021: RM10,039,000) and RM9,190,000 (2021: RM5,179,000) respectively.

The expenditure includes the following requiring statutory disclosures:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Directors' remuneration (Note 44)	7,807	7,793	3,438	2,933
Auditors' remuneration ^ :				
(i) Statutory audit fees	2,179	2,005	1,371	1,109
(ii) Regulatory related fees	216	716	114	195
(iii) Tax fees	123	164	36	34
(iv) Non audit fees	330	201	297	99

^ There was no indemnity given to or insurance effected for the Group and the Bank during the financial year.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 44 PRESIDENT/GROUP CHIEF EXECUTIVE OFFICER AND DIRECTORS' REMUNERATION

The President/Group CEO and Directors of the Bank who have held office during the financial year are as follows:

#### President/Group CEO

Datuk Wan Razly Abdullah bin Wan Ali

#### Non-Executive Directors

Dato' Agil Natt (Chairman)

Dato' Abdul Aziz bin Abu Bakar

Dato' Mohd Hata bin Robani

Ignatius Chan Tze Ching

Dato' Rozalila binti Abdul Rahman

Peter Yuen Wai Hung

Gregory Jerome Gerald Fernandes

Marzida binti Mohd Noor

Chan Wai Yu

Mohammad Ashraf bin Md Radzi

The aggregate amount of remuneration for the Directors of the Group and the Bank for the financial year are as follows:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>President/Group CEO</b>				
Salaries	2,040	1,500	2,040	1,500
Bonuses	2,094	281	2,094	281
Defined contribution plan ('EPF')	993	305	993	305
Other employee benefits	507	126	507	126
Benefits-in-kind	118	34	118	34
President/Group CEO remuneration	5,752	2,246	5,752	2,246
<b>Non-Executive Directors</b>				
Fees and other emoluments	3,330	2,861	3,330	2,861
Benefits-in-kind	108	72	108	72
Directors' remuneration	3,438	2,933	3,438	2,933
Directors of subsidiaries	4,369	4,860	-	-
Total Directors' remuneration (Note 43)	7,807	7,793	3,438	2,933
President/Group CEO and Directors' remuneration	13,559	10,039	9,190	5,179

The Directors' remuneration in the current financial year represents remuneration for Directors of the Group, the Bank and its subsidiaries to comply with the requirements of the Companies Act 2016. The names of Directors of subsidiaries and their remuneration details are set out in the respective subsidiary's statutory accounts and the said information is deemed incorporated herein by such reference and made a part thereof.

Included in the Directors' emoluments are benefits-in-kind (based on estimated monetary value) receivable from the Bank and its subsidiaries of RM108,000 (2021: RM72,000) and RM108,000 (2021: RM72,000) respectively.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 44 PRESIDENT/GROUP CHIEF EXECUTIVE OFFICER AND DIRECTORS' REMUNERATION (CONTINUED)

During the financial year, Directors and Officers of the Group and the Bank are covered under the Directors' & Officers' Liability Insurance/Takaful in respect of liabilities arising from acts committed in their capacity as, inter alia, Directors and Officers of the Group and the Bank subject to the terms of the policy. The total amount of Directors' & Officers' Liability Insurance/Takaful effected for the Directors & Officers of the holding company was RM40.0 million. The total amount of premium paid by the Group and the Bank was RM1,535,939 (2021: RM1,437,462) and RM200,350 (2021: RM190,810) respectively.

A summary of the total remuneration of the President/Group CEO and Directors are as follows:

	Salaries RM'000	Bonuses RM'000	Directors' fees RM'000	Other emoluments RM'000	Benefits- in-kind RM'000	Total RM'000
<b>The Group 2022</b>						
<b>President &amp; Group CEO</b>						
Datuk Wan Razly Abdullah bin Wan Ali	2,040	2,094	-	1,500	118	5,752
<b>Total</b>	<b>2,040</b>	<b>2,094</b>	<b>-</b>	<b>1,500</b>	<b>118</b>	<b>5,752</b>
<b>Non-Executive Directors</b>						
Dato' Agil Natt	-	-	470	-	108	578
Dato' Abdul Aziz bin Abu Bakar	-	-	394	-	-	394
Dato' Mohd Hata bin Robani	-	-	406	-	-	406
Ignatius Chan Tze Ching	-	-	257	-	-	257
Dato' Rozalila binti Abdul Rahman	-	-	375	-	-	375
Peter Yuen Wai Hung	-	-	308	-	-	308
Marzida binti Mohd Noor	-	-	364	-	-	364
Gregory Jerome Gerald Fernandes	-	-	370	-	-	370
Chan Wai Yu	-	-	379	-	-	379
Mohammad Ashraf bin Md Radzi	-	-	7	-	-	7
<b>Total</b>	<b>-</b>	<b>-</b>	<b>3,330</b>	<b>-</b>	<b>108</b>	<b>3,438</b>
<b>Grand total</b>	<b>2,040</b>	<b>2,094</b>	<b>3,330</b>	<b>1,500</b>	<b>226</b>	<b>9,190</b>

	Salaries RM'000	Bonuses RM'000	Directors' fees RM'000	Other emoluments RM'000	Benefits- in-kind RM'000	Total RM'000
<b>The Group 2021</b>						
<b>President &amp; Group CEO</b>						
Datuk Wan Razly Abdullah bin Wan Ali	1,500	281	-	431	34	2,246
<b>Total</b>	<b>1,500</b>	<b>281</b>	<b>-</b>	<b>431</b>	<b>34</b>	<b>2,246</b>
<b>Non-Executive Directors</b>						
Dato' Agil Natt	-	-	395	-	72	467
Mohd Suffian bin Haji Haron	-	-	134	177	-	311
Dato' Abdul Aziz bin Abu Bakar	-	-	321	-	-	321
Dato' Mohd Hata bin Robani	-	-	302	-	-	302
Ignatius Chan Tze Ching	-	-	170	-	-	170
Dato' Rozalila binti Abdul Rahman	-	-	318	-	-	318
Peter Yuen Wai Hung	-	-	241	-	-	241
Marzida binti Mohd Noor	-	-	275	-	-	275
Gregory Jerome Gerald Fernandes	-	-	311	-	-	311
Chan Wai Yu	-	-	217	-	-	217
<b>Total</b>	<b>-</b>	<b>-</b>	<b>2,684</b>	<b>177</b>	<b>72</b>	<b>2,933</b>
<b>Grand total</b>	<b>1,500</b>	<b>281</b>	<b>2,684</b>	<b>608</b>	<b>106</b>	<b>5,179</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 44 PRESIDENT/GROUP CHIEF EXECUTIVE OFFICER AND DIRECTORS' REMUNERATION (CONTINUED)

A summary of the total remuneration of the President/Group CEO and Directors are as follows (continued):

	Salaries RM'000	Bonuses RM'000	Directors' fees RM'000	Other emoluments RM'000	Benefits- in-kind RM'000	Total RM'000
<b>The Bank</b>						
<b>2022</b>						
<b>President &amp; Group CEO</b>						
Datuk Wan Razly Abdullah bin Wan Ali	2,040	2,094	-	1,500	118	5,752
Total	2,040	2,094	-	1,500	118	5,752
<b>Non-Executive Directors</b>						
Dato' Agil Natt	-	-	470	-	108	578
Dato' Abdul Aziz bin Abu Bakar	-	-	394	-	-	394
Dato' Mohd Hata bin Robani	-	-	406	-	-	406
Ignatius Chan Tze Ching	-	-	257	-	-	257
Dato' Rozalila binti Abdul Rahman	-	-	375	-	-	375
Peter Yuen Wai Hung	-	-	308	-	-	308
Marzida binti Mohd Noor	-	-	364	-	-	364
Gregory Jerome Gerald Fernandes	-	-	370	-	-	370
Chan Wai Yu	-	-	379	-	-	379
Mohammad Ashraf bin Md Radzi	-	-	7	-	-	7
Total	-	-	3,330	-	108	3,438
Grand total	2,040	2,094	3,330	1,500	226	9,190

	Salaries RM'000	Bonuses RM'000	Directors' fees RM'000	Other emoluments RM'000	Benefits- in-kind RM'000	Total RM'000
<b>The Bank</b>						
<b>2021</b>						
<b>President &amp; Group CEO</b>						
Datuk Wan Razly Abdullah bin Wan Ali	1,500	281	-	431	34	2,246
Total	1,500	281	-	431	34	2,246
<b>Non-Executive Directors</b>						
Dato' Agil Natt	-	-	395	-	72	467
Mohd Suffian bin Haji Haron	-	-	134	177	-	311
Dato' Abdul Aziz bin Abu Bakar	-	-	321	-	-	321
Dato' Mohd Hata bin Robani	-	-	302	-	-	302
Ignatius Chan Tze Ching	-	-	170	-	-	170
Dato' Rozalila binti Abdul Rahman	-	-	318	-	-	318
Peter Yuen Wai Hung	-	-	241	-	-	241
Marzida binti Mohd Noor	-	-	275	-	-	275
Gregory Jerome Gerald Fernandes	-	-	311	-	-	311
Chan Wai Yu	-	-	217	-	-	217
Total	-	-	2,684	177	72	2,933
Grand total	1,500	281	2,684	608	106	5,179

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 45 ALLOWANCES FOR/(WRITE-BACK OF) CREDIT IMPAIRMENT LOSSES

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Expected credit losses made/(written-back) on:				
- loans, advances and financing	<b>521,915</b>	181,461	<b>252,518</b>	117,511
- trade receivables	<b>(544)</b>	(1,420)	-	-
- securities and placements	<b>(22,791)</b>	55,310	<b>(26,489)</b>	37,954
- loans/financing commitments and financial guarantee	<b>(18,006)</b>	18,467	<b>(16,775)</b>	15,415
Bad debts and financing				
- recovered	<b>(74,571)</b>	(36,199)	<b>(41,295)</b>	(32,124)
- written-off	<b>32,529</b>	1,766	<b>29,010</b>	1,397
	<b>438,532</b>	219,385	<b>196,969</b>	140,153

### 46 ALLOWANCES FOR/(WRITE-BACK OF) IMPAIRMENT LOSSES ON OTHER ASSETS AND GOODWILL

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Allowance for impairment made/(written-back) on:				
- goodwill	<b>64,644</b>	-	-	-
- amount due from joint ventures	<b>3,555</b>	276	-	-
- amount due from associates	<b>(42)</b>	(3)	<b>(42)</b>	(3)
- other debtors	<b>420</b>	2,860	<b>(1,852)</b>	1,803
	<b>68,577</b>	3,133	<b>(1,894)</b>	1,800

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES

Related parties that have transactions and their relationship with the Bank are as follows:

Related parties	Relationship
Lembaga Tabung Angkatan Tentera ('LTAT')	Ultimate holding corporate body, which is Government-Linked Investment Company of the Government of Malaysia
Subsidiaries and associates of LTAT	Subsidiaries and associate companies of the ultimate holding corporate body
Subsidiaries of Affin Bank Berhad as disclosed in Note 17	Subsidiaries
Joint ventures as disclosed in Note 18	Joint ventures
Associates as disclosed in Note 19	Associates
Key management personnel	The key management personnel of the Group and the Bank consist of: - Directors - President & Group CEO - Members of Senior Management team and the Company Secretary
Related parties of key management personnel (deemed as related to the Bank)	Close family members and dependents of key management personnel  Entities that are controlled, jointly controlled or for which significant voting power in such entity resides with, directly or indirectly by key management personnel or its close family members

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group and the Bank either directly or indirectly. Key management personnel include the President & Group CEO of the Bank in office during the financial year and his remuneration for the financial year is disclosed in Note 44.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)

The Group and the Bank do not have any individually or collectively significant transactions outside the ordinary course of business with the Government of Malaysia and government-related entities. In addition to related party disclosures mentioned elsewhere in the financial statements, set out below are other significant related party transactions and balances.

#### (a) Related parties transactions and balances

	Ultimate holding corporate body		Other related companies		Joint ventures/ Associates		Companies in which certain Directors have substantial interest		Key management personnel	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The Group</b>										
<b>Income</b>										
Interest on NID purchased	-	-	5,900	6,937	-	-	-	-	-	-
Interest on loans, advances and financing	-	-	41,691	49,191	-	-	1,767	711	205	169
Interest on Corporate bond/Sukuk (PDS)	-	-	36,000	36,000	-	-	-	-	-	-
Interest on subordinated term loan	-	-	-	-	1,652	2,018	-	-	-	-
Commission income	-	-	-	-	1,575	19,298	-	-	-	-
Other income	419	603	5,766	10,432	-	-	-	-	-	-
	419	603	89,357	102,560	3,227	21,316	1,767	711	205	169
<b>Expenditure</b>										
Interest on deposits and placements of banks and other financial institutions	495	2,383	7,606	6,737	222	17	635	489	18	18
Insurance premium	-	-	-	-	254	269	-	-	-	-
Rental	318	318	19,985	21,287	-	-	-	-	-	25
Other expenditure	98	199	6,253	7,319	1,353	1,738	-	-	-	-
	911	2,900	33,844	35,343	1,829	2,024	635	489	18	43

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)

#### (a) Related parties transactions and balances (continued)

	Ultimate holding corporate body		Other related companies		Joint ventures/ Associates		Companies in which certain Directors have substantial interest		Key management personnel	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The Group</b>										
<b>Amount due from</b>										
Corporate bonds/Sukuk/NID	-	-	597,034	611,325	-	-	-	-	-	-
Loans, advances and financing	-	-	1,347,672	1,422,482	-	-	30,471	30,826	7,409	7,836
Unquoted equities	-	-	15,070	15,036	-	-	-	-	-	-
Security deposits	-	-	-	5,279	-	-	-	-	-	11
Subordinated loans	-	-	-	-	-	30,931	-	-	-	-
Other assets	-	31	1,311	1,581	-	-	-	-	-	-
	-	31	1,961,087	2,055,703	-	30,931	30,471	30,826	7,409	7,847
<b>Amount due to</b>										
Demand and savings deposits	896,345	12,873	153,458	309,534	7,551	5,072	5,493	2,151	18,877	14,181
Fixed deposits	-	-	482,879	485,022	81,190	11,835	247,154	248,393	6,300	8,906
Short-term deposits	15,602	-	-	-	-	-	-	-	-	-
Money market deposits	14,371	248,782	1,296	53,024	-	-	-	-	-	-
Other liabilities	23,206	-	83,638	84,384	-	-	-	-	-	-
	949,524	261,655	721,271	931,964	88,741	16,907	252,647	250,544	25,177	23,087
Commitments and contingencies	29,910	1,910	715,403	726,402	50,000	50,010	902	902	39	-

**NOTES TO THE FINANCIAL STATEMENTS**  
for the financial year ended 31 December 2022

**47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)**

**(a) Related parties transactions and balances (continued)**

	Ultimate holding corporate body		Subsidiaries		Other related companies		Joint ventures/ Associates		Companies in which certain Directors have substantial interest		Key management personnel	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The Bank</b>												
<b>Income</b>												
Interest on deposits and placements with banks and other financial institutions	-	-	10,106	3,611	-	-	-	-	-	-	-	-
Interest on RIA	-	-	77,407	67,063	-	-	-	-	-	-	-	-
Interest on NID	-	-	19,920	21,572	-	-	-	-	-	-	-	-
Interest on loans, advances and financing	-	-	-	-	24,683	23,738	-	-	-	-	137	58
Interest on Corporate Bond/Sukuk	-	-	-	-	36,000	36,000	-	-	-	-	-	-
Interest on subordinated term loan	-	-	17,298	2,828	-	-	1,652	2,018	-	-	-	-
Other income	-	-	200,088	205,558	1,523	1,439	1,575	19,298	-	-	-	-
	-	-	324,819	300,632	62,206	61,177	3,227	21,316	-	-	137	58
<b>Expenditure</b>												
Interest on fixed deposits	-	-	190	12	187	127	222	17	2	426	10	11
Interest on NID	-	-	9,129	16,002	-	-	-	-	-	-	-	-
Interest on deposits and placements of banks and other financial institutions	-	-	118	1,659	-	-	-	-	-	-	-	-
Interest on money market deposits	276	2,336	504	6,631	318	2,076	-	-	-	-	-	-
Brokerage fees	-	-	405	682	-	-	-	-	-	-	-	-
Rental	318	318	238	238	13,149	13,142	-	-	-	-	-	25
Other expenditure	-	26	666	-	2,051	155	1,353	1,738	-	-	-	-
	594	2,680	11,250	25,224	15,705	15,500	1,575	1,755	2	426	10	36



**NOTES TO THE FINANCIAL STATEMENTS**

for the financial year ended 31 December 2022

**47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)**

**(a) Related parties transactions and balances (continued)**

	Ultimate holding corporate body		Subsidiaries		Other related companies		Joint ventures/ Associates		Companies in which certain Directors have substantial interest		Key management personnel	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The Bank</b>												
<b>Amount due from</b>												
Restricted investment accounts	-	-	2,719,747	1,825,556	-	-	-	-	-	-	-	-
Negotiable instruments of Deposit	-	-	754,595	754,595	-	-	-	-	-	-	-	-
Loans, advances and financing	-	-	-	-	601,013	630,868	-	-	-	-	5,218	4,373
Deposits and placements with banks and other financial institutions	-	-	304,213	200,384	-	-	-	-	-	-	-	-
Intercompany balances	-	-	-	758,811	-	-	-	-	-	-	-	-
Subordinated term loan	-	-	296,892	301,922	-	-	-	30,931	-	-	-	-
Corporate Bond/Sukuk	-	-	-	-	597,034	611,325	-	-	-	-	-	-
Unquoted equities	-	-	-	-	15,070	15,036	-	-	-	-	-	-
Security deposits	-	-	-	-	-	3,428	-	-	-	-	-	11
	-	-	4,075,447	3,841,268	1,213,117	1,260,657	-	30,931	-	-	5,218	4,384
<b>Amount due to</b>												
Demand and savings deposits	867,704	12,743	21,035	21,823	114,366	293,566	7,128	4,649	1,541	100	8,053	5,865
Fixed deposits	-	-	109,323	93,464	110,335	114,045	81,190	11,835	1,233	212,819	3,716	5,417
Negotiable instruments of deposit	-	-	251,457	659,860	-	-	-	-	-	-	-	-
Deposits and placements of banks and other financial institutions	-	-	-	69,333	-	-	-	-	-	-	-	-
Money market deposits	14,371	238,780	449,448	56,636	1,296	51,024	-	-	-	-	-	-
Intercompany balances	-	-	306,207	2,612	-	-	-	-	-	-	-	-
	882,075	251,523	1,137,470	903,728	225,997	458,635	88,318	16,484	2,774	212,919	11,769	11,282
Commitments and contingencies	28,000	-	781,263	920,835	493,037	491,761	50,000	50,000	-	12	39	-

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 47 SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)

#### (b) Key management personnel compensation

The remuneration of key management personnel of the Group and the Bank during the financial year are as follows:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Directors' fees, other emoluments and benefits</b>				
Fees	6,479	5,825	3,330	2,684
Other emoluments	1,089	1,922	-	177
Benefits-in-kind	239	46	108	72
	<b>7,807</b>	7,793	<b>3,438</b>	2,933
<b>Short-term employment benefits</b>				
Salaries	16,734	19,439	10,096	9,555
Bonuses	9,697	13,941	6,892	2,272
Defined contribution plan ('EPF')	5,935	5,989	4,438	2,125
Other employee benefits	7,199	3,694	5,000	1,875
Benefits-in-kind	1,095	306	675	207
	<b>40,660</b>	43,369	<b>27,101</b>	16,034

Included in the above is the President/Group CEO and directors' remuneration as disclosed in Note 44.

### 48 TAXATION

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Malaysian income tax				
Current tax	181,420	200,293	74,046	74,860
Under/(Over) provision in prior financial year	4,350	(1,181)	3,140	(3,773)
Deferred tax (Note 15)	(12,418)	(75,581)	(14,064)	(59,416)
Tax expense for the financial year	<b>173,352</b>	123,531	<b>63,122</b>	11,671
Tax expense attributable to:				
- Continuing operations	157,209	89,464	63,122	11,671
- Discontinued operation	16,143	34,067	-	-
	<b>173,352</b>	123,531	<b>63,122</b>	11,671

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 48 TAXATION (CONTINUED)

	The Group		The Bank	
	2022 %	2021 %	2022 %	2021 %
Statutory tax rate in Malaysia	<b>24.00</b>	24.00	<b>24.00</b>	24.00
Tax effect in respect of:				
- Non-allowable expenses	<b>2.76</b>	0.85	<b>1.02</b>	2.10
- Non taxable income	<b>(19.26)</b>	(2.16)	<b>(23.18)</b>	(16.71)
- Effect of different tax rate <sup>^</sup>	<b>4.81</b>	(5.11)	<b>2.66</b>	(5.50)
- Under/(over) provision in prior financial year	<b>0.32</b>	(0.17)	<b>0.24</b>	(0.95)
- Unrecognised tax losses of which temporary differences not recognised	<b>(0.01)</b>	0.14	-	-
<b>Average effective tax rate *</b>	<b>12.62</b>	17.55	<b>4.74</b>	2.94

<sup>^</sup> One-off tax known as Cukai Makmur for non-Micro, Small and Medium Enterprises companies having chargeable income exceeding RM100 million for the year of assessment ('YA') 2022.

\* Average effective tax rate includes impact for Profit from discontinued operation.

### 49 EARNINGS PER SHARE

The basic earnings per ordinary share for the Group and the Bank have been calculated by dividing the net profit attributable to equity holders of the Group and the Bank by the weighted average number of ordinary shares in issue during the financial year.

	Continuing operations		Discontinued operations	
	2022	2021	2022	2021
<b>The Group</b>				
Net profit attributable to equity holders of the Bank (RM'000)	<b>78,032</b>	433,608	<b>1,100,491</b>	93,326
Weighted average number of ordinary shares in issue ('000)	<b>2,167,445</b>	2,110,963	<b>2,167,445</b>	2,110,963
Basic/diluted earnings per share (sen)	<b>3.6</b>	20.5	<b>50.8</b>	4.4

	Continuing operations		Discontinued operations	
	2022	2021	2022	2021
<b>The Bank</b>				
Net profit attributable to equity holders of the Bank (RM'000)	<b>1,270,538</b>	385,244	-	-
Weighted average number of ordinary shares in issue ('000)	<b>2,167,445</b>	2,110,963	-	-
Basic/diluted earnings per share (sen)	<b>58.6</b>	18.2	-	-

There were no dilutive potential ordinary shares outstanding as at 31 December 2022. As a result, the diluted EPS equal to the basic EPS for the financial year ended 31 December 2022 and 31 December 2021.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 50 DIVIDENDS

Dividends recognised as distribution to ordinary equity holders of the Bank:

	The Group and The Bank 2022		The Group and The Bank 2021	
	Dividend per share sen	Amount of dividend RM'000	Dividend per share sen	Amount of dividend RM'000
<b>Ordinary shares</b>				
Single-tier interim dividend in respect of the financial year ended 31 December 2021:				
- Interim dividend	-	-	3.50	72,793
- Final dividend	<b>12.50</b>	<b>265,508</b>	-	-
Single-tier interim dividend in respect of the financial year ended 31 December 2022:				
- Interim dividend	<b>4.53</b>	<b>100,219</b>	-	-
- Special dividend	<b>18.09</b>	<b>400,210</b>	-	-
	<b>35.12</b>	<b>765,937</b>	3.50	72,793

On 31 January 2023, the Board of Directors proposed a single-tier final dividend of 7.77 sen per share amounting to RM176,681,185 in respect of the financial year ended 31 December 2022, based on the Bank's issued share capital of 2,273,889,127 ordinary shares at 31 December 2022.

On the same day, the Board of Directors resolved that DRP as disclosed in Note Z be applied to the entire proposed final dividend, which can be elected and reinvested in new ordinary shares of the Bank.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 51 COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Group and the Bank make various commitments and incur certain contingent liabilities with legal recourse to their customers. No material losses are anticipated as a result of these transactions. These commitments and contingencies are not secured over the assets of the Group and the Bank.

The commitments and contingencies consist of:

	The Group		The Bank	
	2022 Principal amount RM'000	2021 Principal amount RM'000	2022 Principal amount RM'000	2021 Principal amount RM'000
Direct credit substitutes *	500,774	548,856	381,708	456,935
Transaction-related contingent items	1,331,367	1,477,614	854,221	982,691
Short-term self-liquidating trade-related contingencies	413,248	461,206	112,285	200,556
Irrevocable commitments to extend credit:	8,427,010	7,109,446	5,700,607	4,739,114
- maturity less than one year	5,557,413	5,069,907	3,831,479	3,541,944
- maturity more than one year	2,869,597	2,039,539	1,869,128	1,197,170
Foreign exchange related contracts #:	27,693,293	26,417,608	21,557,832	14,647,045
- less than one year	26,850,314	25,519,945	21,557,832	14,563,705
- one year to less than five years	842,979	897,663	-	83,340
Interest/Profit rate related contracts #:	10,361,273	6,903,000	7,261,273	3,973,000
- less than one year	2,535,790	1,135,000	1,595,790	355,000
- one year to less than five years	7,155,483	4,813,000	4,995,483	2,663,000
- more than five years	670,000	955,000	670,000	955,000
Other/Miscellaneous Commitments and Contingencies	7,421	-	-	-
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	1,279,899	1,116,522	-	-
Lending of Banks' securities or the posting of securities as collateral by Banks, including instances where these arise out of repo-style transactions. (i.e. repurchase/reverse repurchase and securities lending/borrowing transactions)	5,175,091	-	5,175,091	-
Unutilised credit card lines	1,458,431	1,163,042	1,233,927	948,592
	56,647,807	45,197,294	42,276,944	25,947,933

\* Included in direct credit substitutes above are financial guarantee contracts of RM499.9 million and RM380.8 million at the Group and the Bank respectively (2021: RM548.9 million and RM456.9 million at the Group and the Bank respectively), of which fair value at the time of issuance is zero.

# The fair value of these derivatives have been recognised as 'derivative financial assets' and 'derivative financial liabilities' in the statement of financial position and disclosed in Note 6 and Note 27 to the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT

The Group has set up objectives and policies to manage the risks that arise in connection with financial instruments. The risk management framework and policies of the Group are guided by specific objectives to ensure that comprehensive and adequate risk management policies are established to mitigate the salient risk elements in the operations of the Group. The establishment of the overall financial risk management objectives is consistent and in tandem with the strategy to create and enhance shareholders' value, whilst guided by a prudent and robust framework of risk management policies. In achieving the objective of maximising returns to shareholders, the Board takes cognisance of the risk elements that the Group is confronted within its operations. In view of the multi-faceted risks inherent especially in the Group's operations in the banking sector, the Group places great emphasis on the importance of risk management and has put in place clear and comprehensive risk management mechanisms and strategies to identify, monitor, manage and control the relevant risk factors.

#### (i) Credit risk

Credit risk is the risk that a counterparty will fail to meet its contractual obligations which could result in a financial loss to the Group and the Bank. The Group's and the Bank's exposure to credit risks arises primarily from loans, advances and financing, stockbroking trade receivables, share margin financing, corporate/inter-bank lending activities, securities borrowing and lending, bonds/sukuk investment, foreign exchange trading as well as equity and debt underwriting and from participation in securities settlements and payment transactions.

The management of credit risk is governed by a set of approved credit policies, guidelines and procedures to ensure that the overall lending objectives are in compliance with the internal and regulatory requirements. The risk management policies are subject to review by the Group Board Risk Management Committee ('GBRMC'), a sub-committee of the Board that reviews the adequacy of the Group's and the Bank's risk policies and framework. The Group's and the Bank's credit risk framework is further strengthened through an established process for the approval and review of proposals that comprises the Group Management Credit Committee ('GMCC') and the Group Board Credit Review and Recovery Committee ('GBCRRC'). The GMCC represents the approving authority for credit and underwriting proposals, whilst the GBCRRC is the committee that reviews proposals that exceed specified limits and criteria, as well as to consider whether to veto the approval of GMCC on the proposal or modify the terms of the proposal.

The Group and the Bank recognise that learning is a continuous journey and is committed to enhancing the knowledge and skills set of its staff. It places strong emphasis on creating and enhancing risk awareness in the organisation.

The Group and the Bank are supportive of credit officers in pursuing credit certification programmes offered by the Asian Institute of Chartered Bankers ('AICB'). Upon attaining the Chartered Banker certification, credit officers are expected to demonstrate sound understanding of credit process and competence to undertake credit roles and responsibilities.

#### Credit risk evaluation

Credit evaluation is the process of analysing the creditworthiness of a prospective counterparty against the Group's and the Bank's underwriting criteria and the ability of the Group and the Bank to make a return commensurate to the level of risk undertaken. Apart from conducting a holistic risk assessment on the prospective counterparty, a critical element in the evaluation process is the assignment of a credit risk grade to the counterparty. This assists in the risk assessment and decision making process. A number of relevant qualitative and quantitative factors are taken into consideration in the identification and analysis of a counterparty's credit risk. Each counterparty is assigned a credit rating which considers factors such as competitive position, operating performance, cash flow financial strength and management strength. The Group and the Bank have developed internal rating models to support the assessment and quantification of credit risk.

All corporate lending, underwritings and corporate debt securities investments are independently evaluated by the Group's and Bank's credit management function and approved by the relevant approving authorities based on the Authority Matrix approved by the Board.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk evaluation (continued)

For consumer mass market products, statistically developed application scorecards are used to assess the risks associated with the credit application as a decision support tool at loans, advances and financing origination. For share margin financing, the credit decisions are guided by an internally developed rating scorecard as well as other terms and conditions stipulated in the Group's and the Bank's Margin Financing Policy. The credit risk of share margin financing is largely mitigated by the holding of collateral in the form of marketable securities.

##### Risk limit control and mitigation policies

The Group and the Bank employ various policies and practices to control and mitigate credit risk.

##### Lending/Financing limits

The Group and the Bank establish internal limits and related lending guidelines to manage large exposures and avoid undue concentration of credit risk in its credit portfolio. The limits include single customer groupings, connected parties and industry segments. These risks are monitored regularly and the limits are reviewed annually or sooner depending on changing market and economic conditions.

The credit risk exposure for derivatives due to potential exposure arising from market movements, and loan books are managed on an aggregated basis as part of the overall lending limits with customers.

##### Collateral

Credits are established against customer's capacity to pay rather than to rely solely on collateral. However, collateral may be taken to mitigate credit risk.

The main collateral types accepted and ascribed value by the Group and the Bank are:

- Mortgages over residential real estate;
- Charges over commercial real estate or vehicles financed;
- Charges over business assets such as business properties, equipment and fixed deposits;
- Charges over financial instruments such as marketable securities; and
- Debentures, personal guarantees and corporate guarantees.

Where relevant, the Group and the Bank undertake a valuation of the collateral obtained as part of the loan/financing origination process. This assessment is reviewed periodically.

Term loan financing and lending to corporate entities are generally secured, revolving individual credit facilities are generally unsecured.

Collateral held as security for financial assets other than loans, advances and financing depends on the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments. Derivatives are also collateralised.

The Group's and the Bank's policies regarding obtaining collateral have not significantly changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Group and the Bank since the prior period.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) Credit risk (continued)

**Risk limit control and mitigation policies (continued)**

**Collateral (continued)**

The Group and the Bank closely monitor collateral held for financial assets that are credit-impaired, as it becomes more likely that the Group and the Bank will realise the collateral to mitigate potential credit losses. Financial assets that are credit-impaired and related collateral held in order to mitigate potential losses are shown below:

	Gross loans, advances and financing RM'000	Expected credit losses RM'000	Net loans, advances and financing RM'000	Fair value of collateral held RM'000
<b>The Group 2022</b>				
Community Banking				
- Overdraft	5,845	(1,823)	4,022	7,250
- Credit cards	2,104	(1,447)	657	-
- Term loans/financing	111,127	(49,756)	61,371	122,557
- Mortgages	157,474	(63,975)	93,499	169,521
- Hire purchase	64,735	(34,348)	30,387	214,737
Corporate Banking	594,422	(169,566)	424,856	1,582,571
Enterprise Banking	235,474	(100,319)	135,155	602,576
Total credit-impaired assets	1,171,181	(421,234)	749,947	2,699,212
<b>The Group 2021</b>				
Community Banking				
- Overdraft	6,420	(944)	5,476	18,304
- Credit cards	1,369	(885)	484	-
- Term loans/financing	107,285	(39,696)	67,589	88,436
- Mortgages	154,361	(46,028)	108,333	194,571
- Hire purchase	63,669	(47,912)	15,757	249,950
Corporate Banking	779,609	(167,957)	611,652	1,028,637
Enterprise Banking	193,240	(34,682)	158,558	533,786
Total credit-impaired assets	1,305,953	(338,104)	967,849	2,113,684



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Risk limit control and mitigation policies (continued)

##### Collateral (continued)

The Group and the Bank closely monitor collateral held for financial assets that are credit-impaired, as it becomes more likely that the Group and the Bank will realise the collateral to mitigate potential credit losses. Financial assets that are credit-impaired and related collateral held in order to mitigate potential losses are shown below (continued):

	Gross loans, advances and financing RM'000	Expected credit losses RM'000	Net loans, advances and financing RM'000	Fair value of collateral held RM'000
<b>The Bank</b>				
<b>2022</b>				
Community Banking				
- Overdraft	4,102	(1,207)	2,895	5,408
- Credit cards	1,909	(1,313)	596	-
- Term loans/financing	16,695	(7,294)	9,401	21,990
- Mortgages	78,567	(30,896)	47,671	93,754
- Hire purchase	32,747	(17,826)	14,921	139,669
Corporate Banking	417,989	(160,027)	257,962	1,434,716
Enterprise Banking	183,425	(78,836)	104,589	519,319
<b>Total credit-impaired assets</b>	<b>735,434</b>	<b>(297,399)</b>	<b>438,035</b>	<b>2,214,856</b>
<b>The Bank</b>				
<b>2021</b>				
Community Banking				
- Overdraft	5,667	(702)	4,965	16,494
- Credit cards	1,089	(702)	387	-
- Term loans/financing	14,341	(2,860)	11,481	24,591
- Mortgages	71,752	(18,684)	53,068	109,650
- Hire purchase	43,834	(33,414)	10,420	193,420
Corporate Banking	547,597	(164,197)	383,400	771,529
Enterprise Banking	157,559	(30,878)	126,681	481,349
<b>Total credit-impaired assets</b>	<b>841,839</b>	<b>(251,437)</b>	<b>590,402</b>	<b>1,597,033</b>

The financial effect of collateral held for loans, advances and financing of the Group and the Bank are 81.3% (2021: 80.1%) and 78.4% (2021: 77.0%) respectively. The financial effects of collateral for the other financial assets are insignificant.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) **Credit risk (continued)**

**Risk limit control and mitigation policies (continued)**

**Collateral (continued)**

**Collateral and other credit enhancements obtained**

The Group and the Bank obtained assets by taking possession of collateral held as security or calling upon other credit enhancements.

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<u>Nature of assets</u>				
Industrial and residential properties	<b>23,950</b>	13,358	<b>8,485</b>	8,485

Foreclosed properties are sold as soon as practicable, with the proceeds used to reduce the outstanding indebtedness. The carrying amount of foreclosed properties held by the Group and the Bank as at reporting date has been classified as 'Other assets' as disclosed in Note 11.

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Derivatives	<b>5,113</b>	7,574	-	-

The Group mitigates the credit risk of derivatives by entering into master netting agreements and holding collateral in the form of cash.

**Credit related commitments**

Commitment to extend credit represents unutilised portion of approved credit in the form of loans/financing, guarantees or letters of credit. Unutilised credits give rise to potential or contingent credit losses to the Group and the Bank in an amount equal to the total unutilised commitments. The Group and the Bank manage and mitigate the amount of potential and contingent losses arising from unutilised credit lines by imposing minimum specific credit standards on counterparties.

The Group and the Bank monitor the term to maturity of credit commitments as longer-term commitments generally have a greater degree of credit risk than short-term commitments.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk measurement

##### *Credit risk grades*

The Group and the Bank allocate a credit risk grade to each exposure. Credit risk grades are indicative of the risk of default and are generated using qualitative and quantitative factors which are supplemented by experienced credit judgement. These inputs vary depending on the nature of the exposure and the type of customer.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates.

##### *Determining whether credit risk has increased significantly*

The criteria for determining whether credit risk has increased significantly vary by portfolio and include quantitative changes in probability of default ('PD') and qualitative factors, including a backstop based on delinquency.

The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Group's and the Bank's quantitative modelling, the remaining lifetime PD is determined to have increased by more than a predetermined percentage/range.

Using its expert credit judgement and, where possible, relevant historical experience, the Group and the Bank may determine that an exposure has undergone a significant increase in credit risk based on qualitative indicators that it considers are indicative of such and which effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Group and the Bank consider that a significant increase in credit risk is presumed if a borrower/ issuer/customer is more than 30 days or 1 month past due. Days or months past due are determined by the number of days or month since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

The Group and the Bank monitor the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- the criteria are capable of identifying significant increases in credit risk before an exposure is in default; and
- there is no unwarranted volatility in loss allowance from transfers between 12-month PD (Stage 1) and lifetime PD (Stage 2).

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) **Credit risk (continued)**

**Credit risk measurement (continued)**

**Measurement of expected credit losses ('ECL')**

The Group and the Bank use three categories on financial instruments at FVOCI and AC for recognising ECL.

Category	Definition	Basis for recognising
Performing accounts (Stage 1)	<ul style="list-style-type: none"> <li>• Financial assets that do not have significant increase in credit risk since initial recognition of the asset and therefore, less likely to default;</li> <li>• Performing accounts with credit grade 13 or better;</li> <li>• Accounts past due less than or equal to 30 days or;</li> <li>• For early control accounts where one that has risk or potential weakness which if left unchecked, may result in significant deterioration of repayment prospect and transfer to Underperforming status (Stage 2) or worse.</li> </ul>	12-Month ECL
Underperforming accounts (Stage 2)	<ul style="list-style-type: none"> <li>• An account with significant increase in credit risk since initial recognition and if left uncorrected, may result in impairment of the account within the next 12 months;</li> <li>• Accounts past due more than 30 days or 1 month but less than 90 days or 3 months;</li> <li>• Account demonstrating critical level of risk and therefore, credit grade 14 and placed under Watchlist or;</li> <li>• Restructuring and rescheduling ('R&amp;R') due to significant increase in credit risk.</li> </ul>	Lifetime ECL - not credit impaired
Impaired accounts (Stage 3)	<ul style="list-style-type: none"> <li>• Impaired credit;</li> <li>• Credit grade 15 or worse;</li> <li>• Accounts past due more than 90 days or 3 months or;</li> <li>• R&amp;R which warrants a reclassification to Stage 3.</li> </ul>	Lifetime ECL - credit impaired
Write-off	<ul style="list-style-type: none"> <li>• Evidence indicating that there is no reasonable expectation of recovery based on unavailability of debtor's sources of income or;</li> <li>• Assets unable to generate sufficient future cash flows to repay the amount.</li> </ul>	Asset is written-off

The Group and the Bank have not used the low credit risk exemption for any financial instrument for the financial year ended 31 December 2022 and 31 December 2021.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk measurement (continued)

##### *Measurement of expected credit losses ('ECL') (continued)*

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default ('PD');
- loss given default ('LGD'); and
- exposure at default ('EAD').

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information.

PD is the likelihood of a counterparty defaulting on its contractual obligations over a given time horizon and are estimates at a certain date, which are calculated based on statistical models. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. If a counterparty or exposure migrates between rating classes, this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

The Group and the Bank collect performance and default information relating to its credit risk exposures which are analysed by type of product and customer as well as by credit risk grading. For some portfolios, information from external credit assessment institutions are also used.

The Group and the Bank employ statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile is used to determine how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the financing. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis.

LGD is the magnitude of loss in an event of a default. LGD parameters are estimated based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. LGD estimates are recalibrated for different economic scenarios. They are calculated on a discounted cash flow basis using the original effective interest/profit rate as the discounting factor.

EAD represents the exposure outstanding in the event of a default. The Group and the Bank derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying amount. For financing commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts. For some financial assets, EAD is determined by modelling the range of possible exposure outcomes at various points in time using scenario and statistical techniques.

The 12-month and lifetime EAD are determined based on the expected payment profile, which varies by product type.

ECL is determined by projecting the PD, LGD and EAD at each future point on a yearly basis on individual exposures, or collective segments, and discounting these monthly expected losses back to the reporting date. The discount rate used in the ECL calculation is the original interest/profit rate or an approximation thereof.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk measurement (continued)

##### **Measurement of expected credit losses ('ECL')(continued)**

As described above, and subject to using a maximum of a 12-month PD for financial assets for which credit risk has not significantly increased, the Group and the Bank measure ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Group and the Bank consider a longer period. The maximum contractual period extends to the date at which the Group and the Bank have the right to require repayment of an advance or terminate a loan commitment or guarantee.

Forward looking economic information is also included in determining the 12-month and lifetime PD, LGD and EAD.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics which include:

- product/instrument type;
- past due status;
- credit risk grading;
- collateral type;
- date of initial recognition; and
- remaining term to maturity.

The groupings are subject to regular review to ensure that exposures within a particular group remain appropriately homogeneous.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period that have material impact to ECL.

##### **Incorporation of forward-looking information**

The Group and the Bank incorporate forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. A 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios are formulated.

This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies and monetary authorities.

The base case represents a most-likely outcome and is aligned with information used by the Group and the Bank for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Group and the Bank carry out stress testing which involves more extreme shocks to calibrate its determination of these other representative scenarios.

The Group and the Bank have identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, have estimated relationships between macro-economic variables and credit risk and credit losses.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk measurement (continued)

##### *Incorporation of forward-looking information (continued)*

The Group and the Bank have also identified the key economic variables and carried out sensitivity assessment of ECL for loans, advances and financing, financing commitments and guarantees, treasury bonds and placements in relation to the changes in these key economic variables while all other variables remain constant. The sensitivity factors used are derived based on expected standard deviation determined for each key economic variable to assess the impact on the ECL of the Group and the Bank.

The economic scenario used for the expected credit losses ('ECL') estimate and the effect to the ECL estimate due to the changes in the macro-economic variables ('MEVs') by percentage are set out as below:

	2022 %	2021 %
<b>Measurement variables - MEV change</b>		
House Price Index	<b>0.10</b>	0.58
Private Consumption Expenditure	<b>14.67</b>	36.68
USD Dollar to Malaysian Ringgit Exchange Rate	<b>0.10</b>	0.36
Malaysia Economic Indicator Leading Index ('MEILI') 2015	<b>3.86</b>	0.69
Automotive Association Malaysia Total Car Sales Growth ('AAM')	<b>5.94</b>	25.90
Overnight Policy Rate	<b>9.65</b>	5.83
Malaysia Debt Service Ratio	<b>0.82</b>	0.31
Current Account (as a percentage of Gross Domestic Product)	<b>18.84</b>	10.04
Unemployment Rate	<b>0.97</b>	0.40
Average Lending Rate	<b>4.44</b>	4.19

	2022 (Write-back)/made		2021 (Write-back)/made	
	RM'000 +	RM'000 -	RM'000 +	RM'000 -
<b>The Group</b>				
Impact on expected credit losses	<b>(26,756)</b>	<b>29,725</b>	(12,602)	14,829
<b>The Bank</b>				
Impact on expected credit losses	<b>(16,138)</b>	<b>17,968</b>	(4,516)	5,397

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk monitoring

Corporate credits and large individual accounts are subject to ongoing monitoring. This is to ensure that the credit grades remain appropriate and to detect any signs of weaknesses or deterioration in the credit quality. Appropriate remedial action is taken where evidence of deterioration exists.

The credit monitoring process is also to identify significant increase in credit risk as a means to pro-actively report and manage potentially deteriorating credit quality. Watchlist accounts are closely reviewed and monitored with appropriate corrective measures employed to prevent further credit deterioration into non-performing status. Watchlist accounts are either managed up or managed out within a period of twelve months.

The Group and the Bank have established MFRS 9 - Stage Transfer Policy to provide guidance in determining significant increases in credit risk of financial assets. There are 3 stages to differentiate the credit risk of financial assets in conjunction with MFRS 9 standards: Performing Accounts (Stage 1), Underperforming Accounts (Stage 2) and Impaired Accounts (Stage 3).

Active portfolio monitoring as well as exceptions reportings are in place to identify, analyse and manage the overall risk profile to mitigate adverse trends or specific areas of risk concerns.

The Group and the Bank conduct post-mortem reviews on newly impaired financing to determine the key reason(s) and/or driver(s) leading to the account being classified as impaired. The findings are communicated at both management and Board levels as lessons learned which are used to assist in formulating appropriate remedial actions or measures to minimise potential or future credit loss from similar or repeat events.

In addition, post-approval independent credit review is undertaken by the Group and the Bank to ensure that credit decision-making is consistent with the overall credit risk appetite and strategy.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Maximum exposure to credit risk

For financial assets recognised on the statement of financial position, the exposure to credit risk equals their carrying amount. For financial guarantees granted, the maximum exposure to credit risk is the maximum amount that the Group and the Bank would have to pay if the guarantee was to be called upon. For loan commitments and other commitments, the maximum exposure to credit risk is the full amount of the undrawn credit facilities granted to customers.

All financial assets of the Group and the Bank are subject to credit risk except for cash in hand, equity securities held as financial assets at FVTPL or financial investments at FVOCI, as well as non-financial assets.

The exposure to credit risk of the Group and the Bank equals their carrying amount in the statement of financial position as at reporting date, except for the followings:

	The Group		The Bank	
	2022 Maximum credit risk exposure RM'000	2021 Maximum credit risk exposure RM'000	2022 Maximum credit risk exposure RM'000	2021 Maximum credit risk exposure RM'000
<b>Credit risk exposures of on-balance sheet assets:</b>				
Cash and short-term funds *	4,657,207	6,163,428	1,739,784	2,294,492
Financial assets at FVTPL **	398,040	265,513	398,038	264,505
Financial investments at FVOCI #	3,551,586	3,652,767	-	-
Other assets @	398,653	276,726	224,698	138,974
	<b>9,005,486</b>	10,358,434	<b>2,362,520</b>	2,697,971
<b>Credit risk exposure of off-balance sheet items:</b>				
Financial guarantees	500,774	548,856	381,708	456,935
Loan commitments and other credit related commitments	18,085,046	11,327,830	13,076,131	6,870,953
	<b>18,585,820</b>	11,876,686	<b>13,457,839</b>	7,327,888
<b>Total maximum credit risk exposure</b>	<b>27,591,306</b>	22,235,120	<b>15,820,359</b>	10,025,859

The following have been excluded for the purpose of maximum credit risk exposure calculation:

\* Cash in hand

\*\* Investment in exchange traded fund, shares, unit trusts and REITs

# Investment in unquoted shares

@ Prepayment and foreclosed properties

Whilst the Group's and the Bank's maximum exposure to credit risk is the carrying value of the assets, or in the case of off-balance sheet items, the amount guaranteed, committed or accepted, in most cases the likely exposure is far less due to collateral, credit enhancements and other actions taken to mitigate the credit exposure.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk concentrations

Credit risk is the risk of financial loss from the failure of customers to meet their contractual obligations. Exposure to credit risk is managed through portfolio management. The credit portfolio's risk profiles and exposures are reviewed and monitored regularly to ensure that an acceptable level of risk diversification is maintained. Exposure to credit risk is also managed in part by obtaining collateral, security, corporate and personal guarantees.

The credit risk concentrations of the Group and the Bank, by industry, are set out in the following tables:

	Short-term funds RM'000	Deposits and placements with banks and other financial institutions RM'000	Financial assets at FVTPL RM'000	Derivative financial assets RM'000	Financial investments at FVOCI RM'000	Financial investments at AC RM'000	Loans, advances and financing RM'000	Others RM'000	Total on-balance sheet RM'000	Commitments and contingencies RM'000
<b>The Group</b>										
<b>2022</b>										
Agriculture	-	-	-	-	10,080	81,124	1,347,214	-	1,438,418	281,935
Mining and quarrying	-	-	-	-	-	15,282	217,649	-	232,931	230,970
Manufacturing	-	-	-	14,235	15,119	324,507	3,773,050	140	4,127,051	1,534,710
Electricity, gas and water supply	-	-	-	-	116,535	319,441	522,218	430	958,624	142,488
Construction	-	-	-	-	396,996	182,284	1,815,013	7	2,394,300	2,001,496
Real estate	-	-	-	-	20,116	276,289	5,101,542	-	5,397,947	548,114
Transport, storage and communication	-	-	-	32	279,371	49,381	1,899,289	187	2,228,260	473,702
Finance, insurance and business services	1,254,348	301,438	283,338	475,942	263,909	11,996,296	2,187,368	2,186	16,764,825	6,145,363
Government and government agencies	3,402,859	-	99,589	-	2,165,506	2,860,162	795,168	-	9,323,284	566,601
Wholesale, retail trade, hotel and restaurants	-	-	15,113	5,180	100,661	555,687	5,355,725	198	6,032,564	1,513,306
Others	-	-	-	-	183,293	192,648	34,917,620	801,361	36,094,922	5,147,135
<b>Total assets</b>	<b>4,657,207</b>	<b>301,438</b>	<b>398,040</b>	<b>495,389</b>	<b>3,551,586</b>	<b>16,853,101</b>	<b>57,931,856</b>	<b>804,509</b>	<b>84,993,126</b>	<b>18,585,820</b>

^ Others include amount due from joint ventures, trade receivables and other assets.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk concentrations (continued)

Credit risk is the risk of financial loss from the failure of customers to meet their contractual obligations. Exposure to credit risk is managed through portfolio management. The credit portfolio's risk profiles and exposures are reviewed and monitored regularly to ensure that an acceptable level of risk diversification is maintained. Exposure to credit risk is also managed in part by obtaining collateral, security, corporate and personal guarantees (continued).

The credit risk concentrations of the Group and the Bank, by industry, are set out in the following tables (continued):

	Short-term funds RM'000	Deposits and placements with banks and other financial institutions		Financial assets at FVTPL RM'000	Derivative financial assets RM'000	Financial investments at FVOCI RM'000	Financial investments at AC RM'000	Loans, advances and financing RM'000	^ Others RM'000	Total on-balance sheet contingencies RM'000	Commitments and contingencies RM'000
		RM'000	RM'000								
The Group											
2021											
Agriculture	-	-	-	-	-	10,160	35,035	1,370,125	209	1,415,529	210,361
Mining and quarrying	-	-	-	-	-	-	-	207,975	-	207,975	243,653
Manufacturing	-	-	-	1,266	10,314	173,952	3,411,000	48	48	3,596,580	1,928,259
Electricity, gas and water supply	-	-	-	26	124,323	449,752	141,517	449,752	524	716,142	31,861
Construction	-	-	-	-	-	371,668	743,386	1,564,770	5	2,694,752	1,990,267
Real estate	-	-	-	-	-	-	173,609	5,630,526	76	5,804,211	500,627
Transport, storage and communication	-	-	-	-	-	337,484	143,074	1,725,296	90	2,205,944	365,990
Finance, insurance and business services	2,206,917	1,169,809	250,590	182,210	251,859	9,132,941	2,206,106	138,023	138,023	15,538,455	661,952
Government and government agencies	3,956,511	-	-	-	-	2,257,694	648,171	1,970,874	-	8,833,250	755,709
Wholesale, retail trade, hotel and restaurants	-	-	-	3,071	101,630	4,629,981	127,941	4,629,981	23	4,862,646	1,366,996
Others	-	-	-	308	187,635	115,516	27,361,663	711,519	711,519	28,376,641	3,821,011
Total assets	6,163,428	1,169,809	265,513	186,881	3,652,767	11,435,142	50,528,068	850,517	850,517	74,252,125	11,876,686

^ Others include amount due from associates, joint ventures, trade receivables and other assets.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk concentrations (continued)

Credit risk is the risk of financial loss from the failure of customers to meet their contractual obligations. Exposure to credit risk is managed through portfolio management. The credit portfolio's risk profiles and exposures are reviewed and monitored regularly to ensure that an acceptable level of risk diversification is maintained. Exposure to credit risk is also managed in part by obtaining collateral, security, corporate and personal guarantees (continued).

The credit risk concentrations of the Group and the Bank, by industry, are set out in the following tables (continued):

	Short-term funds RM'000	Deposits and placements with banks and other financial institutions RM'000	Investment accounts due from designated financial institutions RM'000	Financial assets at FVTPL RM'000	Derivative financial assets RM'000	Financial investments at AC RM'000	Loans, advances and financing RM'000	Others <sup>^</sup> RM'000	Total on-balance sheet contingencies RM'000	Commitments and contingencies RM'000
<b>The Bank</b>										
<b>2022</b>										
Agriculture	-	-	-	-	-	-	641,720	-	641,720	109,487
Mining and quarrying	-	-	-	-	-	5,094	71,641	-	76,735	71,722
Manufacturing	-	-	-	-	5,945	197,613	2,549,802	-	2,753,360	1,135,328
Electricity, gas and water supply	-	-	-	-	-	147,489	73,522	-	221,011	20,871
Construction	-	-	-	-	-	86,362	855,599	-	941,961	1,321,299
Real estate	-	-	-	-	-	35,241	3,689,934	-	3,725,175	428,175
Transport, storage and communication	-	-	-	-	32	10,002	1,313,741	-	1,323,775	330,521
Finance, insurance and business services	843,383	251,389	2,719,680	283,336	400,302	9,563,609	1,278,744	-	15,340,443	5,951,454
Government and government agencies	896,401	-	-	99,589	-	1,571,817	6,181	-	2,573,988	88,108
Wholesale, retail trade, hotel and restaurants	-	-	-	15,113	1,238	555,687	4,094,154	-	4,666,192	1,034,553
Others	-	-	-	-	-	57,060	15,982,883	230,533	16,270,476	2,966,321
<b>Total assets</b>	<b>1,739,784</b>	<b>251,389</b>	<b>2,719,680</b>	<b>398,038</b>	<b>407,517</b>	<b>12,229,974</b>	<b>30,557,921</b>	<b>230,533</b>	<b>48,534,836</b>	<b>13,457,839</b>

<sup>^</sup> Others include amount due from subsidiaries and other assets.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Credit risk concentrations (continued)

Credit risk is the risk of financial loss from the failure of customers to meet their contractual obligations. Exposure to credit risk is managed through portfolio management. The credit portfolio's risk profiles and exposures are reviewed and monitored regularly to ensure that an acceptable level of risk diversification is maintained. Exposure to credit risk is also managed in part by obtaining collateral, security, corporate and personal guarantees (continued).

The credit risk concentrations of the Group and the Bank, by industry, are set out in the following tables (continued):

	Short-term funds RM'000	Deposits and placements with banks and other financial institutions RM'000	Investment accounts due from designated financial institutions RM'000	Financial assets at FVTPL RM'000	Derivative financial assets RM'000	Financial investments at AC RM'000	Loans, advances and financing RM'000	Others <sup>^</sup> RM'000	Total on-balance sheet contingencies RM'000	Commitments and contingencies RM'000
The Bank										
2021										
Agriculture	-	-	-	-	-	35,035	601,422	-	636,457	154,248
Mining and quarrying	-	-	-	-	-	-	61,452	-	61,452	69,062
Manufacturing	-	-	-	-	875	123,633	2,283,159	-	2,407,667	1,555,260
Electricity, gas and water supply	-	-	-	-	26	66,343	66,167	-	132,536	24,858
Construction	-	-	-	14,923	-	652,245	875,631	-	1,542,799	1,288,754
Real estate	-	-	-	-	-	-	3,996,389	-	3,996,389	422,010
Transport, storage and communication	-	-	-	-	-	10,002	1,134,848	-	1,144,850	232,776
Finance, insurance and business services	469,834	1,171,657	1,825,525	249,582	102,505	7,623,077	1,379,218	-	12,821,398	571,140
Government and government agencies	1,824,658	-	-	-	-	356,882	852,808	-	3,034,348	161,785
Wholesale, retail trade, hotel and restaurants	-	-	-	-	1,234	127,941	3,514,436	-	3,643,611	941,704
Others	-	-	-	-	-	45,040	12,113,806	928,786	13,087,632	1,906,291
Total assets	2,294,492	1,171,657	1,825,525	264,505	104,640	9,040,198	26,879,336	928,786	42,509,139	7,327,888

<sup>^</sup> Others include amount due from subsidiaries, associates and other assets.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Total loans, advances and financing - credit quality

All loans, advances and financing are categorised into 'neither past due nor impaired', 'past due but not impaired' and 'impaired'.

Past due loans refer to loans, advances and financing that are overdue by one day or more.

Loans, advances and financing are classified as impaired when they fulfil any of the following criteria:

- i) the principal or interest/profit or both is past due more than 90 days or 3 months from the first day of default;
- ii) where the account is in arrears for less than 90 days or 3 months, there is evidence of impairment to indicate that the borrower/customer is 'unlikely to meet' its credit obligations; or
- iii) the loan/financing is classified as rescheduled and restructured in the Central Credit Reference Information System.

*Distribution of loans, advances and financing by credit quality*

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2022</b>				
Neither past due nor impaired	51,422,529	2,674,053	-	54,096,582
Past due but not impaired	2,111,268	1,963,646	-	4,074,914
Impaired	-	-	1,171,181	1,171,181
Gross loans, advances and financing	53,533,797	4,637,699	1,171,181	59,342,677
Less: Expected credit losses	(211,373)	(778,214)	(421,234)	(1,410,821)
Net loans, advances and financing	53,322,424	3,859,485	749,947	57,931,856

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2021</b>				
Neither past due nor impaired	44,715,692	2,871,370	-	47,587,062
Past due but not impaired	1,201,674	1,322,651	-	2,524,325
Impaired	-	-	1,305,953	1,305,953
Gross loans, advances and financing	45,917,366	4,194,021	1,305,953	51,417,340
Less: Expected credit losses	(237,148)	(314,020)	(338,104)	(889,272)
Net loans, advances and financing	45,680,218	3,880,001	967,849	50,528,068

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Total loans, advances and financing - credit quality (continued)

*Distribution of loans, advances and financing by credit quality (continued)*

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2022</b>				
Neither past due nor impaired	26,897,325	1,771,216	-	28,668,541
Past due but not impaired	1,001,651	1,043,261	-	2,044,912
Impaired	-	-	735,434	735,434
Gross loans, advances and financing	27,898,976	2,814,477	735,434	31,448,887
Less: Expected credit losses	(144,574)	(448,993)	(297,399)	(890,966)
Net loans, advances and financing	27,754,402	2,365,484	438,035	30,557,921

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2021</b>				
Neither past due nor impaired	23,649,360	1,617,592	-	25,266,952
Past due but not impaired	555,039	844,975	-	1,400,014
Impaired	-	-	841,839	841,839
Gross loans, advances and financing	24,204,399	2,462,567	841,839	27,508,805
Less: Expected credit losses	(163,175)	(214,857)	(251,437)	(629,469)
Net loans, advances and financing	24,041,224	2,247,710	590,402	26,879,336

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) Credit risk (continued)

**Total loans, advances and financing - credit quality (continued)**

*Distribution of loans, advances and financing by credit quality (continued)*

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represents the Group's and the Bank's maximum exposure to credit risk on these assets.

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2022</b>				
<b>Credit grade</b>				
Satisfactory	19,303,830	2,303,514	-	21,607,344
Special mention	177,378	496,045	-	673,423
Default/Impaired	-	-	1,171,181	1,171,181
Unrated	34,052,589	1,838,140	-	35,890,729
Gross loans, advances and financing	53,533,797	4,637,699	1,171,181	59,342,677
Less: Expected credit losses	(211,373)	(778,214)	(421,234)	(1,410,821)
Net loans, advances and financing	53,322,424	3,859,485	749,947	57,931,856

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2021</b>				
<b>Credit grade</b>				
Satisfactory	18,752,069	948,436	-	19,700,505
Special mention	44,225	1,146,010	-	1,190,235
Default/impaired	-	-	1,223,425	1,223,425
Unrated	27,121,072	2,099,575	82,528	29,303,175
Gross loans, advances and financing	45,917,366	4,194,021	1,305,953	51,417,340
Less: Expected credit losses	(237,148)	(314,020)	(338,104)	(889,272)
Net loans, advances and financing	45,680,218	3,880,001	967,849	50,528,068



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Total loans, advances and financing - credit quality (continued)

*Distribution of loans, advances and financing by credit quality (continued)*

The following table contains an analysis of the credit risk exposure of financial instruments for which an ECL allowance is recognised. The gross carrying amount of financial assets below also represents the Group's and the Bank's maximum exposure to credit risk on these assets (continued).

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2022</b>				
<b>Credit grade</b>				
Satisfactory	11,130,741	1,589,239	-	12,719,980
Special mention	684	372,571	-	373,255
Default/impaired	-	-	735,434	735,434
Unrated	16,767,551	852,667	-	17,620,218
Gross loans, advances and financing	27,898,976	2,814,477	735,434	31,448,887
Less: Expected credit losses	(144,574)	(448,993)	(297,399)	(890,966)
Net loans, advances and financing	27,754,402	2,365,484	438,035	30,557,921

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2021</b>				
<b>Credit grade</b>				
Satisfactory	11,246,404	857,265	-	12,103,669
Special mention	983	629,972	-	630,955
Default/impaired	-	-	841,839	841,839
Unrated	12,957,012	975,330	-	13,932,342
Gross loans, advances and financing	24,204,399	2,462,567	841,839	27,508,805
Less: Expected credit losses	(163,175)	(214,857)	(251,437)	(629,469)
Net loans, advances and financing	24,041,224	2,247,710	590,402	26,879,336

Satisfactory: Exposures demonstrate a strong capacity to meet financial commitments, with negligible or low probability of default and/or levels of expected loss.

Special mention: Exposures require varying degrees of special attention and default risk is of greater concern which are under the monitoring of Group Early Alert Committee ("GEAC").

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Deposits and short-term funds, corporate bonds/Sukuk and treasury bills - credit quality

Most listed and some unlisted securities are rated by external rating agencies. The Group and the Bank mainly use external credit ratings provided by recognised External Credit Rating Institutions ('ECAIs').

The table below presents the deposits and short-term funds, corporate bonds/Sukuk, treasury bills and other eligible bills that neither past due nor impaired and impaired, analysed by rating:

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2022</b>				
<b>Short-term funds, deposits and placements with banks and other financial institutions</b>				
Sovereigns	3,402,858	-	-	3,402,858
AAA	117,317	-	-	117,317
AA- to AA+	1,073,907	-	-	1,073,907
A- to A+	261,579	-	-	261,579
Lower than A-	92,168	-	-	92,168
Unrated	11,093	-	-	11,093
Expected credit losses ('ECL')	(277)	-	-	(277)
	<b>4,958,645</b>	<b>-</b>	<b>-</b>	<b>4,958,645</b>
<b>Financial investments at FVOCI</b>				
Sovereigns	2,945,739	-	-	2,945,739
AAA	299,853	-	-	299,853
AA- to AA+	145,147	-	-	145,147
A- to A+	10,062	-	-	10,062
Unrated	50,123	100,662	-	150,785
	<b>3,450,924</b>	<b>100,662</b>	<b>-</b>	<b>3,551,586</b>
Expected credit losses ('ECL') ^^	(817)	(18,125)	-	(18,942)
<b>Financial investments at AC</b>				
Sovereigns	12,854,512	-	-	12,854,512
AAA	1,203,400	-	-	1,203,400
AA- to AA+	910,520	-	-	910,520
A- to A+	622,956	-	-	622,956
Lower than A-	179,277	-	-	179,277
Unrated	536,733	611,424	15,560	1,163,717
Expected credit losses ('ECL')	(9,985)	(55,736)	(15,560)	(81,281)
	<b>16,297,413</b>	<b>555,688</b>	<b>-</b>	<b>16,853,101</b>
<b>Amount due from joint ventures</b>				
Unrated	-	49,530	-	49,530
Expected credit losses ('ECL')	-	(49,075)	-	(49,075)
	<b>-</b>	<b>455</b>	<b>-</b>	<b>455</b>

^^ The ECL is recognised in other comprehensive income instead of in the statement of financial position as the carrying amount of debt instruments at FVOCI are equivalent to their fair value.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Deposits and short-term funds, corporate bonds/Sukuk and treasury bills - credit quality (continued)

The table below presents the deposits and short-term funds, corporate bonds/Sukuk, treasury bills and other eligible bills that neither past due nor impaired and impaired, analysed by rating (continued):

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
The Group				
2021				
Short-term funds, deposits and placements with banks and other financial institutions				
Sovereigns	3,956,515	-	-	3,956,515
AAA	845,149	-	-	845,149
AA- to AA+	1,804,802	-	-	1,804,802
A- to A+	475,291	-	-	475,291
Lower than A-	183,977	-	-	183,977
Unrated	67,601	-	-	67,601
Expected credit losses ('ECL')	(98)	-	-	(98)
	7,333,237	-	-	7,333,237
Financial investments at FVOCI				
Sovereigns	3,112,837	-	-	3,112,837
AAA	274,424	-	-	274,424
AA- to AA+	86,708	-	-	86,708
A- to A+	10,160	-	-	10,160
Lower than A-	9,972	-	-	9,972
Unrated	30,078	128,588	-	158,666
	3,524,179	128,588	-	3,652,767
Expected credit losses ('ECL') ^^	(252)	(18,856)	-	(19,108)
Financial investments at AC				
Sovereigns	8,772,217	-	-	8,772,217
AAA	754,098	-	-	754,098
AA- to AA+	525,672	-	-	525,672
A- to A+	417,705	-	-	417,705
Unrated	442,650	61,325	15,000	1,068,975
Expected credit losses ('ECL')	(5,099)	(83,426)	(15,000)	(103,525)
	10,907,243	527,899	-	11,435,142
Amount due from joint ventures				
Unrated	-	61,257	-	61,257
Expected credit losses ('ECL')	-	(45,520)	-	(45,520)
	-	15,737	-	15,737
Amount due from associates				
AA- to AA+	-	30,931	-	30,931
Expected credit losses ('ECL')	-	(43)	-	(43)
	-	30,888	-	30,888

^^ The ECL is recognised in other comprehensive income instead of in the statement of financial position as the carrying amount of debt instruments at FVOCI are equivalent to their fair value.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) Credit risk (continued)

**Deposits and short-term funds, corporate bonds/Sukuk and treasury bills - credit quality (continued)**

The table below presents the deposits and short-term funds, corporate bonds/Sukuk, treasury bills and other eligible bills that neither past due nor impaired and impaired, analysed by rating (continued):

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
<b>Short-term funds, deposits and placements with banks and other financial institutions</b>				
Sovereigns	896,401	-	-	896,401
AAA	135,229	-	-	135,229
AA- to AA+	865,476	-	-	865,476
A- to A+	67,785	-	-	67,785
Lower than A-	26,351	-	-	26,351
Expected credit losses ('ECL')	(69)	-	-	(69)
	<b>1,991,173</b>	<b>-</b>	<b>-</b>	<b>1,991,173</b>
<b>Investment accounts due from designated financial institution</b>				
AA- to AA+	2,719,747	-	-	2,719,747
Expected credit losses ('ECL')	(67)	-	-	(67)
	<b>2,719,680</b>	<b>-</b>	<b>-</b>	<b>2,719,680</b>
<b>Financial investments at AC</b>				
Sovereigns	8,564,609	-	-	8,564,609
AAA	692,776	-	-	692,776
AA- to AA+	1,473,667	-	-	1,473,667
A- to A+	561,862	-	-	561,862
Lower than A-	179,277	-	-	179,277
Unrated	204,711	611,424	-	816,135
Expected credit losses ('ECL')	(2,616)	(55,736)	-	(58,352)
	<b>11,674,286</b>	<b>555,688</b>	<b>-</b>	<b>12,229,974</b>
<b>Amount due from subsidiaries</b>				
AA- to AA+	-	5,835	-	5,835

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Deposits and short-term funds, corporate bonds/Sukuk and treasury bills - credit quality (continued)

The table below presents the deposits and short-term funds, corporate bonds/Sukuk, treasury bills and other eligible bills that neither past due nor impaired and impaired, analysed by rating (continued):

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
The Bank				
2021				
Short-term funds, deposits and placements with banks and other financial institutions				
Sovereigns	1,824,658	-	-	1,824,658
AAA	453,799	-	-	453,799
AA- to AA+	757,696	-	-	757,696
A- to A+	406,053	-	-	406,053
Lower than A-	24,037	-	-	24,037
Expected credit losses ('ECL')	(94)	-	-	(94)
	3,466,149	-	-	3,466,149
Investment accounts due from designated financial institution				
Unrated	1,825,556	-	-	1,825,556
Expected credit losses ('ECL')	(31)	-	-	(31)
	1,825,525	-	-	1,825,525
Financial investments at AC				
Sovereigns	5,728,981	-	-	5,728,981
AAA	617,506	-	-	617,506
AA- to AA+	1,524,463	-	-	1,524,463
A- to A+	407,683	-	-	407,683
Unrated	235,092	611,325	-	846,417
Expected credit losses ('ECL')	(1,426)	(83,426)	-	(84,852)
	8,512,299	527,899	-	9,040,198
Amount due from subsidiaries				
AA- to AA+	-	758,924	-	758,924
Amount due from associates				
AA- to AA+	-	30,931	-	30,931
Expected credit losses ('ECL')	-	(43)	-	(43)
	-	30,888	-	30,888

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(i) **Credit risk (continued)**

**Other financial assets - credit quality**

Other financial assets of the Group and the Bank are neither past due nor impaired and impaired are summarised as below:

Simplified approach

	Current RM'000	Current to less than 90 days past due RM'000	More than 90 days past due RM'000	Total RM'000	Provision for credit loss RM'000
<b>The Group 2022</b>					
Trade receivables	-	405,793	364	406,157	(756)
Other assets	379,550	19,095	4,757	403,402	(4,749)
<b>2021</b>					
Trade receivables	-	528,618	81	528,699	(1,533)
Other assets	253,895	22,763	4,107	280,765	(4,039)

	Current RM'000	Current to less than 90 days past due RM'000	More than 90 days past due RM'000	Total RM'000	Provision for credit loss RM'000
<b>The Bank 2022</b>					
Other assets	224,698	-	-	224,698	-
<b>2021</b>					
Other assets	138,974	-	-	138,974	-

Other financial assets that are past due but not impaired or impaired are not significant.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (i) Credit risk (continued)

##### Other financial assets - credit quality

The following table contains an analysis of the credit risk exposure of loans/financing commitments and financial guarantees for which an ECL is recognised.

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Group 2022</b>				
<b>Loans/Financing commitments and financial guarantees</b>				
Satisfactory	17,999,558	451,907	-	18,451,465
Special mention	46,201	32,801	-	79,002
Default/impaired	-	-	55,353	55,353
	<b>18,045,759</b>	<b>484,708</b>	<b>55,353</b>	<b>18,585,820</b>
<b>Expected credit losses</b>	<b>15,233</b>	<b>4,299</b>	<b>19,376</b>	<b>38,908</b>

2021

Loans/Financing commitments and financial  
guarantees

Satisfactory	10,689,997	1,050,230	-	11,740,227
Special mention	1	77,643	-	77,644
Default/impaired	-	-	58,815	58,815
	10,689,998	1,127,873	58,815	11,876,686
<b>Expected credit losses</b>	<b>12,098</b>	<b>25,915</b>	<b>18,901</b>	<b>56,914</b>

	12-Month ECL Stage 1 RM'000	Lifetime ECL not credit impaired Stage 2 RM'000	Lifetime ECL credit impaired Stage 3 RM'000	Total RM'000
<b>The Bank 2022</b>				
<b>Loans/Financing commitments and financial guarantees</b>				
Satisfactory	13,077,497	319,601	-	13,397,098
Special mention	55	32,681	-	32,736
Default/impaired	-	-	28,005	28,005
	<b>13,077,552</b>	<b>352,282</b>	<b>28,005</b>	<b>13,457,839</b>
<b>Expected credit losses</b>	<b>11,079</b>	<b>2,915</b>	<b>554</b>	<b>14,548</b>

2021

Loans/Financing commitments and financial  
guarantees

Satisfactory	6,784,485	524,159	-	7,308,644
Default/impaired	-	-	19,244	19,244
	6,784,485	524,159	19,244	7,327,888
<b>Expected credit losses</b>	<b>8,247</b>	<b>22,764</b>	<b>311</b>	<b>31,322</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk

Market risk is defined as changes in the market value of a trading or investment position arising from movements in market factors such as interest/profit rate, foreign exchange rates and implied volatility rates. The Group and the Bank's exposure to market risk results largely from interest/profit rate and foreign exchange rate risks.

Market risk may arise from proprietary trading position and investment activities (including those for liquidity requirement purposes) in the Trading and Investment Book respectively.

The Market Risk Management Framework governs the market risk activities of the Group and the Bank which are supported by a set of approved market risk management policies, guidelines and procedures.

Risk parameters are established based on risk appetite, market liquidity and business strategies as well as macro-economic conditions. These parameters are reviewed at least annually.

Market risk arising from the Trading Book is primarily controlled through the imposition of Stop-loss, Value-at-Risk ('VaR') and sensitivity limits.

Periodic stress tests are conducted to quantify market risk arising from probability of abnormal market movements.

#### Risk Management Policies and Procedures

##### Value-at-Risk ('VaR')

VaR estimates the potential loss of a Trading portfolio from adverse market price movements which may occur over a specified holding period of the Trading portfolio.

It measures the risk of losses arising from potential adverse movements in interest/profit rates, implied volatility rates and foreign exchange rates that could affect values of financial instruments.

Backtesting of the VaR results is conducted to validate and reassess the accuracy of the risk measurement systems.

##### Other risk measures

- **Mark-to-market**  
Mark-to-market valuation tracks the current market value of the outstanding financial instruments.
- **Stress testing**  
Stress tests are conducted to attempt to quantify market risk arising from abnormal market movements. Stress tests measure the changes in values primarily arising from extreme movements in interest/profit rates and foreign exchange rates based on Macroeconomic Variables (MEV) provided by in-house research team.

##### Interest/profit rate sensitivity analysis

The table below shows the interest/profit sensitivity for the financial assets and financial liabilities held as at reporting date.

Impact on profit after tax is measured using Repricing Gap Simulation methodology based on 100 basis point parallel shifts in interest/profit rate.

Impact on equity represents the changes in fair value of fixed income instruments held in financial investments at FVOCI portfolio arising from the shifts in interest/profit rate.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate sensitivity analysis (continued)

	2022		2021	
	+100 basis point RM million	-100 basis point RM million	+100 basis point RM million	-100 basis point RM million
<b>The Group</b>				
Impact on profit after taxation	(5.1)	5.1	31.0	(31.0)
Impact on equity	(174.0)	174.0	(148.0)	148.0
<b>The Bank</b>				
Impact on profit after taxation	(10.1)	10.1	14.8	(14.8)

##### Foreign exchange risk sensitivity analysis

The following table sets out the analysis of the exposure to assess the impact of a 1% change in exchange rate to the profit after taxation.

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
+1%				
Euro	(4)	(755)	(35)	(679)
United States Dollar	(15,128)	(11,511)	(12,209)	(8,449)
Great Britain Pound	25	(14)	18	(19)
Australian Dollar	(374)	26	(221)	(33)
New Zealand Dollar	3	2	3	2
Japanese Yen	(3)	(2)	(3)	(6)
Others	(1,678)	213	(2,013)	(380)
	(17,159)	(12,042)	(14,460)	(9,565)
-1%				
Euro	4	755	35	679
United States Dollar	15,128	11,511	12,209	8,449
Great Britain Pound	(25)	14	(18)	19
Australian Dollar	374	(26)	221	33
New Zealand Dollar	(3)	(2)	(3)	(2)
Japanese Yen	3	2	3	6
Others	1,678	(213)	2,013	380
	17,159	12,042	14,460	9,565

##### Foreign exchange risk

The Group and the Bank are exposed to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The risk of fluctuations in foreign currency exchange rates is managed via setting of thresholds on the level of exposure by currency and in aggregate for both overnight and intra-day positions, which are monitored daily.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Foreign exchange risk (continued)

The following table summarises the Group's and the Bank's exposure to foreign currency exchange rate risk at reporting date. Included in the table are the Group's and the Bank's financial instruments at carrying amounts, categorised by currency.

	Euro RM'000	United States Dollar RM'000	Great Britain Pound RM'000	Australian Dollar RM'000	New Zealand Dollar RM'000	Japanese Yen RM'000	Others RM'000	Total RM'000
<b>The Group</b>								
<b>2022</b>								
<b>Assets</b>								
Short-term funds	5,078	333,342	3,365	2,751	410	210	16,352	361,508
Financial assets at FVTPL	-	-	-	-	-	-	230	230
Derivative financial assets	7,647	6,485	13	449	3	13	7,386	21,996
Financial investments at AC	-	378,387	-	87,149	-	-	-	465,536
Loans, advances and financing	11,433	657,621	27,887	-	-	-	1,641	698,582
Trade receivables	-	3,368	-	753	-	-	3,601	7,722
Other assets	-	1,955	-	(164)	-	-	639	2,430
<b>Total financial assets</b>	<b>24,158</b>	<b>1,381,158</b>	<b>31,265</b>	<b>90,938</b>	<b>413</b>	<b>223</b>	<b>29,849</b>	<b>1,558,004</b>
<b>Liabilities</b>								
Deposits from customers	24,292	2,579,386	6,609	8,346	-	650	88,984	2,708,267
Deposits and placements of banks and other financial institutions	-	315,622	21,297	131,646	-	-	195,922	664,487
Derivative financial liabilities	297	333,752	18	94	-	-	(1,121)	333,040
Trade payables	-	80,611	-	86	-	-	(33,226)	47,471
Other liabilities	53	62,289	9	-	-	-	62	62,413
<b>Total financial liabilities</b>	<b>24,642</b>	<b>3,371,660</b>	<b>27,933</b>	<b>140,172</b>	<b>-</b>	<b>650</b>	<b>250,621</b>	<b>3,815,678</b>
Net on-balance sheet financial position	(484)	(1,990,502)	3,332	(49,234)	413	(427)	(220,772)	(2,257,674)
Off balance sheet commitments	591,794	13,270,544	9,425	44,339	-	6,375	336,425	14,258,902

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

#### Foreign exchange risk (continued)

The following table summarises the Group's and the Bank's exposure to foreign currency exchange rate risk at reporting date. Included in the table are the Group's and the Bank's financial instruments at carrying amounts, categorised by currency (continued).

	Euro RM'000	United States Dollar RM'000	Great Britain Pound RM'000	Australian Dollar RM'000	New Zealand Dollar RM'000	Japanese Yen RM'000	Others RM'000	Total RM'000
The Group								
2021								
Assets								
Short-term funds	2,560	458,562	1,532	10,152	516	468	58,100	531,890
Deposits and placements with banks and other financial institutions	-	20,795	-	-	-	-	-	20,795
Financial assets at FVTPL	-	72,767	-	-	-	-	983	73,750
Derivative financial assets	69	17,338	57	8	-	-	523	17,995
Financial investments at FVOCI	-	-	-	-	-	-	26,958	26,958
Financial investments at AC	-	100,183	-	63,708	-	-	-	163,891
Loans, advances and financing	-	660,908	3,892	-	-	-	772	665,572
Trade receivables	-	48,206	-	6,856	-	-	21,824	76,886
Other assets	-	1,782	-	1	-	-	707	2,490
Total financial assets	2,629	1,380,541	5,481	80,725	516	468	109,867	1,580,227
Liabilities								
Deposits from customers	89,884	2,520,258	7,038	5,526	228	733	64,399	2,688,066
Deposits and placements of banks and other financial institutions	-	146,699	-	63,549	-	-	-	210,248
Derivative financial liabilities	12,073	55,856	207	455	-	27	-	68,618
Trade payables	-	74,989	-	7,301	-	-	17,814	100,104
Other liabilities	48	97,368	65	533	-	-	(381)	97,633
Total financial liabilities	102,005	2,895,170	7,310	77,364	228	760	81,832	3,164,669
Net on-balance sheet financial position	(99,376)	(1,514,629)	(1,829)	3,361	288	(292)	28,035	(1,584,442)
Off balance sheet commitments	333,598	10,575,915	24,369	13,300	-	2,531	113,734	11,063,447

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Foreign exchange risk (continued)

The following table summarises the Group's and the Bank's exposure to foreign currency exchange rate risk at reporting date. Included in the table are the Group's and the Bank's financial instruments at carrying amounts, categorised by currency (continued).

	Euro RM'000	United States Dollar RM'000	Great Britain Pound RM'000	Australian Dollar RM'000	New Zealand Dollar RM'000	Japanese Yen RM'000	Others RM'000	Total RM'000
<b>The Bank</b>								
<b>2022</b>								
<b>Assets</b>								
Short-term funds	4,169	314,249	2,322	716	410	241	5,763	327,870
Investment accounts due from designated financial institution	-	99,645	-	-	-	-	-	99,645
Derivative financial assets	7,371	6,479	14	449	3	13	7,387	21,716
Financial investments at AC	-	378,387	-	87,149	-	-	-	465,536
Loans, advances and financing	8,189	431,530	27,887	-	-	-	-	467,606
Other assets	-	1,620	-	-	-	-	-	1,620
<b>Total financial assets</b>	<b>19,729</b>	<b>1,231,910</b>	<b>30,223</b>	<b>88,314</b>	<b>413</b>	<b>254</b>	<b>13,150</b>	<b>1,383,993</b>
<b>Liabilities</b>								
Deposits from customers	24,035	2,412,859	6,556	8,036	-	622	83,273	2,535,381
Deposits and placements of banks and other financial institutions	-	93,881	21,297	109,204	-	-	195,922	420,304
Derivative financial liabilities	297	330,679	18	93	-	-	(1,121)	329,966
Other liabilities	53	889	9	-	-	-	-	951
<b>Total financial liabilities</b>	<b>24,385</b>	<b>2,838,308</b>	<b>27,880</b>	<b>117,333</b>	<b>-</b>	<b>622</b>	<b>278,074</b>	<b>3,286,602</b>
Net on-balance sheet financial position	(4,656)	(1,606,398)	2,343	(29,019)	413	(368)	(264,924)	(1,902,609)
Off balance sheet commitments	521,511	11,941,105	9,851	44,339	-	6,375	314,794	12,837,975

**NOTES TO THE FINANCIAL STATEMENTS**

for the financial year ended 31 December 2022

**52 FINANCIAL RISK MANAGEMENT (CONTINUED)****(ii) Market risk (continued)****Foreign exchange risk (continued)**

The following table summarises the Group's and the Bank's exposure to foreign currency exchange rate risk at reporting date. Included in the table are the Group's and the Bank's financial instruments at carrying amounts, categorised by currency (continued).

	Euro RM'000	United States Dollar RM'000	Great Britain Pound RM'000	Australian Dollar RM'000	New Zealand Dollar RM'000	Japanese Yen RM'000	Others RM'000	Total RM'000
The Bank								
2021								
Assets								
Short-term funds	2,054	381,110	801	649	516	(55)	8,481	393,556
Deposits and placements with banks and other financial institutions	-	20,795	-	-	-	-	-	20,795
Investment accounts due from designated financial institution	-	101,917	-	-	-	-	-	101,917
Derivative financial assets	69	12,980	57	80	-	-	523	13,709
Financial investments at AC	-	100,183	-	63,708	-	-	-	163,891
Loans, advances and financing	-	421,941	3,892	-	-	-	-	425,833
Other assets	-	1,620	-	-	-	-	-	1,620
Total financial assets	2,123	1,040,546	4,750	64,437	516	(55)	9,004	1,121,321
Liabilities								
Deposits from customers	87,947	1,949,229	7,022	5,211	228	733	59,053	2,109,423
Deposits and placements of banks and other financial institutions	-	146,699	-	63,549	-	-	-	210,248
Derivative financial liabilities	3,489	55,460	207	-	-	27	-	59,183
Other liabilities	48	895	65	-	-	-	-	1,008
Total financial liabilities	91,484	2,152,283	7,294	68,760	228	760	59,053	2,379,862
Net on-balance sheet financial position	(89,361)	(1,111,737)	(2,544)	(4,323)	288	(815)	(50,049)	(1,258,541)
Off balance sheet commitments	224,614	8,216,223	24,369	7,814	-	2,531	91,992	8,567,543

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk

Interest/profit rate risk is the risk to earnings and capital arising from exposure to adverse movements in interest/profit rates mainly due to mismatches in timing repricing of assets and liabilities. These mismatches are actively managed from an earnings and economic value perspective.

The objective of interest/profit rate risk management is to achieve a stable and sustainable net interest/profit income from the following perspectives:

1. Next 12 months' Earnings - Interest/profit rate risk from the earnings perspective is the impact based on changes to the net interest/profit income over the next 12 months. This risk is measured through sensitivity analysis including the application of an instantaneous 100 basis point parallel shock in interest/profit rates across the yield curve.
2. Economic Value - Measuring the change in the EVE is an assessment of the long-term impact to the Group and the Bank's capital. This is assessed through the application of relevant duration factors to capture the net economic value impact over the long-term or total life of all balance sheet assets and liabilities to adverse changes in interest/profit rates.

Interest/profit rate risk thresholds are established in line with the Group and the Bank's strategy and risk appetite. These thresholds are reviewed regularly to ensure relevance in the context of prevailing market conditions.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk (continued)

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date.

	Non-trading book							
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1.5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000	Trading book RM'000	Total RM'000
<b>The Group</b>								
<b>2022</b>								
<b>Assets</b>								
Cash and short-term funds	3,160,521	-	-	-	-	1,743,080	-	4,903,601
Deposits and placements with banks and other financial institutions	-	300,000	-	-	-	1,438	-	301,438
Financial assets at FVTPL	-	-	-	-	-	-	544,503	544,503
Derivative financial assets	-	-	-	-	-	-	495,389	495,389
Financial investments at FVOCI	-	20,003	174,624	2,306,487	1,019,037	262,353	-	3,782,504
Financial investments at AC	45,601	222,025	828,312	7,116,063	8,489,993	151,107	-	16,853,101
Loans, advances and financing								
- non-impaired	35,313,216	3,793,179	2,077,727	7,419,425	9,567,949	(989,587) <sup>^</sup>	-	57,181,909
- impaired	-	-	-	-	-	749,947 <sup>#</sup>	-	749,947
Others <sup>(i)</sup>	22,510	-	-	-	-	781,999	-	804,509
Statutory deposits with Bank Negara Malaysia	-	-	-	-	-	1,250,872	-	1,250,872
<b>Total assets</b>	<b>38,541,848</b>	<b>4,335,207</b>	<b>3,080,663</b>	<b>16,841,975</b>	<b>19,076,979</b>	<b>3,951,209</b>	<b>1,039,892</b>	<b>86,867,773</b>

<sup>^</sup> The negative balance represents ECL for loans, advances and financing in accordance with the Group's accounting policy on allowance for unimpaired loans, advances and financing.

<sup>#</sup> Net of ECL for impaired loans, advances and financing.

<sup>(i)</sup> Others include other assets, amount due from joint ventures and trade receivables.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk (continued)

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date. (continued).

	Non-trading book							Trading book RM'000	Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000			
<b>The Group</b>									
<b>2022</b>									
<b>Liabilities</b>									
Deposits from customers	28,673,593	12,311,054	22,602,586	972,893	-	434,924	-	64,995,050	
Investment accounts of customers	-	-	-	855	-	4	-	859	
Deposits and placements of banks and other financial institutions	1,737,452	1,346,398	220,628	-	48,580	11,098	-	3,364,156	
Obligation on securities sold under repurchase agreements	1,626,613	2,122,007	1,029,617	-	-	35,170	-	4,813,407	
Derivative financial liabilities	-	-	-	-	-	-	542,254	542,254	
Bills and acceptances payable	-	-	-	-	-	35,471	-	35,471	
Recourse obligation on loans/financing sold to Cagamas Berhad	-	-	617,662	450,001	-	6,208	-	1,073,871	
Lease liabilities	3,459	379	17,085	28,310	-	-	-	49,233	
Borrowings and Sukuk	-	-	748,158	750,000	995,991	35,782	-	2,529,931	
Others <sup>(2)</sup>	99,780	-	-	-	-	1,816,629	-	1,916,409	
<b>Total liabilities</b>	<b>32,140,897</b>	<b>15,779,838</b>	<b>25,235,736</b>	<b>2,202,059</b>	<b>1,044,571</b>	<b>2,375,286</b>	<b>542,254</b>	<b>79,320,641</b>	
<b>Net interest/profit sensitivity gap</b>	<b>6,400,951</b>	<b>(11,444,631)</b>	<b>(22,155,073)</b>	<b>14,639,916</b>	<b>18,032,408</b>				

<sup>(2)</sup> Others include trade payables and other liabilities.



**NOTES TO THE FINANCIAL STATEMENTS**

for the financial year ended 31 December 2022

**52 FINANCIAL RISK MANAGEMENT (CONTINUED)****(ii) Market risk (continued)****Interest/profit rate risk (continued)**

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date (continued).

	Non-trading book						Trading book RM'000	Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000		
The Group								
2021								
Assets								
Cash and short-term funds	5,727,044	-	-	-	-	667,413	-	6,394,457
Deposits and placements with banks and other financial institutions	-	1,077,452	91,537	-	-	820	-	1,169,809
Financial assets at FVTPL	-	-	-	-	-	65,626	532,974	598,600
Derivative financial assets	-	-	-	-	-	-	186,881	186,881
Financial investments at FVOCI	5,008	9,972	113,305	2,201,427	1,291,533	256,377	-	3,877,622
Financial investments at AC	249,872	500,000	323,467	3,368,807	6,883,710	109,286	-	11,435,142
Loans, advances and financing								
- non-impaired	27,776,724	3,910,493	2,857,735	10,511,932	5,054,503	(551,168) <sup>^</sup>	-	49,560,219
- impaired	-	-	-	-	-	967,849 <sup>#</sup>	-	967,849
Others <sup>(i)</sup>	30,149	-	-	-	-	820,368	-	850,517
Statutory deposits with Bank Negara Malaysia	-	-	-	-	-	68,625	-	68,625
Total assets	33,788,797	5,497,917	3,386,044	16,082,166	13,229,746	2,405,196	719,855	75,109,721

<sup>^</sup> The negative balance represents ECL for loans, advances and financing in accordance with the Group's accounting policy on allowance for unimpaired loans, advances and financing.

<sup>#</sup> Net of ECL for impaired loans, advances and financing.

<sup>(i)</sup> Others include other assets, amount due from joint ventures and associates and trade receivables.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk (continued)

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date (continued).

	Non-trading book							Trading book RM'000	Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000			
The Group									
2021									
Liabilities									
Deposits from customers	19,538,177	10,978,419	23,333,865	1,674,369	400	3,269,174	-	58,794,404	
Investment accounts of customers	-	-	-	1,323	-	6	-	1,329	
Deposits and placements of banks and other financial institutions	2,411,970	350,340	100,000	-	-	3,730	-	2,866,040	
Derivative financial liabilities	-	-	-	-	-	-	201,629	201,629	
Bills and acceptances payable	-	-	-	-	-	28,644	-	28,644	
Recourse obligation on loans/financing sold to Cagamas Berhad	-	-	50,002	618,000	-	1,210	-	669,212	
Lease liabilities	1,961	3,304	7,786	23,821	-	-	-	36,872	
Borrowings and Sukuk	-	-	-	743,960	2,500,000	59,115	-	3,303,075	
Others <sup>(2)</sup>	107,533	-	-	-	-	2,257,747	-	2,365,280	
Total liabilities	22,059,641	11,332,063	23,491,653	3,061,473	2,500,400	5,619,626	201,629	68,266,485	
Net interest/profit sensitivity gap	11,729,156	(5,834,146)	(20,105,609)	13,020,693	10,729,346				

<sup>(2)</sup> Others include trade payables and other liabilities.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk (continued)

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date (continued):

	Non-trading book							Trading book RM'000	Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000			
<b>The Bank</b>									
<b>2022</b>									
<b>Assets</b>									
Cash and short-term funds	265,703	-	-	-	-	1,720,429	-	1,986,132	
Deposits and placements with banks and other financial institutions	-	250,000	-	-	-	1,389	-	251,389	
Investment accounts due from designated financial institutions	-	-	200,000	1,147,488	1,372,259	(67)	-	2,719,680	
Financial assets at FVTPL	-	-	-	-	-	-	508,433	508,433	
Derivative financial assets	-	-	-	-	-	-	407,517	407,517	
Financial investments at FVOCI	-	-	-	-	-	206,993	-	206,993	
Financial investments at AC	5,001	400,000	1,100,699	5,356,518	5,261,227	106,529	-	12,229,974	
Loans, advances and financing									
- non-impaired	17,353,868	2,781,357	1,494,605	4,796,110	4,287,513	(593,567) <sup>^</sup>	-	30,119,886	
- impaired	-	-	-	-	-	438,035 <sup>#</sup>	-	438,035	
Others <sup>(i)</sup>	-	-	-	-	-	230,533	-	230,533	
Statutory deposits with Bank Negara Malaysia	-	-	-	-	-	749,272	-	749,272	
<b>Total assets</b>	<b>17,624,572</b>	<b>3,431,357</b>	<b>2,795,304</b>	<b>11,300,116</b>	<b>10,920,999</b>	<b>2,859,546</b>	<b>915,950</b>	<b>49,847,844</b>	

<sup>^</sup> The negative balance represents ECL for loans, advances and financing in accordance with the Group's accounting policy on allowance for unimpaired loans, advances and financing.

<sup>#</sup> Net of ECL for impaired loans, advances and financing.

<sup>(i)</sup> Others include other assets and amount due from subsidiaries.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

(ii) **Market risk (continued)**

**Interest/profit rate risk (continued)**

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date. (continued).

	Non-trading book							
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000	Trading book RM'000	Total RM'000
<b>The Bank</b>								
<b>2022</b>								
<b>Liabilities</b>								
Deposits from customers	15,052,971	6,273,826	13,768,771	710,113	-	269,449	-	36,075,130
Deposits and placements of banks and other financial institutions	1,025,741	157,093	403	-	-	1,883	-	1,185,120
Obligation on securities sold under repurchase agreements	1,626,613	2,122,007	1,029,617	-	-	35,170	-	4,813,407
Derivative financial liabilities	-	-	-	-	-	-	436,209	436,209
Bills and acceptances payable	-	-	-	-	-	35,471	-	35,471
Recourse obligation on loans/financing sold to Cagamas Berhad	-	-	617,662	450,001	-	6,208	-	1,073,871
Borrowings and Sukuk	-	-	-	-	995,991	23,206	-	1,019,197
Lease liabilities	3,311	138	15,956	26,035	-	-	-	45,440
Others <sup>(2)</sup>	-	-	-	-	-	1,001,049	-	1,001,049
<b>Total liabilities</b>	<b>17,708,636</b>	<b>8,553,064</b>	<b>15,432,409</b>	<b>1,186,149</b>	<b>995,991</b>	<b>1,372,436</b>	<b>436,209</b>	<b>45,684,894</b>
<b>Net interest sensitivity gap</b>	<b>(84,064)</b>	<b>(5,121,707)</b>	<b>(12,637,105)</b>	<b>10,113,967</b>	<b>9,925,008</b>			

<sup>(2)</sup> Others include other liabilities and amount due to subsidiaries.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ii) Market risk (continued)

##### Interest/profit rate risk (continued)

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date (continued):

	Non-trading book						Trading book RM'000	Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000		
The Bank								
2021								
Assets								
Cash and short-term funds	1,876,903	-	-	-	-	648,579	-	2,525,482
Deposits and placements with banks and other financial institutions	-	1,020,845	150,000	-	-	812	-	1,171,657
Investment accounts due from designated financial institutions	-	-	26,000	624,125	1,175,431	(31)	-	1,825,525
Financial assets at FVTPL	-	-	-	-	-	-	368,676	368,676
Derivative financial assets	-	-	-	-	-	-	104,640	104,640
Financial investments at FVOCI	-	-	-	-	-	198,148	-	198,148
Financial investments at AC	249,872	500,000	15,151	3,337,131	4,858,911	79,133	-	9,040,198
Loans, advances and financing								
- non-impaired	14,034,819	2,461,007	1,803,972	6,269,899	2,097,269	(378,032) <sup>^</sup>	-	26,288,934
- impaired	-	-	-	-	-	590,402 <sup>#</sup>	-	590,402
Others <sup>(i)</sup>	-	-	-	-	-	928,786	-	928,786
Statutory deposits with Bank Negara Malaysia	-	-	-	-	-	58,325	-	58,325
Total assets	16,161,594	3,981,852	1,995,123	10,231,155	8,131,611	2,126,122	473,316	43,100,773

<sup>^</sup> The negative balance represents ECL for loans, advances and financing in accordance with the Group's accounting policy on allowance for unimpaired loans, advances and financing.

<sup>#</sup> Net of ECL for impaired loans, advances and financing.

<sup>(i)</sup> Others include other assets and amount due from subsidiaries and associates.

**NOTES TO THE FINANCIAL STATEMENTS**  
for the financial year ended 31 December 2022

**52 FINANCIAL RISK MANAGEMENT (CONTINUED)**

**(ii) Market risk (continued)**

**Interest/profit rate risk (continued)**

The following table represents the Group's and the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates as at reporting date (continued):

	Non-trading book							Total RM'000
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Non-interest/ profit sensitive RM'000	Trading book RM'000	
The Bank								
2021								
Liabilities								
Deposits from customers	9,405,001	5,055,368	14,950,127	1,112,260	400	2,718,607	-	33,241,763
Deposits and placements of banks and other financial institutions	2,230,185	45,840	-	-	-	1,698	-	2,277,723
Derivative financial liabilities	-	-	-	-	-	-	125,537	125,537
Bills and acceptances payable	-	-	-	-	-	28,644	-	28,644
Recourse obligation on loans sold to Cagamas Berhad	-	-	-	618,000	-	1,179	-	619,179
Borrowings and Sukuk	-	-	-	-	2,500,000	48,081	-	2,548,081
Lease liabilities	1,138	2,063	3,738	22,293	-	-	-	29,232
Others <sup>(2)</sup>	-	-	-	-	-	578,386	-	578,386
<b>Total liabilities</b>	<b>11,636,324</b>	<b>5,103,271</b>	<b>14,953,865</b>	<b>1,752,553</b>	<b>2,500,400</b>	<b>3,376,595</b>	<b>125,537</b>	<b>39,448,545</b>
<b>Net interest sensitivity gap</b>	<b>4,525,270</b>	<b>(1,121,419)</b>	<b>(12,958,742)</b>	<b>8,478,602</b>	<b>5,631,211</b>			

<sup>(2)</sup> Others include other liabilities and amount due to subsidiaries.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk

Liquidity risk is the risk of inability of a bank to fund increases in assets and meet obligations as they come due, without incurring unacceptable losses. Liquidity risk includes the inability to manage sudden decreases or changes in funding sources. Liquidity risk also arises from the failure to recognise changes in market conditions that affect the ability to liquidate assets quickly and with minimal loss in value.

The Liquidity Risk Management Framework governs the liquidity risk management activities of the Group and the Bank. The objective of liquidity risk management is to ensure that there are sufficient funds to meet contractual and regulatory obligations without incurring unacceptable losses as well as to undertake new transactions. The Group and the Bank's liquidity management process involves establishing liquidity risk management policies and prudential thresholds, liquidity risk threshold monitoring, stress testing and establishing contingency funding plans. These building blocks of liquidity risk management are subject to regular reviews to ensure relevance in the context of prevailing market conditions and regulatory landscape.

The Group and the Bank's short-term liquidity risk management is premised on BNM's Liquidity Coverage Ratio ('LCR') standards. The LCR is a quantitative requirement which seeks to ensure that the Group and the Bank holds sufficient High Quality Liquid Assets ('HQLA') to withstand a significant liquidity stress scenario over a 30-day horizon.

Long-term liquidity risk profile is assessed via the Net Stable Funding Ratio ('NSFR') which promotes resilience over a longer time horizon for the Group and the Bank to fund its activities with more stable sources of funding on an ongoing basis.

The Group and the Bank also employs a set of liquidity risk indicators as an early alert of any structural change for liquidity risk management. The liquidity risk indicators include internal and external qualitative as well as quantitative indicators.

Liquidity stress tests are conducted periodically and on ad-hoc basis to gauge the Group and the Bank's resilience in the event of a liquidity disruption.

The Contingency Funding Plan provides a systematic approach in handling liquidity disruption. The document encompasses strategies, decision-making authorities, and courses of action to be taken in the event of liquidity crisis and emergencies, enabling the Group and the Bank to respond to an unexpected liquidity disruption in an effective and efficient manner.

The Group Board Risk Management Committee ('GBRMC') is responsible for the Group and the Bank's liquidity policy and the strategic management of liquidity has been delegated to the Group Asset Liability Management Committee ('GALCO'). The GBRMC is informed regularly on the liquidity position of the Group and the Bank.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk disclosure table which is based on contractual undiscounted cash flows

The table below provides analysis of cash flow payables for financial liabilities based on remaining contractual maturities on undiscounted basis. The balances in the table below do not agree directly to the balances reported in the statement of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest/profit payments.

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Group</b>						
<b>2022</b>						
Deposits from customers	28,778,319	12,510,376	23,273,471	1,026,083	-	65,588,249
Investment accounts of customers	-	-	-	933	-	933
Deposits and placements of banks and other financial institutions	1,740,222	1,356,564	222,963	-	48,597	3,368,346
Obligation on securities sold under repurchase agreements	1,645,518	2,146,524	1,044,946	-	-	4,836,988
Bills and acceptances payable	35,471	-	-	-	-	35,471
Recourse obligation on loans/ financing sold to Cagamas Berhad	-	6,805	633,637	456,806	-	1,097,248
Trade payables	338,867	-	-	-	-	338,867
Lease liabilities	5,483	4,433	17,713	28,355	-	55,984
Other liabilities	236,689	14,093	1,032,643	273,109	21,008	1,577,542
Borrowings and Sukuk	27,290	-	1,569,047	967,109	621,813	3,185,259
	<b>32,807,859</b>	<b>16,038,795</b>	<b>27,794,420</b>	<b>2,752,395</b>	<b>691,418</b>	<b>80,084,887</b>
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Group</b>						
<b>2021</b>						
Deposits from customers	22,519,681	11,146,868	23,853,819	1,832,527	453	59,353,348
Investment accounts of customers	6	12	56	1,442	-	1,516
Deposits and placements of banks and other financial institutions	2,819,072	50,431	-	-	-	2,869,503
Bills and acceptances payable	28,644	-	-	-	-	28,644
Recourse obligation on loans/ financing sold to Cagamas Berhad	-	-	69,163	635,922	-	705,085
Trade payables	982,362	-	-	-	-	982,362
Lease liabilities	3,226	8,282	14,687	14,238	-	40,433
Other liabilities	237,052	24,970	809,910	273,877	37,109	1,382,918
Borrowings and Sukuk	14,619	52,256	123,871	1,953,394	2,082,437	4,226,577
	<b>26,604,662</b>	<b>11,282,819</b>	<b>24,871,506</b>	<b>4,711,400</b>	<b>2,119,999</b>	<b>69,590,386</b>



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk disclosure table which is based on contractual undiscounted cash flows (continued)

The table below provides analysis of cash flow payables for financial liabilities based on remaining contractual maturities on undiscounted basis. The balances in the table below do not agree directly to the balances reported in the statement of financial position as the table incorporates all contractual cash flows, on an undiscounted basis, relating to both principal and interest/profit payments (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Bank</b>						
<b>2022</b>						
Deposits from customers	15,116,318	6,379,594	14,168,667	748,612	-	36,413,191
Deposits and placements of banks and other financial institutions	1,027,842	158,386	413	-	-	1,186,641
Obligation on securities sold under repurchase agreements	1,645,518	2,146,524	1,044,946	-	-	4,836,988
Recourse obligation on loans/ financing sold to Cagamas Berhad	-	6,805	633,637	456,806	-	1,097,248
Bills and acceptances payable	35,471	-	-	-	-	35,471
Lease liabilities	5,251	4,029	16,202	25,838	-	51,320
Other liabilities	22,525	-	436,309	227,297	14,547	700,678
Amount due to subsidiaries	300,371	-	-	-	-	300,371
Borrowings and Sukuk	27,290	-	526,847	100,616	621,813	1,276,566
	<b>18,180,586</b>	<b>8,695,338</b>	<b>16,827,021</b>	<b>1,559,169</b>	<b>636,360</b>	<b>45,898,474</b>

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Bank</b>						
<b>2021</b>						
Deposits from customers	11,958,123	5,141,812	15,269,267	1,163,837	453	33,533,492
Deposits and placements of banks and other financial institutions	2,233,006	45,890	-	-	-	2,278,896
Recourse obligation on loans/ financing sold to Cagamas Berhad	-	-	17,922	635,922	-	653,844
Bills and acceptances payable	28,644	-	-	-	-	28,644
Lease liabilities	2,302	6,844	10,272	12,808	-	32,226
Other liabilities	18,675	-	296,998	228,890	31,323	575,886
Amount due to subsidiaries	2,500	-	-	-	-	2,500
Borrowings and Sukuk	14,619	52,256	66,764	948,280	2,082,437	3,164,356
	<b>14,257,869</b>	<b>5,246,802</b>	<b>15,661,223</b>	<b>2,989,737</b>	<b>2,114,213</b>	<b>40,269,844</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Derivative financial liabilities

Derivative financial liabilities based on contractual undiscounted cash flows:

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Group</b>						
<b>2022</b>						
<u>Derivatives settled on net basis</u>						
Interest rate derivatives	(4,645)	(4,463)	(66,806)	(12,100)	-	(88,014)
<u>Derivatives settled on gross basis</u>						
Foreign exchange derivatives:						
Outflow	(4,456,798)	(7,202,505)	(3,053,506)	(424,663)	-	(15,137,472)
Inflow	4,300,280	6,985,017	2,994,583	401,916	-	14,681,796
	(156,518)	(217,488)	(58,923)	(22,747)	-	(455,676)
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Group</b>						
<b>2021</b>						
<u>Derivatives settled on net basis</u>						
Interest rate derivatives	(3,425)	(4,617)	(16,278)	(12,596)	4,992	(31,924)
<u>Derivatives settled on gross basis</u>						
Foreign exchange derivatives:						
Outflow	(4,456,798)	(7,202,505)	(3,053,506)	(424,663)	-	(15,137,472)
Inflow	4,300,280	6,985,017	2,994,583	401,916	-	14,681,796
	(156,518)	(217,488)	(58,923)	(22,747)	-	(455,676)

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Derivative financial liabilities (continued)

Derivative financial liabilities based on contractual undiscounted cash flows (continued):

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Bank</b>						
<b>2022</b>						
<u>Derivatives settled on net basis</u>						
Interest rate derivatives	(4,528)	(3,556)	(63,951)	(4,345)	-	(76,380)
<u>Derivatives settled on gross basis</u>						
Foreign exchange derivatives:						
Outflow	(3,570,429)	(5,030,725)	(2,676,849)	-	-	(11,278,003)
Inflow	3,444,770	4,855,480	2,628,440	-	-	10,928,690
	(125,659)	(175,245)	(48,409)	-	-	(349,313)
	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	Total RM'000
<b>The Bank</b>						
<b>2021</b>						
<u>Derivatives settled on net basis</u>						
Interest rate derivatives	(1,812)	(1,877)	(8,296)	(7,058)	4,992	(14,051)
<u>Derivatives settled on gross basis</u>						
Foreign exchange derivatives:						
Outflow	(1,844,043)	(2,201,778)	(2,745,686)	(84,605)	-	(6,876,112)
Inflow	1,821,353	2,181,921	2,717,988	83,340	-	6,804,602
	(22,690)	(19,857)	(27,698)	(1,265)	-	(71,510)

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities.

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
<b>The Group</b>							
<b>2022</b>							
<b>Assets</b>	<b>4,903,601</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,903,601</b>
Cash and short-term funds	-	301,438	-	-	-	-	301,438
Deposits and placements with banks and other financial institutions	-	99,591	65,406	103,922	129,120	146,464	544,503
Financial assets at FVTPL	122,882	189,988	62,318	101,318	18,883	-	495,389
Derivative financial assets	-	20,243	175,956	2,328,630	1,026,757	230,918	3,782,504
Financial investments at FVOCI	4,999	210,641	842,489	7,133,020	8,661,952	-	16,853,101
Financial investments at AC	4,302,562	2,202,174	1,688,058	9,501,110	40,196,015	41,937	57,931,856
Loans, advances and financing	405,401	-	-	-	-	-	405,401
Trade receivables	319,722	1,709	60,300	11,030	2,823	3,069	398,653
Other assets	455	-	-	-	-	-	455
Amount due from joint ventures	1,250,872	-	-	-	-	-	1,250,872
Statutory deposits with Bank Negara Malaysia	2,126	125	200,652	49,257	95	3,000,849	3,253,104
Other non-financial assets <sup>(i)</sup>	11,312,620	3,025,909	3,095,179	19,228,287	50,035,645	3,423,237	90,120,877

<sup>(i)</sup> Other non-financial assets include tax recoverable, deferred tax assets, investment in associates, property and equipment, right-of-use assets, intangibles assets, prepayments and foreclosed properties.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
<b>The Group</b>							
<b>2022</b>							
<b>Liabilities</b>							
Deposits from customers	28,751,272	12,369,291	22,893,951	980,536	-	-	64,995,050
Investment accounts of customers	-	-	-	859	-	-	859
Deposits and placements of banks and other financial institutions	1,739,021	1,354,765	221,790	-	48,580	-	3,364,156
Obligation on securities sold under repurchase agreements	1,643,168	2,134,497	1,035,742	-	-	-	4,813,407
Derivative financial liabilities	140,454	237,361	63,889	82,441	18,109	-	542,254
Bills and acceptances payable	35,471	-	-	-	-	-	35,471
Recourse obligation on loans/financing sold to Cagamas Berhad	-	5,030	618,841	450,000	-	-	1,073,871
Trade payables	338,867	-	-	-	-	-	338,867
Lease liabilities	3,459	380	16,916	28,378	100	-	49,233
Other liabilities	236,689	14,093	1,032,643	273,109	21,008	-	1,577,542
Borrowings and Sukuk	23,205	-	760,734	1,250,000	495,992	-	2,529,931
Other non-financial liabilities <sup>(2)</sup>	140,071	3,105	28,224	-	-	8	171,408
	33,051,677	16,118,522	26,672,730	3,065,323	583,789	8	79,492,049
<b>Net liquidity gap</b>	<b>(21,739,057)</b>	<b>(13,092,613)</b>	<b>(23,577,551)</b>	<b>16,162,964</b>	<b>49,451,856</b>	<b>3,423,229</b>	

<sup>(2)</sup> Other non-financial liabilities include deferred tax liabilities, provision for taxation, defined contribution plan and accrued employee benefits.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
The Group							
2021							
Assets							
Cash and short-term funds	6,394,457	-	-	-	-	-	6,394,457
Deposits and placements with banks and other financial institutions	-	1,071,647	98,162	-	-	-	1,169,809
Financial assets at FVTPL	-	-	14,923	1,008	249,582	333,087	598,600
Derivative financial assets	32,003	37,429	36,332	61,722	19,395	-	186,881
Financial investments at FVOCI	5,103	9,972	114,367	2,222,784	1,300,541	224,855	3,877,622
Financial investments at AC	250,582	501,096	325,178	3,411,452	6,946,834	-	11,435,142
Loans, advances and financing	3,455,248	2,453,435	1,368,974	9,626,710	33,573,925	49,776	50,528,068
Trade receivables	527,166	-	-	-	-	-	527,166
Other assets	240,659	1,141	12,815	15,346	2,229	4,536	276,726
Amount due from joint ventures	15,737	-	-	-	-	-	15,737
Amount due from associate	30,888	-	-	-	-	-	30,888
Statutory deposits with Bank Negara Malaysia	68,625	-	-	-	-	-	68,625
Other non-financial assets <sup>(i)</sup>	135,147	1,941	22,999	24,184	-	3,135,073	3,319,344
	11,155,615	4,076,661	1,993,750	15,363,206	42,092,506	3,747,327	78,429,065

<sup>(i)</sup> Other non-financial assets include tax recoverable, deferred tax assets, investment in joint ventures, investment in associates, property and equipment, right-of-use assets, intangibles assets, prepayments and foreclosed properties.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
The Group							
2021							
Liabilities							
Deposits from customers	22,510,539	11,087,274	23,507,437	1,688,750	404	-	58,794,404
Investment accounts of customers	-	-	-	1,329	-	-	1,329
Deposits and placements of banks							
and other financial institutions	2,414,563	351,081	100,396	-	-	-	2,866,040
Derivative financial liabilities	38,045	38,519	47,425	61,119	16,521	-	201,629
Bills and acceptances payable	28,644	-	-	-	-	-	28,644
Recourse obligation on loans/financing							
sold to Cagamas Berhad	-	-	669,212	-	-	-	669,212
Trade payables	982,362	-	-	-	-	-	982,362
Lease liabilities	2,331	3,244	7,512	23,785	-	-	36,872
Other liabilities	237,052	24,970	809,910	273,877	37,109	-	1,382,918
Borrowings and Sukuk	12,236	35,845	11,034	1,243,960	2,000,000	-	3,303,075
Other non-financial liabilities <sup>(2)</sup>	106,450	73,767	40,668	-	-	8,040	228,925
	26,332,222	11,614,700	25,193,594	3,292,820	2,054,034	8,040	68,495,410
Net liquidity gap	(15,176,607)	(7,538,039)	(23,199,844)	12,070,386	40,038,472	3,739,287	

<sup>(2)</sup> Other non-financial liabilities include deferred tax liabilities, provision for taxation, defined contribution plan and accrued employee benefits.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities. (continued)

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
<b>The Bank</b>							
<b>2022</b>							
Cash and short-term funds	1,986,132	-	-	-	-	-	1,986,132
Deposits and placements with banks and other financial institutions	-	251,389	-	-	-	-	251,389
Investment accounts due from designated financial institutions	-	-	200,000	1,147,488	1,372,192	-	2,719,680
Financial assets at FVTPL	-	99,590	65,406	103,922	129,120	110,395	508,433
Derivative financial assets	115,160	141,251	55,819	76,404	18,883	-	407,517
Financial investments at FVOCI	-	-	-	-	-	206,993	206,993
Financial investments at AC	5,000	403,665	1,108,235	5,344,613	5,368,461	-	12,229,974
Loans, advances and financing	2,192,705	1,438,605	1,217,033	6,238,337	19,471,241	-	30,557,921
Other assets	181,090	-	33,031	7,981	2,596	-	224,698
Amount due from subsidiaries	5,835	-	-	-	-	-	5,835
Statutory deposits with Bank Negara Malaysia	749,272	-	-	-	-	-	749,272
Other non-financial assets <sup>(i)</sup>	2,774	125	155,603	42,480	-	5,450,438	5,651,420
	<b>5,237,968</b>	<b>2,334,625</b>	<b>2,835,127</b>	<b>12,961,225</b>	<b>26,362,493</b>	<b>5,767,826</b>	<b>55,499,264</b>

<sup>(i)</sup> Other non-financial assets include tax recoverable, deferred tax assets, investment in joint ventures, investment in associates, property and equipment, right-of-use assets, intangibles assets, prepayments and foreclosed properties.



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
<b>The Bank</b>							
<b>2022</b>							
<b>Liabilities</b>							
Deposits from customers and other financial institutions	15,106,828	6,347,762	13,904,935	715,605	-	-	36,075,130
Obligation on securities sold under repurchase agreements	1,027,073	157,640	407	-	-	-	1,185,120
Derivative financial liabilities	1,643,168	2,134,497	1,035,742	-	-	-	4,813,407
Bills and acceptances payable	125,421	174,105	58,060	60,514	18,109	-	436,209
Lease liabilities	35,471	-	-	-	-	-	35,471
Recourse obligation on loans/financing sold to Cagamas Berhad	3,311	138	15,956	26,035	-	-	45,440
Other liabilities	-	5,030	618,841	450,000	-	-	1,073,871
Amount due to subsidiaries	22,525	-	436,309	227,297	14,547	-	700,678
Borrowings and Sukuk	300,371	-	-	-	-	-	300,371
Other non-financial liabilities <sup>(2)</sup>	23,205	-	-	500,000	495,992	-	1,019,197
	133,294	-	-	-	-	-	133,294
	18,420,667	8,819,172	16,070,250	1,979,451	528,648	-	45,818,188
<b>Net liquidity gap</b>	<b>(13,182,699)</b>	<b>(6,484,547)</b>	<b>(13,235,123)</b>	<b>10,981,774</b>	<b>25,833,845</b>	<b>5,767,826</b>	

<sup>(2)</sup> Other non-financial liabilities include defined contribution plan and accrued employee benefits.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

#### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
The Bank							
2021							
Assets							
Cash and short-term funds	2,525,482	-	-	-	-	-	2,525,482
Deposits and placements with banks and other financial institutions	-	1,021,639	150,018	-	-	-	1,171,657
Investment accounts due from designated financial institutions	-	-	26,000	624,094	1,175,431	-	1,825,525
Financial assets at FVTPL	-	-	14,923	-	249,582	104,171	368,676
Derivative financial assets	23,069	16,002	17,110	29,064	19,395	-	104,640
Financial investments at FVOCI	-	-	-	-	-	198,148	198,148
Financial investments at AC	250,582	501,096	15,645	3,371,067	4,901,808	-	9,040,198
Loans, advances and financing Other assets	2,100,444	1,525,470	959,322	6,458,855	15,835,245	-	26,879,336
	129,675	-	-	7,097	2,202	-	138,974
Amount due from subsidiaries	758,924	-	-	-	-	-	758,924
Amount due from associate	30,888	-	-	-	-	-	30,888
Statutory deposits with Bank Negara Malaysia	58,325	-	-	-	-	-	58,325
Other non-financial assets <sup>(i)</sup>	113,306	1,941	19,566	21,079	-	5,174,079	5,329,971
	5,990,695	3,066,148	1,202,584	10,511,256	22,183,663	5,476,398	48,430,744

<sup>(i)</sup> Other non-financial assets include tax recoverable, deferred tax assets, investment in joint ventures, investment in associates, property and equipment, right-of-use assets, intangibles assets, prepayments and foreclosed properties.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iii) Liquidity risk (continued)

##### Liquidity risk for assets and liabilities based on remaining contractual maturities (continued)

The maturities of on-balance sheet assets and liabilities as well as other off-balance sheet assets and liabilities, commitments and counter-guarantees are important factors in assessing the liquidity of the Group and the Bank. The table below provides analysis of assets and liabilities into relevant maturity tenures based on remaining contractual maturities (continued).

	Up to 1 month RM'000	> 1-3 months RM'000	>3-12 months RM'000	>1-5 years RM'000	Over 5 years RM'000	No specific maturity RM'000	Total RM'000
The Bank							
2021							
Liabilities							
Deposits from customers	11,952,939	5,119,614	15,050,161	1,118,645	404	-	33,241,763
Deposits and placements of banks and other financial institutions	2,231,868	45,855	-	-	-	-	2,277,723
Derivative financial liabilities	24,647	20,442	28,506	35,421	16,521	-	125,537
Bills and acceptances payable	28,644	-	-	-	-	-	28,644
Lease liabilities	1,138	2,063	3,738	22,293	-	-	29,232
Recourse obligation on loans/financing sold to Cagamas Berhad	-	-	619,179	-	-	-	619,179
Other liabilities	18,677	-	296,998	228,890	31,321	-	575,886
Amount due to subsidiaries	2,500	-	-	-	-	-	2,500
Borrowings and Sukuk	12,236	35,845	-	500,000	2,000,000	-	2,548,081
Other non-financial liabilities <sup>(2)</sup>	100,226	-	-	-	-	-	100,226
	14,372,875	5,223,819	15,998,582	1,905,249	2,048,246	-	39,548,771
Net liquidity gap	(8,382,180)	(2,157,671)	(14,795,998)	8,606,007	20,135,417	5,476,398	

<sup>(2)</sup> Other non-financial liabilities include defined contribution plan and accrued employee benefits.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (iv) Operational risk management

Operational risk is defined as the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or external events. The definition includes legal risk, and exposure to litigation from all aspects of the Bank's activities, but excludes strategic and reputational risks. Management of operational risk also encompasses outsourcing and business continuity risk.

The Group Operational Risk Management Policy governs the management of operational risk across the Group and the Bank. GBRMC endorses all policies changes relating to operational risk prior to Board's approval. Group Management Committee - Governance Risk and Compliance ('GMC-GRC') supports GBRMC in the review and monitoring of operational risk and provides the forum to discuss and manage all aspects of operational risk including control lapses.

The Group Operational Risk Management ('GORM') is a function within the Group Risk Management ('GRM') operates in independent capacity to facilitate business/support units managing the risks in activities associated with the operational function of the Group and the Bank.

Operational risks are managed daily through established systems and processes to ensure compliance with policies, guidelines and control procedures.

The Group and the Bank employ the following standard operational risk tools for risk and control identification and assessment:

- Risk Control Self Assessment ('RCSA').
- Control Self Testing ('CST')  
Note: Process to assist Business/Support Unit to identify and assess their key operational risks and controls, inherent risk rating, control effectiveness and residual risk level.
- Key Risk Indicator ('KRI').  
Note: Process to monitor and manage key operational risk exposures over time, measured against a set of threshold levels (Red, Amber & Green).
- Loss Event Reporting ('LER').  
Note: Process for reporting, evaluating and monitoring operational risk loss incidents including business disruption and system failure, data breaches and Shariah Non-Compliance ('SNC').
- Scenario Analysis ('ScAn').  
Note: Process to develop plausible operational risk scenarios under which the identified major operational risks could materialise, evaluate the control effectiveness and estimate the probability of occurrence as well as severity of the impact.

Introduction of new or enhanced products or services are evaluated to assess, potential operational risks, mitigating controls and the operational readiness.

The Group and the Bank adopt the Three Lines of Defence ('3-LOD') model to ensure segregation of key roles and responsibilities between Business/Support Units and Group Operation Risk Management ('GORM') as the independent oversight function in managing operational risk. As part of the 1st Line of Defence, Business Risk and Compliance Manager ('BRCM') are appointed at Business/Support Units as champions of Operational Risk Management ('ORM') activities within their respective unit. The BRCM is responsible for the reporting of ORM activities and to liaise with GORM on all operational lapses and results.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (v) Technology risk

Technology risk refers to any risks emanating from technology failures and cyber threats that may disrupt the Group's and the Bank's business such as failures of information technology ('IT') systems, applications, platforms or infrastructures including threats or vulnerabilities exposed from external network or Internet, which could result in financial loss, financial services disruption or the operations of the Group and the Bank. Failures or errors in any of the elements above could also lead to adverse reputational impact to the Group and the Bank.

The technology risk management function within GRM manages the risks associated with technology risk of the Group and the Bank. GBCMC supports GBRMC in the review and monitoring of technology risks and provides the forum to discuss and manage all aspects of technology risk. GBRMC is responsible to provide oversight of overall technology related matters of the Group and the Bank.

The Group Technology Risk Management Framework and Cyber Resilience Framework governs the management of technology risk across the Group and the Bank.

GBITC represents the Board committee to oversee and review the formulation of IT and Digital strategies, costs and planning, including the financial, tactical and strategic benefits of proposed major IT and operational related initiatives.

This includes oversight, guidance and endorsement in the formulation of Technology Risk Management/Cyber Resilience Framework, risk appetite, key risk indicators, other associated information technology/cyber security policies, major IT initiatives, technology architecture decisions, IT expenditure and IT priorities as well as overall IT performance for the Group and the Bank.

The Group and the Bank use risk identification and assessment to determine the extent of the potential threat and the risk associated with an IT system throughout its System Development Life Cycle ('SDLC'). The output of this process helps to identify appropriate controls for reducing or eliminating risk during the risk mitigation process.

Technology risk controls encompass the use of technical and non-technical methods. Technical controls are safeguards that are incorporated into computer hardware, software, or firmware (i.e. access control mechanisms, identification and authentication mechanisms, encryption methods, intrusion detection software). Non-technical controls are management and operational controls, such as security policies, operational procedures and personnel, physical and environmental security.

Technology Risk Management reports are produced periodically for the respective stakeholders and committees.

#### (vi) Shariah non-compliance risk

Shariah non-compliance ('SNC') is the risk of legal or regulatory sanctions, financial loss or non-financial implications including reputational damage, which the Bank may suffer arising from the failure to comply with the rulings of the Shariah Advisory Council of BNM ('SAC'), standards on Shariah matters issued by BNM pursuant to Section 29(1) of the IFSA or decisions or advice of the Shariah Committee.

BNM's policy document on Shariah governance together with the Bank's internal guidelines on Shariah Supervision & Compliance Framework and Shariah Risk Management Policy are the main references for the Shariah risk management process within the Bank.

Affin Islamic Bank's Shariah committee is established to provide objective and sound advice to the management to ensure that the aims and operations, business, affairs and activities are in compliance with Shariah.

Shariah Risk Management is part of an integrated risk management that systematically identify, measure, monitor and report Shariah non-compliance risks in the operations, business, affairs and activities of the Bank.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (vi) Shariah non-compliance risk (continued)

SNC risk is proactively managed via the following risk tools:

1. SNC Loss Event Reporting ('LER') ensure effective and timely SNC internal reporting process;
2. SNC Risk and Control Self-Assessment ('RCSA') assists business/support unit within the Bank to identify and assess key SNC risks and controls;
3. SNC Key Risk Indicator ('KRI') facilitates business/support unit within the Bank to measure and monitor a residual risk from the Risk and Control Self-Assessment; and
4. SNC Key Control Self-Assessment ('KCSA') facilitates business/support unit within the Bank to assess the effectiveness of control measures.

#### (vii) Business continuity risk

Business continuity risk is the risk of losses in assets, revenue, reputation and stakeholder/customer confidence due to the discontinuation of services in both business and technology operations.

The Group Business Continuity Management Policy governs the management of business continuity issues, in line with BNM and PayNet Guidelines on Business Continuity Management ('BCM').

GBRMC approves all policies and its changes relating to business continuity management. It also reviews, monitors and discusses business continuity management reports tabled at its meetings. Group Business Continuity Management Committee ('GBCMC') supports GBRMC in the review and monitoring of business continuity risk and provides the forum to discuss and manage all aspects of operational risk including control lapses.

The BCM function is responsible overseeing the management of the overall business continuity risk including facilitation of the crisis management.

Annual Risk Assessment and Business Impact Analysis are made compulsory for each business and support unit in the Group and the Bank to undertake. The outcome of this assessment will translate into a risks listing that require business and support units to derive action plans to address the risks.

Risk control is established through adherence with established BCM guidelines and standards throughout the implementation of BCM programs. Rigorous testing on business continuity and disaster recovery plans are diligently performed to ensure effective and smooth execution of the plan for resumption and recovery of disrupted business.

Policies and processes are in place to support the monitoring and reporting of business continuity risks.

#### (viii) Interest/Profit rate benchmark reform

Interest/Profit rate benchmarks such as interbank offered rates (IBORs) has play an important role in global financial markets. These benchmarks index trillions of dollars in a wide variety of financial products, ranging from mortgages to derivatives. With recent market developments, question has been brought in on the long-term reliability of such benchmarks. In some jurisdictions, it is now a clear steer towards replacing existing benchmarks with alternative, nearly risk-free rates (referred to as 'IBOR reform'). The introduction of new alternative reference rate ('ARR') or IBOR reform aims to facilitate usage of benchmarks rates that are more robust and based upon transaction in active, liquid markets. As at 31 December 2022, the Group and the Bank has exposure to Kuala Lumpur Interbank Offered Rate ('KLIBOR'), London Interbank Offered Rate denominated in USD ('USD LIBOR') and AUD Bank Bill Swap ('BBSW') based financial instruments.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (viii) Interest/Profit rate benchmark reform (continued)

On 24 September 2021, in line with the IBOR reform, BNM introduced the Malaysia Overnight Rate ('MYOR') as the new ARR, which will run in parallel with the existing KLIBOR, providing the market with the flexibility to choose either MYOR or KLIBOR as the reference rate for pricing of financial instruments. The publication of the 2- and 12-month KLIBOR tenors, which are the least referenced rates in the market for financial contracts will be discontinued on 1 January 2023. The Malaysia Islamic Overnight Rate ('MYOR-i') was launched by BNM on 25 March 2022 to replace the Kuala Lumpur Islamic Reference Rate ('KLIRR').

The Group and the Bank has set up an internal working group and the key objectives of the internal working group include the followings:

- identifying contracts in scope of benchmark reform;
- considering changes to internal systems, processes, risk management and valuation models;
- allocation of roles and responsibilities and identification of relevant responsible parties to execute and implement the transition; and
- managing any related tax and accounting implications.

Operational risk is the main risk of IBOR reform for the Group and the Bank. Operational risk may arise during the renegotiation of financial contracts through bilateral negotiation with customers, updating of contractual terms, updating of systems that use IBOR curves and revision of operational controls related to the reform. Beside regulatory risk, financial risk is predominantly limited to interest rate risk.

As of 31 December 2022, changes required to systems, processes and models have been identified and have been partially implemented. The Bank has identified all KLIBOR-linked contracts as of 31 December 2022 and all contracts that were referenced to 3-month KLIBOR and 6-month KLIBOR. The Group and the Bank will closely monitor the regulators' announcements on MYOR or discontinuation of publication of the KLIBOR for the relevant tenors and continue to engage with industry participants, to ensure an orderly transition to MYOR and to minimise the risks arising from transition, and it will continue to identify and assess risks associated with KLIBOR replacement.

In 2021, it was announced that the LIBOR was going to be discontinued. It was noted that publication of the 1-week and 2-month USD LIBOR maturities and all non-USD LIBOR maturities would cease immediately after 31 December 2021, with the remaining USD LIBOR maturities ceasing immediately after 30 June 2023. The strategy to ensure smooth transition from IBOR to RFRs are as follows:

- Business strategy - to prepare an action plan to re-assess the impact of outstanding contracts that expire beyond the 30 June 2023 timeframe to mitigate disadvantages to both the customer and the Bank.
- Product - to strategise for introduction of new or enhance products where the pricing will be in reference to RFRs.
- System - to reconfigure the existing system revaluation curves upon confirmation of the methodology for RFRs.
- Legal - to assess the legal implication on existing contracts that expire beyond the 30 June 2023 timeframe.

For Bank Bill Swap Rate ('BBSW') AUD Floating Rate Notes ('FRN'), the Group and the Bank will let the FRNs expire naturally without any need for BBSW fallback since the Reserve Bank of Australia ('RBA') in 2021 had announced that this is the allowable convention in Australia to treat legacy FRNs.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Group and the Bank measure fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Valuations derived from valuation techniques in which one or more significant inputs are not based on observable market data.

Financial instruments are classified as Level 1 if their value is observable in an active market. Such instruments are valued by reference to unadjusted quoted prices for identical assets or liabilities in active markets where the quoted prices is readily available, and the price represents actual and regularly occurring market transactions. An active market is one in which transactions occur with sufficient volume and frequency to provide pricing information on an on-going basis. These would include actively traded listed equities and actively exchange-traded derivatives.

Where fair value is determined using quoted market prices in less active markets or quoted prices for similar assets and liabilities, such instruments are generally classified as Level 2. In cases where quoted prices are generally not available, the Group and the Bank then determine fair value based upon valuation techniques that use as inputs, market parameters including but not limited to yield curves, volatilities and foreign exchange rates. The majority of valuation techniques employ only observable market data and so reliability of the fair value measurement is high.

Financial instruments are classified as Level 3 if their valuation incorporates significant inputs that are not based on observable market data (unobservable inputs). Such inputs are generally determined based on observable inputs of a similar nature, historical observations on the level of the input or other analytical techniques.

This category includes unquoted shares held for socio-economic reasons. Fair values for shares held for socio-economic reasons are based on the net tangible assets of the affected companies. The Group and the Bank's exposure to financial instruments classified as Level 3 comprised a small number of financial instruments which constitute an insignificant component of the Group and the Bank's portfolio of financial instruments. Hence, changing one or more of the inputs to reasonable alternative assumptions would not change the value significantly for the financial assets in Level 3 of the fair value hierarchy.

The Group and the Bank recognise transfers between levels of the fair value hierarchy at the end of the reporting period during which the transfer has occurred. Transfers between fair value hierarchy primarily due to change in the level of trading activity, change in observable market activity related to an input, reassessment of available pricing information and change in the significance of the unobservable input. There were no transfers between Level 1, 2 and 3 of the fair value hierarchy during the financial year (2021: Nil).



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The following table presents financial assets and financial liabilities measured at fair value and classified by level of the following fair value measurement hierarchy:

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2022</b>				
<b>Financial Assets</b>				
Financial assets at FVTPL				
- Money market instruments	-	382,925	-	382,925
- Corporate bonds/Sukuk	-	15,115	-	15,115
- Shares and unit trusts	36,068	-	110,395	146,463
Derivative financial assets	-	495,389	-	495,389
Financial investments at FVOCI				
- Money market instruments	-	2,022,143	-	2,022,143
- Shares	-	-	230,918	230,918
- Corporate bonds/Sukuk	-	1,529,443	-	1,529,443
<b>Total</b>	<b>36,068</b>	<b>4,445,015</b>	<b>341,313</b>	<b>4,822,396</b>
<b>Financial Liabilities</b>				
Derivative financial liabilities	-	542,254	-	542,254
Other liabilities - equities trading	149	-	-	149
<b>Total</b>	<b>149</b>	<b>542,254</b>	<b>-</b>	<b>542,403</b>
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Group</b>				
<b>2021</b>				
<b>Financial Assets</b>				
Financial assets at FVTPL				
- Money market instruments	-	249,582	-	249,582
- Corporate bonds/Sukuk	-	15,931	-	15,931
- Shares and unit trusts	228,916	-	104,171	333,087
Derivative financial assets	-	186,881	-	186,881
Financial investments at FVOCI				
- Money market instruments	-	2,007,150	-	2,007,150
- Shares	-	-	224,855	224,855
- Corporate bonds/Sukuk	-	1,645,617	-	1,645,617
<b>Total</b>	<b>228,916</b>	<b>4,105,161</b>	<b>329,026</b>	<b>4,663,103</b>
<b>Financial Liabilities</b>				
Derivative financial liabilities	-	201,629	-	201,629
Puttable liability - investment in funds	33,442	-	-	33,442
Other liabilities - equities trading	2,853	-	-	2,853
<b>Total</b>	<b>36,295</b>	<b>201,629</b>	<b>-</b>	<b>237,924</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The following table presents financial assets and financial liabilities measured at fair value and classified by level of the following fair value measurement hierarchy (continued):

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Bank</b>				
<b>2022</b>				
<b>Financial Assets</b>				
Financial assets at FVTPL				
- Money market instruments	-	382,925	-	382,925
- Corporate bonds/Sukuk	-	15,113	-	15,113
- Unquoted shares	-	-	110,395	110,395
Derivative financial assets	-	407,517	-	407,517
Financial investments at FVOCI				
- Unquoted shares	-	-	206,993	206,993
<b>Total</b>	-	805,555	317,388	1,122,943
<b>Financial Liabilities</b>				
Derivative financial liabilities	-	436,209	-	436,209
<b>Total</b>	-	436,209	-	436,209
<b>2021</b>				
<b>Financial Assets</b>				
Financial assets at FVTPL				
- Money market instruments	-	249,582	-	249,582
- Corporate bonds/Sukuk	-	14,923	-	14,923
- Unquoted shares	-	-	104,171	104,171
Derivative financial assets	-	104,640	-	104,640
Financial investments at FVOCI				
- Unquoted shares	-	-	198,148	198,148
<b>Total</b>	-	369,145	302,319	671,464
<b>Financial Liabilities</b>				
Derivative financial liabilities	-	125,537	-	125,537
<b>Total</b>	-	125,537	-	125,537

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The following table present the changes in Level 3 instruments for the financial year ended:

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
At beginning of the financial year	329,026	310,686	302,319	285,357
Sales/Redemption	(360)	(252)	(360)	(252)
Total gains recognised in other comprehensive income	12,647	18,592	15,429	17,214
<b>At end of the financial year</b>	<b>341,313</b>	<b>329,026</b>	<b>317,388</b>	<b>302,319</b>

#### Effect of changes in significant unobservable assumptions to reasonably possible alternatives

As at reporting date, financial instruments measured with valuation techniques using significant unobservable inputs (Level 3) mainly include unquoted shares held for socio-economic purposes.

Qualitative information about the fair value measurements using significant unobservable inputs (Level 3):

Description	Fair value assets		Valuation techniques	Unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
	2022 RM'000	2021 RM'000			
<b>Financial assets at FVTPL</b>					
<b>The Group and The Bank</b>					
Unquoted shares	110,395	104,171	Net tangible assets	Net tangible assets	Higher net tangible assets results in higher fair value
<b>Financial investments at FVOCI</b>					
<b>The Group</b>					
Unquoted shares	230,918	224,855	Net tangible assets	Net tangible assets	Higher net tangible assets results in higher fair value
<b>The Bank</b>					
Unquoted shares	206,993	198,148	Net tangible assets	Net tangible assets	Higher net tangible assets results in higher fair value

In estimating its significance, the Group and the Bank used an approach that is currently based on methodologies used for fair value adjustments. These adjustments reflects the values that the Group and the Bank estimate are appropriate to adjust from the valuations produced to reflect for uncertainties in the inputs used. The methodologies used can be a statistical or other relevant approved techniques.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The following table summarises the carrying amounts and the fair values of financial instruments of the Group and the Bank which are not carried at fair value in the statement of financial position. It does not include those short term/on demand financial assets and liabilities where the carrying amounts are reasonable approximate to their fair values.

	Carrying amount RM'000	Fair value			
		Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Group</b>					
<b>2022</b>					
<b>Financial assets</b>					
Deposits and placements with banks and other financial institutions	301,438	-	301,438	-	301,438
Financial investments at AC	16,853,101	879,647	16,290,515	-	17,170,162
Loans, advances and financing	57,931,856	-	58,699,525	-	58,526,526
	<b>75,086,395</b>	<b>879,647</b>	<b>75,118,479</b>	<b>-</b>	<b>75,998,126</b>
<b>Financial liabilities</b>					
Deposits from customers	64,995,050	-	65,019,548	-	65,019,548
Obligation on securities sold under repurchase agreements	4,813,407	-	4,813,407	-	4,813,407
Recourse obligation on loans/financing sold to Cagamas Berhad	1,073,871	-	1,065,439	-	1,065,439
Borrowings and Sukuk	2,529,931	-	2,553,100	-	2,553,100
	<b>73,412,259</b>	<b>-</b>	<b>73,451,494</b>	<b>-</b>	<b>73,451,494</b>

	Carrying amount RM'000	Fair value			
		Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Group</b>					
<b>2021</b>					
<b>Financial assets</b>					
Deposits and placements with banks and other financial institutions	1,169,809	-	1,170,082	-	1,170,082
Financial investments at AC	11,435,142	40,452	10,833,352	-	10,873,804
Loans, advances and financing	50,528,068	-	50,708,395	-	50,708,395
	<b>63,133,019</b>	<b>40,452</b>	<b>62,711,829</b>	<b>-</b>	<b>62,752,281</b>
<b>Financial liabilities</b>					
Deposits from customers	58,794,404	-	58,836,536	-	58,836,536
Recourse obligation on loans/financing sold to Cagamas Berhad	669,212	-	654,508	-	654,508
Borrowings and Sukuk	3,303,075	-	3,359,530	-	3,359,530
	<b>62,766,691</b>	<b>-</b>	<b>62,850,574</b>	<b>-</b>	<b>62,850,574</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The following table summarises the carrying amounts and the fair values of financial instruments of the Group and the Bank which are not carried at fair value in the statement of financial position. It does not include those short term/on demand financial assets and liabilities where the carrying amounts are reasonable approximate to their fair values (continued).

	Carrying amount RM'000	Fair value			
		Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Bank</b>					
<b>2022</b>					
<b>Financial assets</b>					
Deposits and placements with banks and other financial institutions	251,389	-	251,389	-	251,389
Investment accounts due from designated financial institutions	2,719,680	-	3,229,990	-	3,229,990
Financial investments at AC	12,229,974	-	12,810,426	-	12,810,426
Loans, advances and financing	30,557,921	-	30,904,269	-	30,904,269
	<b>45,758,964</b>	-	<b>47,196,074</b>	-	<b>47,196,074</b>
<b>Financial liabilities</b>					
Deposits from customers	36,075,130	-	36,079,870	-	36,079,870
Obligation on securities sold under repurchase agreements	4,813,407	-	4,813,407	-	4,813,407
Recourse obligation on loans/financing sold to Cagamas Berhad	1,073,871	-	1,065,439	-	1,065,439
Borrowings and Sukuk	1,019,197	-	1,029,590	-	1,029,590
	<b>42,981,605</b>	-	<b>42,988,306</b>	-	<b>42,988,306</b>

	Carrying amount RM'000	Fair value			
		Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>The Bank</b>					
<b>2021</b>					
<b>Financial assets</b>					
Deposits and placements with banks and other financial institutions	1,171,657	-	1,171,880	-	1,171,880
Investment accounts due from designated financial institutions	1,825,525	-	1,848,847	-	1,848,847
Financial investments at AC	9,040,198	-	8,660,216	-	8,660,216
Loans, advances and financing	26,879,336	-	26,945,898	-	26,945,898
	<b>38,916,716</b>	-	<b>38,626,841</b>	-	<b>38,626,841</b>
<b>Financial liabilities</b>					
Deposits from customers	33,241,763	-	33,258,366	-	33,258,366
Recourse obligation on loans/financing sold to Cagamas Berhad	619,179	-	605,232	-	605,232
Borrowings and Sukuk	2,548,081	-	2,576,706	-	2,576,706
	<b>36,409,023</b>	-	<b>36,440,304</b>	-	<b>36,440,304</b>

Other than as disclosed above, the total fair value of each financial assets and liabilities presented on the statements of financial position as at reporting date of the Group and the Bank approximates the total carrying amount.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

The fair value estimates were determined by application of the methodologies and assumptions described below.

##### **Short-term funds and placements with banks and other financial institutions**

For short-term funds and placements with banks and other financial institutions with maturity of less than six months, the carrying amount is a reasonable estimate of fair value.

For amounts with maturities of six months or more, fair values have been estimated by reference to current rates at which similar deposits and placements would be made to banks with similar credit ratings and maturities.

##### **Financial investments at AC**

The fair values of financial investments at AC are reasonable estimates based on quoted market prices. In the absence of such quoted prices, the fair values are based on the expected cash flows of the instruments discounted by indicative market yields for the similar instruments as at reporting date or the audited net tangible asset of the invested company.

##### **Loans, advances and financing**

Loans, advances and financing of the Group comprise of floating rate loans/financing and fixed rate loans. For performing floating rate loans/financing, the carrying amount is a reasonable estimate of their fair values.

The fair values of performing fixed rate loans/financing are arrived at using the discounted cash flows based on the prevailing market rates of loans, advances and financing with similar credit ratings and maturities.

The fair values of impaired loans, advances and financing, whether fixed or floating are represented by their carrying values, net ECL, being the reasonable estimate of recoverable amount.

##### **Other assets/liabilities and trade receivables/payables**

The carrying value less any estimated allowance for financial assets and liabilities included in other assets/liabilities and trade receivables/payables are assumed to approximate their fair values as these items are not materially sensitive to the shift in market interest/profit rates.

##### **Amount due (to)/from subsidiaries and related companies**

The estimated fair values of the amount due (to)/from subsidiaries and related companies approximate the carrying values as the balances are either callable on demand or are based on the current rates for such similar loans.

##### **Deposits from customers, banks and other financial institutions, investment accounts of customers, bills and acceptances payable**

The carrying values of deposits and liabilities with maturities of six months or less are assumed to be reasonable estimates of their fair values. Where the remaining maturities of deposits and liabilities are above six months, their estimated fair values are arrived at using the discounted cash flows based on prevailing market rates currently offered for similar remaining maturities.

The estimated fair value of deposits with no stated maturity, which include non-interest/profit bearing deposits, approximates carrying amount which represents the amount repayable on demand.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 52 FINANCIAL RISK MANAGEMENT (CONTINUED)

#### (ix) Fair value of financial instruments (continued)

##### Obligation on securities sold under repurchase agreements

The estimated fair values of obligations on securities sold under repurchase agreements with maturities of less than six months approximate the carrying values. For obligations on securities sold under repurchase agreements with maturities of six months or more, the fair values are estimated based on discounted cash flows using prevailing market interest rates with similar remaining period to maturity.

##### Borrowings and Sukuk

For fixed rate borrowings and sukuk, the estimate of fair value is based on discounted cash flows model using prevailing lending/financing rates for borrowings with similar risks and remaining term to maturity.

For floating rate borrowings and sukuk, the carrying value is generally a reasonable estimate of their fair values.

### 53 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

In accordance with MFRS 132 'Financial Instruments: Presentation', the Group and the Bank report financial assets and financial liabilities on a net basis on the statements of financial position only if there is a legally enforceable right to set-off the recognised amounts and there is intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. The following table shows the impact of netting arrangement on:

- All financial assets and liabilities that are reported net on statements of financial position; and
- All derivative financial instruments and reverse repurchase and repurchased agreements and other similar secured lending/financing and borrowing/funding agreements that are subject to enforceable master netting arrangements or similar agreements, but do not qualify for statements of financial position netting.

The table identifies the amounts that have been offset in the statements of financial position and also those amounts that are covered by enforceable netting arrangements (offsetting arrangements and financial collateral) but do not qualify for netting under the requirements of MFRS 132 described below.

The 'Financial instruments' column identifies financial assets and liabilities that are subject to set-off under netting agreements, such as the ISDA Master Agreement or derivative exchange or clearing counterparty agreements and Global Master Repurchase Agreements, whereby all outstanding transactions with the same counterparty can be offset and close-out netting applied across all outstanding transaction covered by the agreements if an event of default or other predetermined events occur.

Financial collateral refers to cash and non-cash collateral obtained, typically daily or weekly, to cover the net exposure between counterparties by enabling the collateral to be realised in an event of default or if other predetermined events occur.

The 'Net amounts' presented below are not intended to represent the Group and the Bank's actual exposure to credit risk, as a variety of credit mitigation strategies are employed in addition to netting and collateral arrangements.

##### Obligation on securities sold under repurchase agreements

The 'Financial instruments' column identifies financial assets and liabilities that are subject to set-off under netting agreements, such as Global Master Repurchase Agreements, whereby all outstanding transactions with the same counterparty can be offset and close-out netting applied across all outstanding transaction covered by the agreements if an event of default or other predetermined events occur.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 53 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES (CONTINUED)

	Effects of offsetting on the statements of financial position			Related amounts not offset in the balance sheet		
	Gross amount RM'000	Amount offset RM'000	Net amount reported on statement of financial position RM'000	Financial instruments RM'000	Financial collateral RM'000	Net amount RM'000
<b>The Group</b>						
<b>2022</b>						
<b>Financial assets</b>						
Trade receivables						
- Amount due from Bursa Securities						
Clearing Sdn Bhd	458,682	(458,682)	-	-	-	-
Derivative financial assets	495,389	-	495,389	(300,995)	(23,026)	171,368
	<b>954,071</b>	<b>(458,682)</b>	<b>495,389</b>	<b>(300,995)</b>	<b>(23,026)</b>	<b>171,368</b>
<b>Financial liabilities</b>						
Trade payables						
- Amount due to Bursa Securities						
Clearing Sdn Bhd	559,414	(458,682)	100,732	-	-	100,732
Obligation on securities sold under repurchase agreement	4,813,407	-	4,813,407	(4,813,407)		-
Derivative financial liabilities	542,254	-	542,254	(300,995)	(8)	241,251
	<b>5,915,075</b>	<b>(458,682)</b>	<b>5,456,393</b>	<b>(5,114,402)</b>	<b>(8)</b>	<b>341,983</b>
<b>The Group</b>						
<b>2021</b>						
<b>Financial assets</b>						
Trade receivables						
- Amount due from Bursa Securities						
Clearing Sdn Bhd	371,309	(371,309)	-	-	-	-
Derivative financial assets	186,881	-	186,881	(98,409)	-	88,472
	558,190	(371,309)	186,881	(98,409)	-	88,472
<b>Financial liabilities</b>						
Trade payables						
- Amount due to Bursa Securities						
Clearing Sdn Bhd	501,041	(371,309)	129,732	-	-	129,732
Derivative financial liabilities	201,629	-	201,629	(98,409)	(6,838)	96,382
	702,670	(371,309)	331,361	(98,409)	(6,838)	226,114



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 53 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES (CONTINUED)

	Effects of offsetting on the statements of financial position			Related amounts not offset in the balance sheet		
	Gross amount RM'000	Amount offset RM'000	Net amount reported on statement of financial position RM'000	Financial instruments RM'000	Financial collateral RM'000	Net amount RM'000
<b>The Bank</b>						
<b>2022</b>						
<b>Financial assets</b>						
Derivative financial assets	407,517	-	407,517	(271,007)	-	136,510
<b>Financial liabilities</b>						
Obligation on securities sold under repurchase agreements	4,813,407	-	4,813,407	(4,813,407)	-	-
Derivative financial liabilities	436,209	-	436,209	(271,007)	-	165,202
<b>The Bank</b>						
<b>2021</b>						
<b>Financial assets</b>						
Derivative financial assets	104,640	-	104,640	(74,225)	-	30,415
<b>Financial liabilities</b>						
Derivative financial liabilities	125,537	-	125,537	(74,225)	-	51,312

### 54 CAPITAL MANAGEMENT

The capital adequacy ratios of the Group and the Bank are computed in accordance with BNM's Capital Adequacy Framework (Capital Components) updated on 9 December 2020.

The Group and the Bank are currently adopting the Standardised Approach for Credit Risk and Market Risk and the Basic Indicator Approach for Operational Risk. In line with the transitional arrangements under the BNM's Capital Adequacy Framework (Capital Components), the minimum capital adequacy requirement for Common Equity Tier 1 Capital Ratio ('CET 1'), Tier 1 Capital Ratio and Total Capital Ratio are 7.00%, 8.50% and 10.50% respectively for the financial year ended 31 December 2022.

The Group and the Bank's objectives when managing capital are:

- To comply with the capital requirements set by the regulators of the banking markets where the entities within the Group and the Bank operates;
- To safeguard the Group and the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of its business.

The Group and the Bank have elected to apply BNM's transitional arrangements for four years beginning on 1 January 2020. Under the transitional arrangements, a financial institution is allowed to add back the amount of loss allowance measured at an amount equal to 12-Month ECL and Lifetime ECL to the extent they are ascribed to non-credit impaired exposures (which is Stage 1 and Stage 2 provisions) to CET 1 capital.

The Group and the Bank maintain a ratio of total regulatory capital to its risk-weighted assets above a minimum level agreed with the management which takes into account the risk profile of the Group and the Bank.

The table in Note 55 below summarises the composition of regulatory capital and the ratios of the Group and the Bank for the financial year ended 31 December 2022.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 55 CAPITAL ADEQUACY

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>The components of CET 1, Tier 1 and Tier 2 capital:</b>				
<u>CET 1</u>				
Paid-up share capital	5,245,447	4,969,150	5,245,447	4,969,150
Retained profits	4,858,776	4,163,442	3,852,537	3,119,461
Unrealised gains on FVOCI instruments	44,806	90,473	166,472	157,267
Other disclosed reserves	-	(88,737)	-	-
Foreign exchange reserves	-	39	-	-
	<b>10,149,029</b>	9,134,367	<b>9,264,456</b>	8,245,878
Less: Regulatory adjustments:				
- Goodwill and other intangibles	(629,369)	(895,850)	(183,216)	(198,733)
- Deferred tax assets	(233,973)	(223,344)	(125,964)	(111,900)
- 55% of cumulative unrealised gains on FVOCI instruments	(24,644)	(49,760)	(91,560)	(86,497)
- Investment in subsidiaries, joint ventures and associates	(794,779)	(907,293)	(3,846,578)	(3,796,621)
- Other CET 1 transitional adjustment	571,609	341,998	327,591	238,228
Total CET 1 capital	<b>9,037,873</b>	7,400,118	<b>5,344,729</b>	4,290,355
<u>Additional Tier 1 capital</u>				
Additional Tier 1 capital	800,000	800,000	500,000	500,000
Qualifying capital instruments held by third party	-	32,933	-	-
	<b>800,000</b>	832,933	<b>500,000</b>	500,000
Total Tier 1 capital	<b>9,837,873</b>	8,233,051	<b>5,844,729</b>	4,790,355
<u>Tier 2 capital</u>				
Subordinated medium term loans	955,000	2,455,000	500,000	2,000,000
Expected loss provisions #	454,429	277,775	280,013	170,816
Less: Regulatory adjustments:				
- Investment in capital instruments of unconsolidated financial and insurance entities	-	(30,914)	(345,000)	(375,914)
Total Tier 2 capital	<b>1,409,429</b>	2,701,861	<b>435,013</b>	1,794,902
Total Capital	<b>11,247,302</b>	10,934,912	<b>6,279,742</b>	6,585,257
<b>The breakdown of risk-weighted assets:</b>				
Credit risk	52,982,623	46,962,011	33,967,295	29,381,798
Market risk	631,065	781,246	403,534	567,804
Operational risk	3,951,028	3,580,698	1,858,354	1,671,929
<b>Total risk-weighted assets</b>	<b>57,564,716</b>	51,323,955	<b>36,229,183</b>	31,621,531

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 55 CAPITAL ADEQUACY (CONTINUED)

	The Group		The Bank	
	2022	2021	2022	2021
<b>Capital adequacy ratios:</b>				
<u>With transitional arrangements</u>				
CET 1 capital ratio	<b>15.700%</b>	14.418%	<b>14.753%</b>	13.568%
Tier 1 capital ratio	<b>17.090%</b>	16.041%	<b>16.133%</b>	15.149%
Total capital ratio	<b>19.539%</b>	21.306%	<b>17.333%</b>	20.825%
CET 1 capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>15.597%</b>	14.198%	<b>14.588%</b>	13.209%
Tier 1 capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>16.986%</b>	15.820%	<b>15.968%</b>	14.791%
Total capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>19.435%</b>	21.085%	<b>17.169%</b>	20.467%
<u>Without transitional arrangements</u>				
CET 1 capital ratio	<b>14.707%</b>	13.752%	<b>13.848%</b>	12.814%
Tier 1 capital ratio	<b>16.097%</b>	15.375%	<b>15.228%</b>	14.396%
Total capital ratio	<b>18.907%</b>	21.242%	<b>16.828%</b>	20.693%
CET 1 capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>14.604%</b>	13.531%	<b>13.684%</b>	12.456%
Tier 1 capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>15.993%</b>	15.154%	<b>15.064%</b>	14.037%
Total capital ratio (net of proposed dividends) <sup>Note 1</sup>	<b>18.803%</b>	21.021%	<b>16.664%</b>	20.335%

# Qualifying loss provisions are restricted to allowances on the unimpaired portion of the loans, advances and other financing.

Note 1 :

Under the DRP, the amount of declared dividend to be deducted in the calculation of CET 1 Capital Ratio is determined in accordance with BNM's Implementation Guidance on Capital Adequacy Framework (Capital Components) (Implementation Guidance) issued on 2 February 2019.

Under the said Implementation Guidance, where a portion of the dividend may be reinvested under a DRP (the electable portion), the amount of the declared dividend to be deducted in the calculation of CET 1 Capital Ratio may be reduced as follows:-

- (i) where an irrevocable written undertaking from shareholder has been obtained to reinvest the electable portion of the dividend; or
- (ii) where there is no irrevocable written undertaking provided, the average of the preceding 3-year take-up rates or if less than 3 preceding years, the available average historical take-up rates, subject to the amount being not more than 50% of the total electable portion of the dividend.

In arriving at the capital adequacy ratios, the portion of the proposed dividends where no irrevocable written undertaking from shareholders to reinvest the electable portion into new ordinary shares of the Bank is obtained, is assumed to be paid in cash and has been deducted from the calculation of CET 1 Capital Ratio.

In accordance with BNM's Policy Document on Investment Account, the credit and market risk weighted on the assets funded by the RIA are included in calculation of capital adequacy for the Bank. As at 31 December 2022, RIA assets included in the Total Capital Ratio calculation amounted to RM2,723.1 million (2021: RM1,834.6 million).

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 55 CAPITAL ADEQUACY (CONTINUED)

The capital adequacy ratios of the AFFIN ISLAMIC is as follows:

	Economic Entity		The Bank	
	2022	2021	2022	2021
<u>With transitional arrangements</u>				
CET 1 capital ratio	<b>12.965%</b>	12.138%	<b>12.965%</b>	12.138%
Tier 1 capital ratio	<b>14.502%</b>	13.873%	<b>14.502%</b>	13.873%
Total capital ratio	<b>19.363%</b>	19.027%	<b>19.363%</b>	19.027%
<u>Without transitional arrangements</u>				
CET 1 capital ratio	<b>11.813%</b>	11.669%	<b>11.813%</b>	11.669%
Tier 1 capital ratio	<b>13.351%</b>	13.404%	<b>13.351%</b>	13.404%
Total capital ratio	<b>18.635%</b>	19.027%	<b>18.635%</b>	19.027%

The capital adequacy ratios of the AHIBB is as follows:

	The Group		The Bank	
	2022	2021	2022	2021
<u>With transitional arrangements</u>				
CET 1 capital ratio	<b>42.923%</b>	31.426%	<b>55.446%</b>	45.802%
Tier 1 capital ratio	<b>42.923%</b>	32.508%	<b>55.446%</b>	45.802%
Total capital ratio	<b>43.516%</b>	33.028%	<b>56.214%</b>	46.578%
<u>Without transitional arrangements</u>				
CET 1 capital ratio	<b>42.127%</b>	30.665%	<b>54.413%</b>	44.641%
Tier 1 capital ratio	<b>42.127%</b>	31.747%	<b>54.413%</b>	44.641%
Total capital ratio	<b>42.720%</b>	32.437%	<b>55.181%</b>	45.416%

### 56 LITIGATION AGAINST THE BANK

There is no material litigation during the financial year ended 31 December 2022.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 57 CREDIT EXPOSURES ARISING FROM TRANSACTIONS WITH CONNECTED PARTIES

The following credit exposures are based on BNM's revised Guidelines on Credit Transaction and Exposures with Connected Parties, which are effective 1 January 2008.

	The Group		The Bank	
	2022	2021	2022	2021
(i) The aggregate value of outstanding credit exposures with connected parties (RM'000)	<b>6,349,089</b>	6,267,310	<b>3,986,727</b>	4,077,841
(ii) The percentage of outstanding credit exposures to connected parties as a proportion of total credit exposures	<b>7%</b>	8%	<b>8%</b>	9%
(iii) The percentage of outstanding credit exposures with connected parties which is impaired or in default	<b>Nil</b>	Nil	<b>Nil</b>	Nil

### 58 SEGMENT ANALYSIS

Operating segments are reported in a manner consistent with the internal financial reporting system provided to the Chief Operating decision-maker, who is the person or group that allocates resources to and assess the performance of the operating segments of an entity. The Group has determined the Managing Director/CEO of the respective operating segments as its Chief Operating decision-maker.

The Group's operations are principally conducted in Malaysia and accordingly, no analysis in respect of geographical segments has been presented. The Group comprises the following main segments:

#### Commercial Banking

The Commercial Banking segment focuses on business of banking in all aspects which includes Islamic Banking operations. Its activities are generally structured into three key areas, Corporate Banking, Enterprise Banking and Community Banking.

Corporate Banking and Enterprise Banking provide a full range of financial products and services to cater mainly the business and funding needs of corporate customers, ranging from large corporate and the public sector to small and medium enterprises. The products and services offered include long-term loans/financing, project and equipment financing and short-term credit such as overdrafts and trade financing and other fee-based services.

Community Banking comprises the full range of products and services offered to individuals, including savings and fixed deposits, remittance services, current accounts, consumer loans/financing such as vehicle loans/financing (i.e. hire purchase), housing loans/financing, overdrafts/cashlines and personal loans/financing, credit cards, unit trusts and bancassurance/bancatakaful products.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 58 SEGMENT ANALYSIS (CONTINUED)

#### Investment Banking

The Investment Banking segment focuses on business of a merchant bank, stock-broking, fund and asset management.

This segment focuses on business needs of mainly large corporate customers and financial institutions. The products and services offered to customers include advisory services and structuring of private debt securities, corporate finance and advisory services for corporate listings, mergers and acquisitions, capital raising through issues of equity and debt instruments, corporate and debts restructuring exercises.

It also provides structured lending solutions mainly in support of corporate finance and capital market activities as well as access to variety of funds and capital market investment products to corporate, institutional and individual investors for competitive returns and other investment benefits including portfolio diversification and liquidity enhancement.

The stock-broking business comprises institutional and retail stock-broking business for securities listed on local and foreign stock exchanges, investment management and research services.

#### Insurance

The insurance segment includes the business of underwriting all classes of general and life insurance businesses in Malaysia.

#### Others

Other business segments in the Group include operation of investment holding companies, money-broking and other related financial services whose results are not material to the Group and therefore do not render separate disclosure in the financial statements and have been reported in aggregate.

**NOTES TO THE FINANCIAL STATEMENTS**

for the financial year ended 31 December 2022

**58 SEGMENT ANALYSIS (CONTINUED)**

	Continuing Operations							
	Commercial Banking RM'000	Investment Banking RM'000	Insurance RM'000	Others RM'000	Elimination RM'000	Total RM'000	Discontinued Operations RM'000	Group RM'000
<b>2022</b>								
<b>Revenue</b>								
External revenue	1,809,722	232,908	-	12,005	-	2,054,635	1,242,671	3,297,306
Intersegment revenue	1,289,359	(4,373)	-	681	(1,285,667)	-	-	-
Segment revenue	3,099,081	228,535	-	12,686	(1,285,667)	2,054,635	1,242,671	3,297,306
Operating expenses of which:	(1,144,636)	(167,206)	-	(10,605)	5,701	(1,316,746)	(100,691)	(1,417,437)
Depreciation of property and equipment	(26,331)	(3,189)	-	(152)	-	(29,672)	(1,886)	(31,558)
Depreciation of right-of-use assets	(33,386)	(6,263)	-	(350)	1,699	(38,300)	(2,084)	(40,384)
Amortisation of intangible assets	(22,409)	(914)	-	(10)	-	(23,333)	(951)	(24,284)
(Allowances for)/write-back of impairment losses on loans, advances, financing and trade receivables/securities/other assets/goodwill	(443,414)	(6,130)	-	-	(57,565)	(507,109)	(37)	(507,146)
Segment results	1,511,031	55,199	-	2,081	(1,337,531)	230,780	1,141,943	1,372,723
Share of results of a joint venture (net of tax)	-	-	791	-	-	791	-	791
Share of results of associates (net of tax)	-	-	7,820	-	-	7,820	-	7,820
Profit before zakat and taxation	1,511,031	55,199	8,611	2,081	(1,337,531)	239,391	1,141,943	1,381,334
Zakat	(4,000)	(150)	-	-	-	(4,150)	(345)	(4,495)
Profit before taxation	1,507,031	55,049	8,611	2,081	(1,337,531)	235,241	1,141,598	1,376,839
Taxation	-	-	-	-	-	(157,029)	(16,143)	(173,352)
Net profit for the financial year	-	-	-	-	-	78,032	1,125,455	1,203,487
<b>Segment assets</b>								
ROU assets	82,060,679	7,198,733	-	9,106	-	89,268,518	-	89,268,518
Investment in associates	54,036	13,706	-	34	(10,196)	57,580	-	57,580
Total segment assets	-	-	794,779	-	-	794,779	-	794,779
<b>Segment liabilities</b>								
Total segment liabilities	74,601,342	4,889,142	-	1,565	-	79,492,049	-	79,492,049
<b>Other information</b>								
Capital expenditure	331,877	22,523	-	633	(11,895)	343,138	-	343,138

**NOTES TO THE FINANCIAL STATEMENTS**  
for the financial year ended 31 December 2022

**58 SEGMENT ANALYSIS (CONTINUED)**

	Continuing Operations							
	Commercial Banking RM'000	Investment Banking RM'000	Insurance RM'000	Others RM'000	Elimination RM'000	Total RM'000	Discontinued Operations RM'000	Group RM'000
2021								
Revenue								
External revenue	1,527,033	306,233	-	11,908	-	1,845,174	395,982	2,241,156
Intersegment revenue	266,547	(126)	-	813	(267,234)	-	-	-
Segment revenue	1,793,580	306,107	-	12,721	(267,234)	1,845,174	395,982	2,241,156
Operating expenses	(963,368)	(169,292)	-	(11,401)	4,834	(1,139,227)	(214,384)	(1,353,611)
of which:								
Depreciation of property and equipment	(19,785)	(5,990)	-	(200)	-	(25,975)	(3,944)	(29,919)
Depreciation of right-of-use assets	(33,939)	(5,739)	-	(350)	-	(40,028)	(4,030)	(44,058)
Amortisation of intangible assets	(22,232)	(4,041)	-	(10)	-	(26,283)	(1,667)	(27,950)
(Allowances for)/write-back of impairment losses on loans, advances, financing and trade receivables/securities/other assets	(182,723)	(36,819)	-	-	(2,976)	(222,518)	(144)	(222,662)
Segment results	647,489	99,996	-	1,320	(265,376)	483,429	181,454	664,883
Share of results of a joint venture (net of tax)	-	-	2,565	-	-	2,565	-	2,565
Share of results of associates (net of tax)	-	-	42,826	-	-	42,826	-	42,826
Profit before zakat and taxation	647,489	99,996	45,391	1,320	(265,376)	528,820	181,454	710,274
Zakat	(3,660)	(2,088)	-	-	-	(5,748)	(672)	(6,420)
Profit before taxation	643,829	97,908	45,391	1,320	(265,376)	523,072	180,782	703,854
Taxation	-	-	-	-	-	(89,464)	(34,067)	(123,531)
Net profit for the financial year						433,608	146,715	580,323
<b>Segment assets</b>								
ROU assets	69,353,693	8,108,105	-	14,587	-	77,476,385	-	77,476,385
Investment in joint ventures	38,763	6,240	-	384	-	45,387	-	45,387
Investment in associates	-	-	181,853	-	-	181,853	-	181,853
Total segment assets	-	-	725,440	-	-	725,440	-	725,440
<b>Segment liabilities</b>								
Total segment liabilities	62,735,856	5,757,664	-	1,890	-	68,495,410	-	68,495,410
<b>Other information</b>								
Capital expenditure	284,414	6,372	-	1,409	-	292,195	-	292,195



## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 59 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

- (a) **Divestment of 7,000,000 ordinary shares in Affin Hwang Asset Management Berhad ('AHAM'), representing 63% of the equity interest in AHAM, by Affin Hwang Investment Bank Berhad ('AHIBB'), a wholly-owned subsidiary of the Bank ('the Divestment').**

On 28 January 2022, AHIBB, certain key senior management ('KSM') of AHAM and Starlight Asset Sdn Bhd, an investment holding vehicle incorporated by funds advised by CVC Capital Partners ('Starlight Asset' or 'Purchaser'), entered into a conditional share sale and purchase agreement ('SPA') for the proposed Divestment of 7,594,338 ordinary shares in AHAM ('Sale Shares'), representing approximately 68.4% of the equity interest in AHAM, for a provisional cash consideration of RM1,537.9 million, subject to certain price adjustments as well as the terms and conditions as set out in the SPA. AHIBB and AHAM KSM are collectively referred to as the 'Vendors'.

	Sale shares		Provisional cash consideration
	No. of shares	<sup>(1)</sup> %	RM'000
<b>Vendors</b>			
AHIBB	7,000,000	63.0	1,417.5
AHAM KSM <sup>(2)</sup>	594,338	5.4	120.4
<b>Total</b>	<b>7,594,338</b>	<b>68.4</b>	<b>1,537.9</b>

<sup>(1)</sup> Based on the total of 11,111,000 ordinary shares in AHAM in issue as at 31 December 2021.

<sup>(2)</sup> Comprising selected AHAM KSM who exercised their AHAM stock options into AHAM Shares pursuant to the stock option scheme for its key employees in 2014.

#### Details of the disposal

AHIBB's provisional cash consideration is based on the Purchaser's offer for 100% equity interest in AHAM at an equity value of RM2,250.0 million ('Ascribed Value'), which includes an agreed pre-closing dividend of at least RM100.0 million declared by AHAM to its shareholders prior to the completion of the Divestment. Hence, AHIBB's provisional cash consideration ('Provisional Purchase Price') is the Ascribed Value attributable to the Group's Sale Shares, i.e. 63.0% of the Ascribed Value, or RM1,417.50 million.

Subject to the post-closing adjustments, the final divestment consideration ('Final Purchase Price') may differ from the Provisional Purchase Price in the event that there is a change in the shareholders' equity of AHAM and its subsidiaries ('AHAM Group') between 31 December 2021 and the closing date of the SPA.

The Divestment was subject to the following:

- the approval of the shareholders of the holding company, Affin Bank Berhad ("ABB") at an Extraordinary General Meeting; and
- the written approval from the Securities Commission Malaysia ("SC") for the following:
  - sale and purchase of the Sale Shares as it will result in the change in the controller of AHAM and AII MAN Asset Management Sdn. Bhd. ("AII MAN");
  - change in AHAM's name; and
  - the Purchaser to be a "related corporation" of AHAM and AII MAN or an entity as may be approved by the SC pursuant to the Licensing Handbook issued by the SC.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 59 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

- (a) **Divestment of 7,000,000 ordinary shares in Affin Hwang Asset Management Berhad ('AHAM'), representing 63% of the equity interest in AHAM, by Affin Hwang Investment Bank Berhad ('AHIBB'), a wholly-owned subsidiary of the Bank ('the Divestment') (continued).**

On 9 May 2022, the first tranche of the pre-closing dividend, amounting to RM50.0 million was declared and paid by AHAM to its shareholders, of which the Group's share was RM31.5 million.

On 25 May 2022, the shareholders of ABB at an extraordinary general meeting approved the Divestment.

On 1 July 2022, approval from SC for the Divestment was obtained, subject to the following conditions:

- (a) no adverse findings against the Divestment direct and indirect; and
- (b) the Divestment shall not adversely affect the soundness of both AHAM and AILMAN or the interests of the existing clients of AHAM Group.

Accordingly, as the last of the Conditions Precedents have been met, the SPA has become unconditional on 1 July 2022, with the Closing Date at 29 July 2022 as agreed by the parties to the SPA.

On 22 July 2022, the second tranche of the pre-closing dividend, which amounted to RM50.0 million, was declared and paid by AHAM to its shareholders, of which the Group's share was RM31.5 million.

On 29 July 2022, AHIBB received its share of the Provisional Purchase Price of RM1,354.5 million from the Purchaser. Consequently, on 29 July 2022, AHAM ceased to be a subsidiary of AHIBB and was deconsolidated from the Group's financial statements. In accordance with the terms and conditions set out in the SPA, the Provisional Purchase Price was subject to a post-closing adjustment to arrive at the Final Purchase Price. The post-closing adjustments was determined based on the adjusted shareholders' equity differential of AHAM Group between the Closing Date and 31 December 2021.

As the Closing Date Adjusted Shareholder's Equity is higher than the 31 December 2021's Adjusted Shareholder's Equity, the Group received the post-closing adjustment of RM36.7 million from Starlight on 8 November 2022.

Following the completion of the Divestment, AHAM has ceased to be a subsidiary of the Group, the Group recorded a gain on divestment of RM1.075 billion at the Group level for the financial year ended 31 December 2022. The Group has accounted for the Divestment as a discontinued operation in accordance with MFRS 5 'Non-current Assets Held for Sale and Discontinued Operations'.

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 59 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

- (a) **Divestment of 7,000,000 ordinary shares in Affin Hwang Asset Management Berhad ('AHAM'), representing 63% of the equity interest in AHAM, by Affin Hwang Investment Bank Berhad ('AHIBB'), a wholly-owned subsidiary of the Bank ('the Divestment') (continued).**

Financial information relating to the discontinued operation is as follows:

	The Group 2022 RM'000
<b>Cash flows and net assets of AHAM on completion date</b>	
Cash and short-term funds	391,530
Financial assets at fair value through profit or loss ('FVTPL')	117,467
Trade receivables	123,015
Derivative financial assets	264
Other assets	12,270
Tax recoverable	10,765
Deferred tax assets	14,621
Property and equipment	6,686
Intangible assets	185,420
Right-of-use ('ROU') assets	2,030
Trade payables	(324,088)
Lease liabilities	(2,158)
Other liabilities	(139,263)
Non-controlling interest	(82,279)
<b>Total net assets derecognised</b>	<b>316,280</b>
Less: Realisation of foreign exchange reserve and FVOCI reserve	(94)
Gain on disposal of a subsidiary	1,075,051
<b>Sales consideration</b>	<b>1,391,237</b>
Less: Professional and legal fees for the divestment of a subsidiary	(16,938)
Less: Cash and short-term funds of the subsidiary disposed	(391,530)
<b>Cash inflow on disposal of a subsidiary</b>	<b>982,769</b>

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 59 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

- (a) Divestment of 7,000,000 ordinary shares in Affin Hwang Asset Management Berhad ('AHAM'), representing 63% of the equity interest in AHAM, by Affin Hwang Investment Bank Berhad ('AHIBB'), a wholly-owned subsidiary of the Bank ('the Divestment') (continued).

Financial information relating to the discontinued operation is as follows (continued):

	The Group	
	2022 RM'000	2021 RM'000
<b>Income Statements</b>		
Interest income	1,627	2,409
Interest expense	(760)	(3,543)
<b>Net interest income</b>	<b>867</b>	(1,134)
Fee and commission income	267,821	729,439
Fee and commission expense	(79,925)	(340,662)
<b>Net fee and commission income</b>	<b>187,896</b>	388,777
Net gains on financial instruments	(8,418)	5,888
Other operating income	4,213	2,452
<b>Net income</b>	<b>184,558</b>	395,983
Other operating expenses	(100,691)	(213,080)
<b>Operating profit before allowances</b>	<b>83,867</b>	182,903
Allowances for credit impairment losses on trade receivables and other assets	(37)	(144)
<b>Profit before zakat and taxation</b>	<b>83,830</b>	182,759
Zakat	(345)	(672)
<b>Profit before taxation</b>	<b>83,485</b>	182,087
Taxation	(16,143)	(34,067)
<b>Profit after taxation</b>	<b>67,342</b>	148,020
Gain on disposal of a subsidiary	1,075,051	-
Professional and legal fees for the divestment of a subsidiary	(16,938)	(1,305)
<b>Profit from discontinued operations</b>	<b>1,125,455</b>	146,715
<b>Statements of Cash Flows</b>		
Net cash (used in)/generated from operating activities	(245,340)	459,823
Net cash generated from/(used in) investing activities	8,112	(2,007)
Net cash used in financing activities	(102,538)	(182,169)
Net (decrease)/increase in cash flows from discontinued operation	(339,766)	275,647

## NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

### 59 SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR (CONTINUED)

**(b) Disposals of 21% equity interest in AXA Affin Life Insurance Berhad ('AALI') and 2.95% equity interest in AXA Affin General Insurance Berhad ('AAGI') and proposed merger of the businesses of MPI Generali Insurans Berhad and AAGI.**

On 22 June 2021, the Bank announced that it had entered into an Implementation Agreement with Generali Asia N.V. ('Generali') in respect of the following proposals:

- (i) Disposal of 21% equity interest in AXA Affin Life Insurance Berhad ('AALI') ('AALI Disposal'); and
- (ii) Disposal of 2.95% equity interest in AXA Affin General Insurance Berhad ('AAGI') ('AAGI Disposal').

Simultaneously with the AALI Disposal and AAGI Disposal, AXA Asia is also selling its entire 49% shareholding in AALI and 49.99% shareholding in AAGI.

The Minister of Finance had on 28 April 2022, approved the AALI Disposal and AAGI Disposal pursuant to Sections 89 and 90(6) of the Financial Services Act 2013 to Generali and the share sale agreement ('SSA') was entered into on 18 May 2022.

The SSA became unconditional on 19 August 2022 and was completed on 30 August 2022. Following the completion of the SSA, the Bank holds 30% equity interest in AALI and 47% equity interest in AAGI.

With the completion of the AALI Disposal and AAGI Disposal, the Bank had also on 30 August 2022 entered into the following agreements:

- (i) a shareholders' agreement with Generali and AAGI for the purpose of regulating the affairs of AAGI and the respective rights and obligations of the Bank and Generali, between themselves, as shareholders of AAGI;
- (ii) a shareholders' agreement with Generali and AALI for the purpose of regulating the affairs of AALI and the respective rights and obligations of the Bank and Generali, between themselves, as shareholders of AALI;
- (iii) a 15-year bancassurance distribution agreement with AAGI for the distribution of the general insurance products through the Bank's channels in Malaysia; and
- (iv) a 15-year bancassurance distribution agreement with AALI for the distribution of the life insurance products through the Bank's channels in Malaysia.

Following the completion of the AALI Disposal and AAGI Disposal, the Bank entered into a business transfer agreement with Generali, MPI Generali Insurans Berhad ('MPIG') and AAGI where AAGI will acquire certain assets and liabilities of MPIG via a business transfer to AAGI ('Proposed Merger') on 9 December 2022. The Proposed Merger will result in a dilution of the Bank's shareholding in AAGI from 47% to 30% in the enlarged AAGI and is expected to be completed in 2023.

### 60 SIGNIFICANT EVENT SUBSEQUENT TO THE FINANCIAL YEAR

The are no material events subsequent to the balance sheet date.

### 61 AUTHORISATION FOR ISSUE OF FINANCIAL STATEMENTS

The Financial Statements have been authorised for issue by the Board of Directors in accordance with a resolution of the Directors date 3 April 2023.

# STATEMENT BY DIRECTORS

pursuant to Section 251(2) of the Companies Act 2016

We, DATO' AGIL NATT and GREGORY JEROME GERALD FERNANDES, two of the Directors of Affin Bank Berhad, state that, in the opinion of the Directors, the accompanying financial statements set out on pages 222 to 408 are drawn up so as to give a true and fair view of the state of affairs of the Group and the Bank as at 31 December 2022 and of the results and cash flows of the Group and the Bank for the financial year ended on the date in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:

**DATO' AGIL NATT**

Chairman/Independent Non-Executive Director

**GREGORY JEROME GERALD FERNANDES**

Independent Non-Executive Director

Kuala Lumpur

# STATUTORY DECLARATION

pursuant to Section 251(1) of the Companies Act 2016

I, JOANNE RODRIGUES, the officer of Affin Bank Berhad primarily responsible for the financial management of the Group and the Bank, do solemnly and sincerely declare that, in my opinion, the accompanying financial statements set out on pages 222 to 408, are correct and I make this solemn declaration conscientiously believing the same to be true, by virtue of the provisions of the Statutory Declarations Act, 1960.

**JOANNE RODRIGUES**

MIA No. CA17745

Subscribed and solemnly declared by the abovenamed JOANNE RODRIGUES at Kuala Lumpur in Malaysia on 3 April 2023, before me.

COMMISSIONER FOR OATHS

# INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AFFIN BANK BERHAD  
(Incorporated in Malaysia)  
Registration No: 197501003274 (25046-T)

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

### Our opinion

In our opinion, the financial statements of Affin Bank Berhad ('the Bank') and its subsidiaries ('the Group') give a true and fair view of the financial position of the Group and of the Bank as at 31 December 2022, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

### What we have audited

We have audited the financial statements of the Group and of the Bank, which comprise the statements of financial position as at 31 December 2022 of the Group and of the Bank, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Bank for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 222 to 408.

### Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditors' responsibilities for the audit of the financial statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence and other ethical responsibilities

We are independent of the Group and of the Bank in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### Our audit approach

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements of the Group and of the Bank. In particular, we considered where the Directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Group and of the Bank, the accounting processes and controls, and the industry in which the Group and the Bank operate.

## INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AFFIN BANK BERHAD  
(Incorporated in Malaysia)  
Registration No: 197501003274 (25046-T)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Bank for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Bank as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **Key audit matters**

*Impairment of loans, advances and financing assets*  
– RM1,410,821,000 (expected credit losses)

(Refer to Summary of Significant Accounting Policies Note H (d), Note AE and Note 9 to the financial statement).

MFRS 9 requires an expected credit losses ("ECL") impairment model for financial assets measured at amortised cost and fair value through other comprehensive income. The measurement of ECL requires the use of complex models and significant assumptions about future economic conditions and credit behaviour.

We focused on the ECL for loans, advances and financing due to the significance of impairment allowance on loans, advances and financing assets balance. The Directors also exercised significant judgement on the following areas:

#### Timing of identification of Stage 2 and Stage 3 loans, advances and financing

- Assessment of objective evidence of impairment of loans, advances and financing based on mandatory and judgemental symptoms
- Identification of loans, advances and financing that have experienced a significant increase in credit risk

#### Individual assessment

- Estimate on the amount and timing of futures cash flows based on realisation of collateral or borrowers' business cash flows

#### **How our audit addressed the key audit matters**

We tested the design and operating effectiveness of the controls over impairment of loans, advances and financing. These controls covered:

- Identification of loans displayed indicators of impairment or loans that have experienced significant increase in credit risk
- Governance over the impairment processes, including model development, model approval and model validation
- Data used to determine the allowances for credit losses including the completeness and accuracy of the key inputs and assumptions into the ECL models
- Calculation, review and approval of the ECL calculation

Our detailed testing over the loans, advances and financing were as below:

#### Individual assessment

We performed individual credit assessment on a sample of loans, advances and financing on those identified as Early Control, Rescheduled and restructured, Stages 2 and 3 loans accounts, particular focus on the impact of COVID-19 on high risk industries and borrowers that applied for moratorium and formed our own judgement on whether the occurrence of loss event or significant increase in credit risk had been identified.

Where individual impairment had been identified for loans, advances and financing, we assessed the reasonableness of the underlying assumptions of the cash flows forecasts prepared by management. For cash flows forecasts based on realisation of collateral, we agreed the collateral valuation to the current valuation report prepared by independent valuers. If current valuation report is not available, we compared the value used by management against the independent third party publicly available report on property market based on similar property type, location and size. For cash flow forecasts based on borrower's business cash flows, we assessed the reasonableness of the underlying key assumptions used by management and performed sensitivity analysis.



## INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AFFIN BANK BERHAD  
(Incorporated in Malaysia)  
Registration No: 197501003274 (25046-T)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Key audit matters (continued)

##### **Key audit matters (continued)**

###### Collective assessment

- Choosing the appropriate collective assessment models and assumptions for the measurement of ECL such as expected future cash flows and forward-looking macro-economic factors as disclosed in Note 52 Financial Risk Management – credit quality of financial assets

###### Impairment assessment of goodwill

– RM581,369,000

(Refer to Summary of Significant Accounting Policies Note D, Note AE and Note 22 to the financial statement)

The Group recorded goodwill of RM581,369,000 as at 31 December 2022 which arose from a number of acquisitions in prior years.

For purposes of the annual impairment assessment of goodwill, the Group has assessed the recoverable amount of each CGU with allocated goodwill based on the higher of the VIU and fair value less cost of disposal.

The Group determined that the recoverable amount of all CGUs was based on VIU which involves estimation of future cash flows. This estimation is inherently uncertain and requires significant judgement on both future cash flows and the discount rate applied to the future cash flows. Therefore, the extent of judgment and the size of the goodwill resulted in this matter being identified as an area of audit focus.

We have determined that they are no key audit matters to report for the Bank.

##### **How our audit addressed the key audit matters (continued)**

###### Collective assessment

Where ECL was calculated on a collective basis, our testing, on a sample basis, included the following:

- Assessed the methodologies inherent within the collective assessment ECL models applied against the requirements of MFRS 9
- We re-performed the bucketing of loans into delinquency buckets (loans impairment migration) and re-computed the Probability of Default
- We agreed the loans recoveries data for Loss Given Default to supporting evidence
- Assessed and considered the reasonableness of forward-looking forecasts assumptions, taking into consideration of the economic uncertainty arising from COVID-19.
- Assessed and tested the identification and calculation of overlay adjustments to the ECL due to the impact of COVID-19.
- We re-performed the calculation of ECL and agreed the results to the general ledger. We also checked the accuracy of posting of impairment allowance to the general ledger.

We satisfied ourselves with the procedures performed below on the management's assumptions used in the impairment model.

We have compared cash flow projections to the budgets, which were approved by the respective subsidiaries' Board of Directors, taking into account the impact of COVID-19. We also held discussions with management to understand the basis for the assumptions used and compared the budgets against the actual results from prior years to assess the reliability of budgeting.

We tested the assumptions used by management, in relation to the discounts rates, compounded annual and terminal growth rates for all CGUs. The discount rates used were based on the pre-tax weighted average cost of capital plus an appropriate risk premium, at the date of assessment of all the CGUs. We have assessed the reasonableness of the discount rates by independently re-calculating the pre-tax weighted average cost of capital based on data of comparable entities obtained from independent sources for each CGUs. The terminal growth rates were based on the forecasted Gross Domestic Product ('GDP') growth rate of Malaysia. We have compared the terminal growth rates used by management with the forecasted GDP growth rates independently obtained and assessed the reasonableness of the adjustments made to reflect the specific risk of the CGUs.

We have assessed the sensitivity of the impairment assessment for each of the CGU by varying the following:

- underlying assumptions applied on the budgeted cash flows in relation to compounded annual growth rates; and
- additional sensitivity performed on the discount rates to reflect the COVID-19 uncertainties

## INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AFFIN BANK BERHAD  
(Incorporated in Malaysia)  
Registration No: 197501003274 (25046-T)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Information other than the financial statements and auditors' report thereon

The Directors of the Bank are responsible for the other information. The other information comprises the Annual Report 2022, but does not include the financial statements of the Group and of the Bank and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Bank does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Bank, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the Directors for the financial statements

The Directors of the Bank are responsible for the preparation of the financial statements of the Group and of the Bank that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Bank that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Bank, the Directors are responsible for assessing the Group's and the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Bank or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Bank's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

## INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF AFFIN BANK BERHAD  
(Incorporated in Malaysia)  
Registration No: 197501003274 (25046-T)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

#### Auditors' responsibilities for the audit of the financial statements (continued)

- (d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Bank to cease to continue as a going concern.
- (e) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Bank, including the disclosures, and whether the financial statements of the Group and of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.
- (f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Bank for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### OTHER MATTERS

This report is made solely to the members of the Bank, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**PRICEWATERHOUSECOOPERS PLT**  
LLP0014401-LCA & AF 1146  
Chartered Accountants

**LEE TZE WOON KELVIN**  
03482/01/2024 J  
Chartered Accountant

Kuala Lumpur, Malaysia  
3 April 2023

# BASEL II PILLAR 3 disclosures

**AS AT 31 DECEMBER 2022**

<b>1. Introduction</b>	<b>416</b>	<b>7. Liquidity Risk</b>	<b>456</b>
1.1 Background	416	7.1 Liquidity Risk Management Objectives and Policies	456
1.2 Scope of Application	416	7.2 Liquidity Risk Measurement, Control and Monitoring	457
<b>2. Risk Governance Structure</b>	<b>417</b>	<b>8. Operational Risk</b>	<b>458</b>
2.1 Overview	417	8.1 Operational Risk Management Objectives and Policies	458
2.2 Board Committee	417	8.2 Application of Basic Indicator Approach for Operational Risk	458
2.3 Group Management Committee	419	8.3 Operational Risk Measurement, Control and Monitoring	458
2.4 Group Risk Management Function	419	<b>9. Technology Risk</b>	<b>459</b>
2.5 Internal Audit and Internal Control Activities	420	9.1 Technology Risk Objectives and Policies	459
<b>3. Capital Management</b>	<b>420</b>	9.2 Technology Risk Measurement, Control and Monitoring	460
3.1 Internal Capital Adequacy Assessment Process ('ICAAP')	420	<b>10. Shariah Non-Compliance Risk</b>	<b>460</b>
3.2 Capital Structure	421	10.1 Shariah Non-Compliance Risk Objectives and Policies	460
3.3 Capital Adequacy	424	10.2 Shariah Non-Compliance Risk Measurement, Control and Monitoring	461
<b>4. Risk Management Objectives and Policies</b>	<b>424</b>	10.3 Shariah Non-Compliance Income During The Year	461
<b>5. Credit Risk</b>	<b>425</b>	<b>11. Business Continuity Risk</b>	<b>461</b>
5.1 Credit Risk Management Objectives and Policies	425	11.1 Business Continuity Risk Objectives and Policies	461
5.2 Application of Standardised Approach for Credit Risk	425	11.2 Business Continuity Risk Measurement, Control and Monitoring	462
5.3 Credit Risk Evaluation	426	<b>12. Equities in the Banking Book</b>	<b>462</b>
5.4 Risk Limit Control and Mitigation Policies	426	<b>Appendices</b>	<b>464</b>
5.5 Credit Risk Measurement	427		
5.6 Credit Risk Monitoring	433		
5.7 Credit Quality of Financial Assets	433		
5.8 Distribution of Credit Exposure	445		
<b>6. Market Risk</b>	<b>455</b>		
6.1 Market Risk Management Objectives and Policies	455		
6.2 Application of Standardised Approach for Market Risk Capital Charge Computation	455		
6.3 Market Risk Measurement, Control and Monitoring	455		
6.4 Foreign Exchange Risk	456		

# BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

## 1. INTRODUCTION

### 1.1 Background

The Capital Adequacy Framework (Basel II – Risk-Weighted Assets) issued by Bank Negara Malaysia ('BNM'), which is the equivalent of the Basel II framework issued by the Basel Committee of Banking Supervision and the Islamic Financial Services Board is structured around three fundamental pillars:

- Pillar 1 defines the minimum capital requirement to ensure that financial institutions hold sufficient capital to cover their exposure to credit, market and operational risks.
- Pillar 2 requires financial institutions to have a process for assessing their overall capital adequacy in relation to their risk profile and a strategy for maintaining their capital levels.
- Pillar 3 requires financial institutions to establish and implement an appropriate disclosure policy that promotes transparency regarding their risk management practices and capital adequacy positions.
- Pillar 3 disclosure is required under the BNM Risk Weighted Capital Adequacy Framework (Basel II) ('RWCAF') – Disclosure Requirements (Pillar 3).
- Affin Bank Berhad ('the Bank') and its subsidiaries ('the Group') adopt the following approaches under Pillar 1 requirements:
  - Standardised Approach for Credit Risk
  - Standardised Approach for Market Risk
  - Basic Indicator Approach for Operational Risk

### 1.2 Scope of Application

This document contains the disclosure requirements under Pillar 3 for the Group and the Bank for the year ended 31 December 2022. The disclosures are made in line with the Pillar 3 disclosure requirements under the Basel II framework as laid out by BNM.

The disclosures should be read in conjunction with the Group's and the Bank's 2022 Annual Report for the year ended 31 December 2022.

The capital requirements of the Group and the Bank are generally based on the principles of consolidation adopted in the preparation of its financial statements. The Group incorporates those activities relating to Islamic banking business which have been undertaken by Affin Islamic Bank Berhad ('AFFIN ISLAMIC'), a wholly owned subsidiary of the Bank. The details of discontinued operations arising from disposal of Affin Hwang Asset Management Berhad ('AHAM') are disclosed in Note 58 of the Group and the Bank's 2022 Annual Report.

There are no significant restrictions or impediments on the transfer of funds or regulatory capital within the Group and the Bank.

There were no capital deficiencies in any of the subsidiaries of the Group as at the financial year ended 31 December 2022.

## 2. RISK GOVERNANCE STRUCTURE

### 2.1 Overview

The Board of Directors ('the Board') of the Group and the Bank are ultimately responsible for the overall performance of the Group and the Bank. The Board's responsibilities are congruent with the framework of BNM Guidelines. The Board also exercises great care to ensure that high ethical standards are upheld and that the interests of stakeholders are not compromised. These include responsibility for determining the Group and the Bank's general policies and strategies for the short, medium and long-term, approving business plans, including targets and budgets, and approving major strategic decisions.

The Board has overall responsibility for maintaining the proper management and protection of the Group's and the Bank's interests by ensuring effective implementation of the risk management policy and process, as well as adherence to a sound system of internal controls. The Board also recognises that risks cannot be eliminated completely. As such, the inherent system of internal controls is designed to provide a reasonable though not absolute assurance against the risk of material errors, fraud or losses occurring. The system of internal controls encompasses controls relating to financial, operational, risk management and compliance with applicable laws, regulations, policies and guidelines.

The terms of reference of the Board Committees as disclosed in the Annual Report provide an outline of their respective roles and functions. In carrying out its functions, the Board has delegated specific responsibilities to other Board Committees, which operate under approved terms of reference, to assist the Board in discharging their duties. The Chairmen of the various Committees report on the outcome of their Committee meetings to the Board and any further deliberation is made at Board level, if required. These reports and deliberations are incorporated into the Minutes of the Board meetings. The Board meets on a monthly basis.

### 2.2 Board Committee

#### Group Board Nomination and Remuneration Committee ('GBNRC')

The GBNRC is responsible for providing a formal and transparent procedure for the appointment of Directors, Chief Executive Officer and Senior Management. The GBNRC develops the remuneration policy for Directors, Chief Executive Officer, Senior Management and other material risk takers, whereby, it assesses the effectiveness of individual Director, the Board as a whole and the performance of the Chief Executive Officer as well as Senior Management. The Committee obtains advice from experts in compensation and benefits, both internally and externally.

#### Group Board Compliance Committee ('GBCC')

The GBCC is responsible for overseeing, assessing and examining the adequacy of group compliance management frameworks including the policies, procedures and processes of the Group and the Bank. The Committee assists the Board in overseeing the management of the Group's compliance risk by ensuring compliance process is in place and functioning in line with the expectations of the regulators namely BNM, Securities Commission and Bursa Malaysia. It reviews and recommends compliance risk management philosophy and strategy for Board's approval, also ensuring clear and independent reporting lines and responsibilities for the overall business activities and compliance functions and recommending organizational alignments, where necessary, to the Board.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 2. RISK GOVERNANCE STRUCTURE (CONTINUED)

#### 2.2 Board Committee (continued)

##### Group Board Risk Management Committee ('GBRMC')

The GBRMC is responsible for overseeing management activities in managing credit, market, liquidity, operational, legal, reputational and other material risks as well as ensuring that the risk management process is in place and functioning effectively.

It is responsible for setting the overall tone of the Group and the Bank's risk strategy and ensuring effective communication and integration of risk appetite within the business strategy, operations and culture.

The Committee also assists the Board in oversight responsibilities on internal controls, and risk management strategies, policies, processes, frameworks and other risk related matters. It has the responsibility of reviewing and/or approving risk management policies, guidelines and reports.

##### Group Board Credit Review and Recovery Committee ('GBCRRC')

The GBCRRC is responsible for providing critical review of financing and other credit facilities with high risk implications and vetoing financing applications that have been approved by the Group Management Credit Committee ('GMCC') as appropriate.

##### Group Board Audit Committee ('GBAC')

The GBAC is responsible for providing oversight and reviewing the adequacy and integrity of the internal control systems as well as oversees the work of the internal and external auditors.

Reliance is placed on the results of independent audits performed primarily by internal auditors, the outcome of statutory audits on financial statements conducted by external auditors and on representations by Management based on their control self-assessment of all areas of their responsibility.

Minutes of GBAC meetings, which provide a summary of the proceedings, are circulated to Board members for notation and discussion. The Group and the Bank have an established Group Internal Audit Division ('GIA') which reports functionally to the GBAC and administratively to the President & Group Chief Executive Officer ('PGCEO') of the Group.

##### Group Board Information Technology Committee ('GBITC')

The GBITC is responsible to oversee overall development, risk management, integration and alignment of Information Technology (IT) strategy plan with the Group's business strategy. Leveraging on technology for new business models, changing business practices, driving competitive advantage and empowering next level thinking. GBITC also provides oversight on the AIM 22 (Affinity In Motion 22) strategic program, to ensure alignment with the business strategic objectives and AIM 22 is implemented effectively in a timely manner.

##### Shariah Committee ('SC')

The SC is formed as legislated under the Islamic Financial Services Act 2013 and as per the Shariah Governance Policy Document for Islamic Financial Institutions.

The roles and responsibilities of the SC include advising the Board on Shariah matters to ensure that the business operations of AFFIN ISLAMIC comply with Shariah principles at all times. SC is also responsible for endorsing and validating relevant documentations of AFFIN ISLAMIC's products to ensure that the products comply with Shariah principles and advising AFFIN ISLAMIC on matters to be referred to the Shariah Advisory Council.

## 2. RISK GOVERNANCE STRUCTURE (CONTINUED)

### 2.3 Group Management Committee

#### Group Management Committee ('GMC')

The GMC comprises the senior management team chaired by PGCEO. GMC is responsible for assisting the Board in managing the day-to-day operations, formulating tactical plans and business strategies while monitoring the banking entities' overall performance and ensuring all business activities conducted are in accordance with the Group's and the Bank's corporate objectives, strategies, policies as well as Annual Business Plan and Budget.

The GMC is supported by the following sub-committees:

- Islamic
- Capital Management
- Governance, Risk and Compliance
- Branch Performance
- IT, Operations, Digital and Customer Experience

#### Group Management Credit Committee ('GMCC')

The GMCC is established within senior management to approve complex and large financings and workout/recovery proposals beyond the delegated authority of the individual approvers.

#### Group Asset and Liability Management Committee ('GALCO')

The GALCO comprising the senior management team chaired by the PGCEO, manages the Group's and the Bank's asset and liability position by identifying, managing and controlling balance sheet risks and capital management in the execution of the business strategy, while implementing asset liability strategy and policy for the balance sheet of the respective subsidiary.

#### Group Management Committee – Governance, Risk and Compliance ('GMC-GRC')

The GMC-GRC is a senior management committee chaired by the PGCEO, established to oversee the governance, risk management, compliance and audit activities, issues and control lapses while supporting GBRMC in its review and monitoring of risk management. It is also responsible for reviewing and ensuring that the risk management programme, process and framework are implemented in accordance with regulatory requirement and manage loss incidents to an acceptable level.

#### Group Early Alert Committee ('GEAC')

The GEAC is a senior management committee, established to monitor credit quality through monthly reviews of the Early Control (MFRS 9 Stage 1) and Underperforming (MFRS 9 Stage 2) accounts as well as to review the actions taken to address the emerging risks and issues in these accounts.

### 2.4 Group Risk Management Function

Group Risk Management ('GRM'), headed by the Group Chief Risk Officer ('GCRO') is segregated from the lines of business, with a direct reporting line to the GBRMC to preserve the independence of the risk management function.

The independence of the risk management function is critical towards controlling and managing the risk-taking activities of the Group and the Bank to achieve an optimum balance of risk and return in line with the subsidiaries' risk appetite while taking into the differences in each subsidiary's business model.

Committees namely GBCRRC, SC, GMC, GMCC, GALCO, GBITC, GMC-GRC and GEAC assist GBRMC in managing credit, market, liquidity, operational and other material risks in the Group and the Bank. The responsibilities of these Committees include risk identification, risk assessment and measurement, risk control and mitigation and risk monitoring and reporting.



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 2. RISK GOVERNANCE STRUCTURE (CONTINUED)

#### 2.5 Internal Audit and Internal Control Activities

The scope of internal auditing encompasses the objective examination and evaluation of the adequacy and effectiveness of the Group's governance, risk management, and internal controls. The reviews by GIA focused on areas of significant risks and effectiveness of internal controls in accordance with the audit plan approved by the GBAC.

Based on GIA's review, identification and assessment of risk, testing, and evaluation of controls, GIA will provide an opinion on the effectiveness and efficiency of the internal controls established by the Management in addressing the applicable policies, plans, procedures, laws and regulations including Shariah related matters and BNM's directive and instructions. The risks highlighted on the respective auditable areas as well as a recommendation made by the GIA are addressed at GBAC and Management meetings. The GBAC also conducts annual reviews on the adequacy of the internal audit function, scope of work, resources, and budget of GIA.

### 3. CAPITAL MANAGEMENT

#### 3.1 Internal Capital Adequacy Assessment Process ('ICAAP')

In line with the BNM guideline on Risk-Weighted Capital Adequacy Framework – Internal Capital Adequacy Assessment Process (ICAAP) (Pillar 2), the Group and the Bank have instituted the ICAAP Framework ("Framework") to assess the overall capital adequacy in relation to the nature, size and complexity of the Group and the Bank that impact the institutional risk profile. The Framework aims to ensure that the Group and Bank are able to maintain healthy capital levels to support strategic business priorities and forward-looking risk assessment in order to ensure that capital demand and supply is considered for both business as-usual and stressed conditions.

The Group's and the Bank's capital management approach is anchored in the integration of risk management and capital planning process. The Group and Bank operate within a Board approved Risk Appetite that ensures that business growth is done in a responsible and sustainable manner.

A key aspect of the risk management process on an enterprise-wide basis is the annual comprehensive risk assessment is undertaken by the Group and the Bank to identify and measure the following risks:

- Risks captured under Pillar 1 (credit risk, market risk and operational risk);
- Risks not fully captured under Pillar 1 (e.g. model risk); and
- Risk types not covered by Pillar 1 (e.g. credit concentration risk, interest rate risk/rate of return on banking book, reputation risk, business and strategic risk, amongst others).

Material Risk Assessment ('MRA') is conducted as part of the ICAAP to identify material risks of the Group and the Bank spanning across retail, commercial, investment banking and business operations. The identification of material risks are aimed to ensure that the Group and the Bank are aware of the potential downside impact that are associated with the day-to-day running of the business. The identification of risks allows for robust management of the potential impact in the event the material risks crystallise. For each material risk identified, the Group and the Bank will ensure appropriate risk mitigation is in place and conduct regular risk monitoring to manage the risk. The management of risk across the Group and the Bank is facilitated by the Risk Management Process and it is embedded through various risk policies and frameworks across the entities.

The Group's and the Bank's stress testing process is guided by the Group's Stress Testing Policy. Stress testing is an essential risk management tool to assess a banking institution's potential vulnerabilities to stressed business conditions. It involves identifying possible events or future changes in the financial and macroeconomic conditions that potentially have unfavorable effects on the Group and the Bank's exposure and ability to withstand such changes usually in relation to the resilience of its capital, earnings sustainability and liquidity strength.

### 3. CAPITAL MANAGEMENT (CONTINUED)

#### 3.1 Internal Capital Adequacy Assessment Process ('ICAAP') (continued)

It forms an integral part of the ICAAP and risk management process, enabling the Group and the Bank to assess the impact on its capital adequacy in line with supervisory expectations and requirements.

The Group's stress testing has the following objectives:

- to identify and quantify vulnerabilities of the portfolio under stressed conditions;
- to develop appropriate strategies for mitigating and actively managing such risks under stressed conditions, e.g. setting of risk appetite, restructuring positions and contingency plans;
- to evaluate the capacity to withstand stressed situations in terms of solvency;
- to produce stress test results as an input in determining the internal capital threshold; and
- to ensure all stress test parameters, assumptions and scenarios are duly deliberated by senior management and the relevant committees prior to the execution of the stress test exercise.

#### 3.2 Capital Structure

The total capital and capital adequacy ratios of the Group and the Bank are computed in accordance with BNM's Capital Adequacy Framework (Capital Components).

The Group and the Bank are currently adopting the Standardised Approach for Credit Risk and Market Risk and the Basic Indicator Approach for Operational Risk. In line with the transitional arrangements under the BNM's Capital Adequacy Framework (Capital Components), the minimum capital adequacy requirement for Common Equity Tier 1 Capital Ratio ('CET 1') and Tier 1 Capital Ratio are 7.000% (2021: 7.000%) and 8.500% (2021: 8.500%) respectively for year 2022. The minimum regulatory capital adequacy requirement is 10.500% (2021: 10.500%) for total capital ratio.

The following table sets forth further details on the capital resources and capital adequacy ratios for the Group and the Bank as at 31 December 2022.

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Paid-up share capital	5,245,447	4,969,150	5,245,447	4,969,150
Retained profits	4,858,776	4,163,442	3,852,537	3,119,461
Unrealised gains on FVOCI instruments	44,806	90,473	166,472	157,267
Other disclosed reserves	–	(88,737)	–	–
Foreign exchange reserves	–	39	–	–
	<b>10,149,029</b>	9,134,367	<b>9,264,456</b>	8,245,878
Less: Regulatory adjustments				
Goodwill and other intangibles	(629,369)	(895,850)	(183,216)	(198,733)
Deferred tax assets	(233,973)	(223,344)	(125,964)	(111,900)
55% cumulative unrealised gains on FVOCI instruments	(24,644)	(49,760)	(91,560)	(86,497)
Investment in subsidiaries, joint ventures and associates	(794,779)	(907,293)	(3,846,578)	(3,796,621)
Other CET 1 transitional adjustment	571,609	341,998	327,591	238,228
<b>CET 1 capital</b>	<b>9,037,873</b>	7,400,118	<b>5,344,729</b>	4,290,355

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 3. CAPITAL MANAGEMENT (CONTINUED)

#### 3.2 Capital Structure (continued)

	The Group		The Bank	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
<b>Additional Tier 1 Capital</b>				
Additional Tier 1 Capital	<b>800,000</b>	800,000	<b>500,000</b>	500,000
Qualifying capital instruments held by third parties	–	32,933	–	–
	<b>800,000</b>	832,933	<b>500,000</b>	500,000
<b>Total Tier 1 Capital</b>	<b>9,837,873</b>	8,233,051	<b>5,844,729</b>	4,790,355
Subordinated term financing and medium term notes (MTNs)	<b>955,000</b>	2,455,000	<b>500,000</b>	2,000,000
Qualifying loss provisions #	<b>454,429</b>	277,775	<b>280,013</b>	170,816
Less: Regulatory adjustments				
Investment in capital instruments of unconsolidated financial and insurance entities	–	(30,914)	<b>(345,000)</b>	(375,914)
<b>Total Tier 2 capital</b>	<b>1,409,429</b>	2,701,861	<b>435,013</b>	1,794,902
<b>Total capital</b>	<b>11,247,302</b>	10,934,912	<b>6,279,742</b>	6,585,257
Risk weighted assets for:				
Credit risk	<b>52,982,623</b>	46,962,011	<b>33,967,295</b>	29,381,798
Market risk	<b>631,065</b>	781,246	<b>403,534</b>	567,804
Operational risk	<b>3,951,028</b>	3,580,698	<b>1,858,354</b>	1,671,929
<b>Total risk weighted assets</b>	<b>57,564,716</b>	51,323,955	<b>36,229,183</b>	31,621,531
<b>Capital adequacy ratios:</b>				
<b>With transitional arrangements*</b>				
CET 1 capital ratio	<b>15.700%</b>	14.418%	<b>14.753%</b>	13.568%
Tier 1 capital ratio	<b>17.090%</b>	16.041%	<b>16.133%</b>	15.149%
Total capital ratio	<b>19.539%</b>	21.306%	<b>17.333%</b>	20.825%
<u>Net of proposed dividends (Note 1)</u>				
CET 1 capital ratio	<b>15.597%</b>	14.198%	<b>14.588%</b>	13.209%
Tier 1 capital ratio	<b>16.986%</b>	15.820%	<b>15.968%</b>	14.791%
Total capital ratio	<b>19.435%</b>	21.085%	<b>17.169%</b>	20.467%
<b>Without transitional arrangements</b>				
CET 1 capital ratio	<b>14.707%</b>	13.752%	<b>13.848%</b>	12.814%
Tier 1 capital ratio	<b>16.097%</b>	15.375%	<b>15.228%</b>	14.396%
Total capital ratio	<b>18.907%</b>	21.242%	<b>16.828%</b>	20.693%
<u>Net of proposed dividends (Note 1)</u>				
CET 1 capital ratio	<b>14.604%</b>	13.531%	<b>13.684%</b>	12.456%
Tier 1 capital ratio	<b>15.993%</b>	15.154%	<b>15.064%</b>	14.037%
Total capital ratio	<b>18.803%</b>	21.021%	<b>16.664%</b>	20.335%

# Qualifying loss provisions are restricted to allowances on the unimpaired portion of the loans, advances and other financing.

\* The Group and the Bank have elected to apply BNM's transitional arrangement for four financial years beginning on 1 January 2020. Under the transitional arrangements, a financial institution is allowed to add back the amount of loss allowance measured at an amount equal to 12-month and lifetime expected credit losses to the extent they are ascribed to non-credit-impaired exposures (which is Stage 1 and Stage 2 provisions), to CET1 capital.

### 3. CAPITAL MANAGEMENT (CONTINUED)

#### 3.2 Capital Structure (continued)

Note 1:

In accordance with the Implementation Guidance on Capital Adequacy Framework (Capital Components) dated 9 December 2020, under the Dividend Reinvestment Plan (“DRP”), where a portion of the dividend may be reinvested under a DRP (the electable portion), the amount of the declared dividend to be deducted from the Group and the Bank’s CET 1 Capital may be reduced as follows:

- (i) where an irrevocable written undertaking from shareholder has been obtained to reinvest the electable portion of the dividend; or
- (ii) where there is no irrevocable written undertaking provided, the average of the preceding 3-year take-up rates or if less than 3 preceding years, the available average historical take-up rates, subject to the amount being not more than 50% of the total electable portion of the dividend.

In arriving at the capital adequacy ratios, the portion of the proposed dividends where no irrevocable written undertaking from shareholders to reinvest the electable portion into new ordinary shares of the Bank is obtained, is assumed to be paid in cash and has been deducted from the calculation of CET 1 Capital.

In accordance with BNM’s Policy Document on Investment Account, the credit and market risk weighted on the assets funded by the RIA are included in calculation of capital adequacy for the Bank. As at 31 December 2022, RIA assets included in the Total Capital Ratio calculation amounted to RM2,723.1 million (2021: RM1,834.6 million).

The Group and the Bank have issued capital instruments which qualify as components of regulatory capital under the BNM CAF (Capital Components), as summarised in the following table:

	<b>RM500 million 5.80% Non-Convertible Perpetual Additional Tier 1 Capital Securities First Callable in 2023</b>	<b>RM300 million 5.65% Non-Convertible Perpetual Additional Tier 1 Sukuk Wakalah First Callable in 2023</b>	<b>RM500 million 5% Non-Convertible 10Y Non-callable 5Y Tier 2 Subordinated Medium Term Notes</b>	<b>RM800 million 5.05% Non-Convertible 10Y Non-callable 5Y Tier 2 Sukuk Murabahah</b>
Issuer	Affin Bank Berhad	Affin Islamic Bank Berhad	Affin Bank Berhad	Affin Islamic Bank Berhad
Governing laws	Laws of Malaysia	Laws of Malaysia	Laws of Malaysia	Laws of Malaysia
Instrument Type	Additional Tier 1	Additional Tier 1	Tier 2	Tier 2
Programme size	RM3 billion	RM5 billion	RM6 billion	RM5 billion
Par value of instrument	RM500 million	RM300 million	RM500 million	RM800 million
Original date of issuance	31 July 2018	18 October 2018	26 July 2022	23 October 18
Perpetual or dated	Perpetual	Perpetual	Dated	Dated
Original maturity date	No Maturity	No Maturity	26 July 2032	23 October 28
Issuer call subject to prior supervisory approval	Yes	Yes	Yes	Yes
Optional call date	31 July 2023	18 October 2023	26 July 2027	23 October 2023
Fixed or floating dividend/coupon	Fixed	Floating	Fixed	Fixed

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 3. CAPITAL MANAGEMENT (CONTINUED)

#### 3.2 Capital Structure (continued)

The Group and the Bank have issued capital instruments which qualify as components of regulatory capital under the BNM CAF (Capital Components), as summarised in the following table: (continued)

	RM500 million 5.80% Non-Convertible Perpetual Additional Tier 1 Capital Securities First Callable in 2023	RM300 million 5.65% Non-Convertible Perpetual Additional Tier 1 Sukuk Wakalah First Callable in 2023	RM500 million 5% Non-Convertible 10Y Non-callable 5Y Tier 2 Subordinated Medium Term Notes	RM800 million 5.05% Non-Convertible 10Y Non-callable 5Y Tier 2 Sukuk Murabahah
Coupon rate	5.80%	5.65%	5.00%	5.05%
Convertibility of Issuance	Non-Convertible	Non-Convertible	Non-Convertible	Non-Convertible
Details of security/ collateral pledged	Unsecured	Unsecured	Unsecured	Unsecured
Position in subordination hierarchy in liquidation	Immediately subordinated to Tier 2 capital instruments	Immediately subordinated to Tier 2 capital instruments	Immediately subordinated to senior creditors	Immediately subordinated to senior creditors

#### 3.3 Capital Adequacy

The Group and the Bank have in place an internal limit for its CET 1 capital ratio, Tier 1 capital ratio and Total capital ratio, which is guided by the need to maintain a prudent relationship between available capital and the risks of its underlying businesses. The capital management process is monitored by senior management through periodic reviews.

Refer to Appendix I.

### 4. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Bank are principally engaged in all aspects of banking and related financial services. The principal activities of the Bank's subsidiaries are Islamic banking business, investment banking, stockbroking activities, dealing in options and futures, property management services, nominee and trustee services.

The Group's and the Bank's business activities involve the analysis, measurement, management and acceptance of risks. The Group's and the Bank's business activities are operated within well-defined risk acceptance criteria covering customer segments, industries and products. The Group and the Bank do not enter into transactions where the risks arising from the same cannot be administered, quantified, monitored or valued. The Bank does not deal with persons of questionable integrity.

The Group and the Bank have established robust and comprehensive risk management policies and framework based on best practices, to ensure that the salient risk elements in the operations of the Group and the Bank are adequately managed and mitigated. The risk management policies are established to identify, assess, measure, control and mitigate all key risks as well as manage and monitor the risk positions. The risk measurement tools employed are commonly used in market practices and commensurate with the size and complexity of the Group's and the Bank's business operations.

The risk management policies and systems are reviewed regularly to reflect changes in markets, products and best practices in risk management processes. The Group's and the Bank's aim are to achieve an appropriate balance between risk and return as well as minimise any potential adverse effects.

## 5. CREDIT RISK

### 5.1 Credit Risk Management Objectives and Policies

Credit risk is the risk that a counterparty will fail to meet its contractual obligations which could result in a financial loss to the Group and the Bank. The Group's and the Bank's exposure to credit risks arises primarily from stockbroking trade receivables, share margin financing, corporate/inter-bank lending activities, bonds investment, foreign exchange trading as well as equity and debt underwriting and from participation in securities settlements and payment transactions.

The management of credit risk is governed by a set of approved credit policies, guidelines and procedures to ensure that the overall lending objectives are in compliance with the internal and regulatory requirements. The risk management policies are subject to review by the GBRMC, a sub-committee of the Board that reviews the adequacy of the Group's and the Bank's risk policies and framework. The Group's and the Bank's credit risk framework is further strengthened through an established process for the approval and review of proposals that comprises the GMCC and the GBCRRC. The GMCC represents the approving authority for credit and underwriting proposals, whilst the GBCRRC is the committee that reviews proposals that exceed specified limits and criteria, as well as to consider whether to reject the proposal or modify the terms of the proposal.

The Group and the Bank recognise that learning is a continuous journey and is committed to enhancing the knowledge and skills set of its staff. It places strong emphasis on creating and enhancing risk awareness in the organisation.

The Group and the Bank are supportive of credit officers in pursuing credit certification programmes offered by the Asian Institute of Chartered Bankers ('AICB'). Upon attaining the Chartered Banker certification, credit officers are expected to demonstrate sound understanding of credit process and competence to undertake credit roles and responsibilities.

### 5.2 Application of Standardised Approach for Credit Risk

The Group and the Bank use the following External Credit Assessment Institutions ('ECAIs') to determine the risk weights for the rated credit exposures:

- RAM Rating Services Berhad
- Malaysian Rating Corporation Berhad
- Standard & Poor's Rating Services
- Moody's Investors Service
- Fitch Ratings

The external ratings of the ECAIs are used to determine the risk weights of the following types of exposure: sovereigns, banks, public sector entities and corporates.

The mapping of the rating categories of different ECAIs to the risk weights is in accordance with BNM guidelines. In cases where there is no issuer or issue rating, the exposures are treated as unrated and accorded a risk weight appropriate for unrated exposure in the respective category.

Refer to Appendix II and Appendix III.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.3 Credit Risk Evaluation

Credit evaluation is the process of analysing the creditworthiness of a prospective counterparty against the Group's and the Bank's underwriting criteria and the ability of the Group and the Bank to make a return commensurate to the level of risk undertaken. Apart from conducting a holistic risk assessment on the prospective counterparty, a critical element in the evaluation process is the assignment of a credit risk grade to the counterparty. This assists in the risk assessment and decision-making process. A number of relevant qualitative and quantitative factors are taken into consideration in the identification and analysis of a counterparty's credit risk. Each counterparty is assigned a credit rating which considers factors such as competitive position, operating performance, cash flow financial strength and management strength. The Group and the Bank have developed internal rating models to support the assessment and quantification of credit risk.

All corporate lending/financing, underwritings and corporate debt securities investments/sukuk are independently evaluated by the Group's and Bank's credit management function and approved by the relevant approving authorities based on the Authority Matrix approved by the Board.

For consumer mass market products, statistically developed application scorecards are used to assess the risks associated with the credit application as a decision support tool at loans, advances and financing origination. For share margin financing, the credit decisions are guided by an internally developed rating scorecard as well as other terms and conditions stipulated in the Group's and the Bank's Margin Financing Policy. The credit risk of share margin financing is largely mitigated by the holding of collateral in the form of marketable securities.

#### 5.4 Risk Limit Control and Mitigation Policies

The Group and the Bank employ various policies and practices to control and mitigate credit risk.

##### Lending/Financing limits

The Group and the Bank establish internal limits and related lending guidelines to manage large exposures and avoid undue concentration of credit risk in its credit portfolio. The limits include single customer groupings, connected parties and industry segments. These risks are monitored regularly and the limits reviewed annually or sooner depending on changing market and economic conditions.

The credit risk exposure for derivatives due to potential exposure arising from market movements, and loan/financing books are managed on an aggregated basis as part of the overall lending/financing limits with customers.

##### Collateral

Credits are established against customer's capacity to pay rather than to rely solely on collateral. However, collateral may be taken to mitigate credit risk.

The main collateral types accepted and ascribed value by the Group and the Bank are:

- Mortgage over residential real estate;
- Charges over commercial real estate or vehicles financed;
- Charges over business assets such as business properties, equipment and fixed deposits;
- Charges over financial instruments such as marketable securities; and
- Debentures, personal guarantees and corporate guarantees.

Where relevant, the Group and the Bank undertake a valuation of the collateral obtained as part of the loan/financing origination process. This assessment is reviewed periodically.

Term loan/financing and lending to corporate entities are generally secured, while revolving individual credit facilities are generally unsecured.

## 5. CREDIT RISK (CONTINUED)

### 5.4 Risk Limit Control and Mitigation Policies (continued)

Collateral held as security for financial assets other than loans, advances and financing depends on the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments. Derivatives are also collateralised.

The Group's and the Bank's policies regarding obtaining collateral have not significantly changed during the reporting period and there has been no significant change in the overall quality of the collateral held by the Group and the Bank since the prior period.

#### Credit related commitments

Commitment to extend credit represents unutilised portion of approved credit in the form of loans/financing, guarantees or letters of credit. Unutilised credits give rise to potential or contingent credit losses to the Group and the Bank in an amount equal to the total unutilised commitments. The Group and the Bank manage and mitigate the amount of potential and contingent losses arising from unutilised credit lines by imposing minimum specific credit standards on counterparties.

The Group and the Bank monitor the term to maturity of credit commitments as longer-term commitments generally have a greater degree of credit risk than short-term commitments.

Refer to Appendix IV (a) to (b).

### 5.5 Credit Risk Measurement

#### Credit risk grades

The Group and the Bank allocate a credit risk grade to each exposure. Credit risk grades are indicative of the risk of default and are generated using qualitative and quantitative factors which are supplemented by experienced credit judgement. These inputs vary depending on the nature of the exposure and the type of customer.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates.

#### Determining whether credit risk has increased significantly

The criteria for determining whether credit risk has increased significantly vary by portfolio and include quantitative changes in probability of default ('PD') and qualitative factors, including a backstop based on delinquency.

The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Group's and the Bank's quantitative modelling, the remaining lifetime PD is determined to have increased by more than a predetermined percentage/range.



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.5 Credit Risk Measurement (continued)

##### Determining whether credit risk has increased significantly (continued)

Using its expert credit judgement and, where possible, relevant historical experience, the Group and the Bank may determine that an exposure has undergone a significant increase in credit risk ('SICR') based on qualitative indicators that it considers are indicative of such and which effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Group and the Bank consider that a significant increase in credit risk is presumed if a borrower/customer is more than 30 days or 1 month past due. Days or months past due are determined by the number of days or month since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

The Group and the Bank monitor the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- the criteria are capable of identifying significant increases in credit risk before an exposure is in default; and
- there is no unwarranted volatility in loss allowance from transfers between 12-month PD (Stage 1) and lifetime PD (Stage 2).

##### Measurement of expected credit losses ('ECL')

The Group and the Bank use three categories for financial instruments at fair value through other comprehensive income ('FVOCI') and amortised cost for recognising ECL.

Category	Definition	Basis for recognising
Performing accounts (Stage 1)	<ul style="list-style-type: none"> <li>• Financial assets that do not have significant increase in credit risk since initial recognition of the asset and therefore, less likely to default;</li> <li>• Performing accounts with credit grade 13 or better;</li> <li>• Accounts past due less than or equal to 30 days; or</li> <li>• For early control accounts where one that has risk or potential weakness which if left unchecked, may result in significant deterioration of repayment prospect and transfer to Underperforming status (Stage 2) or worse.</li> </ul>	12 months ECL

## 5. CREDIT RISK (CONTINUED)

### 5.5 Credit Risk Measurement (continued)

#### Measurement of ECL (continued)

Category	Definition	Basis for recognising
Underperforming accounts (Stage 2)	<ul style="list-style-type: none"> <li>• An account with significant increase in credit risk since initial recognition and if left uncorrected, may result in impairment of the account within the next 12 months;</li> <li>• Accounts past due more than 30 days or 1 month but less than 90 days or 3 months;</li> <li>• Account demonstrating critical level of risk and therefore, credit grade 14 and placed under Watchlist; or</li> <li>• Restructuring and rescheduling ('R&amp;R') due to significant increase in credit risk.</li> </ul>	Lifetime ECL – not credit impaired
Impaired accounts (Stage 3)	<ul style="list-style-type: none"> <li>• Impaired credit;</li> <li>• Credit grade 15 or worse;</li> <li>• Accounts past due more than 90 days or 3 months; or</li> <li>• R&amp;R which warrants a reclassification to Stage 3.</li> </ul>	Lifetime ECL – credit impaired
Write-off	<ul style="list-style-type: none"> <li>• Evidence indicating that there is no reasonable expectation of recovery based on unavailability of debtor's sources of income; or</li> <li>• Assets unable to generate sufficient future cash flows to repay the amount.</li> </ul>	Asset is written off

The Group and the Bank have not used the low credit risk exemption for any financial instrument for the financial year ended 31 December 2022 and 31 December 2021.

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default ('PD');
- loss given default ('LGD'); and
- exposure at default ('EAD').

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.5 Credit Risk Measurement (continued)

##### Measurement of ECL (continued)

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information as described above.

PD is the likelihood of a counterparty defaulting on its contractual obligations over a given time horizon and are estimates at a certain date, which are calculated based on statistical models. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. If a counterparty or exposure migrates between rating classes, this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

The Group and the Bank collect performance and default information relating to its credit risk exposures which are analysed by type of product and customer as well as by credit risk grading. For some portfolios, information from external credit assessment institutions are also used.

The Group and the Bank employ statistical models to analyse the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change with time.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile is used to determine how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the financing. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. This is supported by historical analysis.

LGD is the magnitude of loss in an event of a default. LGD parameters are estimated based on the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. LGD estimates are recalibrated for different economic scenarios. They are calculated on a discounted cash flow basis using the effective profit rate as the discounting factor.

## 5. CREDIT RISK (CONTINUED)

### 5.5 Credit Risk Measurement (continued)

#### Measurement of ECL (continued)

EAD represents the exposure outstanding in the event of a default. The Group and the Bank derive the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortisation. The EAD of a financial asset is its gross carrying amount. For financing commitments and financial guarantees, the EAD includes the amount drawn, as well as potential future amounts that may be drawn under the contract, which are estimated based on historical observations and forward-looking forecasts. For some financial assets, EAD is determined by modelling the range of possible exposure outcomes at various points in time using scenario and statistical techniques.

The 12-month and lifetime EAD are determined based on the expected payment profile, which varies by product type.

ECL is determined by projecting the PD, LGD and EAD at each future point on a yearly basis on individual exposures, or collective segments, and discounting these monthly expected losses back to the reporting date. The discount rate used in the ECL calculation is the original profit rate or an approximation thereof.

As described above, and subject to using a maximum of a 12-month PD for financial assets for which credit risk has not significantly increased, the Group and the Bank measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Group and the Bank consider a longer period. The maximum contractual period extends to the date at which the Group and the Bank have the right to require repayment of an advance or terminate a loan commitment or guarantee.

Forward looking economic information is also included in determining the 12-month and lifetime PD, LGD and EAD.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics which include:

- product/instrument type;
- past due status;
- credit risk grading;
- collateral type;
- date of initial recognition; and
- remaining term to maturity.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.5 Credit Risk Measurement (continued)

##### Measurement of ECL (continued)

The groupings are subject to regular review to ensure that exposures within a particular group remain appropriately homogeneous.

There have been no significant changes in estimation techniques or significant assumptions made during the reporting period that have material impact to ECL.

##### Incorporation of forward-looking information

The Group and the Bank incorporate forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. A 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios are formulated.

This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies and monetary authorities.

The base case represents a most-likely outcome and is aligned with information used by the Group and the Bank for other purposes such as strategic planning and budgeting. The other scenarios represent more optimistic and more pessimistic outcomes. Periodically, the Group and the Bank carry out stress testing which involves more extreme shocks to calibrate its determination of these other representative scenarios.

The Group and the Bank have identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

Predicted relationships between the key indicators and default and loss rates on various portfolios of financial assets have been developed based on analysing historical data over the past 3 years.

## 5. CREDIT RISK (CONTINUED)

### 5.6 Credit Risk Monitoring

Corporate credits and large individual accounts are subject to ongoing monitoring. This is to ensure that the credit grades remain appropriate and to detect any signs of weaknesses or deterioration in the credit quality. Appropriate remedial action is taken where evidence of deterioration exists.

The credit monitoring process is also to identify significant increase in credit risk as a means to pro-actively report and manage potentially deteriorating credit quality. Watchlist accounts are closely reviewed and monitored with appropriate corrective measures employed to prevent further credit deterioration into non-performing status. Watchlist accounts are either managed up or managed out within a period of twelve months.

The Group and the Bank have established MFRS 9 – Stage Transfer Policy to provide guidance in determining significant increases in credit risk of financial assets. There are 3 stages to differentiate the credit risk of financial assets in conjunction with MFRS 9 standards: Performing Accounts (Stage 1), Underperforming Accounts (Stage 2) and Impaired Accounts (Stage 3).

Active portfolio monitoring as well as exceptions reportings are in place to identify, analyse and managed the overall risk profile to mitigate adverse trends or specific areas of risk concerns.

The Group and the Bank conduct post-mortem reviews on newly impaired financing to determine the key reason(s) and/or driver(s) leading to the account being classified as impaired. The findings are communicated at both management and Board levels as lessons learned which are used to assist in formulating appropriate remedial actions or measures to minimise potential or future credit loss from similar or repeat events.

In addition, post-approval independent credit review is undertaken by the Group and the Bank to ensure that credit decision-making is consistent with the overall credit risk appetite and strategy.

### 5.7 Credit Quality of Financial Assets

#### Total loans, advances and other financing – credit quality

All loans, advances and other financing are categorised into ‘neither past due nor impaired’, ‘past due but not impaired’ and ‘impaired’.

Past due loans/financing refers to loans, advances and other financing that are overdue by one day or more.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.7 Credit Quality of Financial Assets (continued)

Total loans, advances and other financing – credit quality (continued)

Loans, advances and other financing are classified as impaired when they fulfill any of the following criteria:

- the principal or interest/profit or both is past due more than 90 days or 3 months from the first day of default;
- where the account is in arrears for less than 90 days or 3 months, there is evidence of impairment to indicate that the borrower/customer is 'unlikely to meet' its credit obligations; or
- the loan/financing is classified as rescheduled and restructured in the Central Credit Reference Information System ('CCRIS').

Analysed by economic sectors

Past due but not impaired loans/financing

The Group	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Primary agriculture	5,271	9,873	–	15,144
Mining and quarrying	84	3,678	–	3,762
Manufacturing	39,386	50,883	–	90,269
Electricity, gas and water supply	10	112	–	122
Construction	67,931	147,532	–	215,463
Real estate	27,766	205,693	–	233,459
Wholesale & retail trade and restaurants & hotels	115,289	154,031	–	269,320
Transport, storage and communication	48,732	43,674	–	92,406
Finance, insurance/takaful and business services	67,644	46,065	–	113,709
Education, health and others	80,611	12,727	–	93,338
Household	1,658,547	1,289,374	–	2,947,921
	2,111,271	1,963,642	–	4,074,913

The Group	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Primary agriculture	3,139	2,686	–	5,825
Mining and quarrying	95	661	–	756
Manufacturing	23,888	8,543	–	32,431
Electricity, gas and water supply	457	384	–	841
Construction	36,840	90,785	–	127,625
Real estate	52,971	68,402	–	121,373
Wholesale & retail trade and restaurants & hotels	72,308	226,574	–	298,882
Transport, storage and communication	36,626	119,380	–	156,006
Finance, insurance/takaful and business services	33,543	23,935	–	57,478
Education, health and others	5,178	6,036	–	11,214
Household	936,629	760,049	–	1,696,678
	1,201,674	1,307,435	–	2,509,109

## 5. CREDIT RISK (CONTINUED)

### 5.7 Credit Quality of Financial Assets (continued)

Analysed by economic sectors (continued)

Past due but not impaired loans/financing (continued)

The Bank	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Primary agriculture	4,310	8,961	–	13,271
Mining and quarrying	–	1,974	–	1,974
Manufacturing	34,500	43,639	–	78,139
Electricity, gas and water supply	–	82	–	82
Construction	50,158	83,632	–	133,790
Real estate	16,879	152,134	–	169,013
Wholesale & retail trade and restaurants & hotels	76,044	111,192	–	187,236
Transport, storage and communication	39,403	31,823	–	71,226
Finance, insurance and business services	43,554	22,614	–	66,168
Education, health and others	5,895	9,856	–	15,751
Household	730,909	577,353	–	1,308,262
	<b>1,001,652</b>	<b>1,043,260</b>	<b>–</b>	<b>2,044,912</b>

The Bank	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Primary agriculture	3,053	1,855	–	4,908
Mining and quarrying	95	516	–	611
Manufacturing	21,678	5,709	–	27,387
Electricity, gas and water supply	418	65	–	483
Construction	19,473	83,373	–	102,846
Real estate	1,211	45,652	–	46,863
Wholesale & retail trade and restaurants & hotels	38,359	206,631	–	244,990
Transport, storage and communication	26,700	98,200	–	124,900
Finance, insurance and business services	24,380	12,420	–	36,800
Education, health and others	2,831	4,087	–	6,918
Household	416,841	386,466	–	803,307
	<b>555,039</b>	<b>844,974</b>	<b>–</b>	<b>1,400,013</b>



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.7 Credit Quality of Financial Assets (continued)

Analysed by economic sectors (continued)

Expected credit losses

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Group	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Primary agriculture	4,170	4,018	10,113	18,301
Mining and quarrying	411	549	8,033	8,993
Manufacturing	14,744	184,919	13,782	213,445
Electricity, gas and water supply	1,181	1,415	–	2,596
Construction	6,048	20,698	50,643	77,389
Real estate	46,560	99,767	67,183	213,510
Wholesale & retail trade and restaurants & hotels	22,756	76,002	36,942	135,700
Transport, storage and communication	4,523	24,656	120,979	150,158
Finance, insurance/takaful and business services	6,441	103,824	7,067	117,332
Education, health and others	3,778	10,411	6,060	20,249
Household	101,470	78,246	100,432	280,148
Government	–	–	–	–
	<b>212,082</b>	<b>604,505</b>	<b>421,234</b>	<b>1,237,821</b>

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Group	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Primary agriculture	4,500	2,822	896	8,218
Mining and quarrying	734	239	5,605	6,578
Manufacturing	15,101	106,023	8,857	129,981
Electricity, gas and water supply	1,748	1,220	71	3,039
Construction	5,257	29,573	26,608	61,438
Real estate	90,879	46,133	40,469	177,481
Wholesale & retail trade and restaurants & hotels	26,585	24,988	16,430	68,003
Transport, storage and communication	5,186	27,099	129,723	162,008
Finance, insurance/takaful and business services	6,640	21,780	18,279	46,699
Education, health and others	6,947	9,335	1,151	17,433
Household	72,962	44,802	90,015	207,779
Government	609	6	–	615
	<b>237,148</b>	<b>314,020</b>	<b>338,104</b>	<b>889,272</b>

## 5. CREDIT RISK (CONTINUED)

### 5.7 Credit Quality of Financial Assets (continued)

Analysed by economic sectors (continued)

Expected credit losses (continued)

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Bank	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Primary agriculture	2,727	4,009	9,883	16,619
Mining and quarrying	376	468	5,906	6,750
Manufacturing	10,625	153,159	7,634	171,418
Electricity, gas and water supply	884	1,414	–	2,298
Construction	3,165	11,229	34,690	49,084
Real estate	42,631	72,798	26,888	142,317
Wholesale & retail trade and restaurants & hotels	16,721	56,450	32,999	106,170
Transport, storage and communication	3,707	18,025	115,061	136,793
Finance, insurance and business services	4,792	96,017	5,230	106,039
Education, health and others	2,030	4,577	5,671	12,278
Household	56,916	30,847	53,437	141,200
Government	–	–	–	–
	144,574	448,993	297,399	890,966

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Bank	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Primary agriculture	1,443	2,813	716	4,972
Mining and quarrying	717	238	3,466	4,421
Manufacturing	8,595	90,011	1,672	100,278
Electricity, gas and water supply	924	1,217	71	2,212
Construction	4,206	13,488	25,641	43,335
Real estate	79,061	29,941	14,229	123,231
Wholesale & retail trade and restaurants & hotels	19,589	15,119	14,431	49,139
Transport, storage and communication	4,177	20,025	124,929	149,131
Finance, insurance and business services	4,221	16,574	17,632	38,427
Education, health and others	6,099	6,155	863	13,117
Household	33,885	19,276	47,787	100,948
Government	258	–	–	258
	163,175	214,857	251,437	629,469

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.7 Credit Quality of Financial Assets (continued)

Analysed by economic sectors (continued)

Expected credit losses written-off

	The Group		The Bank	
	Lifetime ECL credit impaired Stage 3		Lifetime ECL credit impaired Stage 3	
	2022 RM'000	2021 RM'000	2022 RM'000	2021 RM'000
Primary agriculture	99	100	1	61
Mining and quarrying	5	–	5	–
Manufacturing	1,649	4,580	1,432	914
Electricity, gas and water supply	31	92	31	68
Construction	6,567	14,119	2,194	13,782
Real estate	15	868	–	868
Wholesale & retail trade and restaurants & hotels	7,918	6,913	6,184	6,861
Transport, storage and communication	1,225	1,323	1,131	1,111
Finance, insurance/takaful and business services	12,324	2,113	12,100	2,015
Education, health and others	565	671	563	472
Household	53,984	41,187	29,052	26,287
	<b>84,382</b>	71,966	<b>52,693</b>	52,439

## 5. CREDIT RISK (CONTINUED)

### 5.7 Credit Quality of Financial Assets (continued)

Analysed by geographical area

Past due but not impaired loans/financing

The Group	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Perlis	3,399	2,891	–	6,290
Kedah	74,492	134,227	–	208,719
Pulau Pinang	97,519	120,430	–	217,949
Perak	67,818	69,024	–	136,842
Selangor	728,400	589,007	–	1,317,407
Wilayah Persekutuan	395,258	447,862	–	843,120
Negeri Sembilan	111,324	96,554	–	207,878
Melaka	53,806	68,547	–	122,353
Johor	282,159	227,901	–	510,060
Pahang	52,905	44,044	–	96,949
Terengganu	40,086	25,877	–	65,963
Kelantan	30,591	20,378	–	50,969
Sarawak	72,933	51,745	–	124,678
Sabah	92,258	65,122	–	157,380
Labuan	102	–	–	102
Outside Malaysia	8,221	33	–	8,254
	<b>2,111,271</b>	<b>1,963,642</b>	<b>–</b>	<b>4,074,913</b>

The Group	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Perlis	1,178	1,751	–	2,929
Kedah	49,193	57,103	–	106,296
Pulau Pinang	55,272	47,581	–	102,853
Perak	46,898	47,896	–	94,794
Selangor	433,702	379,451	–	813,153
Wilayah Persekutuan	211,950	373,400	–	585,350
Negeri Sembilan	58,486	48,704	–	107,190
Melaka	33,974	25,821	–	59,795
Johor	140,630	151,088	–	291,718
Pahang	31,377	24,707	–	56,084
Terengganu	22,003	18,665	–	40,668
Kelantan	15,829	10,066	–	25,895
Sarawak	45,290	45,999	–	91,289
Sabah	55,791	58,577	–	114,368
Labuan	23	16,625	–	16,648
Outside Malaysia	78	1	–	79
	<b>1,201,674</b>	<b>1,307,435</b>	<b>–</b>	<b>2,509,109</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.7 Credit Quality of Financial Assets (continued)

Analysed by geographical area (continued)

Past due but not impaired loans/financing (continued)

The Bank	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Perlis	1,222	1,131	–	2,353
Kedah	21,550	16,064	–	37,614
Pulau Pinang	49,672	39,725	–	89,397
Perak	30,956	35,119	–	66,075
Selangor	328,938	286,440	–	615,378
Wilayah Persekutuan	176,900	334,102	–	511,002
Negeri Sembilan	33,052	29,399	–	62,451
Melaka	27,431	48,793	–	76,224
Johor	167,281	122,879	–	290,160
Pahang	13,844	16,895	–	30,739
Terengganu	2,488	2,097	–	4,585
Kelantan	2,563	2,568	–	5,131
Sarawak	58,779	48,316	–	107,095
Sabah	78,653	59,699	–	138,352
Labuan	102	–	–	102
Outside Malaysia	8,221	33	–	8,254
	<b>1,001,652</b>	<b>1,043,260</b>	<b>–</b>	<b>2,044,912</b>

The Bank	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Perlis	482	485	–	967
Kedah	13,090	15,020	–	28,110
Pulau Pinang	27,027	26,305	–	53,332
Perak	21,728	26,721	–	48,449
Selangor	190,660	225,724	–	416,384
Wilayah Persekutuan	79,555	325,211	–	404,766
Negeri Sembilan	20,786	18,129	–	38,915
Melaka	10,899	15,744	–	26,643
Johor	85,156	81,408	–	166,564
Pahang	11,457	9,314	–	20,771
Terengganu	1,015	848	–	1,863
Kelantan	1,939	1,349	–	3,288
Sarawak	41,818	43,549	–	85,367
Sabah	49,326	55,164	–	104,490
Labuan	23	2	–	25
Outside Malaysia	78	1	–	79
	<b>555,039</b>	<b>844,974</b>	<b>–</b>	<b>1,400,013</b>

## 5. CREDIT RISK (CONTINUED)

### 5.7 Credit Quality of Financial Assets (continued)

Analysed by geographical area (continued)

Expected credit losses

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Group	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Perlis	329	80	2,306	2,715
Kedah	5,008	11,217	37,837	54,062
PulauPinang	12,023	68,046	14,890	94,959
Perak	5,034	5,416	5,051	15,501
Selangor	80,006	74,593	102,572	257,171
Wilayah Persekutuan	49,872	371,046	38,690	459,608
Negeri Sembilan	6,011	11,199	5,950	23,160
Melaka	3,745	19,034	19,654	42,433
Johor	25,850	19,342	32,960	78,152
Pahang	6,053	6,161	17,109	29,323
Terengganu	2,128	1,521	107,695	111,344
Kelantan	1,781	844	1,050	3,675
Sarawak	6,692	4,752	29,452	40,896
Sabah	7,088	6,060	5,995	19,143
Labuan	140	5191	0	5,331
Outside Malaysia	322	3	23	348
	<b>212,082</b>	<b>604,505</b>	<b>421,234</b>	<b>1,237,821</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**5. CREDIT RISK (CONTINUED)****5.7 Credit Quality of Financial Assets (continued)**

Analysed by geographical area (continued)

Expected credit losses (continued)

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Group	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Perlis	772	58	1,042	1,872
Kedah	4,036	13,684	16,973	34,693
Pulau Pinang	9,218	11,663	7,571	28,452
Perak	8,144	4,530	6,662	19,336
Selangor	62,594	64,077	78,289	204,960
Wilayah Persekutuan	87,546	169,357	34,924	291,827
Negeri Sembilan	5,579	7,317	13,870	26,766
Melaka	6,342	8,273	4,053	18,668
Johor	25,466	17,346	18,889	61,701
Pahang	7,740	6,647	14,025	28,412
Terengganu	1,963	548	117,448	119,959
Kelantan	1,685	450	1,169	3,304
Sarawak	7,433	1,083	16,389	24,905
Sabah	8,117	8,406	6,800	23,323
Labuan	418	581	–	999
Outside Malaysia	95	–	–	95
	237,148	314,020	338,104	889,272

## 5. CREDIT RISK (CONTINUED)

### 5.7 Credit Quality of Financial Assets (continued)

Analysed by geographical area (continued)

Expected credit losses (continued)

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Bank	Stage 1	Stage 2	Stage 3	Total
2022	RM'000	RM'000	RM'000	RM'000
Perlis	132	35	27	194
Kedah	2,193	623	31,794	34,610
Pulau Pinang	7,392	51,588	11,193	70,173
Perak	2,903	4,063	1,938	8,904
Selangor	51,333	37,512	57,356	146,201
Wilayah Persekutuan	44,126	309,250	22,794	376,170
Negeri Sembilan	2,191	4,381	2,422	8,994
Melaka	2,640	18,250	8,316	29,206
Johor	17,026	10,846	11,973	39,845
Pahang	3,225	5,175	16,379	24,779
Terengganu	151	186	106,529	106,866
Kelantan	169	96	204	469
Sarawak	5,616	1,528	20,839	27,983
Sabah	5,019	5,454	5,612	16,085
Labuan	136	3	0	139
Outside Malaysia	322	3	23	348
	<b>144,574</b>	<b>448,993</b>	<b>297,399</b>	<b>890,966</b>



**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**5. CREDIT RISK (CONTINUED)****5.7 Credit Quality of Financial Assets (continued)**

Analysed by geographical area (continued)

Expected credit losses (continued)

	12-month ECL	Lifetime ECL Not credit impaired	Lifetime ECL credit impaired	
The Bank	Stage 1	Stage 2	Stage 3	Total
2021	RM'000	RM'000	RM'000	RM'000
Perlis	52	14	126	192
Kedah	1,591	736	14,146	16,473
Pulau Pinang	5,619	9,438	4,453	19,510
Perak	6,465	3,647	4,077	14,189
Selangor	36,748	36,663	27,799	101,210
Wilayah Persekutuan	71,331	129,716	25,093	226,140
Negeri Sembilan	2,078	2,519	8,852	13,449
Melaka	5,251	7,760	2,668	15,679
Johor	17,400	9,150	11,406	37,956
Pahang	5,273	6,077	13,407	24,757
Terengganu	94	85	116,421	116,600
Kelantan	254	83	291	628
Sarawak	5,202	916	16,374	22,492
Sabah	5,305	8,053	6,324	19,682
Labuan	417	–	–	417
Outside Malaysia	95	–	–	95
	163,175	214,857	251,437	629,469

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure

(i) The following table depicts the Group's Gross Credit Exposure by Geographical Distribution based on credit risk resides.

The Group Exposure class	2022			2021		
	Malaysia	Other countries	Total	Malaysia	Other countries	Total
<u>On-Balance Sheet Exposures</u>						
Corporates	28,407,079	152,690	28,559,769	24,607,929	67,290	24,675,219
Regulatory Retail	20,826,141	1,062	20,827,203	16,124,028	375	16,124,403
Other Assets	4,578,409	–	4,578,409	3,745,322	–	3,745,322
Sovereigns/Central Banks	19,280,368	173,401	19,453,769	15,292,294	1,600	15,293,894
Banks, Development Financial Institutions & MDBs	2,420,716	309,664	2,730,380	4,594,144	189,003	4,783,147
Insurance/Takaful Companies, Securities Firms & Fund Managers	51,869	–	51,869	19,138	–	19,138
Residential Mortgages	12,099,523	–	12,099,523	11,362,574	–	11,362,574
Higher Risk Assets	32,370	–	32,370	5,554	–	5,554
Defaulted Exposures	763,366	6	763,372	1,088,516	–	1,088,516
<b>Total for On-Balance Sheet Exposures</b>	<b>88,459,841</b>	<b>636,823</b>	<b>89,096,664</b>	<b>76,839,499</b>	<b>258,268</b>	<b>77,097,767</b>
<u>Off-Balance Sheet Exposures</u>						
Over-the-counter ("OTC") derivatives	1,113,435	21,307	1,134,742	784,121	6,528	790,649
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	10,063,594	83,512	10,147,106	3,547,790	35,886	3,583,676
Defaulted Exposures	15,762	–	15,762	15,931	–	15,931
<b>Total for Off-Balance Sheet Exposures</b>	<b>11,192,791</b>	<b>104,819</b>	<b>11,297,610</b>	<b>4,347,842</b>	<b>42,414</b>	<b>4,390,256</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>99,652,632</b>	<b>741,642</b>	<b>100,394,274</b>	<b>81,187,341</b>	<b>300,682</b>	<b>81,488,023</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**5. CREDIT RISK (CONTINUED)****5.8 Distribution of Credit Exposure (continued)**

(i) The following table depicts the Bank's Gross Credit Exposure by Geographical Distribution based on credit risk resides.

The Bank	2022			2021		
	Malaysia	Other countries	Total	Malaysia	Other countries	Total
<u>On-Balance Sheet Exposures</u>						
Corporates	17,413,459	124,492	17,537,951	15,646,904	32,809	15,679,713
Regulatory Retail	14,288,142	1,053	14,289,195	10,664,982	371	10,665,353
Other Assets	3,486,578	–	3,486,578	3,205,291	–	3,205,291
Sovereigns/Central Banks	9,445,340	173,401	9,618,741	7,156,510	–	7,156,510
Banks, Development Financial Institutions & MDBs	2,708,063	309,664	3,017,727	3,666,018	185,473	3,851,491
Insurance Companies, Securities Firms & Fund Managers	15,426	–	15,426	–	–	–
Residential Mortgages	2,972,292	–	2,972,292	2,979,370	–	2,979,370
Higher Risk Assets	24,597	–	24,597	4,792	–	4,792
Defaulted Exposures	606,882	6	606,888	856,184	–	856,184
<b>Total for On-Balance Sheet Exposures</b>	<b>50,960,779</b>	<b>608,616</b>	<b>51,569,395</b>	<b>44,180,051</b>	<b>218,653</b>	<b>44,398,704</b>
<u>Off-Balance Sheet Exposures</u>						
Over-the-counter ("OTC") derivatives	838,714	21,307	860,021	423,216	6,528	429,744
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	8,769,168	83,441	8,852,609	2,439,010	35,839	2,474,849
Defaulted Exposures	15,212	–	15,212	9,923	–	9,923
<b>Total for Off-Balance Sheet Exposures</b>	<b>9,623,094</b>	<b>104,748</b>	<b>9,727,842</b>	<b>2,872,149</b>	<b>42,367</b>	<b>2,914,516</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>60,583,873</b>	<b>713,364</b>	<b>61,297,237</b>	<b>47,052,200</b>	<b>261,020</b>	<b>47,313,220</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure (continued)

(ii) The following table depicts the Group's Gross Credit Exposure by Sectorial Analysis or Industry Distribution.

Exposure class	The Group											Total	
	Primary agriculture	Mining and quarrying	Manufacturing	Electricity, gas and water supply	Construction	Real estate	Wholesale & retail trade and restaurants & hotels	Transport, storage and communication	Finance, insurance/ takaful and business services	Education, health and others	Household		Others
<b>On-Balance Sheet Exposures</b>													
Corporates	1,468,198	98,494	3,762,009	873,462	1,686,617	5,306,397	5,082,523	1,386,697	2,834,548	1,694,629	4,108,782	225,013	28,559,769
Regulatory Retail	94,643	10,626	46,7924	8,064	4,000,777	186,040	1,131,261	392,233	425,303	12,757	7,583,383	112	20,827,203
Other Assets	-	-	-	-	-	-	-	-	23,994	230	-	4,554,265	4,578,409
Sovereigns/Central Banks	-	-	-	78,658	538,976	-	-	541,324	7,601,023	910,235	16	224,937	19,453,769
Banks, Development Financial Institutions & MDBs	5,776	-	-	-	-	-	3	-	2,722,432	213	56	-	2,730,380
Insurance/Takaful Companies, Securities Firms & Fund Managers	-	-	-	-	-	-	426	-	51,443	-	-	-	51,669
Residential Mortgages	-	-	-	-	-	-	-	-	-	-	12,099,523	-	12,099,523
Higher Risk Assets	-	-	-	-	-	-	-	14,916	-	-	7,454	-	32,370
Defaulted Exposures	1,000	18,497	34,235	-	46,903	52,877	46,586	195,166	59,941	186,496	12,669	2	763,372
<b>Total for On-Balance Sheet Exposures</b>	<b>1,569,617</b>	<b>22,767</b>	<b>4,264,168</b>	<b>959,694</b>	<b>2,604,573</b>	<b>5,545,314</b>	<b>6,267,999</b>	<b>2,530,536</b>	<b>23,277,04</b>	<b>2,921,440</b>	<b>33,930,883</b>	<b>5,004,329</b>	<b>89,096,664</b>
<b>Off-Balance Sheet Exposures</b>													
Over-the-counter ("OTC") derivatives	-	-	26,659	-	-	-	8,312	32	1,043,382	56,357	-	-	1,194,742
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	96,218	83,633	476,356	67,069	632,827	218,064	410,177	177,551	6,351,768	185,313	1,333,260	54,930	10,147,106
Defaulted Exposures	0	9,558	236	-	873	-	845	2,601	557	-	1,092	-	15,762
<b>Total for Off-Balance Sheet Exposures</b>	<b>96,218</b>	<b>93,191</b>	<b>503,251</b>	<b>67,069</b>	<b>633,700</b>	<b>218,064</b>	<b>419,274</b>	<b>180,184</b>	<b>7,395,707</b>	<b>241,670</b>	<b>1,334,352</b>	<b>54,930</b>	<b>11,297,610</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>1,665,835</b>	<b>320,808</b>	<b>4,767,419</b>	<b>1,026,763</b>	<b>3,238,273</b>	<b>5,763,378</b>	<b>6,680,073</b>	<b>2,710,720</b>	<b>30,673,411</b>	<b>3,163,110</b>	<b>35,265,235</b>	<b>5,059,259</b>	<b>100,394,274</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure (continued)

(ii) The following table depicts the Group's Gross Credit Exposure by Sectorial Analysis or Industry Distribution. (continued)

Exposure class	The Group											Total	
	Primary agriculture	Mining and quarrying	Manufacturing	Electricity, gas and water supply	Construction	Real estate	Wholesale & retail trade and restaurants & hotels	Transport, storage and communication	Finance, insurance/ takaful and business services	Education, health and others	Household		Others
<u>On-Balance Sheet Exposures</u>													
Corporates	1,338,739	167,623	2,946,309	648,449	2,245,361	4,953,077	4,636,909	1,225,169	1,927,626	1,697,687	2,716,934	168,766	24,675,219
Regulatory Retail	80,489	8,770	441,999	55,23	385,909	184,797	913,770	316,705	352,077	129,331	13,332,658	-	16,244,403
Other Assets	-	-	-	-	-	-	-	-	26,697	66,004	-	3,652,621	3,745,322
Sovereigns/Central Banks	-	-	-	78,090	506,928	-	-	1,289,849	12,323,992	959,604	-	136,431	15,293,894
Public Sector Entities	-	-	-	-	-	-	-	-	-	-	-	-	-
Banks, Development Financial Institutions & IMDBs	18,444	-	-	-	-	-	40	-	4,507,099	274,164	-	-	4,783,447
Insurance/Takaful Companies, Securities Firms & Fund Managers	-	-	-	-	-	-	-	-	19,138	-	-	-	19,138
Residential Mortgages	-	-	-	-	-	-	-	-	-	-	11,362,574	-	11,362,574
Higher Risk Assets	-	-	-	-	-	-	-	-	-	-	5,554	-	5,554
Defaulted Exposures	10,592	28,485	50,009	34	83,737	83,442	39,281	231,762	115,159	304,126	142,189	-	1,088,516
<b>Total for On-Balance Sheet Exposures</b>	<b>1,431,664</b>	<b>204,878</b>	<b>3,483,317</b>	<b>732,066</b>	<b>3,222,535</b>	<b>5,221,016</b>	<b>5,589,400</b>	<b>3,062,485</b>	<b>19,271,728</b>	<b>3,430,916</b>	<b>27,559,944</b>	<b>3,957,818</b>	<b>77,097,767</b>
<u>Off-Balance Sheet Exposures</u>													
Over-the-counter (OTC) derivatives	19	-	6,203	26	7	-	9,557	-	723,095	5,742	-	-	739,649
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	76,867	96,902	664,440	8,215	690,205	24,730	429,811	119,542	779,603	122,397	980,964	-	3,563,676
Defaulted Exposures	-	5,506	-	-	1,959	21	22	6,500	838	-	1,085	-	15,931
<b>Total for Off-Balance Sheet Exposures</b>	<b>76,886</b>	<b>102,408</b>	<b>670,643</b>	<b>8,241</b>	<b>692,171</b>	<b>24,751</b>	<b>439,390</b>	<b>126,042</b>	<b>903,536</b>	<b>174,139</b>	<b>982,049</b>	<b>-</b>	<b>4,300,256</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>1,508,550</b>	<b>307,286</b>	<b>4,083,960</b>	<b>740,307</b>	<b>3,914,706</b>	<b>5,455,767</b>	<b>6,028,790</b>	<b>3,188,527</b>	<b>20,775,264</b>	<b>3,605,055</b>	<b>28,541,993</b>	<b>3,957,818</b>	<b>81,488,023</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure (continued)

(ii) The following table depicts the Bank's Gross Credit Exposure by Sectorial Analysis or Industry Distribution. (continued)

Exposure class	The Bank											Total	
	Primary agriculture	Mining and quarrying	Manufacturing	Electricity, gas and water supply	Construction	Real estate	Wholesale & retail trade and restaurants & hotels	Transport, storage and communication	Finance, insurance and business services	Education, health and others	Household		Others
<u>On-Balance Sheet Exposures</u>													
Corporates	967,406	176,832	2,541,614	468,300	923,900	4,79,645	3,846,364	1,057,247	1,697,065	1,127,341	507,237	45,000	17,537,951
Regulatory/Retail	77,789	8,951	374,261	2,711	291,330	157,794	893,786	310,092	282,696	82,658	11,807,015	112	14,289,195
Other Assets	-	-	-	-	-	-	-	-	-	-	-	3,486,578	3,486,578
Sovereigns/Central Banks	-	-	-	-	107,356	-	-	126,320	9,035,897	349,152	16	-	9,616,741
Public Sector Entities	-	-	-	-	-	-	-	-	-	-	-	-	-
Banks, Development Financial Institutions & NDBs	5,776	-	-	-	-	-	-	-	3,011,895	-	56	-	3,077,727
Insurance Companies, Securities Firms & Fund Managers	-	-	-	-	-	-	426	-	15,000	-	-	-	15,426
Residential Mortgages	-	-	-	-	-	-	-	-	-	-	2,972,292	-	2,972,292
Higher Risk Assets	-	-	-	-	-	-	-	14,916	-	-	9,681	-	24,597
Defaulted Exposures	929	-	32,695	-	10,257	24,783	43,973	188,005	57,730	186,164	62,352	-	606,888
<b>Total for On-Balance Sheet Exposures</b>	<b>1,051,900</b>	<b>185,783</b>	<b>2,948,570</b>	<b>471,011</b>	<b>1,332,843</b>	<b>4,362,222</b>	<b>4,784,549</b>	<b>1,706,580</b>	<b>14,090,283</b>	<b>1,745,315</b>	<b>15,358,649</b>	<b>3,551,690</b>	<b>51,569,395</b>
<u>Off-Balance Sheet Exposures</u>													
Over-the-counter (OTC) derivatives	-	-	14,569	-	-	-	2,289	32	786,774	56,357	-	-	860,021
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	39,982	19,037	347,776	6,033	444,665	199,554	278,880	132,868	6,324,401	102,336	962,753	324	8,932,609
Defaulted Exposures	0	9,558	236	-	873	-	845	2,601	557	-	542	-	15,212
<b>Total for Off-Balance Sheet Exposures</b>	<b>39,982</b>	<b>28,595</b>	<b>362,581</b>	<b>6,033</b>	<b>445,538</b>	<b>199,554</b>	<b>282,014</b>	<b>135,501</b>	<b>7,111,732</b>	<b>158,693</b>	<b>963,295</b>	<b>324</b>	<b>9,727,842</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>1,091,882</b>	<b>214,378</b>	<b>3,311,151</b>	<b>477,044</b>	<b>1,778,381</b>	<b>4,565,776</b>	<b>5,066,563</b>	<b>1,842,081</b>	<b>21,202,015</b>	<b>1,904,008</b>	<b>16,321,944</b>	<b>3,532,014</b>	<b>61,297,237</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**5. CREDIT RISK (CONTINUED)**

**5.8 Distribution of Credit Exposure (continued)**

(ii) The following table depicts the Bank's Gross Credit Exposure by Sectorial Analysis or Industry Distribution. (continued)

Exposure class	The Bank											Total	
	Primary agriculture	Mining and quarrying	Manufacturing	Electricity, gas and water supply	Construction	Real estate	Wholesale & retail trade and restaurants & hotels	Transport, storage and communication	Finance, insurance and business services	Education, health and others	Household		Others
<u>On-Balance Sheet Exposures</u>													
Corporates	57,601	162,265	2,045,815	366,267	1,544,045	3,836,611	3,280,687	889,438	1,196,192	1,188,080	63,932	44,800	15,679,778
Regulatory/Retail	64,030	6,284	32,7820	2,734	278,669	154,064	729,971	244,676	2,375,529	82,541	8,536,369	666	10,665,353
Other Assets	-	-	-	-	-	-	-	-	-	-	-	3,205,291	3,205,291
Sovereigns/Central Banks	-	-	-	-	104,986	-	-	548,082	6,106,097	397,345	-	-	7,156,510
Banks, Development Financial Institutions & MDBs	1,844	-	-	-	-	-	-	-	3,577,954	271,693	-	-	3,851,491
Insurance Companies, Securities Firms & Fund Managers	-	-	-	-	-	-	-	-	-	-	-	-	-
Residential Mortgages	-	-	-	-	-	-	-	-	-	-	2,978,370	-	2,978,370
Higher Risk Assets	-	-	-	-	-	-	-	-	-	-	47,92	-	4,792
Defaulted Exposures	9,154	18,26	492,97	34	44,705	36,197	37,618	180,929	114,453	303,746	78,225	-	865,184
<b>Total for On-Balance Sheet Exposures</b>	<b>646,629</b>	<b>170,375</b>	<b>2,422,932</b>	<b>369,035</b>	<b>1,972,405</b>	<b>4,026,872</b>	<b>4,048,276</b>	<b>1,863,125</b>	<b>11,172,225</b>	<b>2,243,405</b>	<b>12,212,668</b>	<b>3,250,757</b>	<b>44,398,704</b>
<u>Off-Balance Sheet Exposures</u>													
Over-the-counter (OTC) derivatives	19	-	5,563	26	7	-	2,534	-	370,447	5,448	-	-	429,744
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	40,874	22,507	527,599	6,814	435,034	192,989	315,883	77,142	187,574	31,151	647,182	-	2,474,849
Defaulted Exposures	-	-	-	-	1,959	21	22	6,500	838	-	583	-	9,923
<b>Total for Off-Balance Sheet Exposures</b>	<b>40,893</b>	<b>22,507</b>	<b>533,162</b>	<b>6,840</b>	<b>427,000</b>	<b>193,010</b>	<b>318,439</b>	<b>83,642</b>	<b>558,659</b>	<b>82,599</b>	<b>647,165</b>	<b>-</b>	<b>2,944,516</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>687,522</b>	<b>192,882</b>	<b>2,956,094</b>	<b>375,875</b>	<b>2,399,405</b>	<b>4,219,882</b>	<b>4,366,715</b>	<b>1,946,767</b>	<b>11,730,884</b>	<b>2,326,004</b>	<b>12,860,433</b>	<b>3,250,757</b>	<b>47,343,220</b>

## 5. CREDIT RISK (CONTINUED)

### 5.8 Distribution of Credit Exposure (continued)

(iii) The following table depicts the Group's Gross Credit Exposure analysed into relevant maturity tenures by residual contractual maturity.

2022	The Group				
Exposure class	< 1 year	>1-5 years	> 5 years	No specific maturity	Total
<u>On-Balance Sheet Exposures</u>					
Corporates	8,517,267	6,843,517	11,448,286	1,750,699	28,559,769
Regulatory Retail	471,926	4,865,310	14,849,999	639,968	20,827,203
Other Assets	–	–	–	4,578,409	4,578,409
Sovereigns/Central Banks	4,050,817	6,582,118	8,718,737	102,097	19,453,769
Banks, Development Financial Institutions & MDBs	1,771,544	628,803	324,162	5,871	2,730,380
Insurance/Takaful Companies, Securities Firms & Fund Managers	14,594	36,849	426	–	51,869
Residential Mortgages	1,523	58,151	12,013,779	26,070	12,099,523
Higher Risk Assets	73	15,383	16,914	–	32,370
Defaulted Exposures	81,205	95,918	566,727	19,522	763,372
<b>Total for On-Balance Sheet Exposures</b>	<b>14,908,949</b>	<b>19,126,049</b>	<b>47,939,030</b>	<b>7,122,636</b>	<b>89,096,664</b>
<u>Off-Balance Sheet Exposures</u>					
Over-the-counter (“OTC”) derivatives	753,549	324,196	56,997	–	1,134,742
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	8,247,512	424,710	107,419	1,367,465	10,147,106
Defaulted Exposures	11,288	3,392	115	967	15,762
<b>Total for Off-Balance Sheet Exposures</b>	<b>9,012,349</b>	<b>752,298</b>	<b>164,531</b>	<b>1,368,432</b>	<b>11,297,610</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>23,921,298</b>	<b>19,878,347</b>	<b>48,103,561</b>	<b>8,491,068</b>	<b>100,394,274</b>



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure (continued)

(iii) The following table depicts the Group's Gross Credit Exposure analysed into relevant maturity tenures by residual contractual maturity. (continued)

2021	The Group				
	Exposure class	< 1 year	>1-5 years	> 5 years	No specific maturity
<u>On-Balance Sheet</u>					
<u>Exposures</u>					
Corporates	8,409,052	6,325,545	9,826,021	114,601	24,675,219
Regulatory Retail	494,532	4,688,915	10,674,008	266,948	16,124,403
Other Assets	–	–	–	3,745,322	3,745,322
<u>Sovereigns/Central</u>					
Banks	4,211,846	3,463,769	7,608,024	10,255	15,293,894
<u>Banks, Development</u>					
Financial Institutions & MDBs	3,196,254	1,140,330	446,558	5	4,783,147
<u>Insurance/Takaful</u>					
<u>Companies, Securities</u>					
Firms & Fund Managers	18,824	314	–	–	19,138
Residential Mortgages	2,741	57,966	11,301,867	–	11,362,574
Higher Risk Assets	72	66	5,416	–	5,554
Defaulted Exposures	254,635	109,316	724,081	484	1,088,516
<u>Total for On-Balance Sheet Exposures</u>					
	16,587,956	15,786,221	40,585,975	4,137,615	77,097,767
<u>Off-Balance Sheet</u>					
<u>Exposures</u>					
Over-the-counter (“OTC”) derivatives	489,663	226,156	74,830	–	790,649
<u>Off-Balance Sheet</u>					
<u>Exposures other than OTC derivatives or credit derivatives</u>					
Defaulted Exposures	2,070,971	422,386	857,714	232,605	3,583,676
Defaulted Exposures	13,317	1,017	1,594	3	15,931
<u>Total for Off-Balance Sheet Exposures</u>					
	2,573,951	649,559	934,138	232,608	4,390,256
<u>Total for On and Off-Balance Sheet Exposures</u>					
	19,161,907	16,435,780	41,520,113	4,370,223	81,488,023

## 5. CREDIT RISK (CONTINUED)

### 5.8 Distribution of Credit Exposure (continued)

(iii) The following table depicts the Bank's Gross Credit Exposure analysed into relevant maturity tenures by residual contractual maturity. (continued)

2022	The Bank				
	Exposure class	< 1 year	>1-5 years	> 5 years	No specific maturity
<u>On-Balance Sheet Exposures</u>					
Corporates	5,004,864	4,954,789	6,449,048	1,129,250	17,537,951
Regulatory Retail	222,523	3,364,788	10,192,072	509,812	14,289,195
Other Assets	–	–	–	3,486,578	3,486,578
Sovereigns/Central Banks	1,036,955	3,675,359	4,906,411	16	9,618,741
Banks, Development Financial Institutions & MDBs	2,242,674	486,636	282,585	5,832	3,017,727
Insurance Companies, Securities Firms & Fund Managers	–	15,000	426	–	15,426
Residential Mortgages	1,255	40,850	2,905,104	25,083	2,972,292
Higher Risk Assets	73	15,383	9,141	–	24,597
Defaulted Exposures	63,472	83,426	441,950	18,040	606,888
<b>Total for On-Balance Sheet Exposures</b>	<b>8,571,816</b>	<b>12,636,231</b>	<b>25,186,737</b>	<b>5,174,611</b>	<b>51,569,395</b>
<u>Off-Balance Sheet Exposures</u>					
Over-the-counter ("OTC") derivatives	617,200	185,825	56,996	–	860,021
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	7,548,867	285,875	13,438	1,004,429	8,852,609
Defaulted Exposures	11,279	3,377	115	441	15,212
<b>Total for Off-Balance Sheet Exposures</b>	<b>8,177,346</b>	<b>475,077</b>	<b>70,549</b>	<b>1,004,870</b>	<b>9,727,842</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>16,749,162</b>	<b>13,111,308</b>	<b>25,257,286</b>	<b>6,179,481</b>	<b>61,297,237</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 5. CREDIT RISK (CONTINUED)

#### 5.8 Distribution of Credit Exposure (continued)

(iii) The following table depicts the Bank's Gross Credit Exposure analysed into relevant maturity tenures by residual contractual maturity. (continued)

2021	The Bank				
	Exposure class	< 1 year	>1-5 years	> 5 years	No specific maturity
<u>On-Balance Sheet</u>					
<u>Exposures</u>					
Corporates	5,520,841	4,516,484	5,642,352	36	15,679,713
Regulatory Retail	327,016	3,259,780	6,856,475	222,082	10,665,353
Other Assets	–	–	–	3,205,291	3,205,291
Sovereigns/Central Banks	1,777,000	1,081,265	4,298,225	20	7,156,510
Banks, Development Financial Institutions & MDBs	2,022,381	1,427,217	401,888	5	3,851,491
Residential Mortgages	2,349	42,629	2,934,392	–	2,979,370
Higher Risk Assets	73	66	4,653	–	4,792
Defaulted Exposures	203,063	102,107	550,627	387	856,184
Total for On-Balance Sheet Exposures	9,852,723	10,429,548	20,688,612	3,427,821	44,398,704
<u>Off-Balance Sheet</u>					
<u>Exposures</u>					
Over-the-counter (“OTC”) derivatives	259,177	95,737	74,830	–	429,744
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	1,516,306	305,716	6,250	646,577	2,474,849
Defaulted Exposures	8,285	1,017	168	453	9,923
Total for Off-Balance Sheet Exposures	1,783,768	402,470	81,248	647,030	2,914,516
Total for On and Off-Balance Sheet Exposures	11,636,491	10,832,018	20,769,860	4,074,851	47,313,220

## 6. MARKET RISK

### 6.1 Market Risk Management Objectives and Policies

Market risk is defined as changes in the market value of a trading or investment position arising from movements in market factors such as interest/profit rate, foreign exchange rates and implied volatility rates. The Group's and the Bank's exposure to market risk results largely from interest/profit rate and foreign exchange rate risks.

Market risk may arise from proprietary trading position and investment activities (including those for liquidity requirement purposes) in the Trading and Investment Book respectively.

The Market Risk Management Framework governs the market risk activities of the Group and the Bank which are supported by a set of approved market risk management policies, guidelines and procedures.

Risk parameters are established based on risk appetite, market liquidity and business strategies as well as macro-economic conditions. These parameters are reviewed at least annually.

The Group and the Bank use derivative instruments such as interest/profit rate swap, cross currency interest/profit rate swap and currency swap to manage exposures to interest/profit rates, foreign currency and credit.

All hedging strategies are approved by GALCO and hedge documentation are reviewed by Finance Division before tabling to GALCO for notification and/or approval.

Hedging relationship is subject to periodic monitoring to assess that it remains stable throughout the life of the accounting hedge for the hedge to be effective.

Hedge ineffectiveness will lead to derecognition of the hedge.

### 6.2 Application of Standardised Approach for Market Risk Capital Charge Computation

The Group and the Bank adopt the Standardised Approach for the purpose of calculating the capital requirement for market risk.

Refer Appendix I.

### 6.3 Market Risk Measurement, Control and Monitoring

Market risk arising from the Trading Book is primarily controlled through the imposition of Stop-loss, Value-at-Risk ('VaR') and sensitivity limits.

Periodic stress tests are conducted to quantify market risk arising from probability of abnormal market movements.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 6. MARKET RISK (CONTINUED)

#### 6.3 Market Risk Measurement, Control and Monitoring (continued)

##### Value-at-Risk ('VaR')

VaR estimates the potential loss of a Trading portfolio from adverse market price movements which may occur over a specified holding period of the Trading portfolio.

It measures the risk of losses arising from potential adverse movements in interest/profit rates, implied volatility rates and foreign exchange rates that could affect values of financial instruments.

Backtesting of the VaR results is conducted to validate and reassess the accuracy of the risk measurement systems.

Other risk measures include the following:

- i. Mark-to-market valuation tracks the current market value of the outstanding financial instruments.
- ii. Stress tests are conducted to attempt to quantify market risk arising from abnormal market movements. Stress tests measure the changes in values primarily arising from extreme movements in interest/profit rates and foreign exchange rates based on Macro Economic Variables ('MEV') provided by in-house research team.

The GALCO and GBRMC are regularly kept informed of the Group's and the Bank's risk profile and positions.

#### 6.4 Foreign Exchange Risk

The Group and the Bank are exposed to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The risk of fluctuations in foreign currency exchange rates is managed via setting of thresholds on the level of exposure by currency and in aggregate for both overnight and intra-day positions, which are monitored daily.

### 7. LIQUIDITY RISK

#### 7.1 Liquidity Risk Management Objectives and Policies

Liquidity risk is the risk of inability of a bank to fund increases in assets and meet obligations as they come due, without incurring unacceptable losses. Liquidity risk includes the inability to manage sudden decreases or changes in funding sources. Liquidity risk also arises from the failure to recognise changes in market conditions that affect the ability to liquidate assets quickly and with minimal loss in value.

## 7. LIQUIDITY RISK (CONTINUED)

### 7.1 Liquidity Risk Management Objectives and Policies (continued)

The Liquidity Risk Management Framework governs the liquidity risk management activities of the Group and the Bank. The objective of liquidity risk management is to ensure that there are sufficient funds to meet contractual and regulatory obligations without incurring unacceptable losses as well as to undertake new transactions. The Group's and the Bank's liquidity management process involves establishing liquidity risk management policies and prudential thresholds, liquidity risk threshold monitoring, stress testing and establishing contingency funding plans. These building blocks of liquidity risk management are subject to regular reviews to ensure relevance in the context of prevailing market conditions and regulatory landscape.

### 7.2 Liquidity Risk Measurement, Control and Monitoring

The Group's and the Bank's short-term liquidity risk management is premised on BNM's Liquidity Coverage Ratio ('LCR') standards. The LCR is a quantitative requirement which seeks to ensure that the Group and the Bank holds sufficient High Quality Liquid Assets ('HQLA') to withstand a significant liquidity stress scenario over a 30-day horizon.

Long-term liquidity risk profile is assessed via the Net Stable Funding Ratio ('NSFR') which promotes resilience over a longer time horizon for the Group and the Bank to fund its activities with more stable sources of funding on an ongoing basis.

The Group and the Bank also employ a set of liquidity risk indicators as an early alert of any structural change for liquidity risk management. The liquidity risk indicators include internal and external qualitative as well as quantitative indicators.

Liquidity stress tests are conducted periodically and on ad-hoc basis to gauge the Group's and the Bank's resilience in the event of a liquidity disruption.

The Contingency Funding Plan provides a systematic approach in handling liquidity disruption. The document encompasses strategies, decision-making authorities, and courses of action to be taken in the event of liquidity crisis and emergencies, enabling the Group and the Bank to respond to an unexpected liquidity disruption in an effective and efficient manner.

The GBRMC is responsible for the Group and the Bank's liquidity policy and the strategic management of liquidity has been delegated to the GALCO. The GBRMC is informed regularly on the liquidity position of the Group and the Bank.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 8. OPERATIONAL RISK

#### 8.1 Operational Risk Management Objectives and Policies

Operational risk is defined as the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or external events. The definition includes legal risk, and exposure to litigation from all aspects of the Group's and the Bank's activities, but excludes strategic and reputational risks. Management of operational risk also encompasses outsourcing and business continuity risk.

The Group Operational Risk Management ('GORM') Policy governs the management of operational risk across the Group and the Bank. GBRMC endorses all policies changes relating to operational risk prior to Board's approval. GMC-GRC supports GBRMC in the review and monitoring of operational risk and provides the forum to discuss and manage all aspects of operational risk including control lapses.

The GORM function within GRM division operates in an independent capacity to facilitate business/support units managing operational risks associated with their processes and function within the Group and the Bank.

#### 8.2 Application of Basic Indicator Approach for Operational Risk

The Group and the Bank adopt the Basic Indicator Approach for the purpose of calculating the capital requirement for operational risk. The capital requirement is calculated by taking 15% of the average annual gross income over the previous three years.

Refer Appendix I.

#### 8.3 Operational Risk Measurement, Control and Monitoring

Operational risks are managed daily through established systems and processes to ensure compliance with policies, guidelines and control procedures.

The Group and the Bank employ the following standard operational risk tools for risk and control identification and assessment:

- Risk Control Self-Assessment ('RCSA')
- Control Self Testing ('CST')

Note: Process to assist Business/Support Unit to identify and assess their key operational risks and controls, inherent risk rating, control effectiveness and residual risk level.

- Key Risk Indicator ('KRI')

Note: Process to monitor and manage key operational risk exposures over time, measured against a set of threshold levels (Red, Amber & Green).

## 8. OPERATIONAL RISK (CONTINUED)

### 8.3 Operational Risk Measurement, Control and Monitoring (continued)

- Loss Event Reporting ('LER')

Note: Process for reporting, evaluating and monitoring operational risk loss incidents including business disruption and system failure, data breaches and Shariah Non-Compliance ('SNC').

- Scenario Analysis ('ScAn')

Note: Process to develop plausible operational risk scenarios under which the identified major operational risks could materialise, evaluate the control effectiveness and estimate the probability of occurrence as well as severity of the impact.

Introduction of new or enhanced products or services are evaluated to assess, potential operational risks, mitigating controls and the operational readiness.

The Group and the Bank adopt the Three Lines of Defence ('3-LOD') model to ensure segregation of key roles and responsibilities between Business/Support Units and GORM as the independent oversight function in managing operational risk. As part of the first Line of Defence, Business Risk and Compliance Manager ('BRCM') are appointed at Business/Support Units as champions of Operational Risk Management ('ORM') activities within their respective unit. The BRCM is responsible for the reporting of ORM activities and to liaise with GORM on all operational lapses and results.

## 9. TECHNOLOGY RISK

### 9.1 Technology Risk Objectives and Policies

Technology risk refers to any risks emanating from technology failures and cyber threats that may disrupt the Group's and the Bank's business such as failures of information technology ('IT') systems, applications, platforms or infrastructures including threats or vulnerabilities exposed from external network or Internet, which could result in financial loss, financial services disruption or the operations of the Group and the Bank. Failures or errors in any of the elements above could also lead to adverse reputational impact to the Group and the Bank.

GBITC represents the Board committee to oversee and review the formulation of IT and digital strategies, costs and planning, including the financial, tactical and strategic benefits of proposed major IT and operational related initiatives. This includes oversight, guidance and endorsement in the formulation of Technology Risk Management/ Cyber Resilience Framework, risk appetite, KRIs, other associated IT/cyber security policies, major IT initiatives, technology architecture decisions, IT expenditure and IT priorities as well as overall IT performance for the Group and the Bank.



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 9. TECHNOLOGY RISK (CONTINUED)

#### 9.1 Technology Risk Objectives and Policies (continued)

The Group Technology Risk Management Framework and Cyber Resilience Framework governs the management of technology risk across the Group and the Bank.

The technology risk management function within GRM manages the risks associated with technology risk of the Group and the Bank. GMC supports GBRMC in the review and monitoring of technology risks and provides the forum to discuss and manage all aspects of technology risk. GBRMC is responsible to provide oversight of overall technology related matters of the Group and the Bank.

#### 9.2 Technology Risk Measurement, Control and Monitoring

The Group and the Bank use risk identification and assessment to determine the extent of the potential threat and the risk associated with an IT system throughout its System Development Life Cycle ('SDLC'). The output of this process helps to identify appropriate controls for reducing or eliminating risk during the risk mitigation process.

Technology risk controls encompass the use of technical and non-technical methods. Technical controls are safeguards that are incorporated into computer hardware, software, or firmware (i.e. access control mechanisms, identification and authentication mechanisms, encryption methods, intrusion detection software). Non-technical controls are management and operational controls, such as security policies, operational procedures and personnel, physical and environmental security.

Technology Risk Management reports are produced periodically for the respective stakeholders and committees.

### 10. SHARIAH NON-COMPLIANCE RISK

#### 10.1 Shariah Non-Compliance Risk Objectives and Policies

Shariah non-compliance ('SNC') is the risk of legal or regulatory sanctions, financial loss or non-financial implications including reputational damage, which the Group and the Bank may suffer arising from the failure to comply with the rulings of the Shariah Advisory Council of Bank Negara Malaysia ('SAC'), standards on Shariah matters issued by BNM pursuant to Section 29(1) of the Islamic Financial Services Act, or decisions or advice of the Shariah Committee.

BNM's policy document on Shariah governance together with the Group and the Bank's internal guidelines on Shariah Supervision & Compliance Framework and Shariah Risk Management Policy are the main references for the Shariah risk management process within the Group and the Bank.

## 10. SHARIAH NON-COMPLIANCE RISK (CONTINUED)

### 10.1 Shariah Non-Compliance Risk Objectives and Policies (continued)

AFFIN ISLAMIC’s Shariah committee is established to provide objective and sound advice to the management to ensure that the aims and operations, business, affairs and activities are in compliance with Shariah.

Shariah Risk Management is part of an integrated risk management that systematically identify, measure, monitor and report Shariah non-compliance risks in the operations, business, affairs and activities of the Group and the Bank.

For Shariah governance disclosure, please refer to the Group’s and the Bank’s 2022 Annual Report under section “Shariah Supervision and Compliance Framework”.

### 10.2 Shariah Non-Compliance Risk Measurement, Control and Monitoring

SNC risk is proactively managed via the following risk tools:

- i. SNC Loss Event Reporting (‘LER’) ensure effective and timely SNC internal reporting process;
- ii. SNC Risk and Control Self-Assessment (‘RCSA’) assists business/support unit within the Bank to identify and assess key SNC risks and controls;
- iii. SNC Key Risk Indicator (‘KRI’) facilitates business/support unit within the Bank to measure and monitor a residual risk from the Risk and Control Self-Assessment; and
- iv. SNC Key Control Self-Assessment (‘KCSA’) facilitates business/support unit within the Bank to assess the effectiveness of control measures.

### 10.3 Shariah Non-Compliance Income During The Year

	The Group	
	2022 RM’000	2021 RM’000
Shariah Non-Compliance Income	-	-

## 11. BUSINESS CONTINUITY RISK

### 11.1 Business Continuity Risk Objectives and Policies

Business continuity risk is the risk of losses in assets, revenue, reputation and stakeholder/customer confidence due to the discontinuation of services in both business and technology operations.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### 11. BUSINESS CONTINUITY RISK (CONTINUED)

#### 11.1 Business Continuity Risk Objectives and Policies (continued)

The Group Business Continuity Management Policy governs the management of business continuity issues, in line with BNM and PayNet Guidelines on Business Continuity Management ('BCM').

GBRMC approves all policies and its changes relating to business continuity management. It also reviews, monitors and discusses business continuity management reports tabled at its meetings. Group Business Continuity Management Committee ('GBCMC') supports GBRMC in the review and monitoring of business continuity risk and provides the forum to discuss and manage all aspects of operational risk including control lapses.

The BCM function is responsible overseeing the management of the overall business continuity risk including facilitation of the crisis management.

#### 11.2 Business Continuity Risk Measurement, Control and Monitoring

Annual Risk Assessment and Business Impact Analysis are made compulsory for each business and support unit in the Group and the Bank to undertake. The outcome of this assessment will translate into a risks listing that require business and support units to derive action plans to address the risks.

Risk control is established through adherence with established BCM guidelines and standards throughout the implementation of BCM programs. Rigorous testing on business continuity and disaster recovery plans are diligently performed to ensure effective and smooth execution of the plan for resumption and recovery of disrupted business.

Policies and processes are in place to support the monitoring and reporting of business continuity risks.

### 12. EQUITIES IN THE BANKING BOOK

The Group's and the Bank's banking book equity investment consists of:

- Investments held for yield and/or long-term capital gains; and
- Strategic stakes in entities held as part of growth initiatives and/or held for socio-economic reasons.

#### Accounting for Equity Holdings in the Banking Book

All equities are held at fair value. For quoted equities, fair value is estimated based on quoted or observable market price at the end of the reporting period. For unquoted equities, the fair value is estimated using approved valuation techniques.

## 12. EQUITIES IN THE BANKING BOOK (CONTINUED)

### Accounting for Equity Holdings in the Banking Book (continued)

Any gains and losses arising from the returns and changes in fair value of these equities holdings are reflected in the revaluation reserve and statement of income accordingly.

The details of fair value of financial instruments are disclosed in Note 51 of the Group's and the Bank's 2022 Annual Report.

The Group	2022		2021	
	Fair Value	Risk Weighted Assets	Fair Value	Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000
<b>Type of Equity Investments</b>				
Privately held	230,918	230,945	224,855	219,588
Publicly traded	–	–	–	–
<b>Total</b>	<b>230,918</b>	<b>230,945</b>	224,855	219,588

	2022	2021
	RM'000	RM'000
Cumulative realised gains/(losses) from sales and liquidations of equity investments	12,175	(9)
Total unrealised gains/(losses) in other comprehensive income	20,623	13,643

The Bank	2022		2021	
	Fair Value	Risk Weighted Assets	Fair Value	Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000
<b>Type of Equity Investments</b>				
Privately held	206,993	207,030	198,148	192,891
Publicly traded	–	–	–	–
<b>Total</b>	<b>206,993</b>	<b>207,030</b>	198,148	192,891

	2022	2021
	RM'000	RM'000
Cumulative realised gains/(losses) from sales and liquidations of equity investments	9,000	(9)
Total unrealised gains/(losses) in other comprehensive income	18,205	12,265

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix I

The Group and the Bank have adopted Basel II – Risk Weighted Assets computation under the BNM's Risk-Weighted Capital Adequacy Framework with effect from 1 January 2008. The Group and the Bank have adopted the Standardised Approach for credit risk and market risk, and Basic Indicator Approach for operation risk computation.

The following information concerning the Group and the Bank's risk exposures are disclosed as accompanying information to the annual report and does not form part of the audited accounts.

**Disclosure on Capital Adequacy (RM'000)**  
**The Group**  
**2022**

Exposure Class	Gross Exposures/ EAD before CRM	Net Exposures/ EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK</b>				
<u>On-Balance Sheet Exposures</u>				
Corporates	28,559,769	26,660,589	23,482,599	1,878,609
Regulatory Retail	20,827,203	19,637,350	14,633,338	1,170,668
Other Assets	4,578,409	4,578,409	2,453,093	196,247
Sovereigns/Central Banks	19,453,769	19,453,769	88,879	7,110
Public Sector Entities	–	–	–	–
Banks, Development Financial Institutions & MDBs	2,730,380	2,726,977	675,079	54,006
Insurance/Takaful Companies, Securities Firms & Fund Managers	51,869	51,869	23,716	1,897
Residential Mortgages	12,099,523	12,079,842	6,807,787	544,623
Higher Risk Assets	32,370	32,369	48,552	3,884
Defaulted Exposures	763,372	750,378	957,746	76,620
<b>Total for On-Balance Sheet Exposures</b>	<b>89,096,664</b>	<b>85,971,552</b>	<b>49,170,789</b>	<b>3,933,664</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix I

### Disclosure on Capital Adequacy (RM'000) (continued) The Group 2022

Exposure Class	Gross Exposures/ EAD before CRM	Net Exposures/ EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK (continued)</b>				
Off-Balance Sheet Exposures				
Over-the-counter ("OTC") derivatives	1,134,742	1,134,741	443,240	35,460
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	10,147,106	7,312,133	3,346,445	267,716
Defaulted Exposures	15,762	15,347	22,149	1,772
<b>Total for Off-Balance Sheet Exposures</b>	<b>11,297,610</b>	<b>8,462,221</b>	<b>3,811,834</b>	<b>304,948</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>100,394,274</b>	<b>94,433,773</b>	<b>52,982,623</b>	<b>4,238,612</b>
<b>2 MARKET RISK</b>				
	Long Position	Short Position		
Interest/Profit Rate Risk	37,004,137	37,209,427	471,237	37,699
Equity Position Risk	34,631	154	94,190	7,535
Foreign Currency Risk	2,977,196	2,968,764	65,638	5,251
Option Risk	-	-	-	-
<b>TOTAL MARKET RISK</b>	<b>40,015,964</b>	<b>40,178,344</b>	<b>631,065</b>	<b>50,485</b>
<b>3 OPERATIONAL RISK</b>				
Operational Risk			3,951,028	316,082
<b>Total RWA and Capital Requirements</b>			<b>57,564,716</b>	<b>4,605,179</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix I

**Disclosure on Capital Adequacy (RM'000) (continued)**  
**The Group**  
**2021**

Exposure Class	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK</b>				
<u>On-Balance Sheet Exposures</u>				
Corporates	24,675,219	23,027,290	20,882,358	1,670,589
Regulatory Retail	16,124,403	15,358,952	11,432,644	914,612
Other Assets	3,745,322	3,745,322	2,336,070	186,886
Sovereigns/Central Banks	15,293,894	15,293,894	—	—
Banks, Development Financial Institutions & MDBs	4,783,147	4,779,504	1,046,697	83,735
Insurance/Takaful Companies, Securities Firms & Fund Managers	19,138	19,137	19,137	1,531
Residential Mortgages	11,362,574	11,336,176	6,502,732	520,219
Higher Risk Assets	5,554	5,554	8,330	666
Defaulted Exposures	1,088,516	1,060,658	1,416,202	113,296
<b>Total for On-Balance Sheet Exposures</b>	<b>77,097,767</b>	<b>74,626,487</b>	<b>43,644,170</b>	<b>3,491,534</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix I

### Disclosure on Capital Adequacy (RM'000) (continued)

The Group  
2021

Exposure Class	Gross Exposures/ EAD before CRM	Net Exposures/ EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK (continued)</b>				
Off-Balance Sheet Exposures				
Over-the-counter ("OTC") derivatives	790,649	790,649	331,722	26,538
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	3,583,676	3,410,995	2,962,874	237,030
Defaulted Exposures	15,931	15,931	23,245	1,860
<b>Total for Off-Balance Sheet Exposures</b>	<b>4,390,256</b>	<b>4,217,575</b>	<b>3,317,841</b>	<b>265,428</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>81,488,023</b>	<b>78,844,062</b>	<b>46,962,011</b>	<b>3,756,962</b>
<b>2 MARKET RISK</b>				
Interest/Profit Rate Risk	32,785,681	(27,496)	629,886	50,391
Equity Position Risk	29,489	26,645	81,809	6,545
Foreign Currency Risk	5,484,409	(139)	69,551	5,564
Option Risk	—	—	—	—
<b>TOTAL MARKET RISK</b>	<b>38,299,579</b>	<b>38,300,569</b>	<b>781,246</b>	<b>62,500</b>
<b>3 OPERATIONAL RISK</b>				
Operational Risk			3,580,698	286,456
<b>Total RWA and Capital Requirements</b>			<b>51,323,955</b>	<b>4,105,918</b>



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix I

### Disclosure on Capital Adequacy (RM'000) (continued) The Bank 2022

Exposure Class	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK</b>				
<u>On-Balance Sheet Exposures</u>				
Corporates	17,537,951	16,956,859	15,255,073	1,220,406
Regulatory Retail	14,289,195	14,189,511	10,570,540	845,643
Other Assets	3,486,578	3,486,578	2,098,469	167,878
Sovereigns/Central Banks	9,618,741	9,618,741	88,879	7,110
Banks, Development Financial Institutions & MDBs	3,017,727	3,016,987	1,029,956	82,396
Insurance Companies, Securities Firms & Fund Managers	15,426	15,426	3,426	274
Residential Mortgages	2,972,292	2,962,907	1,428,025	114,242
Higher Risk Assets	24,597	24,596	36,893	2,951
Defaulted Exposures	606,888	600,267	797,029	63,762
<b>Total for On-Balance Sheet Exposures</b>	<b>51,569,395</b>	<b>50,871,872</b>	<b>31,308,290</b>	<b>2,504,662</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix I

### Disclosure on Capital Adequacy (RM'000) (continued)

The Bank  
2022

Exposure Class	Gross Exposures/ EAD before CRM	Net Exposures/ EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK (continued)</b>				
Off-Balance Sheet Exposures	860,021	860,021	293,122	23,450
Over-the-counter ("OTC") derivatives				
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	8,852,609	6,062,965	2,344,036	187,523
Defaulted Exposures	15,212	14,797	21,847	1,748
<b>Total for Off-Balance Sheet Exposures</b>	<b>9,727,842</b>	<b>6,937,783</b>	<b>2,659,005</b>	<b>212,721</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>61,297,237</b>	<b>57,809,655</b>	<b>33,967,295</b>	<b>2,717,383</b>
<b>2 MARKET RISK</b>				
Interest Rate Risk	27,620,522	(214,343)	389,880	31,190
Foreign Currency Risk	13,654	8,882	13,654	1,092
Option Risk	–	–	–	–
<b>TOTAL MARKET RISK</b>	<b>27,634,175</b>	<b>27,839,636</b>	<b>403,534</b>	<b>32,283</b>
<b>3 OPERATIONAL RISK</b>				
Operational Risk			1,858,354	148,668
<b>Total RWA and Capital Requirements</b>			<b>36,229,183</b>	<b>2,898,334</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix I

**Disclosure on Capital Adequacy (RM'000) (continued)****The Bank  
2021**

Exposure Class	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK</b>				
<u>On-Balance Sheet Exposures</u>				
Corporates	15,679,713	14,994,736	13,678,362	1,094,270
Regulatory Retail	10,665,353	10,562,117	7,855,180	628,414
Other Assets	3,205,291	3,205,291	1,841,266	147,301
Sovereigns/Central Banks	7,156,510	7,156,510	—	—
Banks, Development Financial Institutions & MDBs	3,851,491	3,850,752	1,167,273	93,382
Insurance Companies, Securities Firms & Fund Managers	—	—	—	—
Residential Mortgages	2,979,370	2,964,374	1,434,278	114,742
Higher Risk Assets	4,792	4,792	7189	575
Defaulted Exposures	856,184	841,017	1,145,501	91,640
<b>Total for On-Balance Sheet Exposures</b>	<b>44,398,704</b>	<b>43,579,589</b>	<b>27,129,049</b>	<b>2,170,324</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix I

### Disclosure on Capital Adequacy (RM'000) (continued)

The Bank  
2021

Exposure Class	Gross Exposures/EAD before CRM	Net Exposures/EAD after CRM	Risk Weighted Assets	Minimum Capital Requirements at 8%
<b>1 CREDIT RISK (continued)</b>				
Off-Balance Sheet Exposures				
Over-the-counter ("OTC") derivatives	429,744	429,744	139,435	11,155
Off-Balance Sheet Exposures other than OTC derivatives or credit derivatives	2,474,849	2,322,510	2,098,641	167,891
Defaulted Exposures	9,923	9,923	14,673	1,174
<b>Total for Off-Balance Sheet Exposures</b>	<b>2,914,516</b>	<b>2,762,177</b>	<b>2,252,749</b>	<b>180,220</b>
<b>Total for On and Off-Balance Sheet Exposures</b>	<b>47,313,220</b>	<b>46,341,766</b>	<b>29,381,798</b>	<b>2,350,544</b>
<b>2 MARKET RISK</b>	<b>Long Position</b>	<b>Short Position</b>		
Interest Rate Risk	18,309,063	18,329,737	556,423	44,514
Foreign Currency Risk	7,272	11,382	11,382	911
Option Risk	—	—	—	—
<b>TOTAL MARKET RISK</b>	<b>18,316,335</b>	<b>18,341,119</b>	<b>567,804</b>	<b>45,425</b>
<b>3 OPERATIONAL RISK</b>				
Operational Risk			1,671,929	133,754
<b>Total RWA and Capital Requirements</b>			<b>31,621,531</b>	<b>2,529,723</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

### Disclosure on Capital Adequacy (RM'000) (continued)

Market risk is defined as changes in the market value of a trading position arising from movements in market factors such as interest/profit rate, foreign exchange rates and implied volatility rates. The Group's and the Bank's Value-at-Risk ('VaR') is defined as the amount of the Group's and the Bank's capital that is exposed to the risk of unexpected losses arising particularly from movements in interest/profit and foreign exchange rates. Management Action Trigger ('MAT') and Limit are established for VaR in Risk Appetite Statement ('RAS') to ensure that the Group's and the Bank's capital adequacy are not impinged upon in the event of adverse market movements. The Group and the Bank currently adopt BNM's Standardised Approach for the computation of market risk capital charges. The market risk capital charge addresses among others, capital requirement for market risk which includes the interest/profit rate risk in the Group's and the Bank's Trading Book as well as foreign exchange risk in the Trading and Banking Books.

The computation of market risk capital charge covers the following financial instruments.

- a) Foreign Exchange ('FX')
- b) Interest/Profit Rate Swap ('IRS/IPRS')
- c) Cross Currency Swap ('CCS')
- d) Fixed Income Instruments (i.e. Corporate Bonds/Sukuk and Government Securities)
- e) FX Options

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**Disclosure on Credit Risk: Disclosures on Risk Weights under the Standardised Approach (RM'000)**

The Group  
2022

Risk Weights	Exposures after Netting and Credit Risk Mitigation													
	Sovereigns & Central Banks	PSEs	Banks, MDBs and DFIs	Insurance/Takaful Companies, Securities Firms & Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/Investment	Securitisation	Equity	Total Exposure after Netting & Credit Risk Mitigation	Total Risk Weighted Assets
0%	22,339,518	-	-	-	-	-	-	-	1,593,369	-	-	-	23,932,887	-
10%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20%	55,860	-	3,449,083	35,191	3,948,548	173,434	-	-	664,933	-	-	-	8,327,049	1,665,410
35%	-	-	-	-	-	-	6,374,218	-	-	-	-	-	6,374,218	2,230,976
50%	177,759	-	751,579	-	170,572	11,490	2,646,492	-	-	-	-	-	3,757,892	1,878,946
75%	-	-	-	-	-	20,485,756	31,635	-	-	-	-	-	20,517,391	15,388,043
90%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
100%	66,491	-	8,453	133,290	24,973,739	67,966	3,364,467	-	2,320,107	-	-	-	30,934,513	30,934,513
110%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
125%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
135%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	-	-	-	-	-	39,378	-	-	-	-	589,823	884,735
270%	-	-	-	-	-	84,725	-	-	-	-	-	-	-	-
350%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
400%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
625%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
937.5%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1250%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average Risk Weight Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>22,639,628</b>	<b>-</b>	<b>4,209,115</b>	<b>168,481</b>	<b>29,558,579</b>	<b>20,823,371</b>	<b>12,416,812</b>	<b>39,378</b>	<b>4,578,409</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>94,433,773</b>	<b>52,982,623</b>

PSE "Public Sector Entities"  
MDB "Multilateral Development Bank"  
DFI "Development Financial Institution"

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix II

### Disclosure on Credit Risk: Disclosures on Risk Weights under the Standardised Approach (RM'000)

The Group  
2021

Risk Weights	Exposures after Netting and Credit Risk Mitigation											Total Exposure after Netting & Credit Risk Mitigation	Total Risk Weighted Assets		
	Sovereigns & Central Banks	PSEs	Banks, MDBs and DFIs	Insurance/Takaful Companies, Securities Firms & Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/Investment	Securitisation			Equity	
0%	15,312,185	-	-	-	-	-	-	-	441,371	-	-	-	-	15,753,556	-
10%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20%	49,079	-	4,905,283	-	2,623,205	158,403	-	1,209,852	-	-	-	-	-	8,945,822	1,789,165
35%	-	-	-	-	-	-	5,819,986	-	-	-	-	-	-	5,819,986	2,036,995
50%	-	-	554,677	-	204,922	6,260	2,490,825	-	-	-	-	-	-	3,256,684	1,628,341
75%	-	-	-	-	-	15,917,469	35,727	-	-	-	-	-	-	15,953,196	11,964,897
90%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
100%	16,252	-	4,738	165,015	22,581,254	44,765	3,353,106	-	2,094,100	-	-	-	-	28,259,230	28,259,230
110%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
125%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
135%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
270%	-	-	-	-	740,541	105,533	-	-	-	9,514	-	-	-	855,588	1,283,383
350%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
400%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
625%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
937.5%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1250%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average Risk Weight	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>15,377,516</b>	<b>-</b>	<b>5,464,698</b>	<b>165,015</b>	<b>26,149,922</b>	<b>16,232,430</b>	<b>11,699,644</b>	<b>9,514</b>	<b>3,745,323</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>78,844,062</b>	<b>46,962,011</b>

PSE "Public Sector Entities"  
MDB "Multilateral Development Bank"  
DFI "Development Financial Institution"

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

**Disclosure on Credit Risk: Disclosures on Risk Weights under the Standardised Approach (RM'000)**

The Bank  
2022

Risk Weights	Exposures after Netting and Credit Risk Mitigation													
	Sovereigns & Central Banks	PSEs	Banks, MDBs and DFIs	Insurance Companies, Securities Firms & Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/ Investment	Securitisation	Equity	Total Exposure after Netting & Credit Risk Mitigation	Total Risk Weighted Assets
0%	12,495,191	-	-	-	-	-	-	-	1,115,187	-	-	-	13,610,378	-
10%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20%	810	-	2,643,815	15,000	2,125,268	131,827	-	-	341,152	-	-	-	5,257,872	1,051,575
35%	-	-	-	-	-	-	2,018,903	-	-	-	-	-	2,018,903	706,616
50%	177,759	-	1,657,869	-	93,156	9,821	478,617	-	-	-	-	-	2,417,222	1,208,611
75%	-	-	-	-	-	15,021,910	26,174	-	-	-	-	-	15,048,084	11,286,063
90%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
100%	66,491	-	8,453	48,049	16,262,327	40,233	486,932	-	2,030,240	-	-	-	18,942,725	18,942,724
110%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
125%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
135%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
270%	-	-	-	-	401,613	84,274	-	28,584	-	-	-	-	514,471	771,706
350%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
400%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
625%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
937.5%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1250%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average Risk Weight	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	12,740,251	-	4,310,137	63,049	18,882,364	15,288,065	3,010,626	28,584	3,486,579	-	-	-	57,809,655	33,967,295

PSE "Public Sector Entities"  
MDB "Multilateral Development Bank"  
DFI "Development Financial Institution"



**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix II

**Disclosure on Credit Risk: Disclosures on Risk Weights under the Standardised Approach (RM'000)**

The Bank  
2021

Risk Weights	Exposures after Netting and Credit Risk Mitigation										Total Exposure after Netting & Credit Risk Mitigation	Total Risk Weighted Assets		
	Sovereigns & Central Banks	PSEs	Banks, MDBs and DFIs	Insurance Companies, Securities Firms & Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/ Investment			Securitisation	Equity
0%	7,156,866	-	-	-	-	-	-	-	409,354	-	-	-	7,566,220	-
10%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20%	1,264	-	2,834,815	-	1,617,745	120,825	-	-	1,193,338	-	-	-	5,767,987	1,153,597
35%	-	-	-	-	-	-	2,059,942	-	-	-	-	-	2,059,942	720,980
50%	-	-	1,475,889	-	106,902	6,080	424,229	-	-	-	-	-	2,013,100	1,006,551
75%	-	-	-	-	-	11,104,503	29,339	-	-	-	-	-	11,133,842	8,350,382
90%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
100%	16,252	-	4,738	42,624	14,873,886	36,791	524,557	-	1,602,599	-	-	-	17,101,447	17,101,446
110%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
125%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
135%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
150%	-	-	-	-	614,373	76,561	-	8,294	-	-	-	-	699,228	1,048,842
270%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
350%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
400%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
625%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
937.5%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1250%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Average Risk Weight	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	7,174,382	-	4,315,442	42,624	17,212,906	11,344,760	3,038,067	8,294	3,205,291	-	-	-	46,341,766	29,381,798

PSE "Public Sector Entities"  
MDB "Multilateral Development Bank"  
DFI "Development Financial Institution"

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000)

The Group	Ratings of Corporate by Approved ECAIs					
<b>2022</b> Exposure Class	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
<b>On and Off-Balance-Sheet Exposures</b>						
<b>Credit Exposures (using Corporate Risk Weights)</b>						
Public Sector Entities (applicable for entities risk weighted based on their external ratings as corporates)						
Insurance/Takaful Companies, Securities Firms & Fund Managers						
Corporates						
<b>Total</b>						
		20,191	-	-	-	148,290
	1,274,482	37,814	11,512	-	-	30,321,665
	1,294,673	37,814	11,512	-	-	30,469,955

## Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000)

The Group	Ratings of Corporate by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
2021 Exposure Class	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
<b>On and Off-Balance-Sheet Exposures</b>						
<b>Credit Exposures (using Corporate Risk Weights)</b>						
Public Sector Entities (applicable for entities risk weighted based on their external ratings as corporates)						
Insurance/Takaful Companies, Securities Firms & Fund Managers						165,016
Corporates	889,702	72,709	11,545			26,991,899
<b>Total</b>	889,702	72,709	11,545			27,156,915

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000) (continued)

The Bank	Ratings of Corporate by Approved ECAIs					
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
2022 Exposure Class	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
<b>On and Off-Balance-Sheet Exposures</b>						
<b>Credit Exposures (using Corporate Risk Weights)</b>						
Public Sector Entities (applicable for entities risk weighted based on their external ratings as corporates)						
Insurance Companies, Securities Firms & Fund Managers Corporates						
<b>Total</b>		<b>109,315</b>	<b>27,752</b>	<b>11,512</b>	<b>11,512</b>	<b>19,519,352</b>
		<b>109,315</b>	<b>27,752</b>	<b>11,512</b>	<b>11,512</b>	<b>19,519,352</b>



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000) (continued)

The Group  
2022

Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs						
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	Unrated
Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	Unrated
RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	Unrated
MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	Unrated
<b>On and Off-Balance-Sheet Exposures</b>							
Sovereigns and Central Banks	15,718,494	1,450,764	-	177,759	-	5,292,611	5,292,611
<b>Total</b>	15,718,494	1,450,764	-	177,759	-	5,292,611	5,292,611

Exposure Class	Ratings of Banking Institutions by Approved ECAIs						
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	Unrated
Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	Unrated
RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	Unrated
MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	Unrated
<b>On and Off-Balance-Sheet Exposures</b>							
Banks, MDBs and DFIs	3,888,444	244,980	78,370	18,520	-	2,608,246	2,608,246
<b>Total</b>	3,888,444	244,980	78,370	18,520	-	2,608,246	2,608,246

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000) (continued) The Group 2021

Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs							Unrated
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated	
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>								
Sovereigns and Central Banks		12,902,784	993,745	-	-	-	1,480,987	
<b>Total</b>		12,902,784	993,745	-	-	-	1,480,987	

Exposure Class	Ratings of Banking Institutions by Approved ECAIs							Unrated
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated	
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>								
Banks, MDBs and DFIs		4,345,881	339,254	17,073	4,746	-	761,154	
<b>Total</b>		4,345,881	339,254	17,073	4,746	-	761,154	

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000) (continued)

The Bank  
2022

Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs						
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>							
Sovereigns and Central Banks	10,662,149	909,660	-	177,759	-	990,683	
<b>Total</b>	10,662,149	909,660	-	177,759	-	990,683	

Exposure Class	Ratings of Banking Institutions by Approved ECAIs						
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated
S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>							
Banks, MDBs and DFIs	3,040,232	92,813	78,370	18,520	-	3,706,984	
<b>Total</b>	3,040,232	92,813	78,370	18,520	-	3,706,984	



## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix III

### Disclosures on Rated Exposures according to Ratings by ECAIs (RM'000) (continued) The Bank 2021

Exposure Class	Ratings of Sovereigns and Central Banks by Approved ECAIs							
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated	
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>								
Sovereigns and Central Banks	5,789,616	653,424	–	–	–	–	731,343	
<b>Total</b>	5,789,616	653,424	–	–	–	–	731,343	

Exposure Class	Ratings of Banking Institutions by Approved ECAIs							
	Moody's	Aaa to Aa3	A1 to A3	Baa1 to Baa3	Ba1 to B3	Caa1 to C	Unrated	
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	Fitch	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated	
	RAM	AAA to AA3-	A1 to A3	BBB1+ to BBB3	BB1 to B3	C1+ to D	Unrated	
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated	
<b>On and Off-Balance-Sheet Exposures</b>								
Banks, MDBs and DFIs	2,241,985	110,507	17,073	4,746	–	–	1,941,879	
<b>Total</b>	2,241,985	110,507	17,073	4,746	–	–	1,941,879	

a) **Disclosures on Credit Risk Mitigation (RM'000)**  
**The Group**  
**2022**

Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral
<b>Credit Risk</b>				
<b>On-Balance Sheet Exposures</b>				
Sovereigns/Central Banks	19,453,769	-	-	-
Banks, Development Financial Institutions & MDBs	2,730,380	-	3,403	-
Insurance/Takaful Companies, Securities Firms & Fund Managers	51,869	-	-	-
Corporates	28,559,769	1,176,345	1,899,180	-
Regulatory Retail	20,827,203	171,777	1,189,853	-
Residential Mortgages	12,099,523	-	19,681	-
Higher Risk Assets	32,370	-	-	-
Other Assets	4,578,409	-	-	-
Defaulted Exposures	763,372	4,164	12,996	-
<b>Total for On-Balance Sheet Exposures</b>	<b>89,096,664</b>	<b>1,352,286</b>	<b>3,125,113</b>	<b>-</b>
<b>Off-Balance Sheet Exposures</b>				
Over-the-counter ("OTC") derivatives	1,134,742	-	-	-
Off-Balance sheet exposures other than OTC derivatives or credit derivatives	10,147,106	25,855	2,834,973	-
Defaulted Exposures	15,762	96	415	-
<b>Total for Off-Balance Sheet Exposures</b>	<b>11,297,610</b>	<b>25,951</b>	<b>2,835,388</b>	<b>-</b>
<b>Total On and Off-Balance Sheet Exposures</b>	<b>100,394,274</b>	<b>1,378,237</b>	<b>5,960,501</b>	<b>-</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix IV

a) **Disclosures on Credit Risk Mitigation (RM'000) (continued)**  
**The Group**  
**2021**

Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral
<b>Credit Risk</b>				
<b>On-Balance Sheet Exposures</b>				
Sovereigns/Central Banks	15,293,894	–	–	–
Banks, Development Financial Institutions & MDBs	4,783,147	–	3,411	–
Insurance/Takaful Companies, Securities Firms & Fund Managers	19,138	–	–	–
Corporates	24,675,219	722,246	1,788,157	–
Regulatory Retail	16,124,403	3	797,440	–
Residential Mortgages	11,362,574	–	27,098	–
Higher Risk Assets	5,554	–	–	–
Other Assets	3,745,322	–	–	–
Defaulted Exposures	1,088,516	80	27,858	–
<b>Total for On-Balance Sheet Exposures</b>	<b>77,097,767</b>	<b>722,329</b>	<b>2,643,964</b>	<b>–</b>
<b>Off-Balance Sheet Exposures</b>				
Over-the-counter (“OTC”) derivatives	790,649	–	–	–
Off-Balance sheet exposures other than OTC derivatives or credit derivatives	3,583,676	–	–	–
Defaulted Exposures	15,931	–	–	–
<b>Total for Off-Balance Sheet Exposures</b>	<b>4,390,256</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total On and Off-Balance Sheet Exposures</b>	<b>81,488,023</b>	<b>722,329</b>	<b>2,643,964</b>	<b>–</b>

a) **Disclosures on Credit Risk Mitigation (RM'000)**

**The Bank**

**2022**

Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral
<b>Credit Risk</b>				
<b>On-Balance Sheet Exposures</b>				
Sovereigns/Central Banks	9,618,741	-	-	-
Public Sector Entities	-	-	-	-
Banks, Development Financial Institutions & MDBs	3,017,727	-	740	-
Insurance Companies, Securities Firms & Fund Managers	15,426	-	-	-
Corporates	17,537,951	932,753	581,093	-
Regulatory Retail	14,289,195	130,170	99,684	-
Residential Mortgages	2,972,292	-	9,385	-
Higher Risk Assets	24,597	-	-	-
Other Assets	3,486,578	-	-	-
Defaulted Exposures	606,888	3,566	6,621	-
<b>Total for On-Balance Sheet Exposures</b>	<b>51,569,395</b>	<b>1,066,489</b>	<b>697,523</b>	<b>-</b>
<b>Off-Balance Sheet Exposures</b>				
Over-the-counter ("OTC") derivatives	860,021	-	-	-
Off-Balance sheet exposures other than OTC derivatives or credit derivatives	8,852,609	12,488	2,789,644	-
Defaulted Exposures	15,212	96	415	-
<b>Total for Off-Balance Sheet Exposures</b>	<b>9,727,842</b>	<b>12,584</b>	<b>2,790,059</b>	<b>-</b>
<b>Total On and Off-Balance Sheet Exposures</b>	<b>61,297,237</b>	<b>1,079,073</b>	<b>3,487,582</b>	<b>-</b>

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix IV

### a) Disclosures on Credit Risk Mitigation (RM'000) (continued)

The Bank

2021

Exposure Class	Exposures before CRM	Exposures Covered by Guarantees/ Credit Derivatives	Exposures Covered by Eligible Financial Collateral	Exposures Covered by Other Eligible Collateral
<b>Credit Risk</b>				
<b>On-Balance Sheet Exposures</b>				
Sovereigns/Central Banks	7,156,510	–	–	–
Banks, Development Financial Institutions & MDBs	3,851,491	–	747	–
Corporates	15,679,713	503,309	810,389	–
Regulatory Retail	10,665,353	3	129,877	–
Residential Mortgages	2,979,370	–	15,272	–
Higher Risk Assets	4,792	–	–	–
Other Assets	3,205,291	–	–	–
Defaulted Exposures	856,184	80	15,167	–
<b>Total for On-Balance Sheet Exposures</b>	<b>44,398,704</b>	<b>503,392</b>	<b>971,452</b>	<b>–</b>
<b>Off-Balance Sheet Exposures</b>				
Over-the-counter ("OTC") derivatives	429,744	–	–	–
Off-Balance sheet exposures other than OTC derivatives or credit derivatives	2,474,849	–	–	–
Defaulted Exposures	9,923	–	–	–
<b>Total for Off-Balance Sheet Exposures</b>	<b>2,914,516</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total On and Off-Balance Sheet Exposures</b>	<b>47,313,220</b>	<b>503,392</b>	<b>971,452</b>	<b>–</b>

**b) Disclosure on Off-Balance Sheet and Counterparty Credit Risk (RM'000)**

Counterparty Credit Risk is the risk that the counterparty to a transaction could default before the final settlement of the transaction's cashflows. An economic loss could occur if the transactions with the counterparty has a positive economic value for the Group and the Bank at the time of default.

In contrast to the exposure to credit risk through a lending/financing, where the exposure to credit risk is unilateral and only the lending/financing bank faces the risk of loss, Counterparty Credit Risk creates a bilateral risk of loss where the market value for many types of transactions can be positive or negative to either counterparty.

In respect of off-balance sheet items, the credit risk inherent in each off-balance sheet instrument is translated into an on balance sheet exposure equivalent (credit equivalent) by multiplying the nominal principal amount with a credit conversion factor ('CCF') as prescribed by the Standardised Approach under the Risk Weighted Capital Adequacy Framework. The resulting amount is then weighted against the risk weight of the counterparty. In addition, counterparty risk weights for over-the-counter ('OTC') derivative transactions will be determined based on the external rating of the counterparty and will not be subject to any specific ceiling.

## BASEL II PILLAR 3 DISCLOSURES

As at 31 December 2022

Appendix IV

**b) Disclosure on Off-Balance Sheet and Counterparty Credit Risk (RM'000) (continued)**  
**The Group**  
**2022**

Description	Total Principle Amount	Positive Fair Value of Derivative Contracts	Total Credit Equivalent Amount	Total Risk Weighted Amount
Direct Credit Substitutes	500,774		500,772	473,459
Transaction related contingent items	1,331,367		653,308	593,912
Short-Term Self Liquidating trade related contingencies	413,248		82,650	37,582
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions. (i.e. repurchase/reverse repurchase and securities lending/borrowing transactions.	5,175,091		6,089,943	82,080
Foreign exchange related contracts				
One year or less	26,850,314	365,302	745,833	296,239
Over one year to five years	842,979	11,705	68,961	43,005
Interest/Profit rate related contracts				
One year or less	2,535,790	9,886	7,719	2,694
Over one year to five years	7,155,483	89,613	255,234	84,010
Over five years	670,000	18,882	56,996	17,291
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	2,869,597		1,433,032	1,063,091
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	5,557,413		1,111,476	902,755
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	1,279,899		–	–
Unutilised credit card lines	1,458,431		291,686	215,715
<b>Total</b>	<b>56,640,386</b>	<b>495,389</b>	<b>11,297,610</b>	<b>3,811,834</b>

**b) Disclosure on Off-Balance Sheet and Counterparty Credit Risk (RM'000) (continued)**  
**The Group**  
**2021**

Description	Total Principle Amount	Positive Fair Value of Derivative Contracts	Total Credit Equivalent Amount	Total Risk Weighted Amount
Direct Credit Substitutes	548,856		548,856	519,791
Transaction related contingent items	1,477,614		726,432	680,515
Short-Term Self Liquidating trade related contingencies	461,206		92,241	53,585
Foreign exchange related contracts				
One year or less	25,519,945	108,320	451,844	201,457
Over one year to five years	897,663	11,532	73,080	42,195
Over five years	-	-	-	-
Interest/Profit rate related contracts				
One year or less	1,135,000	3,908	4,428	1,811
Over one year to five years	4,813,000	50,189	153,162	55,410
Over five years	955,000	19,395	74,830	22,956
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	2,039,539		1,018,794	719,000
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	5,069,907		1,013,981	848,791
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	1,116,522		-	-
Unutilised credit card lines	1,163,042		232,608	172,330
<b>Total</b>	<b>45,197,294</b>	<b>193,344</b>	<b>4,390,256</b>	<b>3,317,841</b>



**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix IV

**b) Disclosure on Off-Balance Sheet and Counterparty Credit Risk (RM'000) (continued)****The Bank  
2022**

Description	Total Principle Amount	Positive Fair Value of Derivative Contracts	Total Credit Equivalent Amount	Total Risk Weighted Amount
Direct Credit Substitutes	381,708		381,706	354,493
Transaction related contingent items	854,221		427,110	368,650
Short-Term Self Liquidating trade related contingencies	112,285		22,457	21,817
Lending of banks' securities or the posting of securities as collateral by banks, including instances where these arise out of repo-style transactions. (i.e. repurchase/reverse repurchase and securities lending/borrowing transactions.	5,175,091		6,089,943	82,080
Foreign exchange related contracts				
One year or less	21,557,832	304,009	612,311	220,807
Over one year to five years	–	–	–	–
Over five years	–	–	–	–
Interest/Profit rate related contracts				
One year or less	1,595,790	8,221	4,889	1,626
Over one year to five years	4,995,483	76,404	185,825	53,398
Over five years	670,000	18,882	56,996	17,291
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	1,869,128		933,531	741,941
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	3,831,479		766,289	614,864
Unutilised credit card lines	1,233,927		246,785	182,040
<b>Total</b>	<b>42,276,944</b>	<b>407,517</b>	<b>9,727,842</b>	<b>2,659,005</b>

**b) Disclosure on Off-Balance Sheet and Counterparty Credit Risk (RM'000) (continued)**  
**The Bank**  
**2021**

Description	Total Principle Amount	Positive Fair Value of Derivative Contracts	Total Credit Equivalent Amount	Total Risk Weighted Amount
Direct Credit Substitutes	456,935		456,935	427,871
Transaction related contingent items	982,691		491,345	442,918
Short-Term Self Liquidating trade related contingencies	200,556		40,111	39,706
Foreign exchange related contracts				
One year or less	14,563,705	54,714	258,211	86,521
Over one year to five years	83,340	–	5,000	1,000
Over five years	–	–	–	–
Interest/Profit rate related contracts				
One year or less	355,000	1,466	966	241
Over one year to five years	2,663,000	29,064	90,737	28,716
Over five years	955,000	19,395	74,830	22,956
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	1,197,170		598,273	465,490
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year	3,541,944		708,389	597,167
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	–		–	–
Unutilised credit card lines	948,592		189,718	140,163
<b>Total</b>	<b>25,947,933</b>	<b>104,639</b>	<b>2,914,516</b>	<b>2,252,749</b>

**BASEL II PILLAR 3 DISCLOSURES**

As at 31 December 2022

Appendix IV

**c) Disclosure on Market Risk – Interest/profit Rate Risk/Rate of Return in the Banking Book**

Interest/profit rate risk is the risk to earnings and capital arising from exposure to adverse movements in interest/profit rates mainly due to mismatches in timing repricing of assets and liabilities. These mismatches are actively managed from an earnings and economic value perspective.

The objective of interest/profit rate risk management is to achieve a stable and sustainable net interest/profit income from the following perspectives:

- 1) Next 12 months' Earnings – Interest/Profit rate risk from the earnings perspective is the impact based on changes to the net interest/profit income ('NII') over the next 12 months. This risk is measured through sensitivity analysis including the application of an instantaneous 100 basis point parallel shock in interest/profit rates across the yield curve.
- 2) Economic Value – Measuring the change in the Economic Value of Equity ('EVE') is an assessment of the long-term impact to the Group's and the Bank's capital. This is assessed through the application of relevant duration factors to capture the net economic value impact over the long-term or total life of all balance sheet assets and liabilities to adverse changes in interest/profit rates.

Interest/Profit rate risk thresholds are established in line with the Group's and the Bank's strategy and risk appetite. These thresholds are reviewed regularly to ensure relevance in the context of prevailing market conditions.

The reported numbers are generated based on assumptions used in IRRBB/RORBB BNM template.

2022 Type of Currency (RM million)	The Group		The Bank	
	Impact on Positions (100 basis points) Parallel Shift		Impact on Positions (100 basis points) Parallel Shift	
	Increase/ (Decline) in Earnings	Increase/ (Decline) in Economic Value	Increase/ (Decline) in Earnings	Increase/ (Decline) in Economic Value
Ringgit Malaysia	23.5	(1,097.2)	5.8	(635.8)
US Dollar	(18.4)	(7.6)	(16.4)	(9.7)
Euro	0.0	0.2	(0.0)	0.2
Great Britain Pound	(0.0)	0.0	0.0	0.0
Australian Dollar	(0.2)	(0.5)	(0.2)	(0.5)
Singapore Dollar	(0.4)	0.0	(0.4)	0.0
Japanese Yen	(0.0)	0.0	(0.0)	0.0
Others (#)	(2.2)	0.2	(2.1)	0.2
<b>Total</b>	<b>2.3</b>	<b>(1,104.9)</b>	<b>(13.3)</b>	<b>(645.5)</b>

# Others comprise of NZD and HKD currencies where the amount of each currency is relatively small.

**c) Disclosure on Market Risk – Interest/profit Rate Risk/Rate of Return in the Banking Book (continued)**

2021 Type of Currency (RM million)	The Group		The Bank	
	Impact on Positions (100 basis points) Parallel Shift		Impact on Positions (100 basis points) Parallel Shift	
	Increase/ (Decline) in Earnings	Increase/ (Decline) in Economic Value	Increase/ (Decline) in Earnings	Increase/ (Decline) in Economic Value
Ringgit Malaysia	(16.3)	(147.8)	30.9	(490.6)
US Dollar	(0.8)	(0.0)	(10.6)	0.6
Euro	0.0	0.0	(0.3)	0.9
Great Britain Pound	0.0	0.0	0.0	0.1
Australian Dollar	0.0	0.0	(0.1)	(0.0)
Singapore Dollar	0.0	(0.2)	(0.2)	0.0
Japanese Yen	0.0	0.0	(0.0)	0.0
Others (#)	0.0	0.0	(0.4)	0.0
<b>Total</b>	(171)	(148.0)	19.4	(489.0)

# Others comprise of CNH, NZD and HKD currencies where the amount of each currency is relatively small.

# ADDITIONAL DISCLOSURE

Pursuant to Listing Requirements

The information set out below is disclosed in accordance with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Listing Requirements"):

## 1. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSALS

- a. The status of utilisation of proceeds from the divestment of 7,000,000 ordinary shares in Affin Hwang Asset Management Berhad ("AHAM"), representing 63% of the equity interest in AHAM, by Affin Hwang Investment Bank Berhad ("AHIBB"), a wholly-owned subsidiary of Affin Bank Berhad ("ABB" / "the Bank") ("Divestment"), which was completed on 29 July 2022 is as follows:

Details	Original proposed utilisation <sup>(1)</sup>	Variation to the original proposed utilisation <sup>(2)</sup>	Amount utilised as at 31/12/2022	Timeframe for utilisation
	RM'million			
To fund ABB Group's banking activities and/or working capital requirements	1,400.9	1,000.7	1,000.4	within 24 months
Single-tier special dividend of RM18.09 per ABB share	-	400.2	400.2	within 3 months
Estimated expenses in relation to the Divestment	16.6	16.6	16.9	immediate
<b>Total</b>	<b>1,417.5</b>	<b>1,417.5</b>	<b>1,417.5</b>	

(1) Original intended utilisation of proceeds as disclosed in **Section 5** of the Circular to Shareholders dated 26 April 2022.

(2) Variation to the original intended utilisation of proceeds to affect the payment of single-tier special dividend to shareholders as contained in the Circular to shareholders dated 31 October 2022.

- b. The status of utilisation of proceeds from the Bank's issuance of Subordinated Medium-Term Notes on 26 July 2022 is as shown below:

	Proposed utilisation	Amount utilised as at 31/12/2022
	RM'million	
To fund general banking, working capital requirements and business purposes of ABB	500.0	500.0

## 2. MATERIALS CONTRACTS

There were no material contracts entered into by ABB and/or its subsidiary companies involving the interests of directors or major shareholders which subsisted at the end of the financial year ended 31 December 2022 or, if not then subsisting entered into since the end of the previous financial year.

### 3. RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

At the Annual General Meeting held on 25 May 2022, ABB had obtained shareholders' mandate to allow ABB and its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature, which are necessary for the day-to-day operations of ABB and/or its subsidiaries within the ordinary course of business of ABB and/or its subsidiaries ("Shareholders' Mandate").

In accordance with Section 3.1.5 of Practice Note No. 12 of the Listing Requirements, the details of the RRPTs conducted during the financial year ended 31 December 2022 by ABB and its subsidiaries under the Shareholders' Mandate are disclosed as follows:-

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
ABB	Perbadanan Perwira Niaga Malaysia ("Perwira Niaga")	Rental payment by ABB to Perwira Niaga for office premises, service charge and space for Automated Teller Machine (ATM) payable monthly for a lease term renewable for period ranging from two (2) to three (3) years at various locations	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholder</u> LTAT	182
	Boustead Travel Services Sdn Bhd ("Boustead Travel")	Provision of travelling related services to ABB by Boustead Travel	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	1,775
	Boustead Properties Sdn Bhd ("Boustead Properties")	Rental payment by ABB to Boustead Properties for office premises and car park payable monthly for a lease term renewable every five (5) years (Menara Affin)	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	12,286
	Lembaga Tabung Angkatan Tentera ("LTAT")	Rental payment by ABB to LTAT for office premises and car park payable monthly for a lease term renewable every three (3) years (Bangunan LTAT)	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholder</u> LTAT	318
	Boustead Curve Sdn Bhd ("Boustead Curve")	Rental payment by ABB to Boustead Curve for office premises, car parking and utilities charges payable monthly for a lease term renewable every three (3) years and payment for other related services (The Curve)	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	219
	Boustead Hotels & Resorts Sdn Bhd ("Boustead Hotels & Resorts")	Hotel facilities and refreshment provided by Boustead Hotels & Resorts to ABB for staff in-house training and other expenses	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	265

## ADDITIONAL DISCLOSURE

Pursuant to Listing Requirements

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
ABB (continued)	Boustead Hotels & Resorts	Rental payment by ABB to Boustead Hotels & Resorts for space of ATM machine payable monthly at The Royale Chulan Kuala Lumpur Hotel	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	12
	Boustead Petroleum Marketing Sdn Bhd ("Boustead Petroleum")	LED advertising charges and related expenses payable by ABB to Boustead Petroleum	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	0
	Boustead Petroleum	Rental payment by ABB to Boustead Petroleum for space of ATM machine payable monthly at various BHP petrol stations	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	196
	Boustead Ikano Sdn Bhd	Rental payment by ABB to Boustead Ikano Sdn Bhd for branch premises payable monthly for a lease term renewable every three (3) years (MyTown branch)	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	282
	Boustead Weld Quay Sdn Bhd	Hotel facilities and refreshment provided by Boustead Weld Quay Sdn Bhd to ABB for staff in-house training and other expenses at Royale Chulan Penang Hotel	<u>Interested Director</u> Mohammad Ashraf Md Radzi  <u>Interested Major Shareholders</u> LTAT and Boustead	12
Affin Islamic Bank Berhad ("AIBB")	Boustead Travel	Provision of travelling related services to AIBB by Boustead Travel	<u>Interested Director</u> Muhammad Fitri Othman  <u>Interested Major Shareholders</u> LTAT and Boustead	22
	Boustead Hotels & Resorts	Hotel facilities and refreshment provided by Boustead Hotels & Resorts to AIBB for staff in-house training and other expenses	<u>Interested Director</u> Muhammad Fitri Othman  <u>Interested Major Shareholders</u> LTAT and Boustead	0
AHIBB	Boustead Realty Sdn Bhd ("Boustead Realty")	Rental payment by AHIBB to Boustead Realty for office premises, car parking and utilities charges payable monthly for a lease term renewable every three (3) years and payment for other related services (Menara Boustead)	<u>Interested Director</u> Nil  <u>Interested Major Shareholders</u> LTAT and Boustead	2,470

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
AHIBB (continued)	Boustead Travel	Provision of travelling related services to AHIBB by Boustead Travel	<u>Interested Director</u> Nil  <u>Interested Major Shareholders</u> LTAT and Boustead	96
	Irat	Rental payment by AHIBB to Irat for office premises, car parking and utilities charges payable monthly for a renewable lease term every three (3) years and payment for other related services (Chulan Tower)	<u>Interested Director</u> Nil  <u>Interested Major Shareholders</u> LTAT and Boustead	2,258
	Boustead Hotels & Resorts	Hotel facilities and refreshment provided by Boustead Hotels & Resorts to AHIBB for staff in-house training and other expenses	<u>Interested Director</u> Nil  <u>Interested Major Shareholders</u> LTAT and Boustead	62
	Boustead Weld Quay Sdn Bhd	Hotel facilities and refreshment provided by Boustead Weld Quay Sdn Bhd to AHIBB for staff in-house training and other expenses at Royale Chulan Penang Hotel	<u>Interested Director</u> Nil  <u>Interested Major Shareholders</u> LTAT and Boustead	17
Affin Moneybrokers Sdn Bhd ("AMB")	Boustead Realty	Rental payment by AMB to Boustead Realty for office premises and car park payable monthly for a lease term renewable every three (3) years and payment for other related services (Menara Boustead)	<u>Interested Director</u> YB Brig. Gen. (B) Dato' Pahlawan Ahmad Lathfi Bin Haji Kamarul Bahrim  <u>Interested Major Shareholders</u> LTAT and Boustead	379
	Boustead Travel	Provision of travelling related services to AMB by Boustead Travel	<u>Interested Director</u> YB Brig. Gen. (B) Dato' Pahlawan Ahmad Lathfi Bin Haji Kamarul Bahrim  <u>Interested Major Shareholders</u> LTAT and Boustead	43
Transaction from 1 January 2022 - 31 December 2022			<b>Total</b>	<b>20,894</b>



## ADDITIONAL DISCLOSURE

Pursuant to Listing Requirements

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
AHAM (Note i)	LTAT	Management fees payable by LTAT to AHAM	<u>Interested Director</u> Nil	187
			<u>Interested Major Shareholder</u> LTAT	
	Boustead Travel	Provision of travelling related services to AHAM by Boustead Travel	<u>Interested Director</u> Nil	49
			<u>Interested Major Shareholders</u> LTAT and Boustead	
	Boustead Hotels & Resorts	Hotel facilities and refreshment provided by Boustead Hotels & Resorts to AHAM for staff in-house training and other expenses	<u>Interested Director</u> Nil	0
			<u>Interested Major Shareholders</u> LTAT and Boustead	
	Boustead Realty	Rental payment by AHAM to Boustead Realty for office premises and car park payable monthly for a lease term renewable every three (3) years and payment for other related services (Menara Boustead)	<u>Interested Director</u> Nil	1,725
			<u>Interested Major Shareholders</u> LTAT and Boustead	
	Nikko Asset Management	Management and advisory fees payable by AHAM to Nikko Asset Management	<u>Interested Director</u> Seet Oon Hui Eleanor	1,430
			<u>Interested Major Shareholder</u> Nikko Asset Management	
	Nikko Asset Management	Commission and other fees payable by Nikko Asset Management to AHAM	<u>Interested Director</u> Seet Oon Hui Eleanor	1,069
			<u>Interested Major Shareholder</u> Nikko Asset Management	
AllMAN Asset Management (Note ii)	Boustead Travel	Provision of travelling related services to AllMAN Asset Management by Boustead Travel	<u>Interested Director</u> Nil	0
			<u>Interested Major Shareholders</u> LTAT and Boustead	
	Nikko Asset Management	Advisory fees payable by AllMAN Asset Management to Nikko Asset Management	<u>Interested Director</u> Seet Oon Hui Eleanor	114
			<u>Interested Major Shareholder</u> Nikko Asset Management	

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
AiIMAN Asset Management (continued)	Nikko Asset Management	Provision of management fees services by AiIMAN Asset Management to Nikko Asset Management	<u>Interested Director</u> Seet Oon Hui Eleanor  <u>Interested Major Shareholder</u> Nikko Asset Management	99
AXA Affin Life Insurance Berhad ("AALI") (Note iii)	Irat	Rental payment by AALI to Irat payable monthly for office premises, car park and utilities charges for lease term renewable every year and payment for other related services (Chulan Tower)	<u>Interested Director</u> Tan Sri Dato' Sri Rodzali Daud  <u>Interested Major Shareholders</u> LTAT and Boustead_	1,070
	AXA Asia Pacific Ltd	Provision of information technology and other support services by AXA Asia to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia Pacific Ltd	24
	AXA Group Operations Hong Kong Limited	Provision of information technology and other support services by AXA Group Operations Hong Kong Limited to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia	10,089
	AXA Group Operations Hong Kong Limited	Software development and license fees charged by AXA Group Operations Hong Kong Limited to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia	1,117
	Boustead Travel	Provision of travelling related services to AALI by Boustead Travel	<u>Interested Director</u> Tan Sri Dato' Sri Rodzali Daud  <u>Interested Major Shareholders</u> LTAT and Boustead	0
	Boustead Hotels & Resorts	Hotel facilities and refreshment provided by Boustead Hotels & Resorts to AALI for staff in-house training and other expenses	<u>Interested Director</u> Tan Sri Dato' Sri Rodzali Daud  <u>Interested Major Shareholders</u> LTAT and Boustead	7
	AXA Group Operations SAS	Provision of information technology services and license subscription by AXA Group Operations SAS to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia	696

## ADDITIONAL DISCLOSURE

Pursuant to Listing Requirements

Name of Company	Related Company	Nature of Transaction	Interested Directors/ Major Shareholders/Person(s) Connected to Interested Directors or Interested Major Shareholders	Value of Transaction RM'000
AALI (continued)	AXA Group Operations Malaysia Sdn Bhd	Provision of actuarial services by AXA Group Operations Malaysia Sdn Bhd to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia	517
	AXA Group Operations Spain, S.A.	Provision of information technology and other support services to AALI	<u>Interested Director</u> Nil  <u>Interested Major Shareholder</u> AXA Asia	0
<b>Total</b>				<b>39,087</b>

Note :

- i) Value of transactions calculated from 1 January 2022 to 29 July 2022 as the Bank completed the divestment of AHAM and its subsidiaries ceased to be the subsidiaries of the Group. Details are included in the significant events during the financial year as disclosed in Note 59 to the financial statements at page 404 to 407 of this Annual Report.
- ii) Value of transactions calculated from January 2022 to 29 July 2022 following note i above. ALLMAN Asset Management is a subsidiary of AHAM.
- iii) Value of transactions calculated from January 2022 to 30 August 2022 as the Bank completed the sale of 21% of its shareholding in AALI to Generali Asia N.V. upon receiving relevant regulatory approvals. On completion, the Bank holds 30% equity interest in AALI and it is reclassified from investment in joint ventures to associate with effect from 30 August 2022. Details are included in the significant events during the financial year as disclosed in Note 59 to the financial statements at page 404 of this Annual Report.

# TOP 10 PROPERTIES

as at 31 December 2022

No.	Title/ Mukim	Address/ Property	Description/ Existing Use	Tenure	Site Area (sq ft)	Approx Age of Building (Years)	Net Book Value as at 31/12/2022 (RM)
1.	Geran No. Hakmilik 75550 Lot 1207 Seksyen 62 (Previously Lot 1315)  Geran No. Hakmilik 76429 Lot 20006 Seksyen 62 (Previously Lot 11641) Bandar & District of Kuala Lumpur Wilayah Persekutuan Kuala Lumpur	Trx District Plot C7.9-Ct	Commercial Land	Freehold	Land: 54,266	-	259,831,312.00
2.	HS(M) 6836 P.t. 14531 Mukim of Damansara District of Petaling	No. 301, 401 & 501, Block C, Menara Glomac Kelana Business Centre 97, Jalan 227/2 47301 Kelana Jaya, Selangor	Consumer Collection & Recovery, Contact Centre	Leasehold Exp: 21/11/2092	Land: N/A Built-Up: No 301: 6,916 No 401: 6,916 No 501: 6,916	22	4,159,581.65
3.	HS(D) 67774 & 67773 Lot 29427 & 29428 Mukim of Kuala Lumpur District & State of Wilayah Persekutuan	No. 47 & 49 Jalan Tun Mohd Fuad 3 Taman Tun Dr Ismail 60000 Kuala Lumpur	2 Units 3 Storey Shop Office/Branch Premises	Freehold	Land: 5,138 Built-Up: 11,250	31	3,595,640.06
4.	HS(D) 23766 Pt 199, Section 40 Mukim Kuala Lumpur	133, Jalan Bunus Off Jalan Masjid India 50100 Kuala Lumpur	1 Unit 4 1/2 Storey Shop Office/Branch Premises	Freehold	Land: 1,539.9 Built-Up: 7,699.8	22	3,104,659.88
5.	Lot 51412 & 51413 HS(D) 23844 & 23843 P.t. 3479 & 3480 Mukim of Kuala Lumpur District of W. Persekutuan	No. 4 & 6 Jalan Telawi 3 Bangsar Baru 59100 Kuala Lumpur	2 Units 3 Storey Shop Office/Branch Premises	Land: 4,659 Built-Up: 11,858	Land: 4,659 Built-Up: 11,858	31	2,670,630.28
6.	HS(M) 14862 & 14863 Pt 21350 & 21351 Tempat Bukit Raja Mukim of Kapar District of Klang	No. 29 & 31 Jalan Tiara 3 Bandar Baru Kelang 41150 Kelang, Selangor	2 Units 4 Storey Shop Office/Branch Premises	Leasehold Exp: 8/5/2093	Land: 3,300 Built-Up: 13,200	25	2,244,244.60
7.	Town Lease No. 017541374 & No. 017541383 Lot 82 & 83, Blok K Mukim of Karamuning District of Kota Kinabalu	Lot 19 & 20 Sadong Jaya Complex Jalan Juara Ikan 3 Karamuning 88300 Kota Kinabalu, Sabah	4 Storey Shop Office/Branch Premises	Leasehold Exp: 21/1/2901	Land: 2,780 Built-Up: 10,144	29	2,013,415.46
8.	HS(D) 96849 (30438 [New]) Lot/Pt 6536 (28035 [New]) Mukim of Setapak District & State of Wilayah Persekutuan  HS(D) 96848 (30437 [New]) Lot/Pt 6537 (28034 [New]) Mukim of Setapak District & State of Wilayah Persekutuan	No. 2, Jln 1/27F Klsc Wangsa Maju 53300 Kuala Lumpur [C7/50/86-1, C7/50/86-2 C7/50/86-3, & C7/50/86-4]  No. 4, Jln 1/27F KLSC Wangsa Maju 53300 Kuala Lumpur [C7/50/85-1, C7/50/85-2 & C7/50/85-3]	4 Storey Shop Office Corner Unit/Branch Premises  3 Storey Shop Office/Branch Premises	Leasehold Exp: 19/4/2083  Leasehold Exp: 19/4/2083	Land: 4,480 Built-Up: 14,920  Land: 1,920 Built-Up: 5,760	24	1,848,005.16
9.	PTD 100479 & 100480 Mukim of Plentong District of Johor Bahru	No. 23 & 25, Jalan Permas 10/2 Permas Jaya, 81750 Masai, Johor Bahru, Johor	2 Units 4 Storey Shop Office/Branch Premises	Freehold	Land: 3,840 Built-Up: 13,440	29	1,689,082.20
10.	Lot 14127 & 14128 Grants 7792 & 7793 Mukim of Setapak District of Kuala Lumpur	No. 159 & 161 Jalan Genting Kelang 53300 Setapak Kuala Lumpur	2 Units 3 Storey Shop Office with Basement/Branch Premises	Freehold	Land: 4,306 Built-Up: 17,224	34	1,651,151.76

# ANALYSIS OF SHAREHOLDINGS

as at 31 March 2023

Stock Code	: 5185
Stock Name	: AFFIN
Issued Share Capital	: 2,273,889,127
Class of Shares	: Ordinary Share
Number of Shareholders	: 22,111
Voting Right	: 1 vote per Ordinary Share

Listed on Main Market of Bursa Malaysia Securities Berhad on 2 February 2018

Size of holdings	No. of holders	%	No. of shares	%
1 – 99	1,048	4.739	26,036	0.001
100 – 1,000	3,633	16.430	2,485,207	0.109
1,001 – 10,000	13,043	58.988	52,297,564	2.299
10,001 – 100,000	3,913	17.697	109,269,414	4.805
100,001 – 113,694,455 (*)	470	2.125	189,486,663	8.333
113,694,456 and above (**)	4	0.018	1,920,324,243	84.451
<b>Total</b>	<b>22,111</b>	<b>100.000</b>	<b>2,273,889,127</b>	<b>100.000</b>

\* less than 5% of issued shares

\*\* 5% and above of issued shares

## LIST OF TOP 30 SHAREHOLDERS

No.	Name	Shareholdings	%
1.	LEMBAGA TABUNG ANGKATAN TENTERA	755,126,273	33.208
2.	CITIGROUP NOMINEES (ASING) SDN BHD CBHK FOR THE BANK OF EAST ASIA LIMITED (INVESTMENT AC)	540,908,016	23.787
3.	BOUSTEAD HOLDINGS BERHAD ACCOUNT NON-TRADING	475,884,390	20.928
4.	CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD	148,405,564	6.526
5.	AMANAHRAYA TRUSTEES BERHAD AMANAH SAHAM BUMIPUTERA	19,419,100	0.854
6.	CITIGROUP NOMINEES (ASING) SDN BHD CBNY FOR DIMENSIONAL EMERGING MARKETS VALUE FUND	7,660,036	0.336
7.	CITIGROUP NOMINEES (ASING) SDN BHD CBNY FOR EMERGING MARKET CORE EQUITY PORTFOLIO DFA INVESTMENT DIMENSIONS GROUP INC	3,707,791	0.163
8.	UOB KAY HIAN NOMINEES (ASING) SDN BHD EXEMPT AN FOR UOB KAY HIAN PTE LTD (A/C CLIENTS)	3,035,453	0.133
9.	PUBLIC NOMINEES (ASING) SDN BHD PLEGDED SECURITIES ACCOUNT FOR MAYLAND PARKVIEW SDN BHD (KLC)	2,978,353	0.130
10.	HSBC NOMINEES (ASING) SDN BHD JPMCB NA FOR ABU DHABI INVESTMENT AUTHORITY (EQUITIES)	2,815,300	0.123

No.	Name	Shareholdings	%
11.	HSBC NOMINEES (ASING) SDN BHD EXEMPT AN FOR MORGAN STANLEY & CO. INTERNATIONAL PLC (IPB CLIENT ACCT)	2,600,000	0.114
12.	HSBC NOMINEES (ASING) SDN BHD JPMCB NA FOR AUSTRALIANSUPER	2,425,800	0.106
13.	WAN RAZLY ABDULLAH BIN WAN ALI	2,211,893	0.097
14.	B-OK SDN BHD	2,131,135	0.093
15.	UNG YOKE HONG	2,127,243	0.093
16.	HII YU HO SDN BHD	2,057,750	0.090
17.	MAYBANK INVESTMENT BANK BERHAD IVT (9)	2,049,600	0.090
18.	CIMB GROUP NOMINEES (ASING) SDN. BHD. EXEMPT AN FOR DBS BANK LTD (SFS)	2,000,000	0.087
19.	LEE GUAN SEONG	1,923,799	0.084
20.	HSBC NOMINEES (ASING) SDN BHD TNTC FOR LSV EMERGING MARKETS EQUITY FUND L.P.	1,801,000	0.079
21.	TAN CHEE YIAN	1,676,200	0.073
22.	HLB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR CHEE SAI MUN	1,673,201	0.073
23.	KEY DEVELOPMENT SDN.BERHAD	1,637,373	0.072
24.	ONG LAM HUAT	1,368,900	0.060
25.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR JOSEPH LAM WAI	1,280,000	0.056
26.	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. EXEMPT AN FOR AFFIN BANK BERHAD (STAFF BONUS 25)	1,264,459	0.055
27.	PERTUBUHAN PELADANG KEBANGSAAN (NAFAS)	1,250,000	0.054
28.	CITIGROUP NOMINEES (ASING) SDN BHD CBNY FOR DFA EMERGING MARKETS SMALL CAP SERIES	1,210,046	0.053
29.	HWANG CAPITAL (MALAYSIA) SDN. BHD.	1,100,422	0.048
30.	GEMAS BAHRU ESTATES SDN. BHD.	1,067,561	0.046
<b>TOTAL</b>		<b>1,994,796,658</b>	<b>87.726</b>

#### LIST OF SUBSTANTIAL SHAREHOLDERS

No.	Name	Shareholdings	%
1.	LEMBAGA TABUNG ANGKATAN TENTERA	755,126,273	33.208
2.	CITIGROUP NOMINEES (ASING) SDN BHD CBHK FOR THE BANK OF EAST ASIA LIMITED (INVESTMENT AC)	540,908,016	23.787
3.	BOUSTEAD HOLDINGS BERHAD ACCOUNT NON-TRADING	475,884,390	20.928
4.	CITIGROUP NOMINEES (TEMPATAN) SDN BHD EMPLOYEES PROVIDENT FUND BOARD	148,405,564	6.526

## ANALYSIS OF SHAREHOLDINGS

as at 31 March 2023

### ANALYSIS BY CATEGORY

Category of Holders	No. of Holders			No. of Shares			%		
	Malaysian		Foreign	Malaysian		Foreign	Malaysian		Foreign
	Bumiputra	Non-Bumiputra		Bumiputra	Non-Bumiputra		Bumiputra	Non-Bumiputra	
Individual	903	17,054	294	8,224,292	179,024,119	7,279,336	0.361	7.873	0.320
Body Corporate									
Banks/Finance Companies	3	0	0	21,536,200	0	0	0.947	0.000	0.000
Investment Trusts/ Foundation/Charities	4	6	0	1,253,500	49,267	0	0.055	0.002	0.000
Industrial And Commercial Companies	24	210	10	476,830,794	23,069,259	436,959	20.969	1.014	0.019
Government Agencies/ Institutions	2	0	0	755,493,605	0	0	33.224	0.000	0.000
Nominees	2,051	1,321	227 <sup>#</sup>	28,164,710	171,848,435	600,673,441 <sup>#</sup>	1.238	7.557	26.416 <sup>#</sup>
Others	0	2	0	0	5,210	0	0.000	0.000	0.000
Trustee	0	0	0	0	0	0	0.000	0.000	0.000
Subtotal	2,987	18,593		1,291,503,101	373,996,290		56.794	16.446	
<b>Total</b>	<b>21,580</b>		<b>531</b>	<b>1,665,499,391</b>		<b>608,389,736</b>	<b>73.240</b>		<b>26.755</b>

	No. of Holders		No. of Shares		%	
<b>Grand Total</b>	<b>22,111</b>		<b>2,273,889,127</b>		<b>100.000</b>	

<sup>#</sup> These Holdings Include Securities Registered In The Nominee Companies With Foreign Beneficiaries.

# DIRECTORY OF BRANCHES

## AFFIN BANK BRANCHES

### FEDERAL TERRITORY

#### Affin Bank KL Main Branch

Tel : 03-2110 6677  
Fax : Nil  
Email : bms.klmain@affingroup.com

#### Affin Bank Bangsar Branch

Tel : 03-2283 5025, 03-2283 5026,  
03-2283 5027  
Fax : 03-2283 5028  
Email : bms.bsr@affingroup.com

#### Affin Bank Batu Cantonment Branch

Tel : 03-6258 7370, 03-6258 7690  
Fax : 03-6251 8214  
Email : bms.bct@affingroup.com

#### Affin Bank Central Branch

Tel : 03-2055 2222  
Fax : 03-2070 7592  
Email : bms.ctl@affingroup.com

#### Affin Bank Jalan Bonus Branch

Tel : 03-2693 4686  
Fax : 03-2691 3207  
Email : bms.jbs@affingroup.com

#### Affin Bank Jalan Ipoh Branch

Tel : 03-4042 5554,  
Fax : 03-4042 4912  
Email : bms.jip@affingroup.com

#### Affin Bank LTAT Branch

Tel : 03-2142 6311, 03-2142 6173  
Fax : 03-2148 0586  
Email : bms.ltat@affingroup.com

#### Affin Bank Mytown Shopping Centre

Tel : 03-9226 6390  
Email : bms.mytown@affingroup.com

#### Affin Bank Selayang Branch

Tel : 03-6137 7122, 03-6137 2053,  
03-6137 2106  
Fax : 03-6138 7122  
Email : bms.swp@affingroup.com

#### Affin Bank Seri Petaling

Tel : 03-9058 5600  
Fax : 03-9058 8513  
Email : bms.spg@affingroup.com

#### Affin Bank Setapak Branch

Tel : 03-4023 0552, 03-4023 0455,  
03-4021 0789 (Mortgage Sales)  
Fax : 03-4021 3921, 03-4021 0755  
(Mortgage Sales)  
Email : bms.bsr@affingroup.com

#### Affin Bank Taman Maluri Branch

Tel : 03-9282 7250,  
03-9285 7303 (Hire Purchase)  
Fax : 03-9283 4380,  
03-9285 6848, 03-9284 7661  
(Hire Purchase)  
Email : bms.mal@affingroup.com

#### Affin Bank Taman Midah Branch

Tel : 03-9130 0366, 03-9130 0194,  
03-9130 0215  
Fax : 03-9131 7024  
Email : bms.tmc@affingroup.com

#### Affin Bank Taman Tun Dr. Ismail Branch

Tel : 03-7727 9080, 03-7727 9082  
Fax : 03-7727 9543  
Email : bms.ttdi@affingroup.com

#### Affin Bank Wangsa Maju

Tel : 03-4143 3005, 03-4143 2814,  
03-4143 2816  
Fax : 03-4143 3095  
Email : bms.wmw@affingroup.com

#### Affin Bank Wisma Pertahanan Branch

Tel : 03-2698 7912, 03-2691 5649  
Fax : 03-2698 6071  
Email : bms.wpm@affingroup.com

#### Affin Bank Desa Parkcity

Tel : 03-6262 1064  
Email : bms.dpc@affingroup.com

#### Affin Bank Ara Damansara

(Formerly Kelana Jaya) Branch  
Tel : 03-7847 3177  
Fax : 03-7847 2677  
Email : bms.ads@affingroup.com

#### Affin Bank Bandar Bukit Tinggi Branch

Tel : 03-3323 2822  
Fax : 03-7610 0889, 03-3323 2884  
Email : bms.btk@affingroup.com

#### Affin Bank Cyberjaya Branch

Tel : 03-8318 1944  
Fax : 03-8318 1934  
Email : bms.cbs@affingroup.com

#### Affin Bank Denai Alam Branch

Tel : 03-7831 8895  
Fax : 03-7831 8859  
Email : bms.das@affingroup.com

#### Affin Bank Jalan Meru (Klang) Branch

Tel : 03-3341 5237  
Fax : 03-3341 5437  
Email : bms.meru@affingroup.com

#### Affin Bank Kajang Branch

Tel : 03-8737 7435, 03-8737 7436,  
03-8737 7437  
Fax : 03-8737 7433  
Email : bms.kjg@affingroup.com

#### Affin Bank Kepong Branch

Tel : 03-6276 4942, 03-6276 4943,  
03-6276 4946  
Fax : 03-6276 6375  
Email : bms.kpg@affingroup.com

#### Affin Bank Klang Utara Branch

Tel : 03-3342 1582, 03-3342 1585,  
03-3342 1597, 03-3342 1602  
Fax : 03-3341 6761, 03-3343 9889  
Email : bms.kus@affingroup.com

#### Affin Bank Kota Damansara Branch

Tel : 03-7610 0809  
Fax : 03-7610 0708  
Email : bms.kds@affingroup.com

#### Affin Bank Kota Kemuning Branch

Tel : 03-5120 1811  
Fax : 03-5120 1588  
Email : bms.kmg@affingroup.com

#### Affin Bank Kota Warisan Branch

Tel : 03-8705 2588  
Fax : 03-8705 4899  
Email : bms.kmg@affingroup.com

### PUTRAJAYA

#### Affin Bank Putrajaya Branch

Tel : 03-8888 4463, 03-8888 3814,  
03-8889 1784, 03-8889 3095  
Fax : 03-8889 2082  
Email : bms.pjy@affingroup.com

#### Affin Bank Presint 15, Putrajaya Branch

Tel : 03-8861 6860  
Email : bms.ppj@affingroup.com

### SELANGOR

#### Affin Bank Ampang Jaya Branch

Tel : 03-4257 6802, 03-4257 6804  
Fax : 03-4257 8636  
Email : bms.ajs@affingroup.com

#### Affin Bank Ampang New Village Branch

Tel : 03-4296 2311, 03-4296 2210  
Fax : 03-4296 2206  
Email : bms.anv@affingroup.com



## DIRECTORY OF BRANCHES

### Affin Bank PJ State Branch

Tel : 03-7955 0032, 03-7956 3761  
Fax : 03-7954 0012  
Email : bms.pjt@affingroup.com

### Affin Bank Port Klang Branch

Tel : 03-3167 7436, 03-3168 8130,  
03-3168 8520, 03-3168 8714  
Fax : 03-3167 6432  
Email : bms.pkg@affingroup.com

### Affin Bank Puchong Branch

Tel : 03-5882 2880, 03-5882 2816  
Fax : 03-5882 2881  
Email : bms.pch@affingroup.com

### Affin Bank Rawang Branch

Tel : 03-6091 3322, 03-6091 3311,  
03-6091 2394  
Fax : 03-6091 3344  
Email : bms.rwg@affingroup.com

### Affin Bank Sea Park Branch

Tel : 03-7875 6514, 03-7875 6255,  
03-7875 6461  
Fax : 03-7876 6020  
Email : bms.sea@affingroup.com

### Affin Bank Seri Kembangan Branch

Tel : 03-8945 6429, 03-8943 6488,  
03-8938 1626 (Mortgage Sales)  
Fax : 03-8945 6442, 03-8943 5306,  
03-8940 1269 (Mortgage Sales)  
Email : bms.sks@affingroup.com

### Affin Bank Shah Alam Branch

(Formerly Known as Kompleks PKNS Branch)  
Tel : 03-5524 7780, 03-5524 7580,  
Fax : 03-55 47380  
Email : bms.sab@affingroup.com

### Affin Bank Subang Jaya Branch

Tel : 03-5634 8043, 03-5634 8045,  
03-5634 8049  
Fax : 03-5634 8040  
Email : bms.sjs@affingroup.com

### Affin Bank Taman Demang Branch

Tel : 03-8959 2588  
Fax : 03-8958 5288  
Email : bms.tds@affingroup.com

### Affin Bank Kinrara Branch

Tel : 03-8075 5682, 03-8070 3403  
Fax : 03-8075 8159  
Email : bms.tkp@affingroup.com

### Affin Bank The Curve Branch

Tel : 03-7726 7258, 07-7728 7035  
Fax : 03-7727 8912  
Email : bms.crv@affingroup.com

### Affin Bank UiTM Branch

Tel : 03-5519 2377, 03-5519 1160,  
03-5510 8244  
Fax : 03-5510 5580  
Email : bms.itm@affingroup.com

### Affin Bank USJ Taipan Branch

Tel : 03-8023 7271, 03-8023 7206,  
03-8023 8593, 03-8023 8649,  
03-8023 9095  
Fax : 03-8023 9161  
Email : bms.usj@affingroup.com

### Affin Bank Kampus Puncak Alam Branch

Tel : 03-3393 8068, 03 3393 8863  
Email : bms.kpa@affingroup.com

### Affin Bank Balakong Branch

Tel : 03-9081 0690  
Email : bms.bcs@affingroup.com

## PERLIS

### Affin Bank Kangar Branch

Tel : 04-977 7200  
Fax : 04-977 6100  
Email : bms.kgp@affingroup.com

## KEDAH

### Affin Bank Alor Setar Branch

Tel : 04-772 2964, 04-717 4992  
(Hunting Line)  
Fax : 04-771 4268  
Email : bms.ast@affingroup.com

### Affin Bank Kulim Branch

Tel : 04-495 5577, 04-490 4728  
Fax : 04-490 4727  
Email : bms.kmk@affingroup.com

### Affin Bank Langkawi Branch

Tel : 04-966 4426, 04-966 4427  
Fax : 04-966 4717  
Email : bms.klk@affingroup.com

### Affin Bank Sungai Petani Branch

Tel : 04-421 9526-9  
Fax : 04-421 6292  
Email : bms.pti@affingroup.com

## PULAU PINANG

### Affin Bank Bayan Baru Branch

Tel : 04-644 7593, 04-644 3815,  
04-644 4171  
Fax : 04-645 2709  
Email : bms.bbb@affingroup.com

### Affin Bank Butterworth Branch

Tel : 04-333 1372, 04-333 3177,  
04-323 0151 (Mortgage Sales)  
04-323 0144 (Mortgage Sales)  
Fax : 04-332 3299, 04-323 0109  
(Mortgage Sales)  
Email : bms.btw@affingroup.com

### Affin Bank Fettes Park Branch

Tel : 04-899 9069  
Fax : 04-899 0767  
Email : bms.fet@affingroup.com

### Affin Bank Jalan Macalister Branch

Tel : 04-229 2300, 04-227 0693,  
04-227 0673, 04-227 0736  
Fax : 04-228 8324, 04-229 5521  
Email : bms.mac@affingroup.com

### Affin Bank Kepala Batas Branch

Tel : 04-575 1824, 04-575 1853,  
04-575 1902  
Fax : 04-575 1975  
Email : bms.kbt@affingroup.com

### Affin Bank Prai Branch

Tel : 04-399 3900, 04-399 8535,  
04-399 8534  
Fax : 04-399 0394  
Email : bms.ppp@affingroup.com

### Affin Bank Seberang Jaya Branch

Tel : 04-398 1409, 04-398 5039  
Fax : 04-399 3480  
Email : bms.sjp@affingroup.com

### Affin Bank Wisma Pelaut Branch

Tel : 04-264 3198, 04-263 2758,  
04-263 5588 (Mortgage Sales),  
04-263 7788 (Mortgage Sales),  
04-263 2121 (Personalised Banking),  
04-263 6633 (Personalised Banking)  
Fax : 04-261 0941, 04-251 9254  
(Mortgage Sales),  
04-261 9801 (Personalised Banking)  
Email : bms.wpp@affingroup.com

### Affin Bank Bandar Cassia

Tel : 04-5899 573  
Fax : 04-5899 174  
Email : bms.cas@affingroup.com

**PERAK****Affin Bank Bandar Meru Raya**

Tel : 05-526 3990  
 Fax : 05-526 3950  
 Email : bms.bmr@affingroup.com

**Affin Bank Ipoh Branch**

Tel : 05-255 0180, 05-254 9275  
 Fax : 05-255 2545  
 Email : bms.iph@affingroup.com

**Affin Bank Ipoh Garden Branch**

Tel : 05-549 7277, 05-549 7275,  
 05-549 7276  
 Fax : 05-549 9963  
 Email : bms.igp@affingroup.com

**Affin Bank Lumut Branch**

Tel : 05-683 5051, 05-683 5066  
 Fax : 05-683 5579  
 Email : bms.lmt@affingroup.com

**Affin Bank Sitiawan Branch**

Tel : 05-691 7516, 05-692 8401  
 (ASB Sales Hub)  
 Fax : 05-692 6133, 05-691 7339  
 (ASB Sales Hub)  
 Email : bms.snp@affingroup.com

**Affin Bank Taiping Branch**

Tel : 05-808 9020, 05-808 8507  
 Fax : 05-808 9903  
 Email : bms.tai@affingroup.com

**Affin Bank Teluk Intan Branch**

Tel : 05-621 0130, 05-621 0131,  
 05-621 0133  
 Fax : 05-621 0128  
 Email : bms.tip@affingroup.com

**NEGERI SEMBILAN****Affin Bank Bandar Sri Sendayan**

Tel : 06-775 8085  
 Fax : 06-775 8081  
 Email : bms.bss@affingroup.com

**Affin Bank Gemas Branch**

Tel : 07-948 3622  
 Fax : 07-948 5022  
 Email : bms.gms@affingroup.com

**Affin Bank Nilai Branch**

Tel : 06-799 4114, 06-799 5836,  
 06-799 5837  
 Fax : 06-799 5115  
 Email : bms.nns@affingroup.com

**Affin Bank Port Dickson Branch**

Tel : 06-647 3950, 06-647 3951,  
 06-647 3955  
 Fax : 06-647 4776  
 Email : bms.pdn@affingroup.com

**Affin Bank Seremban Branch**

Tel : 06-761 1400  
 Fax : 06-761 2290  
 Email : bms.sbn@affingroup.com

**MELAKA****Affin Bank Bukit Baru Branch**

Tel : 06-232 1386, 06-232 1390  
 Fax : 06-231 8076  
 Email : bms.bbm@affingroup.com

**Affin Bank Melaka Raya Branch**

Tel : 06-284 7001, 06-284 7002,  
 06-284 1303, 06-284 1304,  
 06-284 1305, 06-284 1306,  
 06-283 4218, 06-283 4219  
 Fax : 06-284 8595  
 Email : bms.mrm@affingroup.com

**JOHOR****Affin Bank Ayer Hitam Branch**

Tel : 07-758 1100, 07-758 1616  
 Fax : 07-758 1001  
 Email : bms.ahj@affingroup.com

**Affin Bank Batu Pahat Branch**

Tel : 07-432 6286, 07-432 6008,  
 07-432 6406  
 Fax : 07-434 5270  
 Email : bms.bpj@affingroup.com

**Affin Bank Danga Bay Branch**

Tel : 07-234 5202, 07-234 5570  
 (Mortgage Sales),  
 07-234 5819 (Mortgage Sales),  
 07-234 5907 (Mortgage Sales),  
 07-234 5914 (Mortgage Sales)  
 Fax : 07-234 5270, 07-234 5915  
 (Mortgage Sales)  
 Email : bms.dbj@affingroup.com

**Affin Bank Johor Bahru Branch**

Tel : 07-224 2101  
 Fax : 07-224 7160  
 Email : bms.jbr@affingroup.com

**Affin Bank Johor Jaya Branch**

Tel : 07-356 2437  
 Fax : 07-356 2457  
 Email : bms.jjj@affingroup.com

**Affin Bank Kluang Branch**

Tel : 07-772 4736, 07-772 4750,  
 07-772 4758  
 Fax : 07-772 4486  
 Email : bms.klu@affingroup.com

**Affin Bank Kulai Branch**

Tel : 07-660 8495, 07-660 8495,  
 07-660 8496, 07-660 8498  
 Fax : 07-660 8363  
 Email : bms.kli@affingroup.com

**Affin Bank Muar Branch**

Tel : 06-951 4217, 06-951 4218,  
 06-951 4219, 06-951 6899  
 Fax : 06-953 8460, 06-951 6898  
 Email : bms.mua@affingroup.com

**Affin Bank Mutiara Rini Branch**

Tel : 07-557 0900  
 Fax : 07-557 122  
 Email : bms.mrj@affingroup.com

**Affin Bank Permas Jaya Branch**

Tel : 07-386 3703, 07-386 3857,  
 07-386 3904  
 Fax : 07-386 5061  
 Email : bms.pmj@affingroup.com

**Affin Bank Segamat Branch**

Tel : 07-943 1327  
 Fax : 07-943 1308  
 Email : bms.seg@affingroup.com

**Affin Bank Tampoi Branch**

Tel : 07-241 4946, 07-241 4948,  
 07-241 4951 (ASB Sales Hub)  
 Fax : 07-241 4953, 07-386 5061  
 (ASB Sales Hub)  
 Email : bms.tpj@affingroup.com

**KELANTAN****Affin Bank Jeli Branch**

Tel : 09-946 8955, 09-946 8952  
 Fax : 09-946 8954  
 Email : bms.jtm@affingroup.com

**Affin Bank Kota Bharu Branch**

Tel : 09-744 9644, 09-744 9601,  
 09-744 9610, 09-744 9620  
 Fax : 09-744 9613  
 Email : bms.kbr@affingroup.com

**TERENGGANU****Affin Bank Kemaman Branch**

Tel : 09-858 1744, 09-858 2544,  
 09-858 6572, 09-858 3980  
 Fax : 09-859 1572  
 Email : bms.kmn@affingroup.com

**Affin Bank Kemaman Supply Base Branch**

Tel : 09-863 1297, 09-863 1303  
 Fax : 09-863 1295  
 Email : bms.ksb@affingroup.com

## DIRECTORY OF BRANCHES

### PAHANG

**Affin Bank Jengka Branch**  
Tel : 09-466 2233, 09-466 2253  
Fax : 09-466 2422  
Email : bms.jka@affingroup.com

**Affin Bank Kuantan Branch**  
Tel : 09-514 8575, 09-514 8584  
(ASB Sales Hub)  
Fax : 09-514 8582, 09-514 8580  
(ASB Sales Hub)  
Email : bms.ktn@affingroup.com

**Affin Bank Mentakab Branch**  
Tel : 09-278 4487  
Fax : 09-277 6654  
Email : bms.men@affingroup.com

**Affin Bank Temerloh Branch**  
Tel : 09-296 7788  
Fax : 09-296 6677  
Email : bms.tmp@affingroup.com

**Affin Bank Kota Sas**  
Tel : 09-573 9407  
Email : bms.ksp@affingroup.com

### SABAH

**Affin Bank Jalan Gaya  
(Kota Kinabalu) Branch**  
Tel : 088-212 677  
Fax : 088-212 476  
Email : bms.jgs@affingroup.com

**Affin Bank Sadong Jaya Complex  
(Kota Kinabalu) Branch**  
Tel : 088-264 410, 088-264 413,  
088-261 515 (ASB Sales Hub),  
088-261 616 (Personalised Banking)  
Fax : 088-261 414, 088-263 985  
(ASB Sales Hub)  
Email : bms.kks@affingroup.com

**Affin Bank Lahad Datu Branch**  
Tel : 089-865 733, 089-865 730,  
089-865 731, 089-865 732  
Fax : 089-865 735  
Email : bms.lds@affingroup.com

**Affin Bank Sandakan Branch**  
Tel : 089-224 577, 089-211 079  
Fax : 089-224 566  
Email : bms.san@affingroup.com

**Affin Bank Tawau Branch**  
Tel : 089-778 197, 089-778 198  
Fax : 089-763 157  
Email : bms.twu@affingroup.com

### SARAWAK

**Affin Bank Bintulu Branch**  
Tel : 086-314 248  
Fax : 086-314 206  
Email : bms.bts@affingroup.com

**Affin Bank Kuching Branch**  
Tel : 082-245 888, 082-422 909,  
082-422 589, 082-422 598  
Fax : 082-429 616  
Email : bms.kch@affingroup.com

**Affin Bank Miri Branch**  
Tel : 085-437 442, 085-437 443,  
085-437 445  
Fax : 085-418 882  
Email : bms.mrs@affingroup.com

**Affin Bank Prince Commercial Centre  
Branch**  
Tel : 082-612 088, 082-613 466  
(ASB Sales Hub)  
Fax : 082-612 488, 082-629 466  
(ASB Sales Hub)  
Email : bms.pck@affingroup.com

**Affin Bank Sibuan Branch**  
Tel : 084-325 926  
Fax : 084-311 488  
Email : bms.sib@affingroup.com

**Affin Bank Tabuan Jaya Branch**  
Tel : 082-363 385  
Fax : 082-363 061  
Email : bms.tjk@affingroup.com

## AFFIN ISLAMIC BRANCHES

### SELANGOR

**Affin Islamic Bangi Branch**  
Tel : 03-8925 7333,  
03-8927 5881,  
03-8927 5882  
Fax : 03-8927 4815  
Email : bms.bangi@affingroup.com

**Affin Islamic PJ SS2 Branch**  
Tel : 03-7875 6145  
Fax : 03-7875 4217, 03-7875 6816  
Email : bms.pjs@affingroup.com

### Affin Islamic MSU Branch

Tel: 03-5510 0425  
Fax: 03-5510 0563  
Email : bms.msu@affingroup.com

### KEDAH

**Affin Islamic Jitra Branch**  
Tel : 04-919 0888  
Fax : 04-919 0380  
Email : bms.jtr@affingroup.com

### PULAU PINANG

**Affin Islamic Juru Branch**  
Tel : 04-507 7422, 04-507 3522,  
04-502 3253  
Fax : 04-507 0522, 04-507 652  
Email : bms.jbc@affingroup.com

### TERENGGANU

**Affin Islamic Kuala Terengganu Branch**  
Tel : 09-623 5966, 09-623 5967,  
09-623 5969  
Fax : 09-623 6496  
Email : bms.ktr@affingroup.com

**KUALA LUMPUR**

**Affin Islamic Fraser Business Park Branch**

Tel : 03-9222 8877  
 Fax : 03-9222 9877  
 Email : bms.fbc@affingroup.com

**NEGERI SEMBILAN**

**Affin Islamic Senawang Branch**

Tel : 06-675 7066, 06-675 7166,  
 06-675 7288  
 Fax : 06-675 7088, 06-675 7188  
 Email : bms.swg@affingroup.com

**NEGERI SEMBILAN**

**Affin Islamic Taman Molek Branch**

Tel : 07-351 9522  
 Fax : 07-357 9522  
 Email : bms.mbc@affingroup.com

**AFFIN HWANG INVESTMENT BANK BRANCHES**

**KEDAH**

**Affin Hwang Investment Bank Sungai Petani Branch**

Tel : (+6) 04-425 6666  
 Fax : (+6) 04-421 2288

**PULAU PINANG**

**Affin Hwang Investment Bank Penang Branch**

Tel : (+6) 04-263 6996  
 Fax : (+6) 04-263 7010

**Affin Hwang Investment Bank Bukit Mertajam Branch**

Tel : (+6) 04-537 2882  
 Fax : (+6) 04-537 5228

**PERAK**

**Affin Hwang Investment Bank Taiping Branch**

Tel : (+6) 05-806 6688  
 Fax : (+6) 05-808 9229

**KUALA LUMPUR**

**Affin Hwang Investment Bank Chulan Tower Branch**

Tel : (+6) 03 2143 8668  
 Fax : (+6) 03 2143 8668



**Affin Hwang Investment Bank TTDI Branch**

Tel : (+6) 03-7710 6688  
 Fax : (+6) 03-7710 6699

**Affin Islamic Taman Midah Branch**

Tel : (+6) 03 9130 8803  
 Fax : (+6) 03 9130 8303



**SELANGOR**

**Affin Hwang Investment Bank Subang Jaya Branch**

Tel : (+6) 03-5635 6688  
 Fax : (+6) 03-5636 2288

**Affin Hwang Investment Bank Bukit Tinggi Branch**

Tel : (+6) 04 3322 1999  
 Fax : (+6) 03 3322 1666



**Affin Hwang Investment Bank Klang Branch**

Tel : (+6) 03 3343 9999  
 Fax : (+6) 03 3343 4084

**NEGERI SEMBILAN**

**Affin Hwang Investment Bank Seremban Branch**

Tel : (+6) 06-603 7408

**Affin Hwang Investment Bank Bahau Branch**

Tel : (+6) 06-455 3188  
 Fax : (+6) 06-455 3288

**JOHOR**

**Affin Hwang Investment Bank Johor Bahru Branch**

Tel : (+6) 07-222 2692  
 Fax : (+6) 07-276 5201

**SABAH**

**Affin Hwang Investment Bank Kota Kinabalu Branch**

Tel : (+6) 088-311 688  
 Fax : (+6) 088-318 996



**SARAWAK**

**Affin Hwang Investment Bank Kota Kuching Branch**

Tel : (+6) 082-341 999  
 Fax : (+6) 082-485 999



# NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT THE 47<sup>TH</sup> ANNUAL GENERAL MEETING (AGM) OF AFFIN BANK BERHAD [197501003274 (25046-T)] (ABB/THE COMPANY) WILL BE BROADCASTED LIVE FROM LEVEL 26, AUDITORIUM, MENARA AFFIN, LINGKARAN TRX, TUN RAZAK EXCHANGE, 55188 KUALA LUMPUR, MALAYSIA (BROADCAST VENUE) ON THURSDAY, 25 MAY 2023 AT 10.00 A.M. TO TRANSACT THE FOLLOWING BUSINESSES:**

## AGENDA

### AS ORDINARY BUSINESSES:

1. To receive the Audited Financial Statements of the Company for the financial year ended 31 December 2022 together with the Reports of the Directors and Auditors thereon.
2. To approve the payment of a single-tier final dividend of 7.77 sen per ordinary share in respect of the financial year ended 31 December 2022. **Resolution 1**
3. To re-elect the following Directors who retire by rotation pursuant to Article 118 of the Company's Constitution and who being eligible, offer themselves for re-election:
  - 3.1 Dato' Md Agil bin Mohd Natt **Resolution 2**
  - 3.2 Mr. Ignatius Chan Tze Ching **Resolution 3**
  - 3.3 Dato' Rozalila binti Abdul Rahman **Resolution 4**
4. To re-elect Encik Mohammad Ashraf bin Md Radzi who retires pursuant to Article 124 of the Company's Constitution and who being eligible, offers himself for re-election. **Resolution 5**
5. To approve the following fees and payment of the same to the Non-Executive Directors for the period from the 47<sup>th</sup> AGM to the 48<sup>th</sup> AGM of the Company: **Resolution 6**
  - 5.1 Chairman's fee of RM265,000 per annum;
  - 5.2 Director's fee of RM165,000 per annum for each Non-Executive Director;
  - 5.3 Board Committee Chairman's fee of RM50,000 per annum for the Chairman of each Board Committee; and
  - 5.4 Board Committee Member's fee of RM35,000 per annum for each member of a Board Committee.
6. To approve the payment of Directors' benefits of an amount up to RM1,800,000 to eligible Non-Executive Directors from the 47<sup>th</sup> AGM to the 48<sup>th</sup> AGM of the Company. **Resolution 7**
7. To re-appoint Messrs PricewaterhouseCoopers PLT as the Company's Auditors for the financial year ending 31 December 2023 and to authorise the Directors to fix the Auditors' remuneration. **Resolution 8**

### AS SPECIAL BUSINESSES:

To consider, and if thought fit, to pass the following resolutions:

8. Ordinary Resolution **Resolution 9**  
**AUTHORITY FOR DIRECTORS TO ALLOT AND ISSUE NEW ORDINARY SHARES IN AFFIN BANK BERHAD (ABB SHARES)**

"THAT subject always to the Companies Act, 2016 (Act), the Company's Constitution, the Main Market Listing Requirements (MMLR) of Bursa Malaysia Securities Berhad (Bursa Malaysia) and approval of the relevant government/regulatory authorities, the Directors be and are hereby authorised pursuant to Sections 75 and 76 of the Act, to allot and issue ABB Shares at any time and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit, provided that the aggregate number of ABB Shares to be allotted pursuant to the said allotment does not exceed ten percent (10%) of the total number of issued shares (excluding treasury shares, if any) of the Company as at the date of such allotment and that the Directors be and are hereby authorised to obtain all necessary approvals from the relevant authorities for the allotment, listing of and quotation for the additional shares so allotted on Bursa Malaysia and that such authority to allot ABB Shares shall continue to be in force until the conclusion of the next AGM of the Company.

AND THAT in connection with the above, pursuant to Section 85 of the Act read together with Clause 9 of the Company's Constitution, approval be given to waive the statutory pre-emptive rights conferred upon shareholders of ABB where the Board is exempted from offering such new ABB Shares first to the existing shareholders of ABB in respect of the allotment and issuance of new ABB Shares pursuant to Sections 75 and 76 of the Act, and such new ABB Shares when issued, to rank equally in all respects with the existing ABB Shares, save and except that they shall not be entitled to any dividends, rights, allotments and/or other forms of distribution that may be declared, made or paid to the shareholders of the Company for which the entitlement date precedes the date of allotment and issuance of the new ABB Shares.

9. Ordinary Resolution

**ALLOTMENT AND ISSUANCE OF NEW ORDINARY SHARES OF AFFIN BANK BERHAD (ABB SHARES) IN RELATION TO THE DIVIDEND REINVESTMENT PLAN BY THE COMPANY THAT GIVES THE SHAREHOLDERS OF THE COMPANY THE OPTION TO REINVEST THEIR WHOLE OR A PORTION OF THE DIVIDEND FOR WHICH THE REINVESTMENT OPTION APPLIES IN NEW ABB SHARES (DIVIDEND REINVESTMENT PLAN)**

**Resolution 10**

"THAT pursuant to the Dividend Reinvestment Plan as approved by the shareholders at the Extraordinary General Meeting held on 15 May 2018 and subject to the approval of the relevant regulatory authority (if any), approval be and is hereby given to the Company to allot and issue such number of new ABB Shares upon the election of the shareholders of the Company to reinvest the dividend pursuant to the Dividend Reinvestment Plan until the conclusion of the next AGM upon such terms and conditions and to such persons as the Board of Directors of the Company (Board), in their sole and absolute discretion, deem fit and in the interest of the Company;

AND THAT, the issue price of the said new ABB Shares which will be determined by the Board on a price-fixing date to be determined (Price Fixing Date), shall not be more than 10% discount to the adjusted 5-day volume-weighted average market price VWAMP of ABB Shares immediately prior to the Price Fixing Date, of which the VWAMP shall be adjusted ex-dividend before applying the abovementioned discount in fixing the issue price;

AND THAT the Board be and is hereby authorised to do all such acts and enter into all such transactions, arrangements and agreements, deeds or undertakings and to execute, sign and deliver for and on behalf of the Company, all such documents and impose such terms and conditions or delegate all or any part of its powers as may be necessary or expedient in order to give full effect to the Dividend Reinvestment Plan with full power to assent to any conditions, variations, modifications and/or amendments, as the Board may, in its absolute discretion deem fit and in the best interest of the Company and/or as may be imposed or agreed to by any relevant authorities."

10. Ordinary Resolution

**PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE AND PROPOSED NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE (PROPOSED SHAREHOLDERS' MANDATE)**

**Resolution 11**

"THAT authority be and is hereby given in line with Chapter 10.09 of the MMLR of Bursa Malaysia, for the Company, its subsidiaries or any of them to enter into any of the transactions falling within the types of the Recurrent Related Party Transactions, particulars of which are set out in the Circular to Shareholders dated 26 April 2023 with the Related Parties as described in the said Circular, provided that such transactions are of revenue or trading nature, which are necessary for the day-to-day operations of the Company and/or its subsidiaries within the ordinary course of business of the Company and/or its subsidiaries, made on an arm's length basis and on normal commercial terms which are those generally available to the public and are not detrimental to the minority shareholders of the Company;

AND THAT such authority shall commence immediately upon the passing of this Ordinary Resolution until:

- i. the conclusion of the next AGM of the Company at which time the authority shall lapse unless by a resolution passed at a general meeting, the authority is renewed; or
- ii. the expiration of the period within which the next AGM of the Company which is to be held pursuant to Section 340(2) of the Act (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- iii. revoked or varied by a resolution passed by the shareholders of the Company at a general meeting, whichever is earlier.

## NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

AND FURTHER THAT the Board be and is hereby authorised to do all acts, deeds and things as may be deemed fit, necessary, expedient and/or appropriate in order to implement the Proposed Shareholders' Mandate with full power to assent to all or any conditions, variations, modifications and/or amendments in any manner as may be required by any relevant authorities or otherwise and to deal with all matters relating thereto and to take all such steps and to execute, sign and deliver for and on behalf of the Company all such documents, agreements, arrangements and/or undertakings, with any party or parties and to carry out any other matters as may be required to implement, finalise and complete, and give full effect to the Proposed Shareholders' Mandate in the best interest of the Company."

### 11. Ordinary Resolution

#### **PROPOSED ESTABLISHMENT OF A LONG-TERM INCENTIVE PLAN IN THE FORM OF AN EMPLOYEES' SHARE GRANT SCHEME**

#### **Resolution 12**

"THAT subject to the approvals of all relevant regulatory authorities being obtained (where applicable), and to the extent permitted by law and the Constitution of the Company, the Board, be and is hereby authorised and empowered to:

- (i) establish and implement a long-term incentive plan in the form of an employees' share grant scheme of up to 5% of the Company's total number of issued ordinary shares (ABB Shares or Shares) (excluding treasury shares, if any) at any point in time during the duration of the proposed employees' share grant scheme (SGS Period) (Proposed SGS) for the selected eligible employees within ABB and its subsidiary companies (ABB Group or Group) (excluding its dormant subsidiary companies), who fulfil the eligibility criteria (Eligible Employees) as stipulated by the by-laws governing the Proposed SGS (By-Laws), a draft of which is set out in Appendix I of the circular to shareholders of ABB in relation to the Proposed SGS dated 26 April 2023 (Circular) and that the Proposed SGS shall be administered by the Group Board Nomination and Remuneration Committee of ABB (GBNRC) in accordance with the By-Laws and will comprise such number of the Company's Independent Non-Executive Directors as may be appointed from time to time.
- (ii) allot and issue such number of new ABB Shares and/or transfer existing ABB Shares and/or transfer treasury shares of ABB (if applicable) and/or make cash payment, from time to time and at any time on the relevant vesting date(s), to the Eligible Employees who have accepted the offer made in writing to them by the GBNRC (Offer) (Grants) and fulfilled the relevant vesting conditions under the Proposed SGS, in accordance with the By-Laws:
  - (a) provided that the maximum number of ABB Shares which may be made available under the Proposed SGS shall not in aggregate exceed 5% of ABB's total number of issued Shares (excluding treasury shares, if any) at any point in time during the SGS Period; and
  - (b) that such new ABB Shares to be allotted and issued to the Eligible Employees who accepted the Offer (Grantees) under the Proposed SGS will, upon allotment and issue, rank equally in all respects with the existing ABB Shares, save and except that they shall not be entitled to any dividends, rights, allotments and/or other forms of distribution that may be declared, made or paid to the shareholders of the Company for which the entitlement date precedes the date of allotment and issuance of the new ABB Shares;
  - (c) establish a trust (Trust) to be implemented and administered by the trustee to be appointed by the Company from time to time (Trustee), in accordance with the terms of a trust deed to be executed between the Trustee and the Company (Trust Deed), to facilitate the implementation of the Proposed SGS and be entitled from time to time to the extent permitted by law and as set out under the By-Laws to accept funding and/or assistance, financial or otherwise from the Company, the subsidiaries of the Company and/or third parties to enable the Trustee to subscribe for new ABB Shares, acquire existing ABB Shares and/or receive treasury shares for the purpose of the Proposed SGS and to pay expenses in relation to the administration of the Trust, if required, in accordance with the terms and conditions of the Trust. The Board shall also have the discretion to revoke or suspend any such instruction that has earlier been given to the Trustee;

- (d) add, delete, modify and/or amend all or any part of the terms and conditions as set out in the By-Laws governing the Proposed SGS from time to time as may be permitted or deemed necessary by the Board, provided that such additions, deletions, modifications, and/or amendments are effected in accordance with the provisions of the By-Laws; and
- (e) do all such acts and things and execute all such documents and enter into all such transactions, arrangements, agreements, instruments, deeds and/or undertakings, to make all such rules or regulations, or to impose all such terms and conditions and/or delegate part of its power and to generally exercise such powers and perform such acts as may be necessary or expedient to give full effect to the Proposed SGS and the terms of the By-Laws;

AND THAT it is hereby approved and determined in this general meeting, in accordance with Clause 9 of the Company's Constitution (read together with subsection 85(1) of the Act), that the Board shall allot and issue new ABB Shares, as required, under the Proposed SGS in accordance with the By-Laws, without such ABB Shares being required to be offered to the shareholders of ABB in proportion, as nearly as may be, to the number of ABB Shares held by them or at all and effectively resulting in the shareholders of ABB waiving their pre-emptive rights under Clause 9 of the Company's Constitution (read together with subsection 85(1) of the Act) to be offered all or any part of the new ABB Shares to be issued, if any, pursuant to the Proposed SGS;

AND THAT the Board be and is hereby authorised to give effect to the Proposed SGS with full power to assent to any conditions, modifications, variations and/or amendments in any manner as required by the relevant authorities or as the Board may deem necessary and expedient in order to implement, finalise and give full effect to the Proposed SGS;

AND THAT the proposed By-Laws of the Proposed SGS, as set out in Appendix I of the Circular, which is in compliance with the MMLR of Bursa Malaysia, be and is hereby approved and adopted."

12 Ordinary Resolution

**PROPOSED ALLOCATION TO DATUK WAN RAZLY ABDULLAH, THE PRESIDENT & GROUP CHIEF EXECUTIVE OFFICER OF ABB**

**Resolution 13**

"THAT subject to the passing of Ordinary Resolution 12, the Board be and is hereby authorised at any time and from time to time during the SGS Period, to cause or procure the offering and the allocation to Datuk Wan Razly Abdullah, being the President & Group Chief Executive Officer of ABB, of up to a maximum of 2,040,000 new ABB Shares under the Proposed SGS as they shall deem fit, which will be vested to him at a future date, subject always to such terms and conditions of the By-Laws and provided that not more than 10% of the total number of ABB Shares to be issued under the Proposed SGS shall be allocated to any individual Eligible Employee who, either singly or collectively through persons connected with the said Eligible Employee, holds 20% or more of the total number of issued shares of ABB (excluding treasury shares, if any);

AND THAT the Board be and is hereby authorised to allot and issue new ABB Shares and/or transfer such number of treasury shares and/or existing ABB Shares and/or make cash payments pursuant to the Proposed SGS to him from time to time pursuant to the vesting of his Grant(s)."

13. To transact any other business of the Company for which due notice shall have been received in accordance with the Act and the Company's Constitution.

BY ORDER OF THE BOARD

NIMMA SAFIRA KHALID  
 (LS0009015)  
 (SSM PC No. 201908001266)  
 Company Secretary

Kuala Lumpur  
 26 April 2023



## NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

### Notes:

- (1) The 47<sup>th</sup> AGM will be conducted online from the Broadcast Venue and through live streaming and online remote voting via Remote Participation and Voting (RPV) facilities which are available on Tricor Investor & Issuing House Services Sdn Bhd's TIIH Online website at <https://tiih.online>. Please follow the procedures provided in the Administrative Notes for Members of the 47<sup>th</sup> AGM in order to register, participate and vote remotely via the RPV facilities.
- (2) The Broadcast Venue of the 47<sup>th</sup> AGM is strictly for the purpose of complying with Section 327(2) of the Act which requires the Chairperson of the meeting to be present at the main venue of the meeting. No members/proxies from the public will be physically present at the Broadcast Venue.
- (3) A Member entitled to participate and vote at this AGM is entitled to appoint proxy(ies) to participate and vote in his/her stead. A proxy may but need not be a member of the Company and there shall be no restriction as to the qualification of a proxy.
- (4)
  - (i) A Member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 (Authorised Nominee) may appoint at least one (1) proxy but not more than two (2) proxies in respect of each security account it holds with ordinary shares of the Company (ABB Shares) standing to the credit of the said securities account to participate and vote at this AGM.
  - (ii) Notwithstanding the above, for an exempt Authorised Nominee who holds ABB Shares for multiple beneficial owners in one securities account (Omnibus Account), there is no limit to the number of proxies that the exempt Authorised Nominee may appoint in respect of each Omnibus Account.
- (5) Where a Member appoints two (2) proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- (6) The instrument appointing a proxy in the case of any individual shall be signed by the appointer or his/her attorney and in the case of a corporation, under its common seal or under the hand of the officer duly authorised.
- (7) In respect of deposited securities, only Members whose names appear in the Record of Depositors on 17 May 2023 (General Meeting Record of Depositors) shall be entitled to participate and vote at the 47<sup>th</sup> AGM.
- (8) The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at <https://tiih.online>. The hard copy of the Proxy Form must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not less than 48 hours before the time set for the 47<sup>th</sup> AGM or no later than 23 May 2023 at 10.00 a.m.
- (9) If Members wish to submit their Proxy Form electronically, please refer to the Procedures for Electronic Lodgement of Proxy Form as set out in Appendix 2 of the Administrative Notes for Members.
- (10) Pursuant to Paragraph 8.29A(1) of MMLR of Bursa Malaysia, all resolutions set out in the Notice of the 47<sup>th</sup> AGM of the Company shall be put to vote by way of a poll.
- (11) **Explanatory Notes on Ordinary Businesses:**
  - (i) **Audited Financial Statements for the Financial Year Ended 31 December 2022**  
The Audited Financial Statements are for discussion only in accordance with Section 340(1)(a) of the Act and do not require shareholders' approval. Hence, the same will not be put forward for voting.
  - (ii) **Ordinary Resolution 1 - Payment of Single-Tier Final Dividend**  
The proposed single-tier final dividend as per Ordinary Resolution 1 can be entirely reinvested into new ABB Shares in accordance with the Dividend Reinvestment Plan.  
Pursuant to Section 8.26 of the MMLR of Bursa Malaysia, the single-tier final dividend, if approved, shall be paid not later than three (3) months from the date of the shareholders' approval. The Books Closure Date will be announced by the Company after this AGM.
  - (iii) **Ordinary Resolutions 2, 3, 4 and 5 - Re-election of Directors**  
Article 118 of the Company's Constitution provides that at least one-third (1/3) of the Directors who are subject to retirement by rotation or if their number is not three (3) or a multiple three (3), the number nearest to one-third shall retire from office at every AGM of the Company and be eligible for re-election.  
Article 124 of the Company's Constitution stipulates that newly appointed Directors due to a casual vacancy shall hold office only until the conclusion of the next annual general meeting and shall be eligible for re-election at such meeting.

The GBNRC has considered the performance and contribution of each of the retiring Directors and has also assessed the independence of the Independent Non-Executive Directors (INEDs) seeking re-election.

Based on the results of the Board Effectiveness Evaluation conducted for the financial year ended 31 December 2022, the performance of each of the retiring Directors under Article 118 of the Company's Constitution was found to be satisfactory. In addition, two (2) of the retiring Directors by rotation have also provided their annual declaration/confirmation of independence January 2023.

The Board has endorsed the GBNRC's recommendation to seek shareholders' approval for the re-election of the four (4) retiring Directors. The retiring Directors had abstained from deliberations and decisions on their re-election at the Board meeting.

The details and profiles of the Directors who are standing for re-election at the 47<sup>th</sup> AGM are provided herein.

(iv) **Ordinary Resolutions 6 and 7 - Remuneration Payable to Non-Executive Directors**

Section 230(1) of the Act provides that the fees of directors and benefits payable to the directors of a public company shall be approved at a general meeting.

The Non-Executive Chairman and Non-Executive Directors (NEDs) are entitled to the following fees and allowances which have not changed since it was approved by the shareholders at the Company's 46<sup>th</sup> AGM in 2022:

(a) Directors' fees:

	Chairman	Member
<b>Board</b>		
Director's Fee (per annum)	265,000	165,000
<b>Board Committee</b>		
Board Committee Fee (per annum)	50,000	35,000

(b) Meeting allowance:

	Chairman	Member
<b>Board</b>		
Director's Sitting Fee (per meeting)	3,000	2,500
<b>Board Committee</b>		
Board Committee Sitting Fee (per meeting)	2,500	2,500

The benefits payable to NEDs comprise allowances, benefits-in-kind and other emoluments, details of which are as follows:

- (i) Meeting Allowance;
- (ii) Car Allowance and Company Driver for Chairman (based on maximum taxable rate); and
- (iii) Other Benefits - includes benefits that are claimable or otherwise such as monthly subscription of club membership and other facilities made available by the Company to eligible NEDs.

At the 46<sup>th</sup> AGM of the Company held on 25 May 2022, the benefits payable to the NEDs from the 46<sup>th</sup> AGM to the 47<sup>th</sup> AGM were approved for an amount of up to RM2,000,000. The utilisation of this approved amount as at 31 March 2023 is approximately 74.26%. As such, the requested amount of benefits payable to the NEDs at this AGM was reduced to RM1,800,000.

(v) **Ordinary Resolution 8 – Re-Appointment of External Auditors**

The Group Board Audit Committee (GBAC) had, at its meeting held on 25 January 2023, conducted an annual review on the external auditors, Messrs PricewaterhouseCoopers PLT in accordance with BNM's Policy Document on External Auditors and ABB's Policy and Procedures for Appointment of Group External Auditors. The assessment covered a wide spectrum of matters such as performance, suitability, independence and objectivity of the external auditors.

Being satisfied with the performance, technical competency, audit approach as well as audit independence of Messrs PricewaterhouseCoopers PLT, the GBAC has recommended the re-appointment of Messrs PricewaterhouseCoopers PLT as the external auditors of the Company for the financial year ending 31 December 2023 (FY2023).

The Board had, at its meeting held on 31 January 2023 endorsed the GBAC's recommendation for the shareholders' approval to be sought at the 47<sup>th</sup> AGM on the re-appointment of Messrs PricewaterhouseCoopers PLT as external auditors of the Company for FY2023.

The Board is also seeking shareholders' approval to authorise the Directors to fix the remuneration of the external auditors for FY2023.

## NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

(vi) **Ordinary Resolution 9 - Authority for Directors to Issue Shares**

The Company has not issued any shares under the general mandate for allotment of shares pursuant to Sections 75 and 76 of the Act which was approved at the 46<sup>th</sup> AGM held on 25 May 2022 and will lapse at the conclusion of the 47<sup>th</sup> AGM to be held on 25 May 2023.

The proposed Ordinary Resolution 9, if passed, will give powers to the Directors to issue up to a maximum of 10% of the issued share capital of the Company for the time being for such purposes as the Directors consider would be in the interests of the Company.

The authority will, unless revoked or varied by the Company in a General Meeting, expire at the conclusion of the next AGM or the expiration of the period within which the next AGM is required by law to be held, whichever is earlier.

The general mandate sought will provide flexibility to the Company for any possible fund-raising activities, including but not limited to further placing of shares, for the purpose of funding investment(s), working capital and/or acquisition(s).

Pursuant to Section 85 of the Act read together with Clause 9 of the Company's Constitution, shareholders have pre-emptive rights to be offered any new ABB Shares which rank equally to the existing ABB Shares.

In order for the Board to issue any new ABB Shares under Sections 75 and 76 of the Act free of pre-emptive rights, such pre-emptive rights must be waived. The proposed Ordinary Resolution 9, if passed, will exclude Members' pre-emptive rights over all new ABB Shares arising from the issuance of new ABB Shares pursuant to Sections 75 and 76 of the Act.

(vii) **Ordinary Resolution 10 – Dividend Reinvestment Plan**

The proposed Ordinary Resolution 10, if passed, will give authority to the Board to allot and issue new ABB Shares pursuant to the Dividend Reinvestment Plan in respect of any future dividends to be declared, to which the Dividend Reinvestment Plan applies and such authority shall expire at the conclusion of the next AGM of the Company.

(viii) **Ordinary Resolution 11 - Proposed Shareholders' Mandate**

The proposed Ordinary Resolution 11, if passed, will enable the Company and/or its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature which are necessary for the day-to-day operations of the Company and/or its subsidiaries, subject to the transactions being carried out in the ordinary course of business of the Company and/or its subsidiaries and on normal commercial terms which are generally available to the public and not detrimental to the minority shareholders of the Company. The details of the proposal are set out in the Circular to Shareholders dated 26 April 2023 which is published together with the Notice of 47<sup>th</sup> AGM and available on the Company's website at [www.affingroup.com](http://www.affingroup.com).

(ix) **Ordinary Resolutions 12 and 13 - Proposed Establishment of Long-Term Incentive Plan in the Form of Employee's Share Grant Scheme and Proposed Allocation to Datuk Wan Razly Abdullah, the President & Group Chief Executive Officer of ABB**

The proposed Ordinary Resolutions 12 and 13, if passed will enable the Company to establish and implement a long-term incentive plan in the form of an employees' share grant scheme of up to 5% of the Company's total number of issued ordinary shares (excluding treasury shares, if any) at any point in time during the duration of the Proposed SGS for the selected Eligible Employees as stipulated by the By-Laws.

Pursuant to Section 85 of the Act read together with Clause 9 of the Company's Constitution, shareholders have pre-emptive rights to be offered any new ABB Shares which rank equally to the existing ABB Shares.

In order for the Board to issue new ABB Shares to the Eligible Employees free of pre-emptive rights, such pre-emptive rights must be waived. The proposed Ordinary Resolutions 12 and 13, if passed, will exclude Members' pre-emptive rights over all new ABB Shares arising from the issuance of new ABB Shares to the Eligible Employees pursuant to the Proposed SGS.

The details of the Proposed SGS are set out in the Circular to Shareholders dated 26 April 2023 which is published together with the Notice of 47<sup>th</sup> AGM and available on the Company's website at [www.affingroup.com](http://www.affingroup.com).

# STATEMENT ACCOMPANYING NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

(pursuant to Paragraph 8.27(2) of Bursa Malaysia Securities Berhad Main Market Listing Requirements)

The profiles of the Directors who are standing for re-election as per Agenda 3 and 4 of the Notice of 47<sup>th</sup> AGM are as follows:

## Resolution 2

### YBHG. DATO' MD AGIL BIN MOHD NATT *Independent Non-Executive Director (Chairman)*

Nationality/Age/Gender	Malaysian/72 years old/Male
Date of Appointment	8 November 2019
Length of Service (as at 31 March 2023)	3 years 4 months
Date of last re-election	27 July 2020
Academic/ Professional Qualification	<ul style="list-style-type: none"> <li>• Advanced Management Program (AMP163), Harvard Business School, USA</li> <li>• Master of Science in Finance, Bayes Business School, City, University of London, United Kingdom</li> <li>• Bachelor of Science in Economics (Hons), Brunel University, United Kingdom</li> </ul>
Past Directorship(s)/Working Experience	<ul style="list-style-type: none"> <li>• Dato' Agil Natt possesses in-depth banking knowledge and corporate experience in the areas of Corporate Banking, Investment Banking as well as Islamic Finance.</li> <li>• He started his career in Corporate Finance with Bumiputra Merchant Bankers Berhad in 1977 and in 1982 he moved to Island &amp; Peninsular Bhd where his last position was as the Senior General Manager (Finance). He was also the Regional Chief Representative of Kleinwort Benson Limited, a UK based investment bank, before joining the Maybank Group in 1995. In Maybank he served as Senior General Manager of Corporate Banking, Managing Director/ Chief Executive Officer of Aseambankers Berhad (now known as Maybank Investment Bank Berhad), and Deputy President/Executive Director of Maybank.</li> <li>• He left the Maybank Group in 2006 to assume the position of President and Chief Executive Officer of The International Centre for Education in Islamic Finance (INCEIF) (now known as INCEIF University), established by Bank Negara Malaysia in 2005.</li> <li>• Amongst his previous Directorship positions were Chairman/Independent Director of Manulife Insurance Bhd, Chairman/Independent Director of Manulife Investment Management (M) Berhad (formerly known as Manulife Asset Management Services Bhd), Chairman/Independent Director of Credit Guarantee Corporation Malaysia Bhd, Independent Director of Cagamas Berhad, Director of Sogo (KL) Sdn Bhd, Independent Director of Export-Import Bank of Malaysia Bhd and Chairman/Independent Director of Sumitomo Mitsui Banking Corporation Malaysia Bhd.</li> <li>• Details as per Part B of CG Report made available on the Bank's website and attached to Bursa Malaysia announcement on Annual Report 2022.</li> </ul>
Present Directorship(s) in Public/Public Listed Companies and/or appointments	<ul style="list-style-type: none"> <li>• Nil</li> </ul>
Membership of Board Committees	<ul style="list-style-type: none"> <li>• Chairman of Affin Group Chairmen Committee (previously known as Affin Group Oversight Committee)</li> <li>• Member, Group Board Credit Review &amp; Recovery Committee</li> <li>• Member, Group Board Information Technology Committee</li> </ul>

#### Notes:

- *Dato' Agil fulfils the fit and proper criteria as specified in the Financial Services Act 2013 and the BNM Policy Document on Fit and Proper Criteria. The Board has endorsed the GBNRC's recommendation to seek shareholders' approval for the re-election of Dato' Agil based on the satisfactory results of the Board Effectiveness Evaluation conducted for the financial year ended 31 December 2022.*
- *Dato' Agil fulfils the criteria of an independent director as defined under Bursa Malaysia Securities Berhad Main Market Listing Requirements, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of its major shareholders.*

## STATEMENT ACCOMPANYING NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

(pursuant to Paragraph 8.27(2) of Bursa Malaysia Securities Berhad Main Market Listing Requirements)

### Resolution 3

#### MR. IGNATIUS CHAN TZE CHING

*Non-Independent Non-Executive Director*

Nationality/Age/Gender	Chinese/66 years old/Male
Date of Appointment	1 December 2017
Length of Service (as at 31 March 2023)	5 years 3 months
Date of last re-election	2 June 2021
Academic/ Professional Qualification	<ul style="list-style-type: none"> <li>• Bachelor of Business Administration, University of Hawaii, USA</li> <li>• Master of Business Administration, University of Hawaii, USA</li> <li>• Certified Public Accountant, American Institute of Certified Public Accountants</li> </ul>
Past Directorship(s)/Working Experience	<ul style="list-style-type: none"> <li>• Ignatius Chan brings with him over 40 years of vast experience in Corporate and Investment Banking. Ignatius Chan started his career in banking industry with Citibank, Hong Kong as a Management Associate in 1980. He was posted to Japan from 1986 to 1994.</li> <li>• In 1994, he returned to Hong Kong to become Country Treasurer and Head of Sales and Trading. In 1997, he became the Head of Citibank's Corporate Banking Business for Hong Kong. In 1999, he became Citigroup Country Officer for Hong Kong.</li> <li>• In 2003, Ignatius Chan was posted to Taiwan as Citigroup Country Officer. In 2004, he assumed the additional role of Chief Operating Officer for Greater China. In 2005, he returned from Taiwan to Hong Kong as Citigroup Country Officer for Hong Kong and Head of Corporate and Investment Banking Business for Greater China, a position he held until his retirement from Citibank in 2007.</li> <li>• Thereafter, Ignatius Chan worked briefly as Deputy Chief Executive for Bank of China (Hong Kong) in 2008. Ignatius Chan is currently holding the position of Senior Advisor at The Bank of East Asia, Limited (BEA).</li> <li>• Amongst his previous Directorship positions were Director of Hong Kong Exchanges and Clearing Limited, Director of The Community Chest of Hong Kong, Chairman of Prasac Microfinance Institution Limited of Cambodia, Director of Rizal Commercial Banking Corporation, Director of Larry Jewelry International Company Limited and Director of Affin Holdings Berhad.</li> <li>• Details as per Part B of CG Report made available on the Bank's website and attached to Bursa Malaysia announcement on Annual Report 2022.</li> </ul>
Present Directorship(s) in Public/Public Listed Companies and/or appointments	<p><b>Directorship(s) in Other Public Companies</b></p> <ul style="list-style-type: none"> <li>• Director, East Asia Futures Limited</li> <li>• Director, East Asia Securities Company Limited</li> <li>• Director, Portofino (165) Limited</li> </ul> <p><b>Directorship(s) in Public Listed Companies</b></p> <ul style="list-style-type: none"> <li>• Director, Mongolian Mining Corporation (MMC)</li> </ul> <p><b>External Professional Commitment</b></p> <ul style="list-style-type: none"> <li>• Senior Advisor, BEA</li> </ul>
Membership of Board Committees	<ul style="list-style-type: none"> <li>• Nil</li> </ul>

#### Notes:

- *Mr. Ignatius Chan is a nominee Director of BEA, a major shareholder of Affin Bank.*
- *Mr. Ignatius Chan fulfils the fit and proper criteria as specified in the Financial Services Act 2013 and the BNM Policy Document on Fit and Proper Criteria. The Board has endorsed the GBNRC's recommendation to seek shareholders' approval for the re-election of Mr. Ignatius Chan based on the satisfactory results of the Board Effectiveness Evaluation conducted for the financial year ended 31 December 2022.*

#### Resolution 4

#### YBHG. DATO' ROZALILA BINTI ABDUL RAHMAN

*Independent Non-Executive Director*

Nationality/Age/Gender	Malaysian/61 years old/Female
Date of Appointment	4 February 2019
Length of Service (as at 31 March 2023)	4 years 1 month
Date of last re-election	2 June 2021
Academic/ Professional Qualification	<ul style="list-style-type: none"> <li>• Bachelor of Science, Food Science &amp; Technology, Universiti Pertanian Malaysia</li> <li>• Certificate of Merit from Sophia University, Tokyo, Japan</li> <li>• Diploma of Science with Education (Math Major), Universiti Pertanian Malaysia</li> </ul>
Past Directorship(s)/Working Experience	<ul style="list-style-type: none"> <li>• Dato' Rozalila has over 30 years of working experience at renowned multinational companies of fastmoving consumer goods (FMCG) and reputable large Malaysian public listed companies in the area of technical, marketing and management in Malaysia and South East Asia. Her area of expertise includes R&amp;D and Quality Assurance, business and strategic marketing, consumer lifestyle and brand management, product lifecycle management and customer service management.</li> <li>• Dato' Rozalila was the Chief Executive Officer of Astro GS Shop Sdn. Bhd., Chief Marketing Officer of Telekom Malaysia Berhad, General Manager of Maxis Communications Berhad and Director of Sales &amp; Marketing at Bank Simpanan Nasional.</li> <li>• Dato' Rozalila had previously assumed numerous managerial positions at Reckitt Benckiser (Malaysia) Sdn. Bhd., Kellogg Asia Marketing Inc., Unilever Malaysia (Holdings) Sdn. Bhd. and Perwira Niaga Malaysia Sdn. Bhd. (PERNAMA). She was also a Director of Awake Asia Distribution Sdn Bhd.</li> <li>• Details as per Part B of CG Report made available on the Bank's website and attached to Bursa Malaysia announcement on Annual Report 2022.</li> </ul>
Present Directorship(s) in Public/Public Listed Companies and/or appointments	<p><b>Directorship(s) in Other Public Companies</b></p> <ul style="list-style-type: none"> <li>• Chairman/Director of AGX Group Berhad</li> </ul> <p><b>Directorship(s) in Public Listed Companies</b></p> <ul style="list-style-type: none"> <li>• Director of MISC Berhad</li> </ul>
Membership of Board Committees	<ul style="list-style-type: none"> <li>• Chairperson, Group Board Risk Management Committee</li> <li>• Member, Group Board Information Technology Committee</li> </ul>

#### Notes:

- Dato' Rozalila fulfils the fit and proper criteria as specified in the Financial Services Act 2013 and the BNM Policy Document on Fit and Proper Criteria. The Board has endorsed the GBNRC's recommendation to seek shareholders' approval for the re-election of Dato' Rozalila based on the satisfactory results of the Board Effectiveness Evaluation conducted for the financial year ended 31 December 2022.
- Dato' Rozalila fulfils the criteria of an independent director as defined under Bursa Malaysia Securities Berhad Main Market Listing Requirements, which include being independent of management, free from any business or other relationship which could interfere with the exercise of independent judgement, objectivity or the ability to act in the best interests of the Company, and also being independent of its major shareholders.

## STATEMENT ACCOMPANYING NOTICE OF 47<sup>TH</sup> ANNUAL GENERAL MEETING

(pursuant to Paragraph 8.27(2) of Bursa Malaysia Securities Berhad Main Market Listing Requirements)

### Resolution 5

#### ENCIK MOHAMMAD ASHRAF MD RADZI

*Non-Independent Non-Executive Director*

Nationality/Age/Gender	Malaysian/45 years old/Male
Date of Appointment	3 October 2022
Length of Service (as at 31 March 2023)	5 months
Academic/ Professional Qualification	<ul style="list-style-type: none"> <li>Capital Markets Services Representative License Modules 12 &amp; 19, Security Commission Malaysia</li> <li>Chartered Accountant, Malaysian Institute of Accountants</li> <li>Member Association of Chartered Certified Accountants, United Kingdom</li> <li>Bachelor of Accountancy (Hons), Universiti Tenaga Nasional</li> <li>A-Levels, MARA Institute of Technology</li> </ul>
Past Directorship(s)/Working Experience	<ul style="list-style-type: none"> <li>Ashraf has more than 19 years of working experience in Malaysia and Europe in the area of auditing, financial management, accounting and reporting, treasury management, corporate planning and providing advisory support in the areas of investment and privatisation.</li> <li>He started his career at Ernst and Young (Dublin) as an Audit Senior, thereafter he worked in several companies in Europe namely CUNA Mutual Life Assurance (Europe) Limited (Dublin) as Financial Accountant European Region and UBS Investment Bank (London) as Regulatory Reporting Analyst.</li> <li>He is currently the Chief Financial Officer (CFO) of LTAT. He had also held various senior management positions prior to his position as CFO in LTAT, namely Associate Director of Prokhas Sdn Bhd, General Manager, Finance Special Projects at Johawaki Holdings Sdn Bhd, Associate Director, Corporate Advisory and Structuring at MIDF Amanah Investment Bank and Chief Financial Officer of Ahmad Zaki Resources.</li> <li>Details as per Part B of CG Report made available on the Bank's website and attached to Bursa Malaysia announcement on Annual Report 2022.</li> </ul>
Present Directorship(s) in Public/Public Listed Companies and/or appointments	<b>External Professional Commitment</b> <ul style="list-style-type: none"> <li>CFO of LTAT</li> </ul>
Membership of Board Committees	<ul style="list-style-type: none"> <li>Member, Group Board Risk Management Committee</li> </ul>

#### Notes:

- Encik Ashraf is a nominee Director of LTAT, a major shareholder of Affin Bank.*
- Encik Ashraf fulfils the fit and proper criteria as specified in the Financial Services Act 2013 and the BNM Policy Document on Fit and Proper Criteria. The Board has endorsed the GBNRC's recommendation to seek shareholders' approval for the re-election of Encik Ashraf based on his satisfactory contributions towards the Board/Board Committee meetings deliberation since his appointment as NINED of ABB.*

Save as disclosed, none of the Directors have:

- Any family relationship with any Director and/or major shareholders of Affin Bank
- Any conflict of interest with Affin Bank
- Any conviction for offences within the past 5 years
- Any public sanction or penalty imposed by the relevant regulatory bodies during the financial year 2022

# ADMINISTRATIVE NOTES

for 47<sup>th</sup> Annual General Meeting

## Mode of Meeting

- Affin Bank Berhad continues to leverage technology to facilitate greater shareholders' participation in line with Practice 13.3 of the Malaysian Code of Corporate Governance 2021. As such, the 47<sup>th</sup> AGM will be conducted on a virtual basis through live streaming and online remote voting via Remote Participation and Voting (RPV) facilities which are available on Tricor Investor & Issuing House Services Sdn. Bhd.'s TIIH Online website at <https://tiih.online>. To participate, members are required to register via Tricor's TIIH Online website.

The date, time and Broadcast Venue for the 47<sup>th</sup> AGM is as follows:-

Date	Time
Thursday, 25 May 2023	10.00 a.m.
Broadcast Venue	
LEVEL 26, AUDITORIUM, MENARA AFFIN, LINGKARAN TRX, TUN RAZAK EXCHANGE, 55188, KUALA LUMPUR, MALAYSIA	

- No members/proxies from the public will be physically present at the Broadcast Venue.

## Remote Participation and Voting

- Members/proxies/corporate representatives/attorneys who wish to participate at the 47<sup>th</sup> AGM may do so using the Remote Participation and Voting (RPV) facilities to be provided by the appointed share registrar for this AGM, Tricor Investor & Issuing House Services Sdn Bhd (Tricor). To participate, members are required to register via Tricor's TIIH Online website at <https://tiih.online> prior to the meeting. For more details, please refer to the Procedures for RPV.

## Entitlement to Participate and Vote

- Only members whose names appear on the General Meeting Record of Depositors (General Meeting ROD) as at 17 May 2023 shall be eligible to participate at the 47<sup>th</sup> AGM. If a member is unable to participate in the said meeting, he/she may appoint proxy/proxies to participate and vote on his/her behalf. If a member wishes to participate in the said meeting, he/she must not submit any Proxy Form.
- If a member is unable to participate at the 47<sup>th</sup> AGM via RPV facilities on 25 May 2023, he/she may also appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the Proxy Form.

## Lodgment of Proxy Form

- The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at <https://tiih.online>. The hard copy of Proxy Form must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South,

No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia. If members wish to submit their Proxy Form electronically, please refer to the Procedures for Electronic Lodgement of Proxy Form.

- All Proxy Forms, original certificates of appointment of corporate representative and power of attorney must be deposited with Tricor no later than 10.00 a.m. on 23 May 2023 (48 hours before the commencement of 47<sup>th</sup> AGM).
- Members who have appointed proxy/proxies or attorney or authorised representative to participate and vote at the 47<sup>th</sup> AGM must request their proxy/proxies or attorney or authorised representative to register themselves for RPV via TIIH Online website at <https://tiih.online>.

## Questions and Answers

- Members may use the query box facility to submit their questions during the meeting. Subject to the time constraint, the Chairman/Board/Management will address the relevant questions during the Questions and Answers session.

## Poll Voting

- The voting will be conducted by way of electronic voting (e-voting) in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Tricor as the Poll Administrator to conduct the e-Polling, and Asia Securities Sdn Bhd as the Independent Scrutineers to verify the poll results.
- Members/proxies/corporate representatives/attorneys may proceed to vote on the resolutions from the commencement of the 47<sup>th</sup> AGM at 10.00 a.m. on Thursday, 25 May 2023 until the end of the voting session which will be announced by the Chairman of the meeting. Please refer to the Procedures for RPV for guidance on how to vote remotely via Tricor's TIIH Online website at <https://tiih.online>. Upon completion of the voting session, the Scrutineers will verify and announce the poll results followed by the Chairman's declaration of whether the resolutions are duly passed.

## Pre-Meeting Submission of Questions to the Board of Directors

- Members may submit questions to the Board in advance of the 47<sup>th</sup> AGM via Tricor's TIIH Online website at <https://tiih.online> by selecting "e-Services" to log in, pose questions and submit electronically no later than 10.00 a.m. on 23 May 2023. The Board will endeavour to answer the questions received at the AGM.



## ADMINISTRATIVE NOTES

for 47<sup>th</sup> Annual General Meeting

### Annual Report 2022

1. The Company's Annual Report 2022 is available on the Company's website at <https://affin.listedcompany.com/ar.html>
2. You may request a printed copy of the Annual Report 2022 at <https://tiih.online> by selecting "Request for Annual Report/ Circular" under "Investor Services". However, we hope you would consider the environmental and sustainability concerns, and refrain from requesting a printed copy of the Annual Report 2022.

### Enquiry

If members have any enquiries prior to the meeting, please contact our Share Registrar during office hours from Mondays to Fridays from 8.30 a.m. to 5.30 p.m. (except for public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line : +603-2783 9299

Fax Number : +603-2783 9222

Email : [is.enquiry@my.tricorglobal.com](mailto:is.enquiry@my.tricorglobal.com)

## PROCEDURES FOR REMOTE PARTICIPATION AND VOTING (RPV)

PROCEDURES	ACTIONS
<b>Before the Meeting Day</b>	
<p><b>Register as a user with TIIH Online</b></p> <p><u>Note:</u> If you are already a registered user with TIIH Online, you need not register again</p>	<p>Use your smart device or computer to access Tricor's TIIH Online website at <a href="https://tiih.online">https://tiih.online</a>. Register as a user under the "e-Services" and select "Create Account by Individual Holder". Refer to the tutorial guide posted on the homepage for assistance.</p> <p>Registration as a user will be approved within one (1) working day and you will be notified via e-mail.</p> <p>If you are already a user of TIIH Online, you are not required to register again. You will receive an e-mail to notify you that remote participation is available for registration at TIIH Online.</p>
<p><b>Register for RPV</b></p>	<ul style="list-style-type: none"> <li>• Registration is open from Wednesday, 26 April 2023 until the day of 47<sup>th</sup> AGM on Thursday, 25 May 2023. Shareholder(s) or proxy(ies) or corporate representative(s) or attorney(s) are required to pre-register their attendance for the 47<sup>th</sup> AGM to ascertain their eligibility to participate at the 47<sup>th</sup> AGM using the RPV.</li> <li>• Login with your user ID (email address) and password.</li> <li>• Select corporate event: "<b>(REGISTRATION) AFFIN BANK BERHAD 47<sup>th</sup> AGM</b>".</li> <li>• Read and agree to the Terms and Conditions and confirm the Declaration.</li> <li>• Select "Register for Remote Participation and Voting".</li> <li>• Review your registration and proceed to register.</li> <li>• System will send an <b>e-mail to notify</b> you that your registration for remote participation is received and will be verified.</li> <li>• After verification of your registration against the Record of Depositors as at 17 May 2023, the system will send you an <b>e-mail after 23 May 2023 to approve or reject</b> your registration for remote participation. (Note: Please allow sufficient time for approval of new user of TIIH Online and registration for the RPV).</li> </ul>

PROCEDURES	ACTIONS
<b>On the Meeting Day</b>	
<p><b>Login to TIIH Online</b></p>	<p>Login with your user ID (email address) and password for remote participation at AFFIN BANK BERHAD’s 47<sup>th</sup> AGM at any time from 9.00 a.m. onwards i.e. 1 hour prior to the commencement of the meeting at 10.00 a.m. on Thursday, 25 May 2023.</p>
<p><b>Participate Through Live Streaming</b></p> <p><u>Notes:</u></p> <p>(i) The connection to the live streaming is dependent on the bandwidth and stability of the internet connection at your location and the device that you are using.</p> <p>(ii) Recommended Requirement for Live Streaming:</p> <ul style="list-style-type: none"> <li>• Browser: Chrome or Firefox.</li> <li>• Bandwidth: 7 Mbps for High Definition (HD) High Quality video quality or 12 Mbps for Extra HD (EHD) video quality.</li> </ul> <p>(iii) You may not be able to gain access to the 47<sup>th</sup> AGM via the RPV facilities if there is an existing firewall on the device that you are using.</p>	<ul style="list-style-type: none"> <li>• Select the corporate event “<b>(LIVE STREAM MEETING) AFFIN BANK BERHAD 47<sup>th</sup> AGM</b>” to engage in the proceedings of the 47<sup>th</sup> AGM remotely.</li> <li>• If you have any questions for the Chairman/Board, you may use the query box to pose your questions. The Chairman/Board will endeavour to respond to relevant questions submitted by remote participants during the 47<sup>th</sup> AGM.</li> <li>• In the event that you encounter any issues with logging in, connection to the live-streamed meeting or online voting, kindly call Tricor Help Line at 011-40805616/011-40803168/ 011-40803169/011-40803170 for assistance or e-mail to <a href="mailto:tiih.online@my.tricorglobal.com">tiih.online@my.tricorglobal.com</a> for assistance.</li> </ul>
<p><b>Online Remote Voting</b></p> <p><u>Note:</u> Voting will commence from 10.00 a.m. on Thursday, 25 May 2023 until the end of the voting session which will be announced by the Chairman of the meeting.</p>	<ul style="list-style-type: none"> <li>• Voting session commences from 10.00 a.m. on Thursday, 25 May 2023 until the time when the Chairman announces the end of the session.</li> <li>• Select the corporate event: “<b>(REMOTE VOTING) AFFIN BANK BERHAD 47<sup>th</sup> AGM</b>” or if you are on the live stream meeting page, you can select “<b>GO TO REMOTE VOTING PAGE</b>” button below the Query Box.</li> <li>• Read and agree to the Terms and Conditions and confirm the Declaration.</li> <li>• Select the CDS account that represents your shareholding.</li> <li>• Indicate your votes for the resolutions that are tabled for voting.</li> <li>• Confirm and submit your votes.</li> <li>• Upon the announcement by the Chairman of the conclusion of the 47<sup>th</sup> AGM, the Live Streaming will end.</li> </ul>
<p><b>Submission of Proxy</b></p> <p>Register as a user with TIIH Online</p> <p><u>Note:</u> If you are already a registered user with TIIH Online, you need not register again</p>	<p><b>i. Individual Shareholders Registration</b></p> <p>Use your smart device or computer, access Tricor’s TIIH Online website at <a href="https://tiih.online">https://tiih.online</a>. Register as a user under “e-Services”. Please refer to the tutorial guide posted on the homepage if you need assistance.</p> <p><b>Corporation or Institutional Shareholders Registration:-</b></p> <ul style="list-style-type: none"> <li>• Access TIIH Online at <a href="https://tiih.online">https://tiih.online</a></li> <li>• Under e-Services, the authorised or nominated representative of the corporation or institutional shareholder selects “<b>Create Account by Representative of Corporate Holder</b>”.</li> <li>• Complete the registration form and upload the required documents.</li> <li>• Registration will be verified, and you will be notified by email within one (1) to two (2) working days.</li> <li>• Proceed to activate your account with the temporary password given in the email and reset your own password.</li> </ul> <p>Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic proxy submission. Please contact our Share Registrar if you need clarifications on the user registration.</p>

## ADMINISTRATIVE NOTES

for 47<sup>th</sup> Annual General Meeting

PROCEDURES	ACTIONS
<b>On the Meeting Day (continued)</b>	
<p><b>Submission of Proxy Form</b></p> <p><u>Note:</u> Only members whose names appear on the Record of Depositors as 17 May 2023 shall be eligible to attend, speak and vote at the 47<sup>th</sup> AGM or appoint a proxy(ies) and/or the Chairman of the Meeting to attend and vote on his/her behalf.</p> <p>In view that the 47<sup>th</sup> AGM will be conducted on a virtual basis, a member can appoint the Chairman of the Meeting as his/her proxy and indicate the voting instruction in the Form of Proxy.</p> <p>If you wish to participate in the 47<sup>th</sup> AGM yourself, please do not submit any Form of Proxy for the 47<sup>th</sup> AGM. You will not be allowed to participate in the 47<sup>th</sup> AGM together with a proxy appointed by you.</p> <p>Accordingly, proxy forms and/or documents relating to the appointment of proxy/attorney for the 47<sup>th</sup> AGM whether in hard copy or by electronic means shall be deposited or submitted in the following manner not later than <b>Tuesday, 23 May 2023 at 10.00 a.m.</b></p> <p>For a corporate member who has appointed a representative, please deposit the <b>ORIGINAL</b> certificate of appointment with the Share Registrar of the Company, Tricor Investor &amp; Issuing House Services Sdn. Bhd. at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia to participate via RPV in the 47<sup>th</sup> AGM.</p>	<p><b>i. Steps for Individual Shareholders</b></p> <ul style="list-style-type: none"> <li>• After the publication of the Notice of the 47<sup>th</sup> AGM by the Company, log in with your user ID (email address) and password.</li> <li>• Select the corporate event: <b>“AFFIN BANK BERHAD 47<sup>TH</sup> AGM - SUBMISSION OF PROXY FORM”</b>.</li> <li>• Read and agree to the Terms &amp; Conditions and confirm the Declaration.</li> <li>• Insert your CDS account number and indicate the number of shares for your proxy/proxies to vote on your behalf.</li> <li>• Indicate your voting instructions – FOR or AGAINST, otherwise your proxy/proxies will decide on your vote.</li> <li>• Review and confirm your proxy/proxies appointment.</li> <li>• Print Proxy Form for your record.</li> </ul> <p><b>ii. Steps for corporations or institutional shareholders</b></p> <ul style="list-style-type: none"> <li>• Login to TIH Online at <a href="https://tiih.online">https://tiih.online</a></li> <li>• Select the corporate exercise name: <b>“AFFIN BANK BERHAD 47<sup>TH</sup> AGM: SUBMISSION OF PROXY FORM”</b></li> <li>• Agree to the Terms &amp; Conditions and Declaration.</li> <li>• Proceed to download the file format for “Submission of Proxy Form” in accordance with the Guidance Note set therein.</li> <li>• Prepare the file for the appointment of proxies by inserting the required data.</li> <li>• Submit the proxy appointment file.</li> <li>• Login to TIH Online, select corporate exercise name: <b>“AFFIN BANK BERHAD 47<sup>TH</sup> AGM: SUBMISSION OF PROXY FORM”</b>.</li> <li>• Proceed to upload the duly completed proxy appointment file.</li> <li>• Select “Submit” to complete your submission.</li> <li>• Print the confirmation report of your submission for your record.</li> </ul>

I/We \_\_\_\_\_ (Full Name in Block Letters) NRIC No./Company No. \_\_\_\_\_  
of \_\_\_\_\_ (Full Address)  
Tel No. \_\_\_\_\_ being a member of AFFIN BANK BERHAD, hereby appoint \_\_\_\_\_ (Full Name in Block Letters)  
\_\_\_\_\_ NRIC No. \_\_\_\_\_ of \_\_\_\_\_ (Full Address)  
\_\_\_\_\_ and \_\_\_\_\_ (Full Name in Block Letters)  
\_\_\_\_\_ NRIC No./Company No. \_\_\_\_\_ of \_\_\_\_\_  
\_\_\_\_\_ (Full Address)

or failing him/her the CHAIRMAN OF THE MEETING as my/our\* proxy to participate and vote for me/us on my/our behalf at the 47<sup>th</sup> Annual General Meeting (AGM) of the Company to be held on **Thursday, 25 May 2023 at 10.00 a.m.** and to be conducted as a virtual AGM and to be broadcasted live from **Level 26, Auditorium, Menara AFFIN, Lingkaran TRX, Tun Razak Exchange, 55188 Kuala Lumpur, Malaysia** or any adjournment thereof.

My/our proxy(ies) is/are to vote on the resolutions as indicated by an "X" below. If no indication is given, my/our proxy(ies) shall vote or abstain as he/she thinks fit:

No.	Resolutions	For	Against
1	To approve the payment of a single-tier final dividend of 7.77 sen per ordinary share in respect of the financial year ended 31 December 2022.		
	To re-elect the following Directors who retire by rotation pursuant to Article 118 of the Company's Constitution and who being eligible offer themselves for re-election:		
2	Dato' Md Agil bin Mohd Natt		
3	Mr. Ignatius Chan Tze Ching		
4	Dato' Rozalila binti Abdul Rahman		
5	To re-elect Encik Mohammad Ashraf bin Md Radzi who retires pursuant to Article 124 of the Company's Constitution and who being eligible offers himself for re-election.		
6	To approve the following fees and payment of the same to the Non-Executive Directors for the period from the 47 <sup>th</sup> AGM to the 48 <sup>th</sup> AGM of the Company: 6.1 Chairman's fee of RM265,000 per annum; 6.2 Director's fee of RM165,000 per annum for each Non-Executive Director; 6.3 Board Committee Chairman's fee of RM50,000 per annum for the Chairman of each Board Committee; and 6.4 Board Committee Member's fee of RM35,000 per annum for each member of a Board Committee.		
7	To approve the payment of Directors' benefits of an amount up to RM1,800,000 to eligible Non-Executive Directors from the 47 <sup>th</sup> AGM to the 48 <sup>th</sup> AGM of the Company.		
8	To re-appoint Messrs PricewaterhouseCoopers PLT as the Company's Auditors for the financial year ending 31 December 2023 and to authorise the Directors to fix the Auditors' remuneration.		
9	Authorisation to the Directors to allot and issue new ordinary shares in Affin Bank Berhad (ABB Shares) pursuant to Sections 75 and 76 of the Companies Act, 2016.		
10	Authorisation to the Directors to allot and issue new ordinary shares of Affin Bank Berhad in relation to the Dividend Reinvestment Plan.		
11	Approval of the Proposed Renewal of Shareholders' Mandate and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature.		
12	Approval of the Proposed Establishment of a Long-Term Incentive Plan in the Form of Employees' Share Grant Scheme.		
13	Approval of the Proposed Allocation to Datuk Wan Razly Abdullah, the President & Group Chief Executive Officer of ABB Shares under the Proposed Employees' Share Grant Scheme.		

Signed this on \_\_\_\_\_ day of \_\_\_\_\_ 2023.

\_\_\_\_\_  
Signature of Member/Common Seal

CDS Account No. :	
No. of shares held :	
Proportion of shareholdings represented by proxies:	First proxy : _____ % Second proxy: _____ % 100%

**Notes:**

- The 47<sup>th</sup> AGM will be conducted on a virtual basis through live streaming and online remote voting via Remote Participation and Voting (RPV) facilities which are available on Tricor Investor & Issuing House Services Sdn Bhd's TIIH Online website at <https://tjih.online>. Please follow the procedures provided in the Administrative Notes for Members of the 47<sup>th</sup> AGM in order to register, participate and vote remotely via the RPV facilities.
- The Broadcast Venue of the 47<sup>th</sup> AGM is strictly for the purpose of complying with Section 327(2) of the Companies Act, 2016 which requires the Chairperson of the meeting to be present at the main venue of the meeting. No members/proxies from the public will be physically present at the Broadcast Venue.

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- (3) A Member entitled to participate and vote at this AGM is entitled to appoint proxy(ies) to participate and vote in his/her stead. A proxy may but need not be a member of the Company and there shall be no restriction as to the qualification of a proxy.
- (4) (i) A Member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("Authorised Nominee") may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company ("ABB Shares") standing to the credit of the said securities account to participate and vote at this AGM.  
(ii) Notwithstanding the above, for an exempt Authorised Nominee who holds ABB Shares for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the exempt Authorised Nominee may appoint in respect of each Omnibus Account.
- (5) Where a Member appoints two (2) proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- (6) The instrument appointing a proxy in the case of any individual shall be signed by the appointer or his/her attorney and in the case of a corporation, under its common seal or under the hand of the officer duly authorized.
- (7) In respect of deposited securities, only Members whose names appear in the Record of Depositors on 17 May 2023 (General Meeting Record of Depositors) shall be entitled to participate and vote at the 47<sup>th</sup> AGM.
- (8) The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at <https://tiih.online>. The hard copy of Proxy Form must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not less than 48 hours before the time set for the 47<sup>th</sup> AGM or no later than 23 May 2023 at 10.00 a.m.
- (9) If Members wish to submit their Proxy Form electronically, please refer to the Procedures for Electronic Lodgement of Proxy Form as set out in the Administrative Notes for Members.
- (10) Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice of the 47<sup>th</sup> AGM of the Company shall be put to vote by way of a poll.

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AFFIX  
STAMP

**Tricor Investor & Issuing House  
Services Sdn Bhd**

Unit 32-01, Level 32, Tower A  
Vertical Business Suite  
Avenue 3, Bangsar South  
No. 8 Jalan Kerinchi  
59200 Kuala Lumpur  
Malaysia

Please fold here

**Affin Bank Berhad** 197501003274 (25046-T)

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Tun Razak Exchange,  
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Malaysia.

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