THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt as to the course of action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional advisers immediately.

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AFFIN BANK BERHAD

(Registration No. 197501003274 (25046-T)) (Incorporated in Malaysia under the Companies Act, 2016)

CIRCULAR TO SHAREHOLDERS IN RELATION TO THE

PROPOSED DIVESTMENT OF 7,000,000 ORDINARY SHARES IN AFFIN HWANG ASSET MANAGEMENT BERHAD ("AHAM"), REPRESENTING 63% OF THE EQUITY INTEREST IN AHAM, BY AFFIN HWANG INVESTMENT BANK BERHAD, A WHOLLY-OWNED SUBSIDIARY OF AFFIN BANK BERHAD ("ABB"), TO STARLIGHT ASSET SDN BHD, AN INVESTMENT HOLDING COMPANY INCORPORATED BY FUNDS MANAGED BY CVC CAPITAL PARTNERS ASIA V LIMITED, FOR A PROVISIONAL CASH CONSIDERATION OF RM1,417.5 MILLION

AND

NOTICE OF EXTRAORDINARY GENERAL MEETING

Principal Adviser



AFFIN HWANG INVESTMENT BANK BERHAD

(Registration No. 197301000792 (14389-U))
(A Participating Organisation of Bursa Malaysia Securities Berhad)

The notice of the Extraordinary General Meeting ("EGM") and the Form of Proxy are enclosed in this Circular. Details of the EGM, which will be broadcasted live on a virtual basis through live streaming and online remote voting via Remote Participation and Voting facilities, which are available on Tricor Investor & Issuing House Services Sdn Bhd's TIIH Online website at https://tiih.online, from the Broadcast Venue at Menara Affin, Lingkaran TRX, Tun Razak Exchange, Jalan Tun Razak, 55188 Kuala Lumpur, Malaysia, are set out below:

Date and time of the EGM : Wednesday, 25 May 2022 at 11:30 a.m. or immediately following the conclusion or adjournment of the 46th Annual General Meeting

of ABB to be held on the same day at 10:00 a.m.

Last date and time for lodging the Form of Proxy : Monday, 23 May 2022 at 11:30 a.m. or any adjournment thereof

If you are unable to participate and vote remotely at the EGM, you may appoint one or more proxies to participate and vote on your behalf. If you wish to do so, please complete, sign and return the Form of Proxy enclosed in this Circular as soon as possible so as to arrive at Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not less than 48 hours before the time appointed for the EGM or any adjournment thereof. Alternatively, the Form of Proxy may be deposited via TIIH Online website at https://tiih.online not less than 48 hours before the time set for holding the EGM. Please refer to the Administrative Notes for the EGM for further information on electronic submission. The lodging of the Form of Proxy will not preclude you from attending and voting remotely at the EGM should you subsequently wish to do so.

DEFINITIONS

Except where the context otherwise requires, the following definitions shall apply throughout this Circular:

"ABB" or the "Bank" Affin Bank Berhad (Registration No. 197501003274 (25046-T))

"ABB Group" or the

"Group"

Collectively, ABB, its subsidiaries and joint-controlled entities :

"Act" Companies Act, 2016

"Affin Hwang IB" or

"Principal Adviser"

Affin Hwang Investment Bank Berhad (Registration No. 197301000792

(14389-U)), a wholly-owned subsidiary of ABB

"Affin Hwang Provisional Consideration"

Provisional cash consideration of RM1.417.5 million payable by the Purchaser to Affin Hwang IB pursuant to the Proposed Divestment,

subject to the Closing Adjustments as well as the terms and conditions as

set out in the SPA

Shares"

"Affin Hwang IB Sale : 7,000,000 AHAM Shares, representing 63% equity interest in AHAM

"Agreed Pre-Closing

Dividend"

Agreed pre-closing dividend of at least RM100 million to be declared by

AHAM to its shareholders prior to the completion of the Proposed

Divestment

"AHAM" Affin Hwang Asset Management Berhad (Registration No. 199701014290

(429786-T)), a 63% owned subsidiary of Affin Hwang IB

Collectively, AHAM, its subsidiary companies and joint-controlled entities "AHAM Group"

"AHAM KSM" Selected key senior management of AHAM who exercised all of their

AHAM stock options into the Management Shares on 8 March 2019

pursuant to the SOP 2014.

"AHAM Shares" Ordinary shares in AHAM

"AIIMAN" AllMAN Asset Management Sdn Bhd (Registration No. 199301001937

(256674-T)), a wholly-owned subsidiary of AHAM

"Ascribed Value" Purchaser's offer for 100% equity interest in AHAM at an equity value of

RM2,250 million, which includes the Agreed Pre-Closing Dividend

"AUM" Assets under management

"AVA" AccelVantage Academy Sdn Bhd (Registration No. 201701045688

(1259864-K)), a 51%-owned subsidiary of AHAM

"BCP" Bintang Capital Partners Berhad (Registration No. 197501001009

(22728-T)), a 51%-owned subsidiary of AHAM

BCP Asia Partners Sdn Bhd (Registration No. 202101010447 (1410746-"BCPAP"

T)), a 50%-owned joint-controlled entity of BCP

"Board" : The Board of Directors of ABB

"Bursa Securities" : Bursa Malaysia Securities Berhad (Registration No. 200301033577

(635998-W))

"Bursa Depository" : Bursa Malaysia Depository Sdn Bhd (Registration No. 198701006854

(165570-W))

"Buy-back" : The obligation by AHAM to acquire the Management Shares from the

AHAM KSM between 2021 and 2023 by way of a selective capital reduction exercise undertaken by AHAM, in such manner as prescribed under the SOP 2014. Pursuant to the Proposed Divestment, the Buy-back

obligation will be extinguished

"CET1" : Common Equity Tier 1

"Circular" : This circular to shareholders of ABB dated 26 April 2022 in relation to the

Proposed Divestment

"Closing" : Completion of the sale and purchase of the Sale Shares pursuant to the

terms of the SPA

"Closing Adjustments" : Closing adjustments of the SPA as set out in item (iii) of Appendix I of

this Circular

"Closing Date" : Date to be determined in accordance with the terms of the SPA after the

SPA has become unconditional

"CMSA" : Capital Markets and Services Act, 2007

"Conditional Period": 6 months from the date of the SPA with an automatic extension of 3

months or such other period as may be mutually agreed in writing between the Purchaser and Affin Hwang IB (acting as the Vendors'

representative)

"Conditions Precedent" : Conditions precedent of the SPA as set out in item (v) of Appendix I of

this Circular

"CVC" : CVC Capital Partners Asia V Limited (Registration No. 125911)

"Director(s)" : Shall have the meaning given in Section 2(1) of the CMSA and includes

any person who is or was within the preceding 6 months of the date on which the terms of the transaction were agreed upon, a director of ABB (or any other company which its subsidiary) or a chief executive officer of

ABB or its subsidiary

"EGM" : Extraordinary general meeting

"EPS" : Earnings per share

"EUR" : Euro

"Final Purchase Price" : Final purchase price after adjustments to the Provisional Purchase Price

in the manner as set out in item (iii) of Appendix I of this Circular

"FPE" : Financial period ended or where the context requires, financial period

ending

"FYE" : Financial year ended or where the context requires, financial year ending

"GBP" : British Pound Sterling

"IDR" : Indonesian Rupiah

"Listing Requirements" : Main Market Listing Requirement of Bursa Securities

"LPD" : 31 March 2022, being the latest practicable date prior to the date of this

Circular

"MAC AUM" : A reduction in the aggregate amount of AUM of the AHAM Group as at

the date falling on the 5th business day prior to the Closing Date relative to the Reference Date AUM (MMF) which is caused by redemptions, withdrawal of funds or closure of account, in each case at the customer's insistence, and which amount of reduction is equal to 20% or more of the

Reference Date AUM (MMF)

"Management Shares": 1,111,000 AHAM Shares held by AHAM KSM as at the LPD, representing

10% equity interest in AHAM

"Material Adverse

Change"

Any change, event, circumstance, effect or other matter which occurs at any time after the date of the SPA but prior to the Closing Date (both dates inclusive) that has, either individually or in aggregate, a material adverse effect on the ability of the AHAM Group or any group company to carry on its business in substantially the same manner as it was carried on as at the date of the SPA arising from any non-renewal, cancellation or revocation of any licences issued by the SC for the following lines of business and operations of the AHAM Group: (i) fund management and asset management (whether conventional or Islamic); (ii) dealing in

securities; and/or (iii) dealing in private retirement schemes

"NA" : Net assets

"NAM" : Nikko Asset Management International Limited (Registration No.

199002028H)

"PAT" : Profit after tax

"PATAMI" : Profit after tax and minority interests

"P/AUM" : Price-to-AUM ratio

"PBT" : Profit before tax

"P/E" : Price-to-earnings ratio

"PN17" : Practice Note 17 of the Listing Requirements

"Precedent Transactions"

Precedent transactions involving the acquisition or divestment of asset management companies by banking or financial services locally and

globally

"Proposed Divestment"

Proposed divestment of 7,000,000 AHAM Shares, representing 63% equity interest in AHAM, by Affin Hwang IB to the Purchaser for the Affin

Hwang IB Provisional Consideration

"Provisional Purchase

Price"

Provisional purchase price of the SPA as set out in item (ii) of Appendix

I of this Circular

"Record of Depositors" : A record of securities holders established and maintained by Bursa

Depository under the Rules of Bursa Depository as issued pursuant to the

Securities Industry (Central Depositories) Act, 1991

"Reference Date AUM

(MMF)"

AUM (including the AUM of the money market funds managed by the

AHAM Group) as at 31 December 2021 of RM81.1 billion

"RM" and "sen" : Ringgit Malaysia and sen, respectively

"Sale Shares" : 7,594,338 AHAM Shares, representing 68.35% of the equity interest in

AHAM held by the Vendors

"SC" : Securities Commission Malaysia

"Shareholders' Agreement"

Collectively, the Shareholders' Agreement dated 19 September 2014 entered into between AHAM, Affin Hwang IB and Nikko Asset Management Asia Limited and the supplemental shareholders' agreements dated 16 April 2015 and 22 August 2019 entered into between AHAM, Affin Hwang IB and NAM, in relation to the operation and

management of AHAM

"SOP 2014" : A stock option plan of AHAM which entails the granting of equity options

to the AHAM KSM over a period of 5 years between 2014 and 2018, amounting to 10% of the enlarged number of AHAM Shares in issue

"SPA" : Conditional share sale and purchase agreement dated 28 January 2022

entered into between the Vendors and the Purchaser in relation to the proposed divestment of 7,594,338 AHAM Shares, representing 68.35% equity interest in AHAM, by the Vendors to the Purchaser for the Provisional Purchase Price, subject to the Closing Adjustments as well as

the terms and conditions as set out in the SPA

"Starlight Asset" or

"Purchaser"

Starlight Asset Sdn Bhd (Registration No. 202201002162 (1447859-T)),

an investment holding company incorporated by funds managed by CVC

"THB" : Thai Baht

"USD" : United States Dollar

"UBS" or "International Financial Adviser to Affin Hwang IB" UBS AG Hong Kong Branch, a registered institution under the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO") (Central Entity number: AEP554) to carry on Type 1 (dealing in securities), Type 4 (advising on securities), Type 6 (advising on corporate finance), Type 7 (providing automated trading services) and Type 9 (asset management) regulated activities under the SFO, the international financial adviser to Affin Hwang IB. UBS AG is incorporated in Switzerland with limited liability

"Vendors" : Collectively, Affin Hwang IB and the AHAM KSM, all of whom are parties

to the SPA and each a "Vendor"

"VND" : Vietnamese Dong

All references to "ABB" and/or the "Bank" in this Circular are to ABB, "the Group" and/or "Group" collectively refer to ABB and its subsidiaries and references to "we", "us", "our" and "ourselves" are to ABB and where the context otherwise requires, shall include its subsidiaries.

All references to "you" in this Circular are to the shareholders of ABB who are entitled to attend and vote at the forthcoming EGM and whose names appear in the Record of Depositors of ABB at the time and on the date to be determined by the Board.

Unless specifically referred to, words denoting the singular shall include the plural and vice versa and words denoting the masculine gender shall include the feminine and neuter genders and vice versa. Reference to persons shall include corporations.

Any reference in this Circular to any act, rules, written law, ordinance, enactment or guideline is a reference to that act, rules, written law, ordinance, enactment or guideline currently enforced and as may be amended from time to time and any re-enactment thereof.

Any reference to a time or date in this Circular shall be a reference to Malaysian Standard Time (GMT +8), unless otherwise stated.

Any discrepancy in the tables included in this Circular between the amount listed, actual figures and the totals thereof are due to rounding.

Certain statements in this Circular may be forward-looking in nature, which are subject to uncertainties and contingencies. Forward-looking statements may contain estimates and assumptions made by our Board after due enquiry, which are nevertheless subject to known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements to differ materially from the anticipated results, performance or achievements expressed or implied in such forward-looking statements. In light of these and other uncertainties, the inclusion of a forward-looking statement in this Circular should not be regarded as a representation or warranty that ABB's plans and objectives will be achieved.

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THIS EXECUTIVE SUMMARY HIGHLIGHTS THE PERTINENT INFORMATION IN RELATION TO THE PROPOSED DIVESTMENT. YOU ARE ADVISED TO READ AND CAREFULLY CONSIDER THE ENTIRE CONTENTS OF THIS CIRCULAR INCLUDING THE APPENDICES BEFORE VOTING ON THE ORDINARY RESOLUTION PERTAINING TO THE PROPOSED DIVESTMENT TO BE TABLED AT THE FORTHCOMING EGM.

Summary : (i) Affin Hwang IB had on 28 January 2022 entered into the SPA with the AHAM KSM and the Purchaser to divest its entire 63% equity interest held in AHAM to the Purchaser for the Affin Hwang IB Provisional Consideration of RM1,417.5 million subject to the Closing Adjustments as well as the terms and conditions as set out in the SPA. (ii) AHAM is a fund management company licensed under the CMSA. AHAM Group is principally involved in the establishment, management and distribution of unit rust funds, exchange traded fund and private retirement schemes, provision of fund management services to private clients, managing corporate private equity investment, as well as providing training and coaching services to AHAM's tied sales consultants. (iii) Key financial information of AHAM Group is set out below: **Pattent of AHAM Group is set out below:** **Audited FYE 31 December** **2019 2020 2021** RM*000 RM*000 RM*000 RM*000 Revenue 396,799 537,665 728,671 PBT 109,771 137,302 156,827 PAT 84,435 114,251 122,760 Retirement in AHAM at an attractive premium; (ii) provide an avenue for ABB to unlock and realise the value of its investment in AHAM at an attractive premium; (iii) enable ABB Group to realise an <i>en bloc</i> control premium on its stake in AHAM, resulting in a pro forma net gain of approximately RM1,063.5 million for ABB Group; (iii) enable ABB Group to improve its capital position through the proposed utilisation of proceeds as set out in Section 5 of this Circular; and (iv) enable ABB Group to accelerate growth in its core banking business as well as expand ABB Group's loan portfolio, which in return will enable ABB to deliver long-term value for its shareholders. Risk factors : The Proposed Divestment is subject to non-completion and contractual risks, risk of not generating other returns to replace the contribution from AHAM Group and regulatory risk. Effects of the : (i) The Proposed Divestment will not have any effect on the issued Section 7	Key information	_	Sun	nmary				Reference in this Circular
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risks, risk of not generating other returns to replace the contribution from AHAM Group and regulatory risk.			(iv)	business, Islam business as wel return will ena	nic banking busine I as expand ABB 0	ess and invest Group's loan por	tment banking rtfolio, which in	
Effects of the : (i) The Proposed Divestment will not have any effect on the issued Section 7	Risk factors	:	risks	s, risk of not gen	nerating other retur			Section 6
Proposed share capital and substantial shareholders' shareholdings of ABB.	Proposed	:	(i)					Section 7
Divestment (ii) Based on the audited consolidated financial statements of ABB as at 31 December 2021, ABB Group's:	Divestment		(ii)				ents of ABB as	
(a) NA per share will increase from RM4.66 to RM5.20 per share: and					e will increase from	RM4.66 to RM	5.20 per share:	
(b) gearing will decrease from 0.33 times to 0.30 times,				(b) gearing will	decrease from 0.33	3 times to 0.30 t	imes,	
pursuant to the Proposed Divestment.				pursuant to the F	Proposed Divestme	ent.		

Key information	Summary	Reference in this Circular
	(iii) The Proposed Divestment will result in an improved pro forma consolidated PATAMI of RM1,471.2 million as compared to the audited PATAMI of ABB Group of RM526.9 million for the FYE 31 December 2021.	
	The Proposed Divestment is expected to result in a pro forma net gain of RM1,037.2 million, which translates into a gain of approximately 49.13 sen per ABB share, assuming that the Proposed Divestment had been completed on 1 January 2021. The reconciliation between this pro forma net gain and the pro forma net gain of RM1,063.5 million measured as at 31 December 2021 is set out in Note 5, Table 8 of this Circular.	
Approvals : required	The Proposed Divestment is subject to the following approvals being obtained from:	Section 8
	(i) the shareholders of ABB at the forthcoming EGM;	
	(ii) the SC for the following:	
	(a) sale and purchase of the Sale Shares as it will result in the change in the controller of AHAM and AIIMAN;	
	(b) change of AHAM's name; and	
	(c) the Purchaser to be a "related corporation" of AHAM and AIIMAN or an entity as may be approved by the SC pursuant to the Licensing Handbook issued by the SC.	
	The application to the SC has been submitted by AHAM and AIIMAN on 28 March 2022, decision of which is currently pending as at the LPD.	
Directors' statement and recommendation	The Board, having considered all aspects of the Proposed Divestment, including but not limited to the salient terms of the SPA, the basis and justification for the Affin Hwang IB Provisional Consideration, the rationale and effects of the Proposed Divestment, is of the opinion that the Proposed Divestment is in the best interest of ABB Group.	Section 13
	Accordingly, the Board recommends that you vote in favour of the ordinary resolution in relation to the Proposed Divestment to be tabled at the forthcoming EGM.	



AFFIN BANK BERHAD

(Registration No. 197501003274 (25046-T)) (Incorporated in Malaysia under the Companies Act, 2016)

Registered Office:

17th Floor, Menara Affin 80, Jalan Raja Chulan 50200 Kuala Lumpur

26 April 2022

Board of Directors

Dato' Agil Natt (Chairman, Independent Non-Executive Director)
Dato' Mohd Hata bin Robani (Independent Non-Executive Director)
Dato' Abdul Aziz bin Abu Bakar (Independent Non-Executive Director)
Mr. Chan Tze Ching Ignatius (Non-Independent Non-Executive Director)
Dato' Rozalila binti Abdul Rahman (Independent Non-Executive Director)
Mr. Yuen Wai Hung Peter (Non-Independent Non-Executive Director)
Puan Marzida binti Mohd Noor (Independent Non-Executive Director)
Mr. Gregory Jerome Gerald Fernandes (Independent Non-Executive Director)
Ms. Chan Wai Yu (Independent Non-Executive Director)

To: The Shareholders of ABB

Dear Sir/Madam,

PROPOSED DIVESTMENT

1. INTRODUCTION

On 28 January 2022, Affin Hwang IB had, on behalf of the Board, announced that it had, together with the AHAM KSM and Starlight Asset, on even date entered into the SPA for the proposed divestment of the Sale Shares for the Provisional Purchase Price, subject to the Closing Adjustments as well as the terms and conditions as set out in the SPA.

The Sale Shares to be divested by each Vendor under the SPA are as follows:

Table 1

	Sale Shares		
Vendor	No. of shares	⁽¹⁾ %	Provisional cash consideration
			RM'million
Affin Hwang IB (2)	7,000,000	63.00	1,417.5
AHAM KSM (3)	594,338	5.35	120.4
Total	7,594,338	68.35	1,537.9

Notes:

- (1) Based on the total of 11,111,000 AHAM Shares in issue as at the LPD.
- (2) Proposed Divestment.
- (3) Further details as set out in **Section 5** of **Appendix II** of this Circular.

Further details on the Proposed Divestment are set out in the ensuing sections of this Circular.

THE PURPOSE OF THIS CIRCULAR IS TO PROVIDE YOU WITH THE RELEVANT INFORMATION PERTAINING TO THE PROPOSED DIVESTMENT AND TO SEEK YOUR APPROVAL FOR THE PROPOSED DIVESTMENT AS SET OUT IN THE RESOLUTION TO BE TABLED AT THE FORTHCOMING EGM. THE NOTICE OF EGM, TOGETHER WITH THE FORM OF PROXY, ARE ENCLOSED IN THIS CIRCULAR.

YOU ARE ADVISED TO READ AND CONSIDER CAREFULLY THE CONTENTS OF THIS CIRCULAR TOGETHER WITH THE APPENDICES BEFORE VOTING ON THE ORDINARY RESOLUTION IN RELATION TO THE PROPOSED DIVESTMENT TO BE TABLED AT THE FORTHCOMING EGM.

2. DETAILS OF THE PROPOSED DIVESTMENT

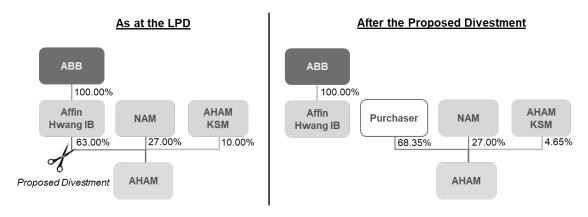
2.1 Background information

The Proposed Divestment entails Affin Hwang IB divesting its entire 63% equity interest held in AHAM, representing 7,000,000 AHAM Shares, for the Affin Hwang IB Provisional Consideration of RM1,417.5 million, subject to the Closing Adjustments as well as the terms and conditions as set out in the SPA.

The Affin Hwang IB Provisional Consideration is based on the Ascribed Value of RM2,250 million, which includes the Agreed Pre-Closing Dividend of at least RM100 million. Hence, the Affin Hwang IB Provisional Consideration is the Ascribed Value attributable to Affin Hwang IB Sale Shares, i.e. 63% of the Ascribed Value.

Subject to the Closing Adjustments, the Final Purchase Price may differ from the Provisional Purchase Price in the event that there is a change in the shareholders' equity of AHAM Group between 31 December 2021 and the Closing Date.

For illustrative purposes only, the corporate structure of AHAM before and after the completion of the Proposed Divestment are as follows:



Upon completion of the Proposed Divestment, AHAM will cease to be a subsidiary of Affin Hwang IB and the financial results of AHAM Group will be deconsolidated from the consolidated financial statements of ABB.

The salient terms of the SPA are set out in **Appendix I** of this Circular. UBS has been appointed as the International Financial Adviser to Affin Hwang IB for the Proposed Divestment.

2.2 Information on AHAM

AHAM is a fund management company licensed under the CMSA. The principal activities of AHAM Group are the establishment, management and distribution of unit trust funds, exchange traded fund and private retirement schemes, provision of fund management services to private clients, managing corporate private equity investment, as well as providing training and coaching services to AHAM's tied sales consultants.

Further details on AHAM Group are set out in Appendix II of this Circular.

2.3 Date and original cost of investment

As at the LPD, the date and original cost of investment in AHAM are as follows:

Table 2

Original date of investment	AHAM Shares acquired	Cost RM'000
7 April 2014	(1) 5,300,000	219,490
7 April 2014	⁽²⁾ 1,700,000	62,640
Total	7,000,000	282,130

Notes:

- (1) Acquired from Hwang-DBS (Malaysia) Berhad, as announced by Affin Holdings Berhad on 22 January 2014.
- (2) Acquired from Y.A.M Tunku Dato' Seri Nadzaruddin Ibni Almarhum Tunku Ja'afar, as announced by Affin Holdings Berhad on 22 January 2014.

2.4 Information on the Purchaser

Starlight Asset was incorporated in Malaysia under the Act as a private limited company on 17 January 2022 under the name of Starlight Asset Sdn Bhd. Starlight Asset is an investment holding company incorporated for the sole purpose of acquiring and holding shares in AHAM pursuant to the Proposed Divestment. Starlight Asset is a wholly-owned indirect subsidiary of funds managed by CVC.

CVC is a leading private equity and investment advisory firm with a network of 24 offices throughout Europe, Asia and the United States, with approximately US\$125 billion of AUM. Since its founding in 1981, CVC has secured commitments in excess of US\$165 billion from some of the world's leading institutional investors across its private equity and credit strategies. Funds managed or advised by CVC are invested in over 100 companies worldwide, which have combined annual sales in excess of US\$100 billion and employ more than 450,000 people. For more information on CVC, please visit www.cvc.com.

As at the LPD:

- (i) the issued share capital of Starlight Asset is RM1.00 comprising 1 ordinary share; and
- (ii) the shareholders of Starlight Asset and their respective shareholdings are as follows:

Table 3

		Direct		Indire	ct
	Country of incorporation	No. of shares	%	No. of shares	%
Starlight Universe Limited	Hong Kong	1	100.0	-	-
Starlight TopCo Limited (1)	Hong Kong	_	-	1	⁽²⁾ 100.0

Notes:

- (1) Wholly-owned indirect subsidiary of funds managed by CVC.
- (2) Deemed interested by virtue of its shareholdings in Starlight Universe Limited pursuant to Section 8 of the Act.
- (iii) the directors of Starlight Asset are Lim Chiaw Beng Alvin and Sri Sargunaraj A/L Ideraju. None of the directors hold a direct or indirect interest in the shares of Starlight Asset pursuant to Section 8 of the Act.

2.5 Liabilities remaining with ABB Group

Save for the liabilities as stated in the SPA which may arise in the event there is a breach or non-fulfilment of the Vendors' warranties and indemnities, there are no liabilities, including contingent liabilities, in relation to the Proposed Divestment that shall remain with ABB Group upon completion of the Proposed Divestment.

2.6 Provision of guarantee to the Purchaser

No guarantees shall be given by the Vendors to the Purchaser or AHAM upon completion of the Proposed Divestment.

2.7 Cash Company or PN17 Company

The Proposed Divestment will not result in ABB becoming a Cash Company or a PN17 company as defined in the Listing Requirements. ABB's principal business is the provision of banking and related financial services.

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BASIS AND JUSTIFICATION FOR THE AFFIN HWANG IB PROVISIONAL CONSIDERATION

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At the time of the Board's deliberation, the Affin Hwang IB Provisional Consideration was arrived at on a willing buyer-willing seller basis after taking into consideration, amongst others, the following:

- audited and unaudited PAT of AHAM Group of RM114.3 million and RM122.8 million for the FYE 31 December 2020 and FYE 31 December 2021 respectively; \equiv
- ABB Group's cost of investment in AHAM of RM282.1 million based on ABB Group's financial statements for the FYE 31 December 2020; and \equiv
- audited and unaudited NA attributable to owners of AHAM Group as at 31 December 2020 and 31 December 2021 of RM191.6 million and RM125.4 million respectively. \equiv

In justifying the Affin Hwang IB Provisional Consideration, the Board has taken into consideration, amongst others, the following:

- (a) rationale of the Proposed Divestment as set out in **Section 4** of this Circular; and
- valuation multiples implied by the Ascribed Value as compared to those derived from the Precedent Transactions1. The Precedent Transactions were selected based on the principal activities of the target companies, which are broadly similar to the principal activities of AHAM but may products offered, client and asset base, geography, track record, financial performance, risk profile and future prospects. The details of the not be directly comparable to AHAM in terms of, amongst others, the composition of business activities, scale of operations, type of financial Precedent Transactions are as follows: **a**

Table 4

Date announced	Acquirer(s)	Target	Vendor(s)	Equity interest acquired	Consideration	Implied equity value	P/E	P/AUM
				%	RM'million	RM'million	times	%
Local transactions	ctions							
23.03.2021	Clement Chew Kuan Hock, Asgari Bin Mohd Fuad Stephens, Raevendran Ramachandran	Apex Investment Services Berhad	JF Apex Securities Berhad	43.0	5.18	12.06	N/A	N/A
01.04.2020	01.04.2020 Ericsenz Partners Sdn Bhd Libra Invest Berhad	Libra Invest Berhad	Kenanga Investors Berhad	100.0	10.75	10.75	6.84	N/A

purposes of evaluating the Affin Hwang IB Provisional Consideration. Accordingly, in assessing the Affin Hwang IB Provisional Consideration, the Board has instead considered the Precedent Transactions to provide an indication of the prevailing market expectations in relation to the valuation of AHAM. The Board takes cognisance that there is no standalone asset management company listed on Bursa Securities that may be adopted as comparable companies for the

Date announced	Acquirer(s)	Target	Vendor(s)	Equity interest acquired	Consideration	Implied equity value	P/E	P/AUM
				%	RM'million	RM'million	times	%
11.06.2019	Bank of Singapore Limited	Pacific Mutual Fund	Koperasi Angkatan Tentera Malaysia Berhad	30.0	10.67	35.57	N/A	N/A
		pig	Lion Global Investors Limited	70.0	24.90	35.57	N/A	A/N
28.03.2019	Kenanga Investors Berhad	Libra Invest Berhad	ECM Libra Financial Group Berhad	100.0	50.07	50.07	29.47	0.93
11.01.2018	Principal International (Asia) Limited	CIMB-Principal Asset Management Berhad	CIMB Group Sdn Bhd	20.0				
11.01.2018	Principal Finance Services Inc.	CIMB-Principal Islamic Asset Management Sdn Bhd	CIMB Group Sdn Bhd	10.0	470.29	2,467.17	25.01	4.04
13.12.2017	Permodalan Nasional Berhad	Maybank Asset Management Group Berhad	Malayan Banking Berhad	20.0	20.00	250.00	N/A	08.0
13 12 2017	Maybank Asset	Amanah Mutual Berhad	Amanah Saham Nasional Berhad	100.0	16.12	16.12	9.78	N/A
.55.	Management Berhad	Singapore Unit Trusts Limited	PNB International Limited	100.0	34.88	34.88	14.30	A/N
10.06.2016	Plato Capital Limited	ECM Libra Financial Group Berhad	Bank Julius Bär & Co Ltd.	1.3	1.42	109.23	10.50	N/A
24.02.2016	Plato Capital Limited	ECM Libra Financial Group Berhad	Amcorp Group Berhad, Arab-Malaysian (CSL) Sdn Bhd, Equity Vision Sdn Bhd, Hikkaya Jaya Sdn Bhd	25.9	27.45	106.00	9.50	N/A
04.07.2014	Med-Bumikar Mara Sdn Bhd, Clement Chew Kuan Hock, Ng Seng Leong, Law Chee Kheong	Apex Investment Services Berhad	Apex Equity Holdings Berhad	57.0	11.10	19.47	17.22	N/A

Date announced	Acquirer(s)	Target	Vendor(s)	Equity interest acquired	Consideration	Implied equity value	P/E	P/AUM
				%	uoillim,	uoillim,	times	%
Foreign trans	Foreign transactions (in local currency)							
04.11.2021	Victory Capital Holdings, Inc.	WestEnd Advisors, LLC	Kudu Investment Management LLC	100.0	USD 480.00	USD 480.00	N/A	2.67
26.10.2021	Schroders PLC	River & Mercantile Group PLC (Advisory, fiduciary management and derivatives business)	River and Mercantile Group PLC	100.0	GBP 230.00	GBP 230.00	12.10	0.55
26.07.2021	Allianz Global Investors Asia Pacific GmbH, PT Asuransi Allianz Life Indonesia PLC	PT RHB Asset Management Indonesia	PT RHB Securities Indonesia	99.6	EUR 7.47	EUR 7.50	N/A	1.84
11.03.2020	Mattioli Woods PLC	Hurley Partners Limited	N/A	100.0	GBP 17.60	GBP 17.60	N/A	3.09
18.02.2020	Franklin Resources, Inc.	Legg Mason, Inc.	Trian Fund Management, L.P.	100.0	USD 4,500.00	USD 4,500.00	20.10	0.56
02.12.2019	UOB Asset Management Ltd	VAM Vietnam Fund Management	Nguyen Xuan Minh	100.0	VND 113,680.00	VND 113,680.00	N/A	A/N
22.11.2019	Brooks MacDonald Group PLC	Cornelian Asset Managers Group	N/A	100.0	GBP 31.00	GBP 31.00	N/A	2.21
30.09.2019	Prudential Corporation Holdings Limited	Thanachart Fund Management	Government Savings Bank	50.1	THB 4,208.00	THB 8,399.20	N/A	3.96
04.09.2019	Premier Miton Group PLC	Miton Group PLC	David Barron, Piers Harrison, Bart Edgar, Rysaffe Trustee Company (CI) Limited and others	100.0	GBP 89.50	GBP 89.50	13.70	1.90
31.07.2019	Liontrust Asset Management	Neptune Investment Management	N/A	100.0	GBP 36.89	GBP 36.89	N/A	1.31

Date announced	Acquirer(s)	Target	Vendor(s)	Equity interest acquired	Consideration	Implied equity value	P/E	P/AUM
				%	uoillim,	uoillim,	times	%
22.04.2019	PT Bank Tabungan Negara	PT PNM Investment Management	PT Permodalan Nasional Madani	30.0	IDR 114,300.00	IDR 381,000.00	26.70	4.49
15.04.2019	Silvercrest Asset Management	Cortina Asset Management	N/A	100.0	USD 42.53	USD 42.53	6.50	2.50
26.11.2018	UOB Asset Management Ltd	PT PG Asset Management	PT Multikem Suplindo	75.0	IDR 23,710.48	IDR 31,613.98	N/A	12.45
19.11.2018	Paulson & Co. Inc.	BrightSphere Investment Group PLC	HNA Capital (US) Holding LLC	7.5	USD 111.60	USD 1,483.40	10.92	0.62
25.07.2018	Prudential Corporation Holdings Limited	TMB Asset Management	TMB Bank Public Company Limited	0.59	GBP 197.00	GBP 303.08	N/A	3.03
23.07.2014	CIMB-Principal Asset Management Berhad	Finansa Asset Management Limited	Finansa Public Company Limited	100.0	THB 178.00	THB 178.00	N/A	0.61
High Mean Median Low							29.47 15.19 12.90 6.50	12.45 2.64 2.06 0.55
AHAM: • based on benchma	AM: based on the Ascribed Value as well as the audited PAT for the FYE 31 December 2020 & AUM as at 31 December 2020, being the latest audited benchmarks available during the Board's deliberations and evaluations on the Proposed Divestment	the audited PAT for the FY. Is deliberations and evalua	E 31 December 2020 & AU itions on the Proposed Div	IM as at 31 E estment	ecember 2020, beinų	g the latest audited	19.69	3.08
• based on	based on the Ascribed Value as well as the audited PAT for the		FYE 31 December 2021 & AUM as at 31 December 2021	VUM as at 31	December 2021		18.33	2.78
Implied multi	Implied multiples during Affin Hwang IB's acquisition of AHAM		in 2014				(1)12.70	(2) 1.80

(Sources: Bloomberg, Capital IQ, Mergermarket, audited financial statements of the respective companies as extracted from Companies Commission of Malaysia, press releases and announcements on Bursa Securities)

Notes:

- N/A Not available.
- Based on the consolidated PAT of AHAM and AIIMAN as at the time of the completion of the acquisition by ABB Group. As announced on 22 January 2014, ABB Group, via Affin Holdings Berhad, indirectly acquired the stakes in AHAM and AIIMAN when it acquired the entire equity interest in HwangDBS Investment Bank Berhad ("AHAM 2014 Acquisition"). The AHAM 2014 Acquisition was completed on 7 April 2014. E
- Based on the combined AUM of AHAM and AIIMAN as at the time of the completion of the AHAM 2014 Acquisition. (2)

The Ascribed Value represents:

- (i) an implied P/E of 19.69 times and 18.33 times (based on the audited and unaudited PAT of AHAM Group for the FYE 31 December 2020 and FYE 31 December 2021 respectively), which are higher than:
 - (a) the median and average P/E implied by the Precedent Transactions of 12.90 times and 15.19 times respectively; and
 - (b) the implied P/E of 12.70 times during the AHAM 2014 Acquisition; and
- (ii) an implied P/AUM of 3.08% and 2.78% (based on the audited and unaudited NA attributable to owners of AHAM Group as at 31 December 2020 and 31 December 2021 respectively, which are higher than:
 - (a) the median and average P/AUM implied by the Precedent Transactions of 2.06% and 2.64% respectively; and
 - (b) the implied P/AUM of 1.80% during the AHAM 2014 Acquisition.

4. RATIONALE OF THE PROPOSED DIVESTMENT

The Proposed Divestment provides an avenue for ABB to unlock and realise the value of its investment in AHAM at an attractive premium. As set out in **Section 3** of this Circular, the Ascribed Value represents implied P/Es and P/AUMs which are higher than those implied by the Precedent Transactions and the AHAM 2014 Acquisition.

For information purposes, Affin Hwang IB's share of AHAM Group's profit as a proportion of ABB Group's profit based on the audited financial statements for the FYEs 31 December 2019 to 2021 are as follows:

Table 5

		Audite	d FYE 31 Dec	ember
	Reference	2019	2020	2021
		RM'million	RM'million	RM'million
PATAMI:				
AHAM Group	(A)	84.8	114.5	123.9
 Affin Hwang IB's share 	(B) = 63% * (A)	53.4	72.1	78.1
PATAMI of ABB Group	(C)	487.8	230.3	526.9
Contribution from AHAM Group	(B) / (C)	10.9%	31.3%	14.8%

Notwithstanding the absence of future profit contribution from AHAM Group pursuant to the Proposed Divestment, the Proposed Divestment is a unique opportunity for ABB Group to realise an *en bloc* control premium on its stake in AHAM, resulting in a pro forma net gain of approximately RM1,063.5 million for ABB Group. This will significantly enhance ABB Group's capital position which would allow ABB Group to add substantial scale to its lending operations and/or enhance its capital buffer. In this regard, ABB Group's pro forma CET1 ratio is expected to improve by 2.70% from 14.20% as at 31 December 2021 to 16.90% upon completion of the Proposed Divestment.

Further, the Proposed Divestment bodes well with ABB Group's transformation initiatives, which entail, among others, the following:

- (i) improving return on equity;
- (ii) lowering the overall cost of funds through balance sheet optimisation; and
- (iii) improving risk management through enhanced asset quality management, liquidity risk and capital management initiatives.

The Proposed Divestment would enable ABB Group to improve its capital position by reinvesting the proceeds of the Proposed Divestment as working capital, details as set out in **Section 5** of this Circular. This would enable ABB Group to accelerate growth in its core banking business, Islamic banking business and investment banking business as well as expand ABB Group's loan portfolio backed against a stronger capital base. This in return, will enable ABB to deliver long-term value for its shareholders. The expanded banking business will give additional sustainable earnings which is expected to offset the absence of future earnings contribution from AHAM Group following the Proposed Divestment.

Hence, the Proposed Divestment bodes well with ABB Group's overall strategies under its affinity in motion (*AIM22*) transformation programme to enhance ABB Group's financial strength and value proposition to its customers.

5. UTILISATION OF PROCEEDS

The proceeds from the Affin Hwang IB Provisional Consideration of RM1,417.5 million, comprising a cash payment of RM1,354.5 million and Affin Hwang IB's share of an illustrative Agreed Pre-Closing Dividend of RM63 million (based on the Affin Hwang IB Sale Shares), is expected to be utilised in the following manner:

Table 6

Details	Amount	(1) Expected utilisation timeframe
	RM'million	
To fund ABB Group's banking activities and/or working capital requirements (2)	1,400.9	Within 24 months
Estimated expenses in relation to the Proposed Divestment ⁽³⁾	16.6	Immediate
Total estimated proceeds	1,417.5	

Notes:

- (1) From the date of completion of the Proposed Divestment.
- (2) To fund ABB Group's growth including financing and investing activities such as, amongst others, investing in government securities, treasury bills, money market and non-money market instruments (including private debt securities, bonds and wholesale funds), to meet liquidity obligations arising from withdrawal of deposits and retention of credit, new loan disbursements as well as for purposes of defraying operating expenses incurred in the course of day-to-day business operations. The exact proceeds to be utilised for each component cannot be determined at this juncture as it would depend on the operating requirements of ABB Group at the time of utilisation.

In the event that the Final Purchase Price is lower than the Provisional Purchase Price, such shortfall will be adjusted from the allocation for working capital requirement. In the event that the Final Purchase Price is higher than the Provisional Purchase Price, such excess proceeds will be allocated towards working capital requirement.

(3) Consist of the following:

	RW million
Professional fees	15.5
Regulatory fees and tax	0.9
Printing, advertisement and EGM related expenses	0.1
Contingency and other miscellaneous expenses	0.1
Total	16.6

In the event that the expenses for the Proposed Divestment are higher than budgeted, the deficit will be funded out of proceeds allocated for ABB Group's working capital requirements. Conversely, if the actual expenses for the Proposed Divestment are lower than budgeted, the excess will be utilised for ABB Group's working capital requirements.

Pending the use of the proceeds from the Proposed Divestment, such proceeds will be placed in interest-bearing deposits with financial institution(s) and/or short-term money market instrument(s). The interest derived from the deposits with financial institution(s) and/or any gain arising from the short-term money market instrument(s) will be used for ABB Group's working capital requirements.

6. RISK FACTORS

The following risk factors (which are by no means exhaustive) in relation to the Proposed Divestment should be noted and taken into consideration:

6.1 Non-completion risk

The completion of the Proposed Divestment is conditional upon the Conditions Precedent, further details as set out in **Appendix I** of this Circular, being met. There is no assurance that all the Conditions Precedent will be fulfilled and that the Proposed Divestment will be completed within the stipulated period permitted under the SPA. If any one or more of the terms and conditions is/are not fulfilled by either the Vendors and/or the Purchaser within the stipulated period set out in the SPA, the Proposed Divestment may be delayed or terminated.

Nevertheless, ABB Group, through Affin Hwang IB, shall endeavour to take all necessary steps to ensure that all Conditions Precedent which it is responsible for are fulfilled within the stipulated period to facilitate the completion of the Proposed Divestment.

6.2 Contractual risk

ABB Group, through Affin Hwang IB, is subject to certain contractual risks including, but not limited to, amongst others, the Vendors' warranties and indemnities which are given or to be given pursuant to the SPA. ABB Group, through Affin Hwang IB, may also be subject to contractual risks if the pre-completion and completion obligations of Affin Hwang IB under the SPA are not fulfilled and/or in the event of any breach of the terms and conditions set out in the SPA.

There is no assurance that any of these events will not occur. Nevertheless, ABB Group, through Affin Hwang IB, shall endeavour to take all necessary steps and ensure full compliance in relation to the fulfilment of its obligations under the SPA.

6.3 Absence of future income contribution from AHAM Group

Upon completion of the Proposed Divestment, the control of AHAM will be transferred from ABB to the Purchaser. AHAM will cease to be a subsidiary of ABB and its financials will be deconsolidated from ABB Group's financial statements. Accordingly, ABB will no longer derive any revenue and earnings contributions from AHAM Group.

The absence of contribution from AHAM Group upon completion of the Proposed Divestment is expected to be largely compensated through the potential annual income to be generated in the long run from the loan growth arising from the improvement in the pro forma CET1 capital as mentioned in **Section 4** of this Circular.

However, there is no assurance that ABB Group will be able to achieve the targeted loan growth and generate the desired returns from the new business. To mitigate such risk, ABB Group will actively seek suitable investments and take reasonable measures including assessing the merits and risks of each investments as well as conducting due diligence on the proposed investments.

6.4 Regulatory risk

The Proposed Divestment may be affected by any change in the regulatory environment in Malaysia. Such risks include, but are not limited to, changes in policies and applicable legislation on taxation. There can be no assurance that any unfavourable development in the prevailing regulatory environment will not have any impact on the Proposed Divestment. Nevertheless, the Board will endeavour to ensure compliance with any changes in the regulatory environment in Malaysia.

7. EFFECTS OF THE PROPOSED DIVESTMENT

7.1 Issued share capital and substantial shareholders' shareholdings

The Proposed Divestment will not have any effect on the issued share capital and substantial shareholders' shareholdings of ABB as it does not involve any issuance of new shares by ABB.

7.2 NA, NA per share and gearing

For illustrative purposes only, the pro forma effects of the Proposed Divestment on the NA, NA per share and gearing of ABB Group based on the latest audited consolidated financial statements of ABB as at 31 December 2021 are as follows:

Table 7

	Audited as at 31 December 2021 RM'million	After the Proposed Divestment RM'million
Share capital	4,969.2	4,969.2
Reserves	4,919.8	⁽¹⁾ 6,067.8
Equity attributable to owners of ABB / NA	9,889.0	11,037.0
Non-controlling interest	44.7	(2)_
Total equity	9,933.7	11,037.0
Borrowings	3,303.1	3,303.1
No. of ordinary shares ('000)	2,124,062	2,124,062
NA per share (RM)	4.66	5.20
Gearing (times)	0.33	0.30

Notes:

- (1) Net increase in the reserve arising from the following:
 - (i) net gain on divestment of RM1,063.5 million arising from the Proposed Divestment; and
 - (ii) adjustment entries to be accounted due to the reversal of the Buy-back provision made by AHAM amounting to RM84.5 million.
- (2) After elimination of minority interest in AHAM amounting to RM44.7 million.

7.3 Earnings and EPS

The Proposed Divestment is not expected to have any effect on the earnings and EPS of ABB Group for the FYE 31 December 2021 as the Proposed Divestment is expected to be completed by the 3rd quarter of 2022.

For illustrative purposes only, assuming that the Proposed Divestment had been completed on 1 January 2021, being the beginning of the FYE 31 December 2021, the pro forma effects of the Proposed Divestment on the earnings and EPS of ABB Group are as follows:

Table 8

	Amount RM'million	(1) Basic EPS sen
PATAMI for the FYE 31 December 2021	526.9	24.96
Less: Deconsolidation of PAT of AHAM for the FYE 31 December 2021	⁽²⁾ (92.9)	(4.40)
Pro forma PATAMI for the FYE 31 December 2021 before accounting for the one-off pro forma gain arising from the Proposed Divestment	434.0	20.56
Add: One-off pro forma gain arising from the Proposed Divestment assuming effected at the beginning of the FYE 31 December 2021 (3)	^{(4),(5)} 1,037.2	49.13
Pro forma PATAMI for the FYE 31 December 2021	1,471.2	69.69

Notes:

- (1) Computed based on the weighted average number of ABB shares in issue of 2,110,963,000 as at the beginning of FYE 31 December 2021.
- (2) After taking into consideration of Affin Hwang IB's portion after adjusting for the remeasurement of the Buy-back provision for the FYE 31 December 2021 of RM14.8 million.
- (3) In the event that the Final Purchase Price is adjusted upwards, the ABB Group's gain will be increased accordingly. In the event that the Final Purchase Price is adjusted downwards, the ABB Group's gain will be reduced accordingly.
- (4) Based on the Affin Hwang IB Provisional Consideration of RM1,417.5 million, less ABB Group's cost of investment in AHAM of RM282.1 million, the deconsolidation effects of AHAM's post acquisition reserve by ABB Group of RM81.6 million and estimated expenses in relation to the Proposed Divestment of RM16.6 million.
- (5) This one-off pro forma gain is lower than the net gain on divestment of RM1,063.5 million presented in Table 7 above due to the difference in the carrying amount of AHAM Group at ABB Group based on 2 different points of measurement, further details as follows:

Point of computation, assuming the Proposed Divestment is completed on:

	. repoced zivecunent ie compieted		
	1 January 2021	Difference	31 December 2021
	RM'million	RM'million	RM'million
Affin Hwang IB Provisional Consideration (excluding Affin Hwang IB's share of the Agreed Pre-Closing Dividend)	1,354.5		1,354.5
Less: Carrying amount of AHAM Group's NA, excluding minority interests and Affin Hwang IB's share of the Agreed Pre-Closing Dividend	(300.7)	* (26.3)	(274.4)
Gain on disposal	1,053.8		1,080.1
Less: Estimated expenses	(16.6)		(16.6)
Net gain on disposal	1,037.2		1,063.5

^{*} The reduction within the financial year was mainly due to the profit of AHAM Group attributable to ABB Group for the FYE 31 December 2021, after netting off Affin Hwang IB's share of dividends paid by AHAM during the year.

Based on the above illustration, ABB Group is expected to realise an estimated oneoff net gain on divestment of RM1,037.2 million, which translates into a gain of approximately 49.13 sen per ABB share, assuming that the Proposed Divestment had been completed on 1 January 2021.

8. APPROVALS REQUIRED

The Proposed Divestment is subject to the following approvals being obtained:

- (i) the shareholders of ABB at the forthcoming EGM;
- (ii) the SC for the following:
 - (a) sale and purchase of the Sale Shares as it will result in the change in the controller of AHAM and AIIMAN;
 - (b) change of AHAM's name; and
 - (c) the Purchaser to be a "related corporation" of AHAM and AIIMAN or an entity as may be approved by the SC pursuant to the Licensing Handbook issued by the SC.

The application to the SC has been submitted by AHAM and AIIMAN on 28 March 2022, decision of which is currently pending as at the LPD.

9. CORPORATE EXERCISES ANNOUNCED BUT PENDING COMPLETION

On 22 June 2021, Affin Hwang IB had, on behalf of the Board, announced the following:

- (i) proposed disposal of 21.00% equity interest in AXA Affin Life Insurance Berhad ("AALI") ("Proposed AALI Disposal");
- (ii) proposed disposal of approximately 2.95% equity interest in AXA Affin General Insurance Berhad ("AAGI") ("Proposed AAGI Disposal"); and
- (iii) proposed acquisition of certain assets and liabilities of MPI Generali Insurans Berhad by AAGI via a business transfer to AAGI upon completion of the Proposed AAGI Disposal ("**Proposed Merger**").

The Proposed AALI Disposal, Proposed AAGI Disposal and Proposed Merger are collectively referred to as the "**Proposals**". The application to Bank Negara Malaysia ("**BNM**") to seek the approval of BNM and the Minister of Finance (through BNM) for the Proposed AALI Disposal and the Proposed AAGI Disposal has been submitted by ABB on 30 June 2021, decision of which is currently pending as at the LPD.

Save for the Proposed Divestment and the abovementioned Proposals, there are no other corporate exercises that have been announced by ABB but pending completion prior to the date of this Circular.

10. CONDITIONALITY

The Proposed Divestment is not conditional upon or inter-conditional with the Proposals and any other corporate exercises undertaken or proposed to be undertaken by ABB.

11. HIGHEST PERCENTAGE RATIO

The highest percentage ratio applicable to the Proposed Divestment pursuant to Paragraph 10.02(g) of the Listing Requirements is 31.3%, based on ABB's audited consolidated financial statements for the FYE 31 December 2020, being the latest audited consolidated financial statements available on the date of the SPA and announcement in relation to the Proposed Divestment.

12. INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM

None of the Directors and/or major shareholders of ABB, and/or person connected with them have any interest, either direct or indirect, in the Proposed Divestment.

13. DIRECTORS' STATEMENT AND RECOMMENDATION

The Board, having considered all aspects of the Proposed Divestment, including but not limited to the salient terms of the SPA, the basis and justification for the Affin Hwang IB Provisional Consideration, the rationale and effects of the Proposed Divestment, is of the opinion that the Proposed Divestment is in the best interest of ABB Group.

Accordingly, the Board recommends that you vote in favour of the ordinary resolution in relation to the Proposed Divestment to be tabled at the forthcoming EGM.

14. ESTIMATED TIMEFRAME FOR COMPLETION

Barring any unforeseen circumstances and subject to all required approvals being obtained, the Proposed Divestment is expected to be completed by the 3rd quarter of 2022.

The tentative timeline for the completion of the Proposed Divestment is as follows:

Table 9

 Event
 Date

 EGM of ABB
 25 May 2022

Expected approval from the SC for the following:

3rd quarter of 2022

- (a) sale and purchase of the Sale Shares as it will result in the change in the controller of AHAM and AIIMAN;
- (b) change of AHAM's name; and
- (c) the Purchaser to be a "related corporation" of AHAM and AIIMAN or an entity as may be approved by the SC pursuant to the Licensing Handbook issued by the SC.

Completion of the Proposed Divestment

3rd quarter of 2022

15. EGM

The EGM of ABB, notice of which is enclosed in this Circular and available for download at ABB's website at http://www.affingroup.com or Bursa Securities' website at https://www.bursamalaysia.com, will be broadcasted live on a virtual basis through live streaming and online remote voting via Remote Participation and Voting facilities, which are available on Tricor Investor & Issuing House Services Sdn Bhd's TIIH Online website at https://tiih.online, from the Broadcast Venue at Menara Affin, Lingkaran TRX, Tun Razak Exchange, Jalan Tun Razak, 55188 Kuala Lumpur on Wednesday, 25 May 2022 at 11:30 a.m. or immediately following the conclusion or adjournment of the 46th Annual General Meeting of ABB to be held on the same day at 10:00 a.m., for the purpose of considering and, if thought fit, passing the ordinary resolution to give effect to the Proposed Divestment.

If you are unable to participate and vote remotely at the EGM, you may appoint one or more proxies to participate and vote on your behalf. If you wish to do so, please complete, sign and return the Form of Proxy enclosed in this Circular as soon as possible so as to arrive at Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not less than 48 hours before the time appointed for the EGM or any adjournment thereof.

Alternatively, the Form of Proxy may be deposited via TIIH Online website at *https://tiih.online* not less than 48 hours before the time set for holding the EGM. Please refer to the Administrative Notes for the EGM for further information on electronic submission.

The lodging of the Form of Proxy will not preclude you from attending and voting remotely at the EGM should you subsequently wish to do so.

16. FURTHER INFORMATION

We advise you to refer to the attached appendices for additional information.

Yours faithfully, For and on behalf of the Board of AFFIN BANK BERHAD

DATO' AGIL NATT

Chairman, Independent Non-Executive Director

SALIENT TERMS OF THE SPA

The salient terms and conditions of the SPA are set out below:

Matter	r		Indicative term				
(i)	Agreement to sell the Sale Shares	:	Affin Hwang IB and all the AHAM KSM agree to sell and the Purchaser agrees to purchase the Sale Shares free from any encumbrances and together with all rights and advantages attaching to them as at Closing.				
(ii)	Sale price	:	The price for the Sale Shares shall be the Vendors' proportion of shareholding represented by the Sale Shares multiplied by the Provisional Purchase Price, subject to the Closing Adjustments as set out in item (iii) below.				
			The Provisional Purchase Price is derived as follows:				
			Provisional = Ascribed Value - Agreed Pre-Closing Dividend*				
			Note:				
			* An amount not less than RM100 million to be distributed by AHAM to all shareholders of AHAM (in proportion to their respective shareholding) after the date of the SPA and prior to Closing.				
(iii)	Final sale price	:	The final price for the Sale Shares shall be the Vendors' proportion of shareholding represented by the Sale Shares multiplied by the Final Purchase Price.				
			The Final Purchase Price is derived as follows:				
			Final Purchase = Provisional Purchase Price + Shareholders' Equity Differential (1)				
			Where:				
			Shareholders' = Adjusted shareholders' equity of Equity Differential AHAM Group ⁽²⁾ as at the Closing Date AHAM Group ⁽²⁾ as at 31 December 2021				
			Notes:				
			(1) To be determined on the 3rd business day after the agreement or determination of the adjusted shareholders' equity of AHAM Group as at the Closing Date. A statement of such adjusted shareholders' equity shall be prepared by the Purchaser (together with AHAM) and delivered to the Vendors in the form prescribed under the SPA within 60 days after the Closing Date.				
			(2) Excluding any accounting movement in reserves for certain options specified in the SPA between 31 December 2021 and the Closing Date.				
(iv)	Payment term	:	The Provisional Purchase Price, multiplied by the Vendors' proportion of shareholding in AHAM represented by the Sale Shares, will be paid by the Purchaser to the Vendors wholly in cash on the Closing Date.				
			Any surplus arising from the amount equal to the Shareholders' Equity Differential, multiplied by the Vendors' proportion of shareholding in AHAM represented by the Sale Shares, will be paid by the Purchaser to the Vendors, and vice versa, within 7 business days after the Final Purchase Price is determined.				
(v)	Conditions Precedent	:	Satisfaction or waiver (as the case may be) of the following conditions by the parties within the Conditional Period:				
			 each of AHAM and AIIMAN obtaining a written approval from the SC for the following: 				

(a) change in AHAM and AIIMAN's shareholding resulting in a change of their controller;

SALIENT TERMS OF THE SPA (CONT'D)

Matter			Indicative term
			(b) change in AHAM's name; and
			(c) the Purchaser to be a "related corporation" of AHAM and AIIMAN or an entity as may be approved by the SC pursuant to the Licensing Handbook issued by the SC.
			2. the approval of the shareholders of ABB for the Proposed Divestment at an EGM to be convened.
			If any of the conditions precedent is not satisfied or waived (as the case may be) within the Conditional Period, the parties shall not be bound to proceed with the sale and purchase of the Sale Shares and the SPA will be terminated. Thereafter, the parties will not have any claim against the other, save for any pre-existing breach under the SPA.
(vi)	Transitional services agreement	:	Execution of a transitional services agreement between AHAM, ABB and Affin Hwang IB in respect of the provision of certain services and the licence of the "AFFIN Capital" and "AFFIN" marks to the AHAM Group for a period of 9 months after the Closing Date with an option to extend a further period of 3 months at AHAM's election.
(vii)	Trademark licensing agreement	:	Execution of a trademark licensing agreement between AHAM and Hwang Enterprises Sdn Bhd in respect of the licence of the "Hwang" mark to the AHAM Group for a period of 9 months after the Closing Date with an option to extend a further period of 3 months at AHAM's election.
(viii)	Termination of the Shareholders' Agreement	:	Execution of a deed of termination between AHAM, Affin Hwang IB and NAM to terminate the Shareholders' Agreement with effect from the Closing Date.
(ix)	Covenant on non- compete	:	For a period of 18 months after the Closing Date, Affin Hwang IB group and ABB Group will not carry on business which is similar to the licensed asset management business carried on by AHAM Group and will not solicit employees and customers of AHAM Group, with certain exceptions provided.
(x)	Retention of employees	:	The Purchaser agrees and undertakes that AHAM shall retain the employment of all persons employed as at the Closing Date for a period of 1 year after the Closing Date. The Purchaser shall also procure that all material terms, benefits and conditions of employment, which on an overall basis are no less favourable than those which are applicable to the employees of AHAM prior to the Closing Date, are maintained for a period of 1 year after the Closing Date.
(xi)	Indemnity by the Vendors	:	Tax indemnity with respect to pre-closing tax liabilities of AHAM Group with a lookback period from year 2016 up to the Closing Date except insofar and to the extent that provision has been made or is made for such liabilities in the accounts, the management accounts or the adjusted shareholders' equity statement.
(xii)	Events of default	:	Default by the Purchaser
			If all of the conditions precedent are fulfilled or waived (as the case may be) and the Purchaser does not pay the sale price to the Vendors on Closing Date, Affin Hwang IB (as the Vendors' representative) shall, after due consultation with all the other Vendors, be entitled (in addition and without prejudice to all other rights and remedies available to the Vendors under the SPA and at law) to:

remain intact; or

(a) claim for specific performance as provided under the SPA;

(b) terminate the SPA. The Vendors' interest in the Sale Shares shall

Matter

Indicative term

(c) fix a new closing date which shall be no later than 1 month from the original Closing Date, but without prejudice to the Vendors' right to elect for any of the remedies provided in (a) or (b) above should the Purchaser fail to complete the SPA on the new closing date.

2. Default by the Vendors

If the Vendors fail to complete its closing obligations under the SPA on the Closing Date, the Purchaser shall be entitled to:

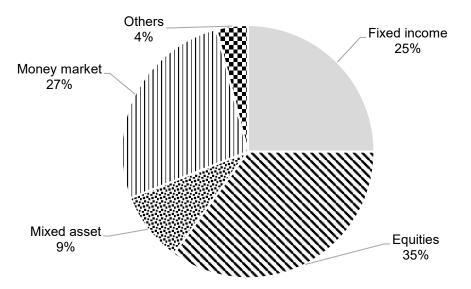
- (a) proceed to Closing so far as practicable;
- (b) claim for specific performance against the defaulting Vendor as provided under the SPA;
- (c) terminate the SPA. The Vendors' interest in the Sale Shares shall remain intact; or
- (d) fix a new closing date which shall be no later than 1 month from the original Closing Date, but without prejudice to the Purchaser's right to elect for any of the remedies provided in (a), (b) or (c) above should the Vendors fail to complete the SPA on the new closing date.
- (xiii) Warranties by the Vendors
- 1. Warranties on business and financial matters of AHAM.
- 2. Warranties on the title and ownership of the AHAM Shares.
- 3. Other warranties customary for a transaction of this nature.
- (xiv) Purchaser's right to terminate the SPA if there is a Material Adverse Change
- The Purchaser may, prior to or on Closing Date, terminate the SPA if there is a Material Adverse Change and all rights and obligations of the parties shall cease to have effect immediately upon termination.
- (xv) Parties' right to terminate the SPA if there is a MAC AUM
- Either the Purchaser or the Vendors may, prior to or on Closing Date, terminate the SPA if a MAC AUM has occurred and all rights and obligations of the parties shall cease to have effect immediately upon termination.

1. HISTORY AND BUSINESS

AHAM was incorporated in Malaysia on 2 May 1997 as a private limited company under the name Hwang-DBS Capital Sdn Bhd, before being converted into a public company on 31 January 2001. Subsequently, the company converted its name to Hwang Investment Management Berhad ("**Hwang IM**") on 18 January 2012 before assuming its present name on 2 September 2014 following the completion of the merger between Affin Fund Management Berhad and Hwang IM. AHAM commenced its business operations on its date of incorporation.

AHAM is a fund management company licensed under the CMSA. The principal activities of AHAM Group are the establishment, management and distribution of unit trust funds, exchange traded funds and private retirement schemes, provision of fund management services to private clients, managing corporate private equity investments, as well as providing training and coaching services to AHAM's tied sales consultants.

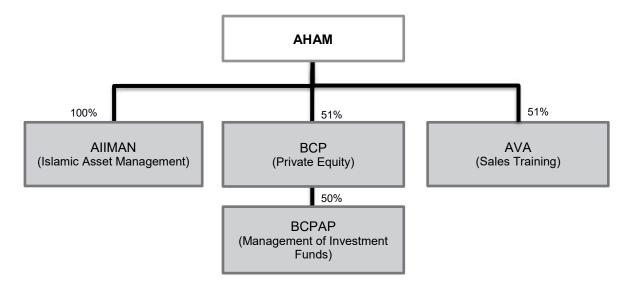
AHAM is a license holder with the SC (CMSL/A0155/2007). As at 31 December 2021, AHAM adopts an active investment management style in managing its AUM of approximately RM81.1 billion, which is spread into the following asset classes:



AHAM clients include pension funds, public listed companies, state funds, high net worth individuals and retail investors. Based on the audited revenue generated by AHAM for the FYE 31 December 2021, AHAM's entire revenue was generated in Malaysia.

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The corporate structure of AHAM Group as at the LPD is set out below:



2. SHARE CAPITAL

As at the LPD, AHAM has an issued share capital of RM54,773,300 comprising 11,111,000 ordinary shares.

3. SUBSTANTIAL SHAREHOLDERS

As at the LPD, the substantial shareholders of AHAM and their shareholdings in AHAM are as follows:

Table 10

	Country of	Direct inter	est	Indirect interest	
Name	incorporation / Nationality	No. of shares	⁽¹⁾ %	No. of shares	⁽¹⁾ %
Affin Hwang IB	Malaysia	7,000,000	63.0	-	-
NAM	Singapore	3,000,000	27.0	-	-
AHAM KSM (2)	Malaysian	1,111,000	10.0	-	-
ABB	Malaysia	-	-	(3) 7,000,000	63.0
Lembaga Tabung Angkatan Tentera	Malaysia	-	-	(4) 7,000,000	63.0
Boustead Holdings Berhad	Malaysia	-	-	(4) 7,000,000	63.0
The Bank of East Asia, Limited	Hong Kong	-	-	(4) 7,000,000	63.0
Nikko Asset Management Co., Ltd.	Japan	-	-	(5) 3,000,000	27.0
Sumitomo Mitsui Trust Holdings, Inc.	Japan	-	-	(6) 3,000,000	27.0

Notes:

- (1) Based on 11,111,000 AHAM Shares in issue as at the LPD.
- (2) Comprising 14 management personnel who exercised their AHAM stock options into AHAM Shares pursuant to the SOP 2014.
- (3) Deemed interested by virtue of its shareholdings in Affin Hwang IB pursuant to Section 8 of the Act.
- (4) Deemed interested by virtue of its shareholdings in ABB pursuant to Section 8 of the Act.

- (5) Deemed interested by virtue of its shareholdings in NAM pursuant to Section 8 of the Act.
- (6) Deemed interested by virtue of its shareholdings in Nikko Asset Management Co., Ltd. pursuant to Section 8 of the Act.

4. DIRECTORS

As at the LPD, the directors of AHAM and their shareholdings in AHAM are as follows:

<u>Table 11</u>

		Direct into	erest	Indirect interest	
Name / Designation	Nationality	No. of shares	%	No. of shares	%
Raja Tan Sri Dato' Seri Aman bin Raja Haji Ahmad / Non-Independent Non-Executive Chairman	Malaysian	-	-	-	-
Kameel bin Abdul Halim / Non-Independent Non-Executive Director	Malaysian	-	-	-	-
Eleanor Seet Oon Hui / Non-independent Non-Executive Director	Singaporean	-	-	-	-
Dato' Teng Chee Wai / Non-independent Executive Director	Malaysian	344,410	3.10	-	-
Maj Gen Dato' Zulkiflee bin Mazlan (R) / Independent Non-Executive Director	Malaysian	-	-	-	-
Faizal Sham bin Abu Mansor / Independent Non-Executive Director	Malaysian	-	-	-	-

5. AHAM KSM

The holders of the Management Shares and their respective Sale Shares pursuant to the SPA are as follows:

Table 12

		Management S	hares	Sale Shares	
AHAM KSM	Designation in AHAM	No. of AHAM Shares	* %	No. of AHAM Shares	* %
Dato' Teng Chee Wai	Managing Director	344,410	3.10	98,121	0.88
David Ng Kong Cheong	Deputy Managing Director / Chief Investment Officer	127,765	1.15	65,765	0.59
Gan Eng Peng	Senior Director, Equities	83,325	0.75	49,992	0.45
Esther Teo Keet Ying	Senior Director, Fixed Income	83,325	0.75	44,575	0.40
Thye Yee Meng	Chief Customer Experience & Retail Sales Officer	83,325	0.75	55,825	0.50
Siau Kee Yen	Chief Sales & Regional Officer	55,550	0.50	38,883	0.35
Chan Ai Mei	Chief Marketing & Distribution Officer	55,550	0.50	44,439	0.40
Akmal bin Hassan	Managing Director and Executive Director of AIIMAN	55,550	0.50	38,690	0.35
Liew Li Choo	Chief Operating Officer	55,550	0.50	41,661	0.38
Shahrin bin Shaikh Mohd	Chief Compliance, Risk & Legal Officer	33,330	0.30	23,330	0.21
Loh Soo Geok	Director, Regional Business	33,330	0.30	23,330	0.21

		Management S	Shares	Sale Shares	
AHAM KSM	Designation in AHAM	No. of AHAM Shares	* %	No. of AHAM Shares	* %
Kong Nai Yee	Senior Director, Institution, Corporate & HNWI Business	33,330	0.30	23,067	0.21
Har Yin Yee	Head, Sales Support	33,330	0.30	23,330	0.21
Wong Pui See	Head, Finance	33,330	0.30	23,330	0.21
		1,111,000	10.00	594,338	5.35

Note:

6. SUBSIDIARIES, ASSOCIATED COMPANIES AND JOINT VENTURES

As at the LPD, the subsidiaries and joint ventures* of AHAM are as follows:

6.1 AIIMAN

AllMAN was incorporated in Malaysia on 19 January 1993 as a private limited company under the name Hwang-DBS Asset Management Sdn Bhd and commenced its business operations on 17 November 2008. Subsequently, the company converted its name to AllMAN Asset Management Sdn Bhd on 5 December 2016.

AIIMAN was licensed by the SC to undertake the regulated activities of Islamic fund management on 17 November 2008. AIIMAN is principally involved in Islamic fund management activities and dealing in securities restricted to unit trust. AIIMAN is managing assets for pension funds, institutions, corporates, high net worth and mass affluent individuals.

Based on the audited revenue generated by AIIMAN for the FYE 31 December 2021, AIIMAN's entire revenue was generated in Malaysia.

As at the LPD:

- (i) AIIMAN is a wholly-owned subsidiary of AHAM;
- (ii) the issued share capital of AIIMAN is RM10,000,000 comprising 10,000,000 ordinary shares of AIIMAN; and
- (iii) the directors of AllMAN are Tunku Dato' Paduka Jaafar Laksmana bin Tunku Nong Jiwa, Laksamana Madya Dato' Abdul Ghani bin Othman (R), Dato' Mohamad Ayob bin Abu Hassan, Dato' Teng Chee Wai and Akmal bin Hassan.

^{*} Based on 11,111,000 AHAM Shares in issue as at the LPD.

6.2 AVA

AVA was incorporated in Malaysia on 13 December 2017 as a private limited company. AVA commenced its business operation on its date of incorporation as a one-stop training and support centre for financial entrepreneurs in the field of wealth management. AVA is principally involved in the provision of training and coaching services.

Based on the audited revenue generated by AVA for the FYE 31 December 2021, AVA's entire revenue was generated in Malaysia.

As at the LPD:

- (i) AVA is a 51%-owned subsidiary of AHAM, with remaining 49% held by GV Capital Dynamics Sdn Bhd;
- (ii) the issued share capital of AVA is RM2,200,000 comprising 408,163 ordinary shares and 1,791,837 preference shares; and
- (iii) the directors of AVA are Dato' Teng Chee Wai, Siau Kee Yen, David Ng Kong Cheong, Lim Jen Chang, Yap Tsok Heng and Chan Chee Yuan.

6.3 BCP

BCP was incorporated in Malaysia on 18 April 1975 as a private limited company under the name Merchant Holdings Sdn Bhd. Subsequently, the company was converted to a public limited company on 30 May 2007 and converted its name to Bintang Capital Partners Berhad on 13 April 2018. BCP was registered with the SC as a Private Equity Management Corporation on 7 May 2018, with the principal business of private equity fund management. BCP commenced its business operations on 7 May 2018. As a private equity firm, BCP seeks to deploy capital into mid-sized companies in Malaysia and across ASEAN countries that have strong fundamentals and well-established track records of delivering value.

Based on the audited revenue generated by BCP for the FYE 31 December 2021, BCP's entire revenue was generated in Malavsia.

As at the LPD:

- (i) BCP is a 51%-owned subsidiary of AHAM, with remaining 49% held by Johan Ariffin bin Rozali Wathooth;
- (ii) the issued share capital of BCP is RM4,500,000 comprising 1,000,000 ordinary shares and 7 redeemable convertible preference shares; and
- (iii) the directors of BCP are Gen. Dato' Seri Diraja Tan Sri (Dr.) Mohd Zahidi bin Haji Zainuddin (R), Dato' Teng Chee Wai, Johan Ariffin bin Rozali Wathooth, Datuk Ruben Emir Gnanalingam bin Abdullah and Yin Shao Loong.

6.4 BCPAP

BCPAP was incorporated in Malaysia on 23 March 2021 as a private limited company and commenced its business operations on 31 May 2021. BCPAP is principally involved in the management of private equity investment fund vehicles.

Based on the audited revenue generated by BCPAP for the FYE 31 December 2021, BCPAP's entire revenue was generated in Malaysia.

As at the LPD:

- (i) BCPAP is a 50%-owned joint controlled entity of BCP, with the remaining 50% held by CMIA Capital Partners Pte. Ltd;
- (ii) the issued share capital of BCPAP is RM2 comprising 2 ordinary shares; and
- (iii) the directors of BCPAP are Johan Ariffin bin Rozali Wathooth and Lee Chong Min.

As at the LPD, AHAM does not have any associated companies*.

Note:

* As part of its business operations, AHAM Group may undertake seed funding for funds launched and managed by the AHAM Group which may subsequently result in the said funds being categorised as a subsidiary or associate company of AHAM Group. Hence, the said funds have been excluded from disclosure in this section.

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7. FINANCIAL INFORMATION

A summary on the key financial information of AHAM Group based on its audited financial statements for the FYEs 31 December 2019 to 2021 are as follows:

Table 13

	Audited FYE 31 December			
	2019	2020	2021	
	RM'000	RM'000	RM'000	
Revenue PBT PAT	396,799 109,771 84,435	537,665 137,302 114,251	728,671 156,827 122,760	
Current assets Current liabilities Share capital NA Total borrowings	816,772 625,729 54,773 157,558	890,254 707,867 54,773 191,584	1,014,853 883,996 54,773 125,360	
Number of AHAM Shares	11,111,000	11,111,000	11,111,000	
Net EPS (RM) NA per share (RM) Current ratio (times) Gearing ratio (times) AUM (RM'million)	7.60 14.18 1.31 - 57,687	10.28 17.24 1.26 - 72,950	11.05 11.28 1.15 - 81,062	

Commentaries on past financial performance

The audited financial statements of AHAM Group for the FYEs 31 December 2019 to 2021 have been prepared in accordance with the requirements of the Malaysian Financial Reporting Standards and the Act. There was no audit qualification on AHAM Group's financial statements for the respective years under review.

FYE 31 December 2019 compared with FYE 31 December 2018

AHAM Group recorded a decrease in revenue by 0.7% from RM399.7 million in the FYE 31 December 2018 to RM396.8 million in the FYE 31 December 2019 mainly due to the lower initial service charge arising from variations in demand for AHAM Group's products. The net revenue (after commission and referral fee expenses) in FYE 31 December 2019 was 2.7% higher compared to FYE 31 December 2018.

Nevertheless, AHAM Group recorded an increase in PBT by 4.0% from RM105.6 million in the FYE 31 December 2018 to RM109.8 million in the FYE 31 December 2019 due to an increase in other income arising from the fair value appreciation of its financial assets.

However, the increase in PBT was offset by an increase in tax expenses by 34.6% from RM18.8 million in the FYE 31 December 2018 to RM25.3 million in the FYE 31 December 2019 mainly due to higher taxable income generated for the FYE 31 December 2018 and increase in deferred tax expenses mainly due to the change in the accounting treatment of the non-deductible expenses.

For the reasons discussed above, AHAM Group's PATAMI decreased by 2.5% from RM87.0 million for the FYE 31 December 2018 to RM84.8 million for the FYE 31 December 2019.

FYE 31 December 2020 compared with FYE 31 December 2019

AHAM Group recorded an increase in revenue of 35.5% from RM396.8 million in the FYE 31 December 2019 to RM537.7 million in the FYE 31 December 2020, mainly due to the higher initial service charge income, higher management fee from the higher AUM and higher performance fee income recorded by AHAM Group. The net revenue (after commission and referral fee expenses) in FYE 31 December 2020 was 27.7% higher compared to FYE 31 December 2019.

INFORMATION ON AHAM (CONT'D)

In line with the increase in revenue, AHAM Group recorded a higher PBT by 25.1% from RM109.8 million in the FYE 31 December 2019 to RM137.3 million in the FYE 31 December 2020.

The total tax expenses decreased by 8.7% from RM25.3 million in the FYE 31 December 2019 to RM23.1 million in the FYE 31 December 2020 mainly due to the under provision of tax in respect of FYE 31 December 2019.

For the reasons discussed above, AHAM Group's PATAMI increased by 35.0% from RM84.8 million for the FYE 31 December 2019 to RM114.5 million for the FYE 31 December 2020.

FYE 31 December 2021 compared with FYE 31 December 2020

AHAM Group recorded an increase in revenue of 35.5% from RM537.7 million in the FYE 31 December 2020 to RM728.7 million in the FYE 31 December 2021, mainly due to the higher initial service charge income, higher management fee from the higher AUM and higher performance fee income recorded by AHAM Group. The net revenue (after commission and referral fee expenses) in FYE 31 December 2021 was 20.9% higher compared to FYE 31 December 2020.

In line with the increase in revenue, AHAM Group recorded a higher PBT by 14.2% from RM137.3 million in the FYE 31 December 2020 to RM156.8 million in the FYE 31 December 2021.

The total tax expenses increased by 47.6% from RM23.1 million in the FYE 31 December 2020 to RM34.1 million in the FYE 31 December 2021 mainly due to higher taxable income generated for the FYE 31 December 2021.

For the reasons discussed above, AHAM Group's PATAMI increased by 8.2% from RM114.5 million for the FYE 31 December 2020 to RM123.9 million for the FYE 31 December 2021.

8. MATERIAL COMMITMENTS AND CONTINGENT LIABILITIES

As at the LPD, there are no material commitments and contingent liabilities incurred or known to be incurred by AHAM Group which may, upon being enforceable, have a material adverse effect on the profits or NA of AHAM Group.

9. MATERIAL CONTRACTS

As at the LPD, AHAM Group has not entered into any material contracts (not being contracts entered into in the ordinary course of business) during the past 2 years preceding the date of this Circular.

10. MATERIAL LITIGATION

As at the LPD, AHAM Group is not engaged in any material litigation, claims or arbitration, either as plaintiff or defendant and AHAM Group does not have any knowledge of any proceedings, pending or threatened against AHAM Group, or of any facts which are likely to give rise to any proceedings which may materially affect the profits or NA of AHAM Group.

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

Reports and financial statements for the financial year ended 31 December 2021

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

REPORTS AND FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

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Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

The Directors hereby submit their annual report together with the audited financial statements of the Group and the Company for the financial year ended 31 December 2021.

PRINCIPAL ACTIVITIES

The principal activities of the Group and the Company are the establishment, management and distribution of unit trust funds, exchange traded fund and private retirement schemes, provision of fund management services to private clients, managing corporate private equity investment, as well as providing training and coaching services to the Company's tied sales consultant.

The principal activities of the subsidiaries are disclosed in Note 11 to the financial statements.

There were no significant changes in the nature of these activities during the financial year.

FINANCIAL RESULTS	Group RM'000	Company RM'000
Net profit for the financial year	122,760	104,515

DIVIDENDS

The dividends on ordinary shares declared by the Company and paid since 31 December 2020 were as follows:

In records of the financial wars anded 24 December 2020	RM'000
In respect of the financial year ended 31 December 2020, - Final dividend of RM4.00 per share, paid on 29 March 2021	44,444
In respect of the financial year ended 31 December 2021,	
 special single tier dividend of RM5.00 per share, paid on 5 May 2021 	55,555
 interim single tier dividend of RM7.00 per share, paid on 29 July 2021 	77,777
	177,776

The Directors do not recommend the payment of any final dividend in respect of the financial year ended 31 December 2021.

RESERVES AND PROVISIONS

All material transfers to or from reserves or provisions during the financial year have been disclosed in the financial statements and notes to the financial statements.

ISSUE OF SHARES AND DERIVATIVE

There were no changes in the issued or paid-up capital shares of the Company during the financial year.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

DIRECTORS

The Directors in office during the financial year and during the period from the end of the financial year to the date of the report are:

Raja Tan Sri Dato' Seri Aman bin Raja Haji Ahmad Kameel bin Abdul Halim (appointed on 21.02.2022) Seet Oon Hui Eleanor (Xue Enhui Eleanor) Dato' Teng Chee Wai Maj. Gen. Dato' Zulkiflee bin Mazlan (R) Faizal Sham bin Abu Mansor Mona Suraya binti Kamaruddin (resigned on 21.02.2022)

The names of Directors of subsidiaries are set out in the respective subsidiary's financial statements and the said information is deemed incorporated herein by such reference and made a part hereof.

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept under Section 59 of the Companies Act 2016, the interests of Directors in office at the end of the financial year in shares in the Company and its related companies are as follows:

			Number of	ordinary shares
	At 1.1.2021	Acquired	Disposed	At 31.12.2021
Affin Hwang Asset				
Management Berhad				
Dato' Teng Chee Wai	344,410	-	-	344,410

Other than as disclosed above, the Directors in office at the end of the financial year did not have any other interest in the shares in the Company or its related companies.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

DIRECTORS' BENEFITS

During and at the end of the financial year, no arrangements subsisted to which the Company is a party, being arrangements with the object or objects of enabling the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the Directors' remuneration as shown in Note 7 to the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a Company in which the Director has a substantial financial interest.

DIRECTORS' REMUNERATION

Details of Directors' remuneration for the financial year are disclosed in Note 7 to the financial statements.

OTHER STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS

Before the financial statements of the Group and the Company were prepared, the Directors took reasonable steps:

- (a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- (b) to ensure that any current assets, other than debts, which were unlikely to realise in the ordinary course of business, their values as shown in the accounting records of the Group and the Company have been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- (a) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to current assets in the financial statements of the Group and the Company misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and the Company misleading or inappropriate.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

OTHER STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS (CONTINUED)

At the date of this report, there does not exist:

- any charge on the assets of the Group and the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Group and the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Group and the Company to meet their obligations when they fall due.

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

In the opinion of the Directors:

- (a) the results of the Group and the Company's operations during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (b) there has not arisen in the interval between the end of the financial year and the date of this report by any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and the Company for the financial year in which this report is made.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

BUSINESS STRATEGY FOR THE CURRENT FINANCIAL YEAR

The Group remained steadfast in its digitalisation journey through the continuous enhancement of its technology platforms to enhance the investing experience. This includes the Group's online investment portal "i-Access" that was relaunched in the financial year which offers a more seamless investing journey to clients.

The Group was also focused on growing its digital ecosystem to broaden access to its investment offerings to a wider population. This includes its money market funds which are not traditionally accessible to retail investors via the Group's digital tie-up with fintech firm Versa. Partnerships will play a key element of the Group's innovation journey to widen its digital ecosystem and tap into new investor demographics such as millennials and the mass affluent.

In terms of product launches, the Group maintained a strong pipeline including 13 new funds which span different strategies and investment themes to enable clients to gain exposure to various long-term megatrends with a long runway for growth. In terms of its passive offerings, the Group concentrated efforts towards building the fund size of its exchange traded funds (ETFs) to reap the benefits of economies-of-scale.

BUSINESS REVIEW FOR THE CURRENT FINANCIAL YEAR

The Group recorded a profit before tax of RM156.83 million for the current financial year ended 31 December 2021, a steady rise from the previous financial year ended 31 December 2020's profit before tax of RM137.30 million. Correspondingly, profit after tax was recorded as RM122.76 million for the current financial year and RM114.25 million in FY2020. The return on equity for the current financial year was 99.50% (FY2020: 78.77%) calculated as profit before tax over average shareholder's fund with a profit margin of 40.44% (FY2020: 42.82%) calculated as profit before tax over net operating revenue (revenue less commission and referral fee expenses).

The increase in profit before tax was mainly contributed by higher initial service charge and management fee, offset with higher commission and referral expenses during the year under review.

As at 31 December 2021, the Group's AUA stood at RM81.06 billion, an increase of 11.12% or RM8.11 billion from 31 December 2020's AUA of RM72.95 billion. The increase was driven by the higher net inflows secured throughout the year despite of volatile financial market performance as compared to last year.

Relevant risks to the Company are disclosed in Note 29 to the financial statements.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

BUSINESS OUTLOOK FOR 2022

2022 is set to be a year of transition for markets as global investors contend with slowing economic growth and monetary policy tightening in a post-COVID world. Since reopening from the great lockdown, economic growth is set to decelerate from high levels but should still remain above trend.

With inflation proving stickier than expected, the US Federal Reserve is seen on track to accelerate its tapering program as well as hike interest rates next year. There is also implicit political pressure for the Fed to tighten policy as US President Joe Biden's approval ratings have slipped since becoming president as he grapples with discontent amongst the American populace due to rising prices.

However, we expect inflationary pressures to recede next year on the back of easing supply bottlenecks and lower commodity prices. Over the long-term, there are also various structural factors at play such as technological advancements, high debt levels and income inequality that could keep inflation low.

On COVID, the discovery of the Omicron variant is a reminder to the world that the pandemic is not yet over. Initial studies have shown that Omicron is more transmissible, but cases have so far been milder with symptoms that are manageable.

With a greater vaccine and medical arsenal including antiviral pills by Pfizer to combat the new coronavirus strain, we don't expect a return to a full lockdown or shuttering of the economy as governments are more prepared today in responding against COVID.

Locally, Malaysia's GDP growth is expected to continue on its recovery path underpinned by the country's high vaccination coverage and resumption of economic activities. Though, this reopening optimism is counterbalanced by the introduction of the prosperity tax or 'Cukai Makmur' in Budget 2022 which would dilute earnings growth.

As the Group's business and operations are dependent on the stock market performance, we are taking a cautious stance given a muddled outlook of decelerating growth and tighter policy. Our portfolios are defensively positioned with an emphasis on quality and liquidity.

From an industry perspective, the asset management sector is poised to continue to see strong inflows with yield-starved investors looking to deploy their savings and hedge against inflation. Opportunities abound with deep pockets of liquidity sitting idle in the banking system, but earning low returns on deposits.

Long-term trends such as technological innovation and sustainability will be key factors in shaping the future of the industry; thereby forcing asset managers to adapt and integrate environment, social, governance (ESG) in its investment process. This includes catering to demand by a new generation of digital-native investors who are also focused on positive social outcomes.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

DIRECTORS' REPORT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

SUBSIDIARIES

Details of subsidiaries are disclosed in Note 11 to the financial statements.

IMMEDIATE AND ULTIMATE HOLDING COMPANY

The immediate holding company is Affin Hwang Investment Bank Berhad, a company incorporated in Malaysia. The Directors regard Lembaga Tabung Angkatan Tentera, a statutory body established in Malaysia under the Tabung Angkatan Tentera Act, 1973 as the ultimate holding corporate body.

AUDITORS' REMUNERATION

Details of auditors' remuneration are disclosed in Note 7 to the financial statements.

AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146) have expressed their willingness to accept re-appointment as auditors.

This report was approved by the Board of Directors in accordance with their resolution dated 23 March 2022.

Signed on behalf of the Board of Directors:

RAJA TAN SRI DATO' SERI AMAN BIN RAJA HAJI AHMAD

Chairman

DATO' TENG CHEE WAI

Director

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

STATEMENTS OF COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

			Group		Company
	Note	2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
Revenue from contracts with customers	4	728,671	537,665	697,829	503,838
Other income	5	11,156	15,335	18,619	14,107
Commission and referral fee expenses		(340,914)	(217,070)	(341,453)	(216,877)
Staff costs	6	(166,095)	(140,018)	(151,992)	(125,816)
Depreciation of property and equipment		(3,944)	(4,083)	(3,609)	(3,742)
Amortisation of intangible assets		(1,668)	(1,222)	(1,659)	(1,216)
Depreciation of right-of-use assets		(4,030)	(4,140)	(3,973)	(4,054)
Promotion and marketing expenses		(3,160)	(7,238)	(6,368)	(8,909)
Establishment costs		(16,104)	(12,458)	(14,385)	(11,042)
Professional and consultancy fees		(9,610)	(5,852)	(5,891)	(4,598)
Other operating expenses		(33,261)	(17,865)	(45,208)	(19,069)
Profit before finance cost, zakat and					
taxation		161,041	143,054	141,910	122,622
Finance cost		(3,543)	(6,235)	(3,107)	(5,877)
		157,498	136,819	138,803	116,745
Share of net profit of associates			1,145		
Profit before zakat and taxation	7	157,498	137,964	138,803	116,745
Zakat		(671)	(662)	(415)	(359)
Profit before taxation		156,827	137,302	138,388	116,386
Taxation	8	(34,067)	(23,051)	(33,873)	(23,002)
Profit for the financial year		122,760	114,251	104,515	93,384
Other comprehensive income for the financial year					
Items that may be reclassified to profit or loss					•
Exchange differences on translation of foreign operation	9	388	(540)	-	-
Total comprehensive income for the financial year		123,148	113,711	104,515	93,384
Profit attributable to:					
Equity holders of the Company		123,908	114,519	104,515	93,384
Non-controlling interest		(1,148)	(268)	•	-
The second secon		122,760	114,251	104,515	93,384
Total comprehensive income attributable	e to:				
Equity holders of the Company		124,296	113,979	104,515	93,384
Non-controlling interest		(1,148)	(268)	-	-
		123,148	113,711	104,515	93,384
					

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

STATEMENTS OF FINANCIAL POSITION AS AT 31 DECEMBER 2021

			Group		Company
	Note	2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
Equity attributable to equity holders of the Company					
Share capital	10	54,773	54,773	54,773	54,773
Retained profits		215,532	269,400	157,738	230,999
Merger reserve		(33,151)	(33,151)	(33,151)	(33,151)
Other reserve		(111,761)	(99,017)	(96,841)	(96,841)
Foreign exchange reserve	9	(33)	(421)		-
		125,360	191,584	82,519	155,780
Non-controlling interest		(1,555)	(157)		
Total equity		123,805	191,427	82,519	155,780
Non-current liabilities					
Other liabilities	24	70,489	42,318	70,489	42,163
Lease liabilities	25	959	3,169	920	3,166
		71,448	45,487	71,409	45,329
		195,253	236,914	153,928	201,109
Represented by:					
Non-current assets					
Investment in subsidiaries	11	-	_	62,840	58,935
Investment in associates and joint venture	12	-	4,108	•	2,626
Financial asset at fair value through			.,		_,,
profit or loss ("FVTPL")	13	16,620	3,844	7,619	5,341
Deferred tax assets	14	23,209	15,404	23,209	15,404
Property and equipment	15	9,207	11,697	8,730	10,927
Intangible assets	16	12,225	12,662	4,923	5,483
Right-of-use assets	17	3,135	6,812	3,089	6,760
		64,396	54,527	110,410	105,476
Current assets					
Manager's stocks	18	4,860	8,116	4,860	8,116
Financial asset at fair value through		'	'	1	'
profit or loss ("FVTPL")	13	111,516	151,503	1,049	26
Right-of-use assets	17	71	71	32	71
Trade receivables	19	157,476	262,434	152,007	247,431
Other receivables, deposits and prepayments	20	8,721	8,510	9,598	8,805
Tax recoverable		913	3,971	823	3,928
Deposits, cash and bank balances	21	731,296	455,649	715,968	441,765
		1,014,853	890,254	884,337	710,142
Current liabilities					i
Trade payables	22	621,798	405,503	621,555	407,383
Other payables and accruals	23	141,185	140,302	131,739	129,384
Other liabilities	24	118,537	158,062	85,096	73,794
Lease liabilities	25	2,476	4,000	2,429	3,948
Not coment conto		883,996	707,867	840,819	614,509
Net current assets		130,857	182,387	43,518	95,633
		195,253	236,914	153,928	201,109

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 STATEMENTS OF CHANGES IN EQUITY

			Attr	ibutable to ec	Attributable to equity holders of the Group	of the Group			
Group	Note	Share	Merger	Other	Foreign exchange	Retained	, H	Non- controlling	Total
		capital RM'000	reserve RM'000	reserve RM'000	reserve RM'000	Profits RM'000	lotal RM'000	Interest RM'000	Equity RM'000
2021 At 1.1.2021		54,773	(33,151)	(99,017)	(421)	269,400	191,584	(157)	191,427
Other comprehensive income for the		•	•	•	ı	123,908	123,908	(1,148)	122,760
financial year									
Exchange differences on translation									
of foreign operation	6	•			388	1	388		388
Total comprehensive income for the									
financial year		,	•	•	388	123,908	124,296	(1,148)	123,148
Changes in value of call option on		•	ı						
non-controlling interest				(12,744)	•	•	(12,744)		(12,744)
Dividend paid	56	-	-	1	•	(177,776)	(177,776)	(250)	(178,026)
At 31.12.2021		54,773	(33,151)	(111,761)	(33)	215,532	125,360	(1,555)	123,805

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED) STATEMENTS OF CHANGES IN EQUITY

Note Share Merger Other capital reserve RW'000 RW'0			Aff	ributable to ec	Attributable to equity holders of the Group	of the Group			
Part of the financial year FA,773 (33,151) (96,841) for the financial year - - - comprehensive income for financial year - - - hange differences on translation or stign operation 9 - - comprehensive income for financial year - - - an of interest in subsidiary year in value of call option on controlling interest - - - and paid - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <	No			Other	Foreign exchange reserve	Retained	Total	Non- controlling interest	Total
for the financial year comprehensive income for financial year hange differences on translation oreign operation comprehensive income for financial year no finterest in subsidiary ses in value of call option on -controlling interest and paid for the financial year comprehensive income for financial year no finterest in subsidiary ses in value of call option on -controlling interest 26 - (2,176)		RM'000		RM.000	RM'000	RM'000	RM'000	RM'000	RM.000
lation 9		54,773		(96,841)	119	232,658	157,558	(379)	157,179
lation 9	ear ncome for	1		•	1	114,519	114,519	(268)	114,251
			•	•	(540)		(540)	ı	(540)
on (2,176)	come for	'	1	ı	(540)	114,519	113,979	(268)	113,711
ing interest - (2,176)	bsidiary	1	•	•	1	•	1	490	490
			1	(2,176)	ı	, ((2,176)	ı	(2,176)
(33,151) (99,017)	3 7	54,773	(33,151)	- (99,017)	(421)	269,400	191,584	(157)	191,427

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED) STATEMENTS OF CHANGES IN EQUITY

			Non-d	Non-distributable	Distributable	
		Share	Merger	Other	Retained	
Company	Note	capital	reserve	reserve	profits	Total
		RM'000	RM'000	RM'000	RM'000	RM.000
2021						
At 1.1.2021		54,773	(33,151)	(96,841)	230,999	155,780
Total comprehensive income for the financial year						
- Profit for the financial year		1	1	•	104,515	104,515
		ı	1	1	104,515	104,515
Dividends paid	26	1	1	•	(177.776)	(177.776)
At 31.12.2021		54,773	(33,151)	(96,841)	157,738	82,519

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED) STATEMENTS OF CHANGES IN EQUITY

			Non-d	Non-distributable	Distributable	
Company	N etcN	Share	Merger	Other	Retained	<u> </u>
Company		RM'000	RM'000	RM'000	RM'000	- 00a RM'000
2020						
At 1.1.2020		54,773	(33,151)	(96,841)	215,392	140,173
Total comprehensive income for the financial year						
- Profit for the financial year		1	•	ı	93,384	93,384
		ı	1	•	93,384	93,384
Dividends paid	26	•	•	1	(777,77)	(777,77)
At 31.12.2020		54,773	(33,151)	(96,841)	230,999	155,780

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

			Group		Company
	Note	2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
OPERATING ACTIVITIES					
Profit before taxation		156,827	137,302	138,388	116,386
Adjustments for:		•	•	,	,
Zakat		671	662	415	359
Property and equipment:					
- depreciation		3,944	4,083	3,609	3,742
- net (gain)/loss on disposals		(263)	(185)	(264)	(186)
- write offs		(,	150	- '	98
Intangible assets:					
- amortisation		1,668	1,222	1,659	1,216
Depreciation of right-of use assets		4,030	4,140	3,973	4,054
Interest charge for lease liabilities		305	482	303	477
Net unrealised (gain)/loss on					''
manager's stocks		64	(48)	64	(190)
Net unrealised (gain)/loss on			1 1		(,
foreign exchange		(1,405)	942	(213)	79
Net unrealised (gain)/loss on					
financial asset at FVTPL		3,928	(7,570)	(357)	29
Net (gain)/loss on disposals on investment		(7,930)	(2,479)	99	(195)
Unrealised (gain)/loss on RPS		-	-	-]	71
Share of net (gain)/loss of associates		-	(1,145)	-	- [
Expected credit loss		144	63	126	58
Interest income		(2,409)	(2,539)	(2,310)	(1,836)
Interest expenses		1	-	1	- 1
Dividend income		(1,377)	(1,215)	(9,850)	(8,580)
Remeasurement financial liability		23,490	4,648	36,504	7,103
Finance cost		3,238	5,752	2,804	5,400
		28,099	6,963	36,563	11,699
Operating profit before working capital				<u> </u>	
changes		184,926	144,265	174,951	128,085
					-
Changes in working capital:	,				
Movement in manager's stocks		3,338	(4,079)	3,338	(4,079)
Movement in receivables		104,092	(20,745)	94,313	(8,063)
Movement in payables		206,905	(227)	217,152	(57,837)
		314,335	(25,051)	314,803	(69,979)

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

			Group		Company
	Note	2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
CASH GENERATED FROM OPERATIONS		499,261	119,214	489,754	58,106
Tax paid		(38,791)	(28,563)	(38,571)	(28,500)
Tax refund		-	500	(00,01.1)	500
Zakat paid		(647)	(449)	(359)	(293)
Net cash generated from operating					
activities		459,823	90,702	450,824	29,813
INVESTING ACTIVITIES					
Property and equipment:					
- purchases	15	(1,481)	(3,787)	(1,436)	(3,665)
- proceeds from disposals		290	225	288	223
Intangible asset:					
- purchases	16	(1,231)	(3,849)	(1,099)	(3,747)
Financial asset at FVTPL:		' 1	`	, , ,	``
- purchases		(141,936)	(131,581)	_	(400)
- proceeds from disposals		138,548	97,349	_	3,027
 cash received/(paid) upon settlement of 					
the forward/future contract		283	1,657	(63)	128
Purchase of investment in associate		-	-	-	.
Proceeds from subsidiary's capital reduction		- 1	-		20,390
Investment in subsidiary		- 1	-	(3,941)	316
Investment in associate			100		·
Interest received		2,832	2,497	2,269	1,992
Dividend received		688	383	9,468	8,459
Injection of capital from Non-controlling inter	est	-	490		
Net cash (used in)/generated from		,			
investing activities		(2,007)	(36,516)	5,486	26,723
FINANCING ACTIVITIES					
Dividends paid	26	(177,776)	(77,777)	(177,776)	(77,777)
Interest paid		(1)	-	(1)	-
Lease payment	25	(4,392)	(4,479)	(4,330)	(4,387)
Net cash used in financing activities		(182,169)	(82,256)	(182,107)	(82,164)
Net change in cash and cash					
equivalents		275,647	(28,070)	274,203	(25,628)
Cash and cash equivalents at					
beginning of the financial year		455,649	483,719	441,765	467,393
Cash and cash equivalents at					
end of the financial year	21	731,296	455,649	715,968	441,765

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

1 General Information

The principal activities of the Company are the establishment, management and distribution of unit trust funds, exchange traded fund and private retirement schemes as well as provision of fund management services to private clients.

The principal activities of the subsidiaries are disclosed in Note 11 to the financial statements.

The Company is a public company limited by shares, incorporated and domiciled in Malaysia.

The Company's registered office is located at: 27th Floor, Menara Boustead 69, Jalan Raja Chulan 50200 Kuala Lumpur

The Company's principal place of business is located at: Ground Floor, 1st Floor, 3rd Floor, 4th Floor, 21st Floor Menara Boustead 69, Jalan Raja Chulan 50200 Kuala Lumpur

2 Basis of preparation of the financial statements

The financial statements of the Group and the Company have been prepared in accordance with the Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards ("IFRS") and the requirements of the Companies Act 2016 in Malaysia.

The financial statements have been prepared under the historical cost convention, as modified by the financial assets at fair value through profit or loss.

The preparation of financial statements in conformity with MFRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of income and expenses during the reported period. It also requires Directors to exercise their judgment in the process of applying the Group and the Company's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

2 Basis of preparation of the financial statements (continued)

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note T.

(a) Standards, amendments to published standards and interpretations that are effective

The Group and the Company have applied the following amendments for the first time for the financial year beginning on 1 January 2021:

- · Amendments to MFRS 16 'COVID-19-Related Rent Concessions'
- Amendments to MFRS 9 ,MFRS 139 , MFRS 7 , MFRS 4 and MFRS 16 'Interest Rate Benchmark Reform—Phase 2'

The adoption of these amendments did not have any impact on the current period or any prior period and is not likely to affect future periods.

(b) Standards and amendments that have been issued but not yet effective

A number of new standards and amendments to standards and interpretations are effective for the financial year beginning after 1 January 2021.

 Annual Improvements to MFRS 9 'Fees in the 10% test for derecognition of financial liabilities' (effective 1 January 2022) clarifies that only fees paid or received between the borrower and the lender, including the fees paid or received on each other's behalf, are included in the cash flow of the new loan when performing the 10% test.

An entity shall apply the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 2 Basis of preparation of the financial statements (continued)
 - (b) Standards and amendments that have been issued but not yet effective (continued)
 - Amendments to MFRS 3 'Reference to Conceptual Framework' (effective 1 January 2022) replace the reference to Framework for Preparation and Presentation of Financial Statements with 2018 Conceptual Framework. The amendments did not change the current accounting for business combinations on acquisition date.

The amendments provide an exception for the recognition of liabilities and contingent liabilities should be in accordance with the principles of MFRS 137 'Provisions, contingent liabilities and contingent assets' and IC Interpretation 21 'Levies' when falls within their scope. It also clarifies that contingent assets should not be recognised at the acquisition date.

The amendments shall be applied prospectively.

 Amendments to MFRS 116 'Proceeds before intended use' (effective 1 January 2022) prohibit an entity from deducting from the cost of a property and equipment the proceeds received from selling items produced by the property and equipment before it is ready for its intended use. The sales proceeds should instead be recognised in profit or loss.

The amendments also clarify that testing whether an asset is functioning properly refers to assessing the technical and physical performance of the property and equipment.

The amendments shall be applied retrospectively.

Amendments to MFRS 137 'onerous contracts—cost of fulfilling a contract'
 (effective 1 January 2022) clarify that direct costs of fulfilling a contract include both
 the incremental cost of fulfilling the contract as well as an allocation of other costs
 directly related to fulfilling contracts. The amendments also clarify that before
 recognising a separate provision for an onerous contract, impairment loss that has
 occurred on assets used in fulfilling the contract should be recognised.

The amendments shall be applied retrospectively.

 Amendments to MFRS 101 'Classification of liabilities as current or non-current' (effective 1 January 2023) clarify that a liability is classified as non-current if an entity has a substantive right at the end of the reporting period to defer settlement for at least 12 months after the reporting period.

If the right to defer settlement of a liability is subject to the entity complying with specified conditions (for example, debt covenants), the right exists at the end of the reporting period only if the entity complies with those conditions at that date. The amendments further clarify that the entity must comply with the conditions at the end of the reporting period even if the lender does not test compliance until a later date.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 2 Basis of preparation of the financial statements (continued)
 - (b) Standards and amendments that have been issued but not yet effective (continued)

The assessment of whether an entity has the right to defer settlement of a liability at the reporting date is not affected by expectations of the entity or events after the reporting date.

The amendments shall be applied retrospectively.

- Amendments to MFRS 112 'Deferred Tax related to Assets and Liabilities arising
 from a Single Transaction' (effective 1 January 2023) clarify that the initial
 exemption rule does not apply to transactions where both an asset and a liability are
 recognised at the same time such as leases and decommissioning obligations.
 Accordingly, entities are required to recognise both deferred tax assets and liabilities
 for all deductible and taxable temporary differences arising from such transactions.
- Subsidiary as First-time Adopter Annual improvements to MFRS 1 (effective 1
 January 2022) The amendments provide subsidiaries that adopt MFRS later than
 the parent an optional exemption to measure the cumulative translation differences
 for all their foreign operations which are aligned to the carrying amounts included in
 the parent's consolidated financial statements (adjusted for consolidation
 adjustments).

An entity shall apply the amendments retrospectively for annual periods beginning on or after 1 January 2022. Earlier application is permitted.

 Annual Improvements to Illustrative Example accompanying MFRS 16 Leases: Lease Incentives (effective 1 January 2022) The amendments removed the illustration on the reimbursement relating to leasehold improvements by the lessor to avoid potential confusion as the example had not explained clearly enough the conclusion as to whether the reimbursement would meet the definition of a lease incentive in MFRS 16.

The Group and the Company will apply these standards when effective. The adoption of the above standards, amendments to published standards and interpretations to existing standards are not expected to have any significant impact on the financial statements of the Group and the Company.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies

A Consolidation

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group.

The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Non-controlling interests in Collective Investment Scheme ("CIS") and Exchange Traded Funds are classified as financial liabilities as disclosed in Note 3(F).

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recognised as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the statement of comprehensive income.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date, any gains or losses arising from such re-measurement are recognised in the statement of comprehensive income.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

A Consolidation (continued)

(a) Subsidiaries (continued)

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with MFRS 9 either in the statement of comprehensive income or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

The Group applies predecessor accounting to account for business combinations under common control. Under predecessor accounting, assets and liabilities acquired are not restated to their respective fair values. They are recognised at the carrying amounts from the consolidated financial statements of the ultimate holding company of the Group and adjusted to conform with the accounting policies adopted by the Group. The difference between any consideration given and the aggregate carrying amounts of the assets and liabilities (as of the date of the transaction) of the acquired entity is recognised as an adjustment to equity. No additional goodwill is recognised.

The acquired entity's results, assets and liabilities are consolidated from the date on which the business combination between entities under common control occurred. Consequently, the consolidated financial statements do not reflect the results of the acquired entity for the period before the transaction occurred. The comparative information is not restated.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated. When necessary amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

(b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as transactions with equity owners of the Group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised in equity attributable to owners of the Group.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

A Consolidation (continued)

(c) Option to purchase the shares from non-controlling interest

When there is an option to purchase the Company's or subsidiary's shares held by non-controlling interest, at initial recognition, a liability is to be recognised with a corresponding reduction to equity in the consolidated financial statements. The financial liability is recognised at the present value of the redemption amount and accreted through finance charges in the statement of comprehensive income over the contract period, up to the final redemption amount. Any adjustments to the redemption amount which do not affect the Group's controlling interest in the entity are recognised as equity transactions.

In the separate financial statements, subsidiary's shares are other entity's shares and are not considered own equity instrument. The option to buy the subsidiary's shares from the non-controlling interest meets the definition of financial liability. At initial recognition the option is measured at the fair value and subsequently measured at its fair value with gain or loss recognised in the statement of comprehensive income.

(d) Disposal of subsidiaries

When the Group ceases to consolidate because of a loss of control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in statement of comprehensive income. The fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the statement of comprehensive income.

(e) Investments in subsidiaries in separate financial statements

Investment in subsidiaries, which are eliminated on consolidation, are stated in the Company's separate financial statements at cost less accumulated impairment losses, if any. On disposal of such an investment, the difference between the net disposal proceeds and its carrying amounts is recognised in the statement of comprehensive income.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

A Consolidation (continued)

(f) Associates

Associates are all entities over which the Group has significant influence but not control or joint control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment in an associate is initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the associate in statement of comprehensive income.

When the Group ceases to equity account its associate because of a loss of significant influence, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in the statement of comprehensive income. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as a financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

Dilution gains or losses arising in investments in associates are recognised in the statement of comprehensive income.

In the Company's separate financial statements, investment in associate is carried at cost less accumulated impairment losses. On disposal of investment in associate, the difference between disposal proceeds and the carrying amount is recognised in the statement of comprehensive income.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

(g) Joint arrangements

A joint arrangement is an arrangement of which there is contractually agreed sharing of control by the Group with one or more parties, where decisions about the relevant activities relating to the joint arrangement require unanimous consent of the parties sharing control.

The classification of a joint arrangement as a joint operation or a joint venture depends upon the rights and obligations of the parties to the arrangement. A joint venture is a joint arrangement whereby the joint venturers have rights to the net assets of the arrangement. A joint operation is a joint arrangement whereby the joint operators have rights to the assets and obligations for the liabilities, relating to the arrangement.

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Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- A Consolidation (continued)
 - (g) Joint arrangements (continued)

Interests in joint ventures are accounted for using the equity method, after initially being recognised at cost in the consolidated statement of financial position. Under the equity method, the investment in a joint venture is initially recognised at cost, and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the joint venture in profit or loss, and the Group's share of movements in other comprehensive income of the joint venture in other comprehensive income.

Dividends received or receivable from a joint venture are recognised as a reduction in the carrying amount of the investment. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint venture, including any long-term interests that, in substance, form part of the Group's net investment in the joint venture, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

The Group determines at each reporting date whether there is any objective evidence that the investment in the joint venture is impaired. An impairment loss is recognised for the amount by which the carrying amount of the joint venture exceeds its recoverable amount. The Group presents the impairment loss adjacent to 'share of profit/(loss) of a joint venture' in the statement of comprehensive income.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

When the Group ceases to equity account its joint venture because of a loss of joint control, any retained interest in the entity is remeasured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as a financial asset. In addition, any amount previously recognised in other comprehensive income in respect of the entity is accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture is reduced but joint control is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

B Property and equipment

Property and equipment are stated at cost less accumulated depreciation and accumulated impairment losses, if any. The cost of an item of property and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Property and equipment are initially stated at cost, subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Company, the cost of the item can be measured reliably. The carrying amount of the replaced part is de-recognised. All other repairs and maintenance are charged to the statement of comprehensive income during the financial year in which they are incurred.

Capital work in progress is not depreciated. Depreciation of assets under capital work in progress commences when the assets are ready for their intended use. Depreciation of other property and equipment is calculated to write off the cost of each property and equipment over its expected useful life on the straight line basis. The principal annual depreciation rates are as follows:

	%
Furniture, fixtures and fittings	10 - 20
Computer equipment	20 - 33 1/3
Motor vehicles	20
Office equipment	20 - 33 1/3
Renovations	10 - 20

Residual values and useful lives of assets are reviewed, and adjusted if appropriate, at the end of each reporting period.

At each reporting date, the Group assesses whether there is any indication of impairment. If such indications exist, an analysis is performed to assess whether the carrying amount of the asset is recoverable. A write down is made if the carrying amount exceeds the recoverable amount. Any subsequent increase in the recoverable amount is recognised in the statement of comprehensive income.

Gains and losses on disposal are determined by comparing proceeds with carrying amount and are recognised within other operating income in the statement of comprehensive income.

Refer to accounting policy Note D on impairment of non-financial assets.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

C Intangible assets

Computer software

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives (five years). Computer software classified as intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses, if any.

D Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purpose of assessing impairment, assets are grouped at the lowest level for which there is separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting period.

The impairment loss is charged to the statement of comprehensive income and any subsequent increase in recoverable amount is recognised in the statement of comprehensive income. Any reversal is credited to the statement of comprehensive income to the extent of a previously recognised impairment loss.

E Financial assets

(a) Classification

The Group and the Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value through profit or loss, and
- · those to be measured at amortised cost

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group and the Company commit to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Company has transferred substantially all the risks and rewards of ownership.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- E Financial assets (continued)

(c) Measurement

At initial recognition, the Group and the Company measure a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in statement of comprehensive income.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest ("SPPI").

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. The Group reclassifies debt investments when and only when its business model for managing those assets changes.

There are three measurement categories into which the Group classifies its debt instruments:

(i) Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Interest income from these financial assets is included in other income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of comprehensive income.

(ii) Fair value through other comprehensive income ("FVOCI")

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent SPPI, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest/profit income and foreign exchange gains and losses which are recognised in statement of comprehensive income. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to statement of comprehensive income and recognised in other gains/(losses). Interest/profit income from these financial assets is included in other income using the effective interest/profit rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as separate line item in the statement of comprehensive income.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- E Financial assets (continued)
 - (c) Measurement (continued)
 - (ii) Fair value through other comprehensive income ("FVOCI") (continued)

There are no FVOCI instruments as of 31 December 2021 and 2020.

(iii) Fair value through profit or loss ("FVTPL")

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. The Group and the Company may also irrevocably designate financial assets at FVTPL if doing so significantly reduces or eliminates a mismatch created by assets and liabilities being measured on different bases. Fair value changes are recognised in statement of comprehensive income and presented net within other gains/(losses) in the period which it arises.

Equity instruments

The Group and the Company subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to statement of comprehensive income following the derecognition of the investment. Dividends from such investments continue to be recognised in statement of comprehensive income as other income when the Group's right to receive payments is established. However, the Group has not elected the FVOCI classification for its equity instruments.

Changes in the fair value of financial assets at FVTPL are recognised within the other income line of the statement of comprehensive income.

(d) Subsequent measurement - Impairment

Impairment for debt instruments and financial guarantee contracts

The Group and the Company assess on a forward looking basis the expected credit loss ("ECL") associated with its debt instruments carried at amortised cost and at FVOCI and financial guarantee contracts issued. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

The Group has two types of financial instruments that are subject to the ECL model:

- · Trade receivable from collection of management and advisory fees.
- · Other receivable from staff loans.

While cash and cash equivalents are also subject to the impairment requirements of MFRS 9, the identified impairment loss was immaterial.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- E Financial assets (continued)
 - (d) Subsequent measurement Impairment (continued)

Impairment for debt instruments and financial guarantee contracts (continued)

The Group and the Company apply the MFRS 9 simplified approach which uses a practical expedient to measure ECL. A practical expedient using provision matrix is grouped by type of billing method to calculate ECL on trade receivables from collection of management and advisory fees. However, the general approach will be adopted for other receivable from staff loans.

F Financial liabilities

(a) Classification

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

(b) Recognition and measurement

Financial liabilities are recognised initially at fair value plus directly attributable transaction costs and are subsequently measured at amortised cost using the effective interest method.

Financial liabilities, within the scope of MFRS 9, are recognised in the statement of financial position when, and only when, the Company becomes party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities. The Company classified trade payables and other payables and accruals as other financial liabilities.

The Group has financial liabilities designated at fair value through profit or loss upon initial recognition as these financial liabilities relate to the net asset value of the units issued and held by third party investors which are puttable back to the Group at the option of the investor. The puttable units are measured at fair value as at the end of the financial year.

(c) De-recognition

A financial liability is derecognised when the obligation under the liability is extinguished when an existing financial liability is replaced by another from the same party on substantially different terms, or the term of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the statement of comprehensive income.

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

G Income taxes

Tax expenses comprise of current tax and deferred tax.

Current tax expense is calculated according to Malaysian tax laws and includes all taxes based upon the taxable profits.

Deferred tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements unless the temporary differences arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are determined using tax rates that have been enacted or substantively enacted by the end of reporting period and are expected to apply when the deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences or unused tax losses can be utilised.

Deferred tax liability is recognised for all taxable temporary differences associated with investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the parent and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the deductible temporary difference can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred tax relates to the same tax authority on either the taxable entity or different taxable entities where there is an intention to settle the balance on a net basis.

H Provisions

Provisions are recognised when the Group and the Company has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources will be required to settle the obligation, and when a reliable estimate of the amount can be made.

Where the Group and the Company expect a provision to be reimbursed (for example, under an insurance contract), the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. Provisions are not recognised for future operating losses.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

H Provisions (continued)

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost expense.

Foreign currencies

(a) Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the "functional currency"). The financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rate prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencied are recognised in the statement of comprehensive income. However, exchange differences are deferred in other comprehensive income when they arose from qualifying cash flows or net investment hedge or are attributable to items that from part of the net investment in a foreign operation.

Changes in the fair value of monetary securities denominated in foreign currency classified at fair value through other comprehensive income are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortised cost are recognised in statement of comprehensive income, and other changes in the carrying amount are recognised in other comprehensive income.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

| Foreign currencies (continued)

(b) Transactions and balances (continued)

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit and loss, are reported as part of the fair value gain or loss. Translation differences on non-monetary financial assets such as equities classified at fair value through other comprehensive income are included in other comprehensive income.

J Income recognition

Initial service charge

Initial service charge on the sale of units are recognised on an accrual basis based on the preagreed rates. Revenue from providing such services are recognised over the period in which the services are rendered.

Revenue from initial sales charge is determined based on sales value of the funds. Each sales of unit trust funds constitute a separate performance obligation and accordingly the entire transaction price arising from the initial sales charge is allocated to each individual sales charge.

Revenue for the sales of unit trust fund is recognised at a point in time when the processing of sales is completed and register of unitholder is updated with the name of the investors.

Fund management services

Fees earned from provision of management services are recognised on an accrual basis, at the rates pre-agreed or provided for in the respective individual investment mandates or funds managed, net of management fee rebate and external management fee.

Performance fee

The Company also earns an performance fee when there is an outperformance on the return of the investment mandates or funds managed, relative to the agreed benchmark as stipulated in the respective investment mandates or funds documentation. The performance fees are a variable consideration and is only recognised when the highly probably threshold is met.

Such fees are determined based on the net asset value of the funds and mandates managed by the Company and are accrued over time.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- J Income recognition (continued)

Placement fee

Placement fees are recognised when all conditions precedent are fulfilled during the trade of shares or bonds to a limited number of private investors or institutions.

Other revenue

Exit fee would be imposed if investors exit a scheme or funds within a certain period from the date of investment as specified in the information documents.

Advisory fee collected for professional advisory services on matter relates to finance and investment given to investors.

Commission income earned from service charge appraised by other fund house via selling 3rd party funds.

interest income is recognised on an accrual basis using effective interest method. The effective interest method is a method of calculating the amortised cost of a financial asset or liability and of allocating the interest over the relevant period. The effective interest rate is the rate that discounts estimated future cash payments or receipts through the expected life of the financial instruments or, when appropriate, a shorter period to the net carrying amount. When calculating the effective interest rate, significant fees and transaction costs integral to the effective interest rate, as well as premiums or discounts, are considered.

Dividend income is recognised when the right to receive payment is established.

All other incomes are recognised on an accrual basis.

K Offsetting financial instruments

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

L Goodwill

Goodwill arises on business combinations when the cost of acquisition exceeds the fair value of the Company's share of the identifiable assets, liabilities and contingent liabilities acquired. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units ("CGU") for the purpose of impairment testing. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment testing is performed annually and it is done by comparing the present value of CGU's projected cash flows against the carrying amount of its net assets which include the allocated goodwill. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the synergies of the business combination in which the goodwill arose.

The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs to sell. Any impairment is recognised immediately as an expense and is not subsequently reversed.

M Share capital

Ordinary shares are classified as equity. Other shares are classified as equity and/or liability according to the economic substance of the particular instrument.

N Employee benefits

(a) Short term employee benefits

Short term employee benefits are accrued and paid in the financial year in which the associated services are rendered by employees of the Group and the Company.

(b) Post-employment benefits

The contributions by the Group and the Company to defined contribution plans, which comprise the Employees Provident Fund and Private Retirement Schemes, are charged to statement of comprehensive income in the financial year to which they relate. Once the contributions have been paid, the Group and the Company have no further payment obligations.

(c) Other long term employee benefits

Deferred compensation which are not due to be settled within twelve months after the end of the reporting period, are accrued to match the rendering of associated services by employees of the Group and the Company.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

O Lease

Leases are recognised as right-of-use ("ROU") asset and a corresponding liability at the date on which the leased asset is available for use by the Group and the Company.

Contracts may contain both lease and non-lease components. The Group and the Company allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of properties for which the Group and the Company is a lessee, it has elected the practical expedient provided in MFRS 16 not to separate lease and non-lease components. Both components are accounted for as a single lease component and payments for both components are included in the measurement of lease liability.

Lease term

In determining the lease term, the Group and the Company considers all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not to be terminated).

The Group and the Company reassess the lease term upon the occurrence of a significant event or change in circumstances that is within the control of the Group and the Company and affects whether is reasonably certain for the Group and the Company to exercise an option not previously included in the determination of lease term, or not to exercise an option previously included in the determination of lease term. A revision in lease term results in remeasurement of the lease liabilities. See accounting policy below on reassessment of lease liabilities.

ROU assets

ROU assets are initially measured at cost comprising the following:

- · The amount of the initial measurement of lease liability;
- Any lease payments made at or before the commencement date less any lease incentive received;
- · Any initial direct costs; and
- · Decommissioning or restoration costs.

ROU assets that are not investment properties are subsequently measured at cost, less accumulated depreciation and impairment loss (if any). The ROU assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the ROU asset is depreciated over the underlying asset's useful life. In addition, the ROU assets are adjusted for certain remeasurement of the lease liabilities.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- O Lease (continued)

Lease liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at that date. The lease payments include the following:

- Fixed payments (including in-substance fixed payments), less any lease incentive receivable;
- The exercise price of a purchase and extension options if the Group or the Company is reasonably certain to exercise that option; and
- Payments of penalties for terminating the lease, if the lease term reflects the Group and the Company exercising that option.

Lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group and the Company, the lessee's incremental borrowing is used. This is the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU in a similar economic environment with similar term, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to statement of comprehensive income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The Group and the Company presents the lease liabilities as a separate line item in the statement of financial position. Interest expense on the lease liability is presented within the finance cost in the statement of comprehensive income.

Short term leases and leases of low value assets

Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office equipment and furniture. Payments associated with short-term leases of equipment and all leases of low-value assets are recognised on a straight-line bases as an expense in the statement of comprehensive income.

<u>Sublease</u>

When the Group is an intermediate lessor, it assesses the lease classification of a sublease with reference to the ROU asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sublease as an operating lease.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

3 Summary of significant accounting policies (continued)

P Dividend

A liability is recognised for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not yet distributed at the end of the reporting period.

Q Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

R Zakat

This represents business zakat payable by the Group and the Company in accordance with the principles of Shariah. The Group and the Company only pays zakat on the net operating profit from management of Islamic funds and does not pay zakat on behalf of depositors or shareholders.

S Merger reserve

Merger reserves, which are non-distributable, relate to the difference between the cost of the merger and the value of the net assets, reserves and goodwill transferred to the Company, arising from business transfer of Bintang Capital Partners Berhad (formerly known as Affin Capital Services Berhad).

T Critical accounting estimates and judgments

The preparation of financial statements requires the use of accounting estimates which, by definition, will seldom equal the actual results. Management also needs to exercise judgement in applying the Group's and the Company's accounting policies.

This note provides an overview of the areas that involve a higher degree of judgement or complexity, and major sources of estimation uncertainty that have a significant risk of resulting in a material adjustment within the next financial year. Detailed information about each of these estimates and judgements is included in the related notes together with information about the basis of calculation for each affected line item in the financial statements.

Obligation to buy back shares from the Company's shareholders

The Company's obligation to buy back shares from the Company's shareholders is computed based on a theoretical buy-back price which is determined based on the lower of an average AuA and average PAT multiple at each buy-back window in future periods. Management has applied the following assumptions for AuA and PAT growth.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 3 Summary of significant accounting policies (continued)
- T Critical accounting estimates and judgments (continued)

Obligation to buy back shares from the Company's shareholders (continued)

An increase in AuA and PAT growth will result in an increase in the liability to buy back shares from the Company's shareholders and vice versa. Management is of the view that any differences between the actual and projected growth may result in a material adjustment within the next financial year.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

4 Revenue from contracts with customers

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Initial service charge	228,308	155,658	228,136	155,350
Management fee	447,399	333,260	416,048	310,430
Performance fee	43,592	43,149	42,196	32,567
Placement fee	4,841	2,006	4,841	1,921
Exit fee	1,997	763	1,997	763
Advisory fee	1,378	1,560	786	649
Commission	1,156_	1,269_	3,825	2,158
	728,671	537,665	697,829	503,838

5 Other income

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Interest income on deposits				
with financial institutions	2,409	2,539	2,310	1,836
Shared service fee	38	34	576	536
Dividend income				
- subsidiaries	-	-	9,728	8,459
 financial asset at FVTPL 	1,377	1,215	122	121
Financial asset at FVTPL				
 net gain/(loss) on disposal 	7,930	2,479	(99)	195
- unrealised gain/(loss) on investment	(3,928)	7,570	357	(29)
Gain/(loss) on foreign exchange	2,618	174	2,633	118
Others	712	1,324	2,992	2,871
	11,156	15,335	18,619	14,107

6 Staff costs

Included in staff costs are the contributions to defined contribution plans for the Group and the Company amounting to RM24.02 million (2020: RM20.18 million) and RM22.07 million (2020: RM18.13 million).

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

7 Profit before zakat and taxation

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Profit before taxation is				
stated after				
charging/(crediting):				
Auditors' remuneration:				
 statutory audit 	150	150	99	99
- non-audit fees	41	41	28	28
Directors' remuneration:				
- fees	762	731	321	321
 other allowances 	256	266	174	184
 other emoluments 	105	34	47	2
Rental of:				
- premises	182	74	173	67
- equipment	333	390	324	377
Property, equipment and				
intangible assets:				
 net (gain)/loss on disposals 	(263)	(185)	(264)	(186)
- write offs	-	150	-	98
Net unrealised (gain)/loss on				
foreign exchange	(1,405)	942	(213)	79
Net unrealised (gain)/loss on				
manager's stocks	64	(48)	64	(190)
Net unrealised (gain)/loss on				
financial asset at FVTPL	3,928	(7,570)	(357)	29
Unrealised (gain)/loss on Call Option	-	(952)	13,333	1,503
Remeasurement of selective capital				
reduction	23,490	5,600	23,490	5,600

Included in Directors' other emoluments are the estimated monetary value of benefits-in-kind provided to a director during the financial year of the Group and the Company amounted to RM62,300 (2020: 31,150) and RM31,150 (2020: Nil) respectively.

During the financial year, Directors and Officers of the Group and the Company are covered under the Directors and Officers Liability Insurance ("D&O Insurance") and Crime and Professional Indemnity Insurance ("CCPI Insurance") in respect of liabilities arising from acts committed in their capacity as Directors and Officers of the Group and the Company pursuant to the terms of the D&O Insurance policy and CPPI Insurance policy respectively. The total amount of premium for the D&O and CCPI Insurance policy paid by the Group and Company amounted to RM214,933 (2020: RM168,000) and RM214,933 (2020: RM168,000) respectively.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

8 Taxation

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
In respect of the current financial year:				
Malaysian income tax	39,522	29,735	39,328	29,721
Deferred tax (Note 14)	(7,805)	(6,794)	(7,805)	(6,794)
	31,717	22,941	31,523	22,927
In respect of prior financial year:				
Malaysian income tax	2,350	110	2,350	75
	34,067	23,051	33,873	23,002

The numerical reconciliation between the applicable statutory income tax rate and the effective income tax rate is as follows:

		Group		Company
	2021	2020	2021	2020
	%	%	%	%
Statutory tax rate in Malaysia	24.0	24.0	24.0	24.0
Tax effects in respect of:				
Expenses not deductible for tax purpose	6.5	4.2	6.2	3.0
Income not subject to tax	(9.0)	(11.8)	(5.8)	(7.4)
Under provision in respect		, ,	, ,	` ,
of prior financial years	1.5	0.1	1.7	0.1
Deferred tax asset not recognised	0.4	0.3	•	-
Utilisation of previously unabsorbed				
losses	(0.1)	=	-	-
Deferred tax asset resulting from	, ,			
prosperity tax ("Cukai Makmur")	(1.7)	-	(1.7)	-
Effective income tax rate	21.6	16.8	24.4	19.7

The Group's of unutilised accumulated losses is RM9,657,398 (2020: RM6,830,735) as at 31 December 2021. Under the Malaysia Finance Act 2021 which was gazetted on 31 December 2021, losses can be carried forward for 10 consecutive years of assessment (i.e. from year of assessment 2022 to 2031).

Year of Assessment	Year of Expiry	Amount RM'000
Since inception to 2018	2028	3,584
2019	2029	1,694
2020	2030	1,552
2021	2031	2,827
		9,657

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

9 Other comprehensive income

		Group
	2021	2020
	RM'000	RM'000
At beginning of the financial year	(421)	119
Exchange differences on translation	• •	
of foreign operation	388	(540)
At end of the financial year	(33)	(421)

10	Share capital		of ordinary	0	1.0
		snares	s of RM1.00	Group an	d Company
		2021	2020	2021	2020
		000'	'000	RM'000	RM'000
	Issued and fully paid:				
	At 31.12.2021	<u>11,111</u>	11,111	54,773	54,773

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

11 Investment in subsidiaries

		Company
	2021	2020
	RM'000	RM'000
At beginning of the financial year	58,935	80,008
- Additions	516	4,598
- Disposal	(111)	(5,281)
- Capital reduction from subsidiary	-	(20,390)
- Convertible preference share	3,500	
At end of the financial year	62,840	58,935

For both financial year 2020 and 2021, additions comprise the additions of TradePlus Tracker fund and dividend received reinvested to AIIMAN Asia Pacific Ex-Japan Dividend Fund. Whereas partial disposal are from TradePlus Tracker fund.

On 29 January 2021 and 20 December 2021, Bintang Capital Partners Berhad, a subsidiary, has issued 5 and 2 Redeemable Convertible Preference Share ("RCPS") respectively, amounting to RM3.5 million at an issue price of RM500,000 per share, which has been wholly subscribed by the Company.

The subsidiaries of the Group, all of which are incorporated in Malaysia, are as follows:

	Country of		Group's effect	tive interest
Name	incorporation	Principal activities	2021	2020
AllMAN Asset Management Sdn. Bhd. ("AllMAN")	Malaysia	Islamic fund management activities	100%	100%
Bintang Capital Partners Berhad ("BCP")	Malaysia	Private equity management	51%	51%
AccelVantage Academy Sdn. Bhd. ("AVA")	Malaysia	Training and coaching services	51%	51%
Affin Hwang Ailman Constant Cash Fund 2 ^^	Malaysia	Investment in Shariah- money market instruments	100%	-
Ailman Global Equity Fund ^^	Malaysia	Investment in Shariah- compliant equity instruments	70%	59%
Aliman Asia Pacific Ex- Japan Dividend Fund ^^	Malaysia	Investment in Shariah- compliant equity instruments	40%	42%

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

11 Investment in subsidiaries (continued)

	Country of		Group's effective	e interest
<u>Name</u>	incorporation	Principal activities	2021	2020
TradePlus HSCEI Daily (-1x) Inverse Tracker ^^	Malaysia	Investment in futures contracts	100%	75%
TradePlus NYSE FANG+ Daily (2x) Leveraged Tracker ^^	Malaysia	Investment in futures contracts	89%	57%
TradePlus NYSE FANG+ Daily (-1x) Inverse Tracker ^^	Malaysia	Investment in futures contracts	65%	81%
TradePlus HSCEI Daily (2x) Leveraged Tracker ^^	Malaysia	Investment in futures contracts	50%	100%
TradePlus DWA Malaysia Momentum Tracker ^^	Malaysia	Investment in equity instruments	40%	50%
Affin Hwang Ailman Global Sukuk Fund #	Malaysia	Investment in Shariah- compliant fixed income instruments	-	36%
Affin Hwang Shariah Gold Tracker Fund #	Malaysia	Investment in Shariah- compliant in gold	-	34%

The Group's effective interest of holding is shown above.

^{^^} The Funds are deemed as subsidiaries and consolidated into the Group as the Group has controls over the funds in accordance with MFRS 10 'Consolidated Financial Statements'.

[#] The fund has been deconsolidated from the Group as the Group lost control on the fund during the financial year.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

12 Investment in associate and joint venture

(a) Associate

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
At beginning of the financial year	4,108	3,063	2,626	2,626
Add: Share of results of associate	-	1,145	-	-
Less: Dividend received from associate	-	(100)	-	-
Less: Derecognition of associate	(4,108)		(2,626)	
At end of the financial year		4,108	<u> </u>	2,626

The derecognition of associate in the Group as follows:

	Country of		Group's effective	e interest
Name	incorporation	Principal activities	2021	2020
TradePlus S&P New China Tracker	Malaysia	Investment in equity instruments	6%	15%

(b) Joint Venture

BCP Asia Partners Sdn Bhd and BCP Asia Partners Offshore Limited were both incorporated as joint venture entities between Bintang Capital Partners Berhad ("BCP") and CMIA Capital Partners Pte. Ltd ("CMIA") during the year. The joint venture entities' objects are limited to serving as the general partner of the funds, namely BCP Asia Fund I LP, and BCP Asia offishore Fund I LP.

BCP owns one (1) Share each at RM1 and US\$1 respectively, representing 50% of the issued share capital of the respective joint venture entities.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

13 Financial asset at fair value through profit or loss ("FVTPL")

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Non-current Assets				
At fair value:				
Malaysia				
- Collective Investment Schemes	10,817	_	_	_
- Unquoted corporate bonds or Sukuk	10,011	1,024		1,024
- Exchange Traded Fund	5,803	2,820	5,803	•
- Redeemable Preference Share of a	5,605	2,020	5,603	2,820
			4.040	4 407
subsidiary			1,816	1,497
	16,620	3,844	7,619	5,341
Current Assets				
At fair value:				
- Collective Investment Schemes	35,867	20,966		
	1,008	20,900	4 000	-
- Unquoted corporate bonds or Sukuk	1,000	-	1,008	-
Quoted securities	4			
- Equities in Malaysia	1,565	1,340	-	-
- Equities outside Malaysia	72,767	69,299	-	-
Unquoted securities				
 Corporate bond or Sukuk in Malaysia 	-	12,981	•	-
 Corporate bond or Sukuk outside 				
Malaysia	-	44,489	-	-
Derivative financial assets (a)	309	2,428	41	26
``	111,516	151,503	1,049	26
				
	128,136	155,347	8,668	5,367
(a) Derivative financial assets				
(a) Denvative intancial assets		Group		Company
	Contract/	Group	Contract/	Company
	Notional			
		A	Notional	
	amount	Assets	amount	Assets
2021	RM'000	RM'000	RM'000	RM'000
Foreign exchange related contracts				
 Currency forwards 	47,318	309	2,409	41_
2020				
Foreign exchange related contracts				
 Currency forwards 	107,772	2,428	2,478	26_

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

14 Deferred tax assets/(liabilities)

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Subject to income tax:				
Deferred tax assets	23,209	15,404	23,209	15,404

The deferred tax balances comprises temporary differences attributable to:

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Deferred tax assets (before offsetting)				
Accruals	25,183	16,823	25,183	16,823
Others	49	60	49	60
Offsetting	(2,023)	(1,479)	(2,023)	(1,479)
Deferred tax assets (after offsetting)	23,209	15,404	23,209	15,404
Deferred tax liabilities (before offsetting)				
Property and equipment	(717)	(640)	(717)	(640)
Manager's stocks	(3)	(17)	(3)	`(17)
Others	(1,303)	(822)	(1,303)	(822)
•	(2,023)	(1,479)	(2,023)	(1,479)
Offsetting	2,023	1,479	2,023	1,479
Deferred tax liabilities (after offsetting)		-	-	

	Property and equipment RM'000	Accruals RM'000	Manager's stocks RM'000	Others RM'000	Total RM'000
Movement of deferred tax assets/(liabilities) as follow:					
Group					
2021 At 1.1.2021 Recognised in profit or loss	(640)	16,823	(17)	(762)	15,404
- Tax expenses	(77)	5,939	14	(492)	5,384
 Impact on prosperity tax ("Cukai Makmur") 	•	2,421	-	` -	2,421
At 31.12.2021	(717)	25,183	(3)	(1,254)	23,209
	•				
2020					
At 1.1.2020	(517)	9,976	(7)	(842)	8,610
Recognised in profit or loss	(123)	6,847	(10)	80	6,794
At 31.12.2020	(640)	16,823	(17)	(762)	15,404

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

14 Deferred tax assets/(liabilities) (continued)

	Property and equipment RM'000	Accruals RM'000	Manager's stocks RM'000	Others RM'000	Total RM'000
Movement of deferred tax assets/(liabilities) as follow:					
Company					
2021					
At 1.1.2021	(640)	16,823	(17)	(762)	15,404
Recognised in profit or loss					
 Tax expenses 	(77)	5,939	14	(492)	5,384
 Impact on prosperity tax ("Cukai Makmur") 	-	2,421	-	-	2,421
At 31.12.2021	(717)	25,183	(3)	(1,254)	23,209
2020					
At 1.1.2020	(517)	9,976	(7)	(842)	8,610
Recognised in profit or loss	(123)	6,847	(10)	80	6,794
At 31.12.2020	(640)	16,823	(17)	(762)	15,404

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

15 Property and equipment

Details of property and equipment are as follows:

	Furniture, fixtures and fittings RM'000	Computer equipment RM'000	Motor vehicles RM'000	Office equipment RM'000	Reno- vations RM'000	Total RM'000
Group 2021 Cost						
At 1.1.2021	4,713	6,060	4,339	1,860	8,506	25,478
Additions	27	442	898	107	7	1,481
Disposals/Write offs	(3)	(213)	(772)	(105)	(51)	(1,144)
At 31.12.2021	4,737	6,289	4,465	1,862	8,462	25,815
Accumulated depreciation		(2.2.0)				
At 1.1.2021	(2,373)	(3,548)	(2,554)	(1,214)	(4,092)	(13,781)
Charge for the financial year	(575)	(1,231)	(892)	(276)	(970)	(3,944)
Disposals/Write offs	(3/3)	209	752	105	(970) 50	1,117
At 31.12.2021	(2,947)	(4,570)	(2,694)	(1,385)	(5,012)	(16,608)
Net book value						
At 31.12.2021	1,790	1,719	1,771	477	3,450	9,207
2020 Cost						
At 1.1.2020	3,887	5,950	4,144	1,660	7,895	23,536
Additions	828	1,032	906	323	698	3,787
Disposals/Write offs	(2)		(711)	(123)	(87)	(1,845)
At 31.12.2020	4,713	6,060	4,339	1,860	8,506	25,478
Accumulated depreciation						
At 1.1.2020	(1,753)	(3,123)	(2,284)	(1,004)	(3,189)	(11,353)
Charge for the financial year	(620)	(1,303)	(893)	(325)	(942)	(4,083)
Disposals/Write offs		878	623	115	39	1,655
At 31.12.2020	(2,373)	(3,548)	(2,554)	(1,214)	(4,092)	(13,781)
Net book value						
At 31.12.2020	2,340	2,512	1,785	646	4,414	11,697

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

15 Property and equipment (continued)

Details of property and equipment are as follows (continued):

0	Furniture, fixtures and fittings RM'000	Computer equipment RM'000	Motor vehicles RM'000	Office equipment RM'000	Reno- vations RM'000	Total RM'000
Company 2021						
Cost						
At 1.1.2021	4,535	5,857	3,304	1,834	8,050	23,580
Additions	27	403	898	101	7	1,436
Disposals/Write offs	-	(167)	(772)		(51)	(1,093)
At 31.12.2021	4,562	6,093	3,430	1,832	8,006	23,923
Accumulated depreciation At 1.1.2021 Charge for the	(2,311)	(3,422)	(1,826)	(1,200)	(3,894)	(12,653)
financial year	(552)	(1,183)	(689)		(915)	(3,609)
Disposals/Write offs	- (5.555)	163	752	103	51	1,069
At 31.12.2021	(2,863)	(4,442)	(1,763)	(1,367)	(4,758)	(15,193)
Net book value At 31.12.2021	1,699	1,651	1,667	465	3,248	8,730
2020 Cost						
At 1.1.2020	3,747	5,796	3,109	1,633	7,374	21,659
Additions	788	982	906	313	676	3,665
Disposals/Write offs At 31.12.2020	4,535	(921) 5,857	(711) 3,304	(112) 1,834	8,050	(1,744)
At 31.12.2020	4,555	5,657	3,304	1,034	0,000	23,580
Accumulated depreciation						
At 1.1.2020	(1,711)	(3,040)	(1,763)	(990)	(3,016)	(10,520)
Charge for the financial year Disposals/Write offs	(600)	(1,259) 877	(686) 623	(319) 109	(878) -	(3,742) 1,609
At 31.12.2020	(2,311)		(1,826)	(1,200)	(3,894)	(12,653)
	-					
Net book value At 31.12.2020	2,224	2,435	1,478	634	4 150	40.027
AL 31.12.2020		2,430	1,4/0	034	4,156	10,927

Affin Hwang Asset Management Berhad Company No. 199701014290 (429786-T)

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

16 Intangible assets

Details of intangible assets are as follows:			
Botano of mangiano decete and de nomente.	Computer		
	software	Goodwill	Total
	RM'000	RM'000	RM'000
Group	IVIII OOO	Tim 000	11111 000
Group			
2021			
Cost	0.452	7.062	46 245
At 1.1.2021	9,152	7,063	16,215
Additions	1,231	•	1,231
Disposals/Write offs	(29)	7.000	(29)
At 31.12.2021	10,354	7,063	17,417
Accumulated amortisation			
At 1.1.2021	(3,553)	-	(3,553)
Charge for the financial year	(1,668)	_	(1,668)
Disposals/Write offs	29	_	29
At 31.12.2021	(5,192)	-	(5,192)
At 31.12.2021	(0,102)	•	(0,102)
Net book value			
At 31.12.2021	5,162	7,063	12,225
2020			
Cost			
At 1.1.2020	12,018	7,063	19,081
Additions	3,849	-	3,849
Disposals/Write offs	(6,715)	_	(6,715)
At 31.12.2020	9,152	7,063	16,215
At 01.12.2020	- 0,102	1,000	,
Accumulated amortisation			
At 1.1.2020	(9,046)	-	(9,046)
Charge for the financial year	(1,222)	-	(1,222)
Disposals/Write offs	6,715		6,715
At 31.12.2020	(3,553)		(3,553)
/\(\dol\) / \(\lambda \) / / \(\lambda \) / \(\lamb	(0)000)		(-,/
Net book value			
At 31.12.2020	5,599	7,063	12,662
The carrying amounts of goodwill allocated to the	Group CGUs are a	s tollows:	
CGU		31.12.2021	31.12.2020
000		RM'000	RM'000
Group			
AllMAN Asset Management Sdn Bhd		1,153,109	614,873
, and the trace that tage the trace of the t			

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

16 Intangible assets (continued)

Details of intangible assets are as follows (continued):

The goodwill of the Group arose from the business combination with AIIMAN Asset Management Sdn. Bhd. ("AIIMAN") in 2014.

The recoverable amount of the cash generating unit ("CGU") is determined based on value-in-use calculations using the cash flow projections based on financial budgets or forecasts covering a five-year (2020: five-year) period. Cash flows beyond the fifth-year period are assumed to grow at 4.03% (2020: 4.30%) on a perpetual basis for all CGUs which is based on forecast Gross Domestic Product ("GDP") growth rate of Malaysia.

The cash flow projections are derived based on multiple probability weighted senarios considering a number of key factors including the past performance and the management's expectations of the market developments. It has also taken consideration on the recent development on COVID-19 and economic slowdown. The discount rates used are based on the pre-tax weighted average cost of capital plus an appropriate risk premium where applicable, at the date of assessment of the CGUs.

There is no impairment of goodwill as at 31 December 2021 and 31 December 2020. The impairment charge is most sensitive to discount rate, and management believes that any reasonable possible change to the assumptions applied is not likely to cause the recoverable amount of the CGU to be lower than its carrying amount.

The estimated terminal growth rates and discount rates used for value in use calculation are as follows:

	Discount rate		Growth rate	
	31.12.2021	31.12.2020	31.12.2021	31.12.2020
	%	%	%	%
Group				
AIIMAN Asset Management Sdn Bhd	6.42	6.88	4.03	4.30

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

16 Intangible assets (continued)

Details of intangible assets are as follows (continued):

	Computer software RM'000
Company	i i i i i i i i i i i i i i i i i i i
2021	
Cost	
At 1.1.2021 Additions	8,965
Disposals/Write offs	1,099 (29)
At 31.12.2021	10,035
· · · · · · · · · · · · · · · · · · ·	
Accumulated amortisation	
At 1.1.2021	(3,482)
Charge for the financial year Disposals/Write offs	(1,659)
At 31.12.2021	<u>29</u> (5,112)
7.4 01.12.2021	(3,112)
Net book value	
At 31.12.2021	4,923
	Computer
	software
	RM'000
Company	
2020 Cost	
	11 022
At 1.1.2020	11,933 3 747
At 1.1.2020 Additions	3,747
At 1.1.2020	
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020	3,747 (6,715)
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation	3,747 (6,715) 8,965
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020	3,747 (6,715) 8,965 (8,981)
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020 Charge for the financial year	3,747 (6,715) 8,965 (8,981) (1,216)
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020	3,747 (6,715) 8,965 (8,981) (1,216) 6,715
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020 Charge for the financial year Disposals/Write offs At 31.12.2020	3,747 (6,715) 8,965 (8,981) (1,216)
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020 Charge for the financial year Disposals/Write offs At 31.12.2020 Net book value	3,747 (6,715) 8,965 (8,981) (1,216) 6,715 (3,482)
At 1.1.2020 Additions Disposals/Write offs At 31.12.2020 Accumulated amortisation At 1.1.2020 Charge for the financial year Disposals/Write offs At 31.12.2020	3,747 (6,715) 8,965 (8,981) (1,216) 6,715

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021(CONTINUED)

17 Right-of-use assets

Details of right-of-use assets are as follows:

_	Rental- Office Premises RM'000	Photocopier machine RM'000	Total RM'000
Group 2021			
Cost			
At 1.1.2021	11,328	1,373	12,701
Additions	332	21	353
Termination	(624)	- 4 004	(624)
At 31.12.2021	11,036	1,394	12,430
Accumulated depreciation			
At 1.1.2021	(5,493)	(325)	(5,818)
Charge for the financial year	(3,736)	(294)	(4,030)
Termination	624	<u> </u>	624
At 31.12.2021	(8,605)	(619)	(9,224)
Net book value			
At 31.12.2021	2,431	775	3,206
	·		
2020			
Cost			
At 1.1.2020	12,176	1,048	13,224
Additions	1,049	590	1,639
Termination	(1,897)	(265)	(2,162)
At 31.12.2020	11,328	1,373	12,701
Accumulated depreciation			
At 1.1.2020	(3,528)	(228)	(3,756)
Charge for the financial year	(3,862)	(278)	(4,140)
Termination	1,897	181	2,078
At 31.12.2020	(5,493)	(325)	(5,818)
Mad by a large from			
Net book value At 31.12.2020	E 025	1.040	6 000
AL 31.12.2020	5,835	1,048	6,883

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

17 Right-of-use assets (continued)

Details of right-of-use assets are as follows (continued):

Company	Rental- Office Premises RM'000	Photocopier machine RM'000	Total RM'000
Company 2021			
Cost			
At 1.1.2021	11,239	1,333	12,572
Additions	241	21	262
Termination	(535)	-	(535)
At 31.12.2021	10,945	1,354	12,299
Accumulated depreciation			
At 1.1.2021	(5,443)	(298)	(5,741)
Charge for the financial year	(3,692)	(281)	(3,973)
Termination	536		536
At 31.12.2021	(8,599)	(579)	(9,178)
No.4 be all confer			
Net book value At 31.12.2021	2,346	775	2 424
At 31.12.2021	2,340	110	3,121
2020			
Cost			
At 1.1.2020	11,858	994	12,852
Additions	1,049	590	1,639
Termination	(1,668)	(251)	(1,919)
At 31.12.2020	11,239	1,333	12,572
Accumulated depreciation			
At 1.1.2020	(3,320)	(208)	(3,528)
Charge for the financial year	(3,790)	(264)	(4,054)
Termination	1,667	174	1,841
At 31.12.2020	(5,443)	(298)	(5,741)
		· · · · · · · · · · · · · · · · · · ·	
Net book value			
At 31.12.2020	5,796	1,035	6,831

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

18 Manager's stocks

			Group		Company
		2021	2020	2021	2020
	i,	RM'000	RM'000	RM'000	RM'000
At fair value					
Unit trusts		4,860	8,116	4,860	8,116

19 Trade receivables

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Amounts due from:				
 unit trust funds 	92,447	96,451	92,141	96,233
- private clients	18,885	55,194	15,662	40,571
- unitholders	23,381	98,273	22,431	98,227
- others	22,763	12,516	21,773	12,400
	157,476	262,434	152,007	247,431

The credit terms of trade receivables, which consist of management fees and other fees receivable, initial service charge and proceeds receivable for sales and cancellation of unit trusts, range from 1 to 90 days (2020: 1 to 90 days).

20 Other receivables, deposits and prepayments

	Group		Company
2021	2020	2021	2020
RM'000	RM'000	RM'000	RM'000
3,741	3,233	5,137	3,983
1,429	1,381	1,393	1,347
5,170	4,614	6,530	5,330
100	100	100	100
3,451	3,796	2,968	3,375
8,721	8,510	9,598	8,805
	3,741 1,429 5,170 100 3,451	2021 2020 RM'000 RM'000 3,741 3,233 1,429 1,381 5,170 4,614 100 100 3,451 3,796	2021 RM'000 2020 RM'000 2021 RM'000 3,741 1,429 3,233 1,381 1,393 5,170 5,137 1,393 4,614 5,170 4,614 4,614 6,530 6,530 100 3,451 100 3,796 2,968

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

21 Deposits, cash and bank balances

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Deposits with financial institutions	179,795	128,493	171,081	125,623
Cash and bank balances	551,501	327,156	544,887	316,142
	731,296	455,649	715,968	441,765

Bank balances in cash and bank balances are included restricted cash which represents amounts received from/due to investors for the creation and cancellation of units of the funds managed by the Group and the Company in accordance with Section 111 of the Capital Markets and Services Act 2007. The total restricted cash of the Group and the Company amounted to RM537.82 million (2020: RM283.65 million) and RM537.18 million (2020: RM283.49 million) respectively.

Weighted average effective interest rates per annum and weighted average maturity of deposits with financial institutions are as follows:

		Group		Company
\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	2021	2020	2021	2020
Weighted average effective interest rates	1.75%	1.68%	1.73%	1.68%
Weighted average maturity	7 days	4 days	3 days	4 days

22 Trade payables

		Group	_	Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Amounts due to:				
- unit trust funds	519,872	278,456	518,307	278,977
- unitholders	100,677	125,398	100,670	125,221
- others	1,249	1,649	2,578	3,185
	621,798	405,503	621,555	407,383

The credit terms of amounts due to unit trust funds and unitholders range from 1 to 14 days (2020: 1 to 14 days).

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

23 Other payables and accruals

		Group		Company
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Financial liabilities:				
Amounts due to consultant	13,302	20,279	13,295	20,274
Accrued employee benefits	70,568	51,654	62,862	44,587
Other payables and accruals	56,629	67,707	55,167	64,164
	140,499	139,640	131,324	129,025
Non-financial liabilities:				
Zakat payable	686	662	415	359
	141,185	140,302	131,739	129,384

24 Other liabilities

			Group		Company
		2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
Non-current Liabilities					
Financial liabilities:					
Option to buy a subsidiary's					
shares from non-controlling					
•					
interest/derivative at fair		04 450	0.074	04 450	0.440
value through profit or loss	(a)	21,450	8,271	21,450	8,116
Obligation to buy shares from					
,	/h)	49,039	34,047	49.039	24.047
the Management shareholder	(b)				34,047
		70,489	42,318	70,489	42,163
Current Liabilities					
Financial liabilities:					
Third party interest in funds					
consolidated by the Company	(c)	33,442	84,268	-	•
Obligation to buy shares from					
the Management shareholder	(b)	85,095	73,794	85,096	73,794
		118,537	158,062	85,096	73,794
		189,026	200,380	155,585	115,957
					

(a) Option to buy a subsidiary's shares from non-controlling interest/derivative at fair value through profit or loss

This represents the fair value of an option to buy a subsidiary's shares pursuant to the terms of the exit mechanism in a shareholders agreement entered into between the Company and GV Capital Dynamic Sdn Bhd ("GVCD").

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Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

24 Other liabilities (continued)

(a) Option to buy a subsidiary's shares from non-controlling interest/derivative at fair value through profit or loss (continued)

The Company was granted a call option to acquire the entire 49% equity shares in its subsidiary, AccelVantage Academy Sdn Bhd ("AVA") held by GVCD within 90 days of the call option period. The exercise price under the call option is determined based on pre-agreed formula.

The financial liability at Group is recognised initially at the present value of the redemption amount and accreted through finance charges in the profit or loss over the contract period, up to the final redemption amount.

In the separate financial statement, the option to buy the subsidiary's shares from non-controlling interest is measured at fair value with gain or loss recognised in statement of comprehensive income.

During the financial year, the fair value of the option for the Company is RM21.45 million (2020: RM8.12 million). The change in fair value of RM13.33 million (2020: RM1.51 million) is treated in accordance with MFRS 9 and recognised in statement of comprehensive income of the Company.

The Group recognised the option as a financial liability at amortised cost of RM21.45 million (2020: RM8.27 million). The change of RM13.18 million (2020: RM1.58 million) in the present value of the estimated payout amount using effective interest rate is charged to finance cost amounted to RM0.43 million (2020: RM0.35 million) and RM12.74 million (2020: RM1.23 million) to the other reserves of the Group in accordance with MFRS 10, made up the movement in other reserves totalled RM14.92 million.

(b) Obligation to buy shares from the Management's shareholders

On 8 March 2019, the options holders have fully exercised the 1,000 employee stock option incentive scheme at exercise price of RM40.30 per share. As a result, the employee stock option holder(s) were allotted a total of 1,111,000 units of new ordinary shares for a total consideration of RM44.77 million. Pursuant to the exercise of the employee stock option incentive scheme, there is a Selective Capital Reduction ("SCR") provision within the scheme which requires the Company to buy back the ordinary shares issued to the option holders from 1 March 2021 to 1 March 2023 at a certain price, if the conditions within the SCR provision are not met by 31 December 2020.

The SCR provision represents a purchase of the Company's own equity instrument and a liability equal to the present value of the estimated future redemption amount is reclassified from equity on initial recognition. The liability is then subsequently measured at amortised cost with the unwinding of the present value of the redemption amount to be recognised as finance costs within the statement of comprehensive income. The remeasurement amount of RM 23.5mil (2020: RM 5.6 million) and unwinding of present value of RM2.8 million (2020: RM5.4 million) has recognised to the statement of the comprehensive income for the financial year end 31 December 2021.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

24 Other liabilities (continued)

(b) Obligation to buy shares from the Management's shareholders (continued)

The obligation to buy back shares from employee stock option holder(s)'s is estimated to be RM134.1 million as at 31 December 2021 (2020: RM107.8 million).

If an entity revises its estimates of payments or receipts, it shall adjust the gross carrying amount of the financial asset or amortised cost of a financial liability to reflect actual and revised estimated contractual cash flows. The entity recalculates the gross carrying amount of the financial asset or amortised cost of the financial liability as the present value of the estimated future contractual cash flows that are discounted at the financial instrument's original effective interest rate.

(c) Third party interest in funds consolidated by the Company

This represents the units held by other investors of the funds which has been consolidated by the Group as disclosed in Note 11. The amount is equal to a proportion of the Net Asset Value of the funds not held by the Group.

25 Lease liabilities

Details of lease liabilities are as follows:

	Rental-		
	Office	Photocopier	
	Premises	machine	Total
	RM'000	RM'000	RM'000
Group			
2021			
At 1.1.2021	6,092	1,077	7,169
Additions	332	21	353
Finance cost - charge for the financial year	249	56	305
Lease payment	(4,055)	(337)	(4,392)
At 31.12.2021	2,618	817	3,435
Consist of:			
Non-current	418	541	959
Current	2,200	276	2,476
	2,618	817	3,435

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

25 Lease liabilities (continued)

Details of lease liabilities are as follows (continued):

	Rental- Office Premises RM'000	Photocopier machine RM'000	Total RM'000
Group			
2020			
At 1.1.2020	8,771	839	9,610
Additions	1,049	590	1,639
Termination	-	(83)	(83)
Finance cost - charge for the financial year	444	38	482
Lease payment	(4,172)	(307)	(4,479)
At 31.12.2020	6,092	1,077	7,169
Consist of:			
Non-current	2,360	809	3,169
Current	3,732	268	4,000
	6,092	1,077	7,169
Company 2021			
At 1.1.2021	6,053	1,061	7,114
Additions	241	21	262
Finance cost - charge for the financial year	247	56	303
Lease payment	(4,007)	(323)	(4,330)
At 31.12.2021	2,534	815	3,349
Consist of:			·
Non-current	379	541	920
Current	2,155	274	2,429
	2,534	815	3,349

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

25 Lease liabilities (continued)

Details of lease liabilities are as follows (continued):

	Rental- Office Premises RM'000	Photocopier machine RM'000	Total RM'000
Company			
2020			
At 1.1.2020	8,660	802	9,462
Additions	1,048	590	1,638
Termination	-	(76)	(76)
Finance cost - charge for the financial year	440	37	477
Lease payment	(4,095)	(292)	(4,387)
At 31.12.2020	6,053	1,061	7,114
Consist of:			
Non-current	2,360	806	3,166
Current	3,693	255	3,948
	6,053	1,061	7,114

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

26 Dividends

			Group and	d Company
		2021		2020
		Amount		Amount
	Dividend	of net	Dividend	of net
	per share	dividend	per share	dividend
	RM	RM'000	RM	RM'000
Paid:				
In respect of financial year ended				
31 December 2021:				
- Special dividend (paid: 5.5.2021)	5.00	55,555	-	-
- Interim dividend (paid: 29.7.2021)	7.00	77,777	-	-
In respect of financial year ended				
31 December 2020:				
- Special dividend (paid: 3.9.2020)	-	-	3.00	33,333
- Interim dividend (paid: 9.9.2020)	-	-	4.00	44,444
- Final dividend (paid: 29.3.2021)	4.00	44,444	-	· -
	16.00	177,776	7.00	77,777

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

27 Significant related party transactions and balances

In addition to the related party disclosures mentioned elsewhere in the financial statements, the other significant related party transactions and balances are as disclosed below.

(a) Related parties and relationship

Related parties

The related parties of and their relationship with the Group and the Company are as follows:

Relationship

Atolatoa partioo	
Lembaga Tabung Angkatan Tentera ("LTAT")	Ultimate holding corporate body
Affin Bank Berhad ("ABB")	Penultimate holding company
Affin Hwang Investment Bank Berhad ("AHIB") which owns 63% of the issued and fully paid share capital of the Company	Immediate holding company
Nikko Asset Management ("NAM") International Ltd., which owns 27% of the issued and fully paid share capital of the Company	Substantial shareholder
Subsidiaries and associates as disclosed in Note 11 and 12 to the financial statements	Subsidiaries and associates
Other related parties	
Subsidiaries and associates of LTAT	Subsidiaries and associated companies of the ultimate holding corporate body
Subsidiaries and associates of NAM international Ltd. As disclosed in its financial statements	Subsidiaries and associated companies of the substantial shareholder
All directors of the Company and certain members of senior management personnel who make critical decisions in relation to the strategic direction of the Company (including their close family members)	Key management personnel

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

27 Significant related party transactions and balances (continued)

(b) Significant related party transactions

	Holding	Holding Company		Subsidiaries	Other Related Parties*	ed Parties*		Total
Company	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Income Management fee	122	241	က	• !	5,742	3,685	5,867	3,926
Commission	•	1	2,669	1,193	227	234	2,896	1,427
- Interest	874	650		•	•	,	874	650
- Dividend	•		9,318	8,000		,	9,318	8,000
- Shared service fee	•	,	538	502	38	34	276	536
- Back room service fee	•	•	1,097	828	•		1,097	828
 Marketing assistant fee 		1	651	531	233	203	884	734
- Advisory fee	•	1		•	554	363	554	363
- Rental	•		521	206	88	68	610	595
- Miscellaneous	10	7	•	·	26	13	36	20
Expense								
Management fee	490	537	18,326	14,785	5,458	3,859	24,274	19,181
Commission	3,493	1,419	009	175	323	429	4,416	2,022
Rebate of perfomance fee	•	•	250	762	•		250	762
Training	•		3,296	1,734		:	3,296	1,734
Placement fee	•	•	1	82	•	Ī	•	82
Other expense								
- Advisory fee	•	•			1,345	1,117	1,345	1,117
- Referral fee	163	29		•	424	314	287	344
- Rental	•	•		1	2,788	2,788	2,788	2,788
- Utilities	•	•	•	•	119	106	119	106
- Consultancy fee	•		•	•	651	40	651	40
- Internal audit fee	100	100	•		•	•	100	100
- Travelling			•	•	152	150	152	150
- Miscellaneous	46	170	•	,	1	162	46	332

^{*} Other related parties included of key management personnel transaction.

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FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED) NOTES TO THE FINANCIAL STATEMENTS

Significant related party transactions and balances (continued) 27

(c) The units held by the key management personnel and related companies in a fund under management of the Company are as follows:

		Group		Company
	No. of	Net asset	No. of	Net asset
	nnits	value	units	value
	000.	RM'000	000.	RM '000
2021				
Key management personnel	33,423	31,832	29,220	28,579
Related parties	205,801	123,474	111,270	66,172
At 31.12.2021	239,224	155,306	140,490	94,751
2020				
Key management personnel	34,558	35,583	28,772	30,746
Related parties	858,674	730,786	853,795	726,193
At 31.12.2020	893,232	766,369	882,567	756,939
		,		
Key management personnel compensation				
		Group		Company
	2021	emakin	2021	2020
	RM'000	RM'000	RM'000	RM'000

(d) Key

There were no expenses relating to the employee stock option incentive granted to key management personnel for the financial year ended 2021 and

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Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

27 Significant related party transactions and balances (continued)

(e) Significant related party balances

	Holding	Company		ubsidiaries	Other Relat	ed Parties		Total
	2021	2020		2020	2021	2020	2021	2020
	RM'000	M'000 RM'000	RM'000 RM'000	RM'000	RM'000 RM'000	RM'000	RM.000	RM'000
200000								
Deposit. cash and bank balances	52,883	53,582		•		ı	52,883	53.582
Trade receivables	31	22	ო	•	1.147	533	1,181	555
Other receivables	τ-	-	1,842	750	776	765	2,619	1,516
Trade payables	20	20	1,830	2,500	387	55	2,237	2,605
Other payables	228	88	331	271	416	009	975	960

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

28 Capital management

The objectives of the Group and the Company when managing capital are:

- To comply with regulatory capital requirements imposed by the Securities Commission;
- To safeguard the ability of the Group and the Company to continue in operations as a going concern; and
- · To ensure availability of funds for future business operations.

The Group and the Company are subject to the following capital requirements under the various guidelines and handbooks:

- (i) As a holder of a Capital Markets and Services Licence ("CMSL") for the regulated fund management activity, a minimum paid up capital of RM2 million and a minimum shareholders' funds of RM2 million at all times;
- (ii) As a holder of a CMSL for the regulated activity of dealing in securities (unit trust products and private retirement scheme products), a minimum paid up capital of RM5 million and a minimum shareholders' funds of RM5 million at all times;
- (iii) As an approved unit trust management company, a minimum shareholders' funds of RM10 million at all times; and
- (iv) As a registered private equity management corporation ("PEMC") for the management of private equity funds and investments, the Company must maintain a minimum shareholders' funds of RM500,000 at all times.

The above-mentioned capital requirements are duly met as the Company has a paid up capital of RM54.77 million and a shareholders' funds of RM82.52 million. There were no activities with regard to this during the financial year. AllMAN meets the regulatory capital requirement as it has a paid up capital of RM10.00 million and a shareholders' funds of RM49.09 million. BCP meets the regulatory capital requirement as it has paid up capital of RM1.00 million and a shareholders' funds of RM1.14 million.

There has been no change in the capital management approach of the Group and the Company during the current and previous financial year.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial risk management

The businesses of the Group and the Company are subject to a variety of risks. Among others, it includes credit risk, market risk and liquidity risk.

Under the direction of the Board of Directors, a Compliance and Risk Management Committee (the "Committee") was formed with a primary task to ensure that risk management policies are in place and functioning. The Committee comprises 3 directors. The Committee has approved the setup of the Compliance and Risk Oversight Committee ("CROC") at the management level. A Risk Management Unit reports to the CROC and monitors the day-to-day risk management function of the Group and the Company and ensures appropriate level of risk management process corresponding to the level of risks undertaken by the business units.

Risk Management Unit raises matters deemed relevant and necessary to the CROC for discussion and directions. It also ensures that any direction by the Compliance and Risk Management Committee is implemented by way of on-going updates to the Group's and Company's policies and procedures.

(a) Credit risk

Credit risk refers to the potential risk of financial loss arising from defaults by counterparties in meeting their obligations, and it mainly involves investments in financial instruments such as fixed income and money market.

The Group and the Company manage this risk by undertaking stringent credit evaluation to ensure that exposure to credit risk is within the Group and the Company's capacity to withstand potential financial losses.

Credit risk in terms of amount receivable for release of units due from funds (trade receivables) is mitigated by regulations from the Securities Commission's Guidelines on Unit Trust Funds which state that the amount receivable from release of units must be paid to the Group and the Company within ten to fourteen days from the date of release. Credit risk with respect to management fee receivable by the Group and the Company from the funds managed is minimal as the fees are settled on a timely basis in accordance with the credit terms of 1 to 90 days.

(b) Market risk

Price risk

Other than the holding of manager's stocks, the Group and the Company undertake proprietary investments by investing in other collective investment schemes ("CIS"), exchange traded funds ("ETF") and fixed income instrument. Price risk arises when the value of the investments in which the Group and the Company invest or manage fluctuates as a result of changes in market prices in response to the general market or economic conditions. Factors such as economic growth, political stability and social environmental are examples of conditions that have an impact on businesses, whether positive or negative.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial risk management (continued)

(b) Market risk (continued)

Price risk (continued)

Price risk may sometimes affect a particular sector, industry or even the whole economy. Where the price risk is more concentrated on a particular sector or industry, this risk may be minimised by investing in other sectors or industries, which are not co-related. Where the risks are more systemic, such that every industry or sector moves in tandem with one another, the Group and the Company have appropriate cut-loss policies in place and any decision to liquidate a particular security in tandem with the cut-loss policy or continuing to hold that security will be made at management level together with proper justification made by the Investment team. Exposure, investment and concentration limits are also imposed on the funds managed by the Group and the Company and investments in other CIS to minimise the Group's and Company's risk exposures.

Foreign exchange risk

Foreign exchange risk is the risk that payments received or paid by the Group and the Company being adversely affected by the unfavourable movements in foreign currency exchange rates to Ringgit Malaysia. Significant foreign exchange exposures arising from the holding of financial instruments of which cash flows are denominated in a foreign currency are managed and converted into the Group's and Company's functional currency to minimise the Group's and Company's risk exposures.

Interest rate risk

Interest rate risk is the risk that the cost or value of financial instruments will fluctuate due to fluctuations in interest rates. The Group and the Company's exposure to interest rate risk are proprietary investments and deposits placed with financial institutions on a short-term basis.

In general, when interest rate rise, unquoted Sukuk prices will tend to fall and vice versa. However, should the unquoted Sukuk is being held to its maturity, such price fluctuation would dissipate as it approaches maturity. In order to mitigate the interest rates exposure, the Group will manage the investments via shorter or longer tenured assets depending on the view of the future interest rate trend which is based on continuous fundamental research and analysis.

(c) Liquidity risk

Liquidity risk is the risk of loss due to inability of the Group and the Company to access sufficient funds at a reasonable cost, to meet payment obligations when they fall due.

The Group and the Company practice prudent liquidity management to ensure that there is adequate cash flow to meet all obligations in a timely and cost effective manner. Any excess funds will be placed in short term deposits at competitive interest rates. In addition, this risk is minimised by the Group and the Company by way of purchasing only investment grade securities.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments

(a) Maximum exposure to credit risk

The financial assets of the Group and the Company are subject to credit risk except for manager's stocks, investment in collective investment scheme and investment in Exchange Traded Fund.

For financial assets recognised in the statement of financial position which are subject to credit risk, the maximum exposure to credit risk equals their carrying amounts.

All financial assets held by the Group and the Company as at the end of the reporting period and the previous financial year end are neither past due nor individually impaired.

(b) Credit quality of financial assets that are neither past due nor impaired

The table below presents an analysis of credit quality of financial assets by using external credit ratings provided by RAM, MARC, S&P or equivalent rating by Moody's or Fitch.

Group	AAA RM'000	AA- to AA+ RM'000	A- to A+ RM'000	Lower than A- RM'000	Unrated RM'000	Total RM'000
2021						
Financial assets						
Financial asset at FVTPL (Note 13)	1,008	-	_	-	127,128	128,136
Trade receivables (Note 19) (1)	-	-	-	-	157,476	157,476
Other receivables and deposits (Note 20) (2)	_	_	_		5,170	5,170
Deposits, cash and bank	-	-	-	-	3,170	3,170
balances (Note 21)	674,492	56,469	333	**	2	731,296
	675,500	56,469	333	-	289,776	1,022,078
2020						
Financial assets						
Financial asset at FVTPL						
(Note 13)	1,024	4,844	22,386	26,117	100,976	155,347
Trade receivables (Note 19) (1)	-	-	•	-	262,434	262,434
Other receivables and deposits (Note 20) (2)	-	-	-	-	4,614	4,614
Deposits, cash and bank						
balances (Note 21)	397,769	55,130	2,455	254	41	455,649
	398,793	59,974	24,841	26,371	368,065	878,044

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(b) Credit quality of financial assets that are neither past due nor impaired (continued)

	AAA	AA- to AA+	A- to A+	Lower than A-	Unrated	Total
Company	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2021						
Financial assets						
Financial asset at FVTPL						
(Note 13)	1,008	-	-	-	7,660	8,668
Trade receivables (Note 19) (1)	-	-	-	-	152,007	152,007
Other receivables and						
deposits (Note 20) ⁽²⁾	-	-	-	-	6,530	6,530
Deposits, cash and bank						
balances (Note 21)	661,722	53,911	333	-	2	715,968
	662,730	53,911	333	-	166,199	883,173
2020						
Financial assets						
Financial asset at FVTPL						
(Note 13)	1,024	-	-	-	4,343	5,367
Trade receivables (Note 19) (1)	-	-	-	-	247,431	247,431
Other receivables and						
deposits (Note 20) (2)	-	-	-	-	5,330	5,330
Deposits, cash and bank						
balances (Note 21)	384,470	55,015	2,278	-	2	441,765
	385,494	55,015	2,278		257,106	699,893

(1) Trade receivables

The credit terms of the trade receivables range from 1 to 90 days (2020: 1 to 90 days).

Credit risk in respect of receivables arising from sales and cancellation of unit trusts is minimal as the settlement periods are based on market convention and regulated by the Securities Commission respectively. Management fee receivable by the Group and the Company from the funds managed are settled on a timely basis in accordance with the credit terms of 1 to 90 days.

There were no trade receivables which are impaired and no impairment loss was made in respect of trade receivables during the current and previous financial years.

(2) Other receivable and deposits

Other receivable and deposits also subject to expected credit loss ("ECL") as per accounting policy.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(c) Credit risk concentration

Credit risk concentration of the Group and the Company by industry sector is as disclosed below:

	Financial instituitions RM'000	Funds managed by the company RM'000	Others RM'000	Total RM'000
Group				
2021				
Financial asset at FVTPL	309	-	1,008	1,317
Trade receivables (Note 19)	39,854	92,447	25,175	157,476
Other receivables and deposits (Note 20)	218	706	4,246	5,170
Deposits, cash and bank balances (Note 21)	731,296		20.400	731,296
	771,677	93,153	30,429	895,259
2020				
Financial asset at FVTPL	25,228	_	35,694	60,922
Trade receivables (Note 19)	100,484	96,451	65,499	262,434
Other receivables and deposits (Note 20)	222	147	4,245	4,614
Deposits, cash and bank balances (Note 21)	455,649	-	-	455,649
,	581,583	96,598	105,438	783,619
Company				
2021 Financial asset at FVTPL	44		4 000	4.040
Trade receivables (Note 19)	41 27 947	02 444	1,008	1,049
Other receivables and deposits (Note 20)	37,817 1,555	92,141 201	22,049 4,774	152,007 6,530
Deposits, cash and bank balances (Note 20)	715,968	201	4,774	715,968
Doposito, sacri and bank balances (Note 21)	755,381	92,342	27,831	875,554
	,	02,0-12	27,001	070,004
2020				
Financial asset at FVTPL	26	_	1,024	1,050
Trade receivables (Note 19)	98,945	96,233	52,253	247,431
Other receivables and deposits (Note 20)	971	147	4,212	5,330
Deposits, cash and bank balances (Note 21)	441,765			441,765
	541,707	96,380	57,489	695,576

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NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (d) Market risk
- (i) Price risk

The table below shows the analysis of the impacts arising from reasonable possible +/- 1% (2020: +/- 1%) change in the prices of the manager's stocks and +/- 2% (2020: +/- 7.5%) change in financial asset at FVTPL held by the Group and the Company as at the end of the reporting period.

	Financial asset +2% RM'000	at FVTPL -2% RM'000	Manag +1% RM'000	er's stock -1% RM'000	
Group 2021 Increase/(Decrease) in:					
 profit before taxation other comprehensive income 	2,563 	(2,563)	49 	(49) 	
Company 2021 Increase/(Decrease) in:					
- profit before taxation - other comprehensive income	173	(173)	49 	(49) 	
	Financial asset +7.5% RM'000	at FVTPL -7.5% RM'000	Manag +1% RM'000	er's stock -1% RM'000	
Group 2020	+7.5%	-7.5%	+1%	-1%	
	+7.5% RM'000	-7.5%	+1%	-1%	
2020 Increase/(Decrease) in: - profit before taxation	+7.5% RM'000	-7.5% RM'000	+1% RM'000	-1% RM'000	

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (d) Market risk (continued)

(ii) Exposure to foreign exchange risk

	US Dollar	Australian Dollar	Singapore Dollar	Other currencies	Total
	RM'000	RM'000	RM'000	RM'000	RM'000
Group					
2021					
Financial assets					
Manager's stocks	1,295	273	361	214	2,143
Financial asset at FVTPL	43,132	-		-	43,132
Trade receivables	45,465	5,667	4,921	364	56,417
Other receivables	9		16		25
Deposits, cash and bank balances	10,490	6,563	6,075	2,926	26,054
	100,391	12,503	11,373	3,504	127,771
Financial liabilities	(0.4.40=)	(= AA=)	40.0041	4400	
Trade payables	(34,197)	(7,265)	(6,631)	(106)	(48,199)
Other payables and accruals	(1,044)	(718)	(514)	(75)	(2,351)
-	(35,241)	(7,983)	(7,145)	(181)	(50,550)
Net exposure	65,150	4,520	4,228	3,323	77,221
2020					
Financial assets					
Manager's stocks	605	198	276	189	1,268
Financial asset at FVTPL	102,504	-	-	-	102,504
Trade receivables	23,228	10,577	6,736	4,235	44,776
Other receivables	7	-	13	-	20
Deposits, cash and bank balances	28,516	11,108	11,577	4,824	56,025
	154,860	21,883	18,602	9,248	204,593
Financial liabilities					
Trade payables	(26,811)	(14,702)	(11,461)	• • •	(57,724)
Other payables and accruals	(1,865)	(892)	(345)	(108)	(3,210)
	(28,676)	(15,594)	(11,806)	(4,858)	(60,934)
Net exposure	126,184	6,289	6,796	4,390	143,659

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (d) Market risk (continued)

(ii) Exposure to foreign exchange risk (continued)

	US Dollar RM'000	Australian Dollar RM'000	Singapore Dollar RM'000	Other currencies RM'000	Total RM'000
Company					
2021					
Financial assets					
Manager's stocks	1,295	273	361	214	2,143
Financial asset at FVTPL	2,461	-	-	-	2,461
Trade receivables	45,031	5,667	4,691	364	55,753
Other receivables	8	-	16	-	24
Deposits, cash and bank balances	9,883	6,560	5,940	1,449	23,832
	58,678	12,500	11,008	2,027	84,213
Financial liabilities					_
Trade payables	(34,028)	(7,265)	(6,631)	(106)	(48,030)
Other payables and accruals	(980)	(718)	(463)	(75)	(2,236)
	(35,008)	(7,983)	(7,094)	(181)	(50,266)
Net exposure	23,670	4,517	3,914	1,846	33,947
2020					
Financial assets					
Manager's stocks	605	198	276	189	1,268
Financial asset at FVTPL	2,446	-	-	-	2,446
Trade receivables	22,278	10,577	6,509	4,235	43,599
Other receivables	7	-	13	-	20
Deposits, cash and bank balances	21,543	11,087	11,299	2,818	46,747
	46,879	21,862	18,097	7,242	94,080
Financial liabilities				***	
Trade payables	(26,005)	(14,702)	(11,461)	(4,750)	(56,918)
Other payables and accruals	(1,786)	(892)	(345)	(108)	(3,131)
	(27,791)	(15,594)	(11,806)	(4,858)	(60,049)
Net exposure	19,088	6,268	6,291	2,384	34,031

AUDITED FINANCIAL STATEMENTS OF AHAM GROUP FOR THE FYE 31 DECEMBER 2021 (CONT'D)

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(d) Market risk (continued)

(ii) Exposure to foreign exchange risk (continued)

The table below shows the analysis of the impacts arising from +/- 2% (FY2020: +/-5%) change in the foreign exchange rates to which the Group and the Company have significant exposure as at the end of the reporting period, on the basis that all other variables remain constant.

_				Group			C	ompany
_		2021		2020		2021		2020
	Inc	rease/(De	crease) i	in profit	Inc	crease/(D	ecrease)	in profit
			before t	axation			before t	taxation
_	+2%	-2%	+5%	-5%	+2%	-2%	+5%	-5%
		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
US Dollar	1,303	(1,303)	6,309	(6,309)	473	(473)	954	(954)
Australian Dollar	90	(90)	314	(314)	90	(90)	313	(313)
Singapore Dollar	85	(85)	340	(340)	78	(78)	315	(315)
Other Currencies	66	(66)	220	(220)	37	(37)	119	(119)
_	1,544	(1,544)	7,183	(7,183)	678	(678)	1,701	(1,701)

(iii) Interest rate risk

Interest risk rate arises from the effects of fluctuations in the prevailing levels of market interest rates on the fair value of financial assets and liabilities and future cash flows.

The Group and the Company's exposure to the interest rate risk is mainly confined to short term deposit placement with financial institutions. The Group and the Company overcome this exposure by way of maintaining deposits on a short term basis.

The Group and the Company's exposure to interest rate risk associated with deposit with a licensed financial institution is not material as the deposit is held on a short term basis.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(e) Liquidity risk disclosure based on remaining contractual maturities

The table below analyses the assets and liabilities of the Group and the Company into relevant maturity tenures based on the remaining contractual maturities.

The amounts in the table below are the contractual undiscounted cash flows.

Group 2021	Up to 1 month RM'000	>1 - 3 month RM'000	> 3 - 12 month RM'000	More than 12 months RM'000	No specific maturity RM'000	Total RM'000
Liabilities						
Trade payables (Note 22)	(621,306)	(342)	(150)	•	-	(621,798)
Other payables and accruals (Note 23)	(23,930)	(70,876)	(1,131)	-	(44,562)	(140,499)
Other liabilities #	-	-	-	(22,576)	(167,576)	(190,152)
Lease liabilities	(345)	(669)	(1,571)	(1,002)		(3,587)
=	(645,581)	(71,887)	(2,852)	(23,578)	(212,138)	(956,036)
2020						
Liabilities						
Trade payables (Note 22) Other payables and accruals	(405,365)	(16)	(122)	-		(405,503)
(Note 23)	(38,093)	(54,241)	(908)	-	(46,398)	(139,640)
Other liabilities #	-	-	-	(9,163)	(192,109)	(201,272)
Lease liabilities	(372)	(744)	(3,180)	(3,309)	-	(7,605)
	(443,830)	(55,001)	(4,210)	(12,472)	(238,507)	(754,020)

Included in other liabilities is third party interest in funds consolidated by the Company which units issued are puttable back to the Group on demand at the option of the investors. However, the Group does not envisage that the contractual maturity disclosed in the table above will be representative of the actual cash outflows, as the investors of these instruments typically retain them for medium to long term.

AUDITED FINANCIAL STATEMENTS OF AHAM GROUP FOR THE FYE 31 DECEMBER 2021 (CONT'D)

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (e) Liquidity risk disclosure based on remaining contractual maturities (continued)

	Up to 1 month RM'000	>1 - 3 month RM'000	> 3 - 12 month RM'000	More than 12 months RM'000	No specific maturity RM'000	Total RM'000
Company						
2021						
Liabilities Trade payables (Note 23)	(624 242)	(2.42)				(604 EEE\
Trade payables (Note 22) Other payables and accruals	(621,213)	(342)	-	-	•	(621,555)
(Note 23)	(23,832)	(62,862)	(150)	-	(44,480)	(131,324)
Other liabilities		•	` -	(22,576)	(134,133)	(156,709)
Lease liabilities	(340)	(660)	(1,535)	(962)	•	(3,497)
_	(645,385)	(63,864)	(1,685)	(23,538)	(178,613)	(913,085)
2020						
2020 Liabilities						
Trade payables (Note 22)	(407,367)	(16)	_	_	_	(407,383)
Other payables and accruals	(401,001)	(10)				(407,300)
(Note 23)	(38,157)	(44,587)	_	_	(46,281)	(129,025)
Other liabilities		-	-	(9,163)	(107,840)	(117,003)
Lease liabilities	(367)	(733)	(3,142)	(3,307)	-	(7,549)
·	(445,891)	(45,336)	(3,142)	(12,470)	(154,121)	(660,960)

AUDITED FINANCIAL STATEMENTS OF AHAM GROUP FOR THE FYE 31 DECEMBER 2021 (CONT'D)

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(f) Fair value of financial instruments

The fair value of a financial instrument is the amount at which the instrument could be exchanged or a financial liability settled, between knowledgeable and willing parties in an arm's length transaction.

The methods and assumptions used in estimating the fair values of financial instruments are as follows:

(i) Deposits, cash and bank balances

The carrying amount of cash and bank balances is a reasonable estimate of fair value.

For deposits with financial institutions with maturities of less than one year, the carrying amount is a reasonable estimate of fair value.

(ii) Manager's stocks

Fair value of unit trust funds held as manager's stocks is based on the quoted net asset value at the close of business as at the end of the financial year.

(iii) Financial asset at FVTPL

Fair value of unit trust funds is based on the quoted net asset value at the close of business as at the end of the financial year.

Fair value of corporate bonds or Sukuk that trade in markets that are not considered to be active are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs as at the end of the financial year.

(iv) Puttable liability

Fair value of puttable units held by third party investors is based on the quoted net asset value at the close of business as at the end of the financial year.

(vi) Other financial assets and liabilities

The carrying amounts of other financial assets and liabilities less any impairment allowances are assumed to approximate their fair values as these items are not materially sensitive to the shift in market interest rates.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

(f) Fair value of financial instruments (continued)

Financial instruments measured at fair value

The Company classifies financial instruments measured at fair value based on the following fair value hierarchy, which reflects the significance of the inputs used in fair value measurement:

- Level 1 Quoted price (unadjusted) in active markets for identical assets or liabilities
- Level 2 Inputs other than quoted price included within Level 1 that are observable for the assets or liabilities, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- **Level 3** Inputs for the asset and liabilities that are not based on observable market data (unobservable inputs).

The financial instruments of the Group and the Company, which are measured at fair value, are classified at Level 1 and Level 2 of the fair value hierarchy at inception as follows:

Group 2021	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets:	KIN 000	IXIVI UUU	KIM 000	KIVI OOU
Financial asset at FVTPL (Note 13)				
- Collective Investment Scheme	46,684	-	-	46,684
- Quoted equities	74,332	-	-	74,332
- Corporate bonds or Sukuk	-	1,008	-	1,008
- Exchange Traded Fund	5,803	-	-	5,803
- Derivative financial assets	-	309	-	309
Manager's stocks (Note 18)	4,860	-	-	4,860
	131,679	1,317	-	132,996
Financial liabilities: - Third party interest in funds				
consolidated by the Company	(33,442)	-	-	(33,442)

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (f) Fair value of financial instruments (continued)

Financial instruments measured at fair value (continued)

Group 2020 Financial assets:	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets. Financial asset at FVTPL (Note 13) - Collective Investment Scheme - Quoted equities - Corporate bonds or Sukuk - Exchange Traded Fund - Derivative financial assets Manager's stocks (Note 18)	20,966 70,639 - 2,820 - 8,116 102,541	- 58,494 - 2,428 - 60,922	- - - - - -	20,966 70,639 58,494 2,820 2,428 8,116 163,463
Financial liabilities: - Third party interest in funds consolidated by the Company	(84,268)		-	(84,268)
Company 2021 Financial assets:	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial asset at FVTPL (Note 13) - Collective Investment Scheme - Corporate bonds and sukuk - Exchange Traded Fund - Redeemable Preference Share - Derivative financial assets	5,803 -	- 1,008 - - 41	- - - 1,816 -	1,008 5,803 1,816 41
Manager's stocks (Note 18)	4,860 10,663	1,049	1,816	4,860 13,528
Financial liabilities: Other liabilities (Note 24) - Derivative at fair value through profit or loss	<u> </u>	-	(21,450)	(21,450)

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (f) Fair value of financial instruments (continued)

Financial instruments measured at fair value (continued)

Company 2020	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
Financial assets:				
Financial asset at FVTPL (Note 13)				
 Corporate bonds and sukuk 		1,024	-	1,024
 Exchange Traded Fund 	2,820	-	-	2,820
 Redeemable Preference Share 	-	-	1,497	1,497
 Derivative financial assets 	-	26	-	26
Manager's stocks (Note 18)	8,116	-	-	8,116
	10,936	1,050	1,497	13,483
Financial liabilities: Other liabilities (Note 24) - Derivative at fair value through profit or loss		-	(8,116)	(8,116)

The Group and the Company consider manager's stocks and financial asset at FVPTL (investment in unit trust and exchange traded fund) as Level 1 of the valuation hierarchy as the fair value is based on the last quoted price per unit of such financial assets. There were no transfers between Level 1, Level 2 and Level 3 during the financial year.

Financial assets that trade in markets that are not considered to be active but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include corporate bonds or Sukuk and derivative financial assets. As Level 2 instruments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

The Group considers third party interest consolidated by the Company as Level 1 of the valuation hierarchy as the fair value is based on the last published net asset value per unit of such puttable instrument.

The following presents the valuation technique and key inputs that were used to determine the fair value for financial asset and liabilities at Level 3 of the fair value hierarchy:

AUDITED FINANCIAL STATEMENTS OF AHAM GROUP FOR THE FYE 31 DECEMBER 2021 (CONT'D)

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

29 Financial instruments (continued)

Fair value of financial instruments (continued) (f)

Financial instruments measured at fair value (continued)

Redeemable Preference Share

Discounted cash flow 5.25%
RM'000 1,497
319 1,816
Discounted cash flow 6.25%
RM'000 1,568 - (71) 1,497

(ii)

Derivative at fair value through profit or loss	
2021 Valuation technique Subsidiary's Assets under Administration growth rate Discount rate	Discounted cash flow 58% per annum 5.25%
Company At 1.1.2021 Change in fair value At 31.12.2021	RM'000 (8,116) (13,334) (21,450)
2020 Valuation technique Subsidiary's Assets under Administration growth rate Discount rate	Discounted cash flow 52% per annum 6.25%

Company	RM'000
At 1.1.2020	(6,613)
Change in fair value	(1,503)_
At 31.12.2020	(8,116)

AUDITED FINANCIAL STATEMENTS OF AHAM GROUP FOR THE FYE 31 DECEMBER 2021 (CONT'D)

Affin Hwang Asset Management Berhad

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

- 29 Financial instruments (continued)
- (f) Fair value of financial instruments (continued)

Financial instruments measured at fair value (continued)

(ii) Derivative at fair value through profit or loss (continued)

Management does not expect a possible reasonable shift in the key inputs to have a material impact on the fair value of the financial instruments above.

30 Event after reporting period

On 28 January 2022, the holding company, Affin Hwang Investment Bank Berhad, selected key senior management of AHAM and Starlight Asset Sdn Bhd, an investment holding company incorporated by funds managed by CVC Capital Partners, entered into a conditional share sale and purchase agreement for the proposed disposal of 7,594,338 ordinary shares in AHAM, representing approximately 68.35% of the equity interest in AHAM.

Applications will be submitted to the relevant authorities for approval in relation to the proposed disposal.

31 Approval of financial statements

The financial statements have been approved for issue in accordance with a resolution of the Board of Directors dated 23 March 2022.

Company No. 199701014290 (429786-T) (Incorporated in Malaysia)

STATEMENT BY DIRECTORS PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Raja Tan Sri Dato' Seri Aman bin Raja Haji Ahmad and Dato' Teng Chee Wai, being two of the Directors of Affin Hwang Asset Management Berhad, state that, in the opinion of the Directors, the financial statements set out on pages 8 to 85 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2021 and financial performance of the Group and the Company for the financial year then ended in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Signed on behalf of the Board of Directors in accordance with their resolution dated 23 March 2022.

•

RAJA TAN SRI DATO' SERI AMAN BIN RAJA HAJI AHMAD Chairman

DATO' TENG CHEE WAI

Director

STATUTORY DECLARATION PURSUANT TO SECTION 251(1) OF THE COMPANIES ACT 2016

I, Dato' Teng Chee Wai, being the Director primarily responsible for the financial management of Affin Hwang Asset Management Berhad, do solemnly and sincerely declare that the financial statements set out on pages 8 to 85 are, in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

DATO' TENG CHEE WAI

Director

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur on 23 March 2022.

Before me

Lot 333, 3rd Floor Wisma New Asia Jalan Raja Chulan 50200 Kuala Lumpur

TAN SECK KETT BC/T/301 1/1/2022-30/9/2022

W530

Commissioner for Oaths



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFFIN HWANG ASSET MANAGEMENT BERHAD

(Incorporated in Malaysia) Registration No. 199701014290 (429786-T)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Our opinion

In our opinion, the financial statements of Affin Hwang Asset Management Berhad ("the Company") and its subsidiaries ("the Group") give a true and fair view of the financial position of the Group and of the Company as at 31 December 2021, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

What we have audited

We have audited the financial statements of the Group and of the Company, which comprise the statements of financial position as at 31 December 2021 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 8 to 85.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditors' responsibilities for the audit of the financial statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), Chartered Accountants, Level 10, 1 Sentral, Jalan Rakyat, Kuala Lumpur Sentral, P.O. Box 10192, 50706 Kuala Lumpur, Malaysia T: +60 (3) 2173 1188, F: +60 (3) 2173 1288, www.pwc.com/my



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFFIN HWANG ASSET MANAGEMENT BERHAD (CONTINUED)

(Incorporated in Malaysia)

Registration No. 199701014290 (429786-T)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Information other than the financial statements and auditors' report thereon

The Directors of the Company are responsible for the other information. The other information comprises the Directors' Report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFFIN HWANG ASSET MANAGEMENT BERHAD (CONTINUED) (Incorporated in Malaysia) Registration No. 199701014290 (429786-T)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

(a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFFIN HWANG ASSET MANAGEMENT BERHAD (CONTINUED)

(Incorporated in Malaysia)

Registration No. 199701014290 (429786-T)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- (d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- (e) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- (f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF AFFIN HWANG ASSET MANAGEMENT BERHAD
(CONTINUED)
(Incompressed in Malaysia)

(Incorporated in Malaysia) Registration No. 199701014290 (429786-T)

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

PRICEWATERHOUSECOOPERS PLT LLP0014401-LCA & AF 1146 Chartered Accountants

FOONG MEI LIN 03530/09/2022 J Chartered Accountant

Kuala Lumpur 23 March 2022

1. DIRECTORS' RESPONSIBILITY STATEMENT

This Circular has been seen and approved by the Board and they collectively and individually accept full responsibility for the accuracy of the information given in this Circular. The Board has also confirmed that after making all reasonable enquiries and to the best of their knowledge and belief, there are no false or misleading statements or other facts which if omitted would make any statement in this Circular false or misleading.

The information pertaining to the Purchaser as contained in this Circular is based on information provided by the management of the Purchaser and/or from publicly available sources. The sole responsibility of the Board is to ensure that such information has been accurately reproduced in this Circular.

2. CONSENT AND DECLARATION OF CONFLICT OF INTEREST

Affin Hwang IB, being the Principal Adviser to ABB for the Proposed Divestment, has given and has not subsequently withdrawn its consent to the inclusion of its name and all references thereto in the form and context in which they appear in this Circular.

As a Vendor, Affin Hwang IB is interested in the Proposed Divestment. However, as a wholly-owned subsidiary of ABB, the interests of Affin Hwang IB and ABB are aligned in all material aspects of the Proposed Divestment. Further, Datuk Wan Razly Abdullah bin Wan Ali, the President and Group Chief Executive Officer of ABB, is also the Non-Independent Executive Director of Affin Hwang IB ("Said Director").

Affin Hwang IB has been appointed as the joint principal adviser, joint lead arranger, joint lead manager and joint book runner for ABB in relation to a medium term notes programme and additional Tier 1 capital securities programme.

Notwithstanding the above, Affin Hwang IB is of the view that this would not give rise to a situation of conflict of interest in Affin Hwang IB's role as the Principal Adviser to ABB for the Proposed Divestment for the following reasons:

- (i) Affin Hwang IB is a licensed investment bank and its appointment as Principal Adviser to ABB for the Proposed Divestment is primarily relating to the management and advising on the compliance of the transaction in the context of the Malaysian regulatory framework, which is in Affin Hwang IB's ordinary course of business (being amongst others, the provision of corporate advisory services);
- (ii) the business of ABB Group generally act independent of each other and are each required to comply with their own applicable laws and regulations issued by the relevant regulators;
- (iii) the conduct of Affin Hwang IB is strictly regulated by the Financial Services Act 2013, the CMSA and its own internal policies;
- (iv) the corporate advisory business of Affin Hwang IB is required to be segregated from Affin Hwang IB's other businesses;
- (v) the Said Director is not involved in the management and/or operational affairs in relation to corporate assignments undertaken by the Corporate Finance department of Affin Hwang IB; and
- (vi) Affin Hwang IB is acting in a professional capacity as the Principal Adviser to ABB for the Proposed Divestment.

Further, the Board has confirmed and they have been informed and is aware of the situation as described above and is agreeable to the role of Affin Hwang IB as Principal Adviser to ABB for the Proposed Divestment. The Board also took cognisance of UBS' appointment as the International Financial Adviser to Affin Hwang IB as the Vendor of the Affin Hwang IB Sale Shares.

3. MATERIAL COMMITMENTS AND CONTINGENT LIABILITIES

Save as disclosed below, as at 31 December 2021, the Board is not aware of any material commitments incurred or known to be incurred by ABB, which upon becoming enforceable may have a material impact on the financial position and the business of ABB:

Table 14

	* Principal amount RM'000
Direct credit substitutes	548,856
Transaction related contingent items	1,477,614
Short-term self-liquidating trade-related contingencies	461,206
Obligations under an on-going underwriting agreement	-
Irrevocable commitments to extend credit:	
- maturity less than one year	5,069,907
- maturity more than one year	2,039,539
Foreign exchange related contracts:	
- less than one year	25,519,945
- one year to less than five years	897,663
Interest/Profit rate related contracts:	
- less than one year	1,135,000
- one year to less than five years	4,813,000
- more than five years	955,000
Any commitments that are unconditionally cancelled at any time by the bank without prior notice or that effectively provide for automatic cancellation due to deterioration in a borrower's creditworthiness	1,116,522
Unutilised credit card lines	1,163,042
Total	45,197,294

Note:

4. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of ABB at 17th Floor, Menara Affin, 80, Jalan Raja Chulan, 50200 Kuala Lumpur, during normal office hours from Monday to Friday (except public holidays) for a period commencing from the date of this Circular up to and including the date of the EGM:

- (i) the Constitution of ABB and AHAM respectively;
- (ii) the SPA;
- (iii) the audited consolidated financial statements for the FYE 31 December 2020 and FYE 31 December 2021 of ABB and AHAM respectively; and
- (iv) the letter of consent referred to in **Section 2** of this **Appendix IV**.

^{*} In the normal course of the business, ABB Group makes various commitments and incurs certain contingent liabilities with legal recourse to its customers. No material losses are anticipated as a result of these transactions. These commitments and contingencies are not secured over the assets of ABB Group.



AFFIN BANK BERHAD

(Registration No. 197501003274 (25046-T)) (Incorporated in Malaysia under the Companies Act, 2016)

NOTICE OF EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Extraordinary General Meeting ("**EGM**") of Affin Bank Berhad [197501003274 (25046-T)] ("**ABB**"/"the **Company**") will be broadcasted live from Menara Affin, Lingkaran TRX, Tun Razak Exchange, Jalan Tun Razak, 55188 Kuala Lumpur, Malaysia ("**Broadcast Venue**") on Wednesday, 25 May 2022 at 11:30 a.m. or immediately following the conclusion or adjournment of the 46th Annual General Meeting of ABB to be held on the same day at 10:00 a.m. for the purpose of considering and, if thought fit, passing the following ordinary resolution:

ORDINARY RESOLUTION

PROPOSED DIVESTMENT OF 7,000,000 ORDINARY SHARES IN AFFIN HWANG ASSET MANAGEMENT BERHAD ("AHAM"), REPRESENTING 63% EQUITY INTEREST IN AHAM, BY AFFIN HWANG INVESTMENT BANK BERHAD ("AFFIN HWANG IB") TO STARLIGHT ASSET SDN BHD ("PURCHASER") FOR THE PROVISIONAL CONSIDERATION OF RM1,417.5 MILLION, SUBJECT TO THE CLOSING ADJUSTMENTS AS WELL AS THE TERMS AND CONDITIONS AS SET OUT IN THE CONDITIONAL SHARE SALE AND PURCHASE AGREEMENT DATED 28 JANUARY 2022 ENTERED INTO BETWEEN AFFIN HWANG IB AND SELECTED KEY SENIOR MANAGEMENT OF AHAM (COLLECTIVELY, THE VENDORS) AND THE PURCHASER ("SPA") ("PROPOSED DIVESTMENT")

"THAT, subject to all approvals being obtained from the relevant regulatory authorities and parties (if required) and the conditions precedent as set out in the SPA being fulfilled or waived (as the case may be), approval be and is hereby given to Affin Hwang IB for the divestment of its 7,000,000 ordinary shares held in AHAM, representing 63% equity interest in AHAM, to the Purchaser for a provisional cash consideration of RM1,417.5 million, subject to the closing adjustments as well as the terms and conditions as set out in the SPA, details of which are set out in the circular to shareholders of ABB in relation to the Proposed Divestment dated 26 April 2022 ("Circular");

THAT, the Board of Directors of ABB ("**Board**") is hereby authorised to use the proceeds from the Proposed Divestment as set out in Section 5 of the Circular and the Board is hereby authorised with full powers to vary the manner and/or purpose of utilisation of such proceeds in such manner as the Board may deem fit, necessary and/or expedient or in the best interests of ABB;

AND THAT, in order to implement, complete and give full effect to the Proposed Divestment, approval be and is hereby given to the Board, with full power and authority, for and on behalf of the ABB to:

- (a) enter into and execute such further or other agreements, arrangements, undertakings, instruments, documents and/or deeds with any party or parties as the Board may from time to time deem fit, expedient or advisable for or in connection with the Proposed Divestment;
- (b) negotiate, approve, agree, assent and/or give effect to any conditions, variations, modifications, additions and/or amendments in respect of the Proposed Divestment and the SPA (including other documents in relation thereto) and/or any provisions, terms and conditions thereof as may be agreed to/required by any relevant regulatory authorities or as a consequent of any such requirements and/or as the Board deems fit, expedient or advisable; and
- (c) do all such other acts, deeds and things as the Board may from time to time deem fit, necessary, expedient or advisable to implement, finalise and give full effect to the Proposed Divestment and in the best interest of the Company."

BY ORDER OF THE BOARD

NIMMA SAFIRA KHALID (LS0009015) (SSM PC No. 201908001266) Company Secretary

Kuala Lumpur 26 April 2022

Notes:

- (1) The EGM will be conducted on a virtual basis through live streaming and online remote voting via Remote Participation and Voting ("RPV") facilities which are available on Tricor Investor & Issuing House Services Sdn Bhd ("Tricor")'s TIIH Online website at https://tiih.online. Please follow the procedures provided in the Administrative Notes for the EGM in order to register, participate and vote remotely via the RPV facilities.
- (2) The Broadcast Venue of the EGM is strictly for the purpose of complying with Section 327(2) of the Companies Act, 2016 which requires the Chairperson of the meeting to be present at the main venue of the meeting. Members/proxies are not allowed to attend the EGM in person at the Broadcast Venue on the day of the EGM.
- (3) A member entitled to participate and vote at this EGM is entitled to appoint proxy(ies) to participate and vote in his/her stead. A proxy may but need not be a member of the Company and there shall be no restriction as to the qualification of a proxy.
- (4) (i) A member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991 ("Authorised Nominee") may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company ("ABB Shares") standing to the credit of the said securities account to participate and vote at this EGM.
 - (ii) Notwithstanding the above, for an exempt Authorised Nominee which holds ABB Shares for multiple beneficial owners in one (1) securities account ("Omnibus Account"), there is no limit to the number of proxies that the exempt Authorised Nominee may appoint in respect of each Omnibus Account.
- (5) Where a member appoints two (2) proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- (6) The instrument appointing a proxy in the case of any individual shall be signed by the appointer or his/her attorney and in the case of a corporation, under its common seal or under the hand of the officer duly authorised.
- (7) In respect of deposited securities, only Members whose names appear in the Record of Depositors on 17 May 2022 (General Meeting Record of Depositors) shall be entitled to participate and vote at the EGM.
- (8) The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at https://tiih.online. The hard copy of the Form of Proxy must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia not less than 48 hours before the time fixed for holding the forthcoming EGM or any adjournment thereof.
- (9) If members wish to submit their Form of Proxy electronically, please refer to the Procedures for Electronic Lodgement of Form of Proxy as set out in the Administrative Notes for the EGM.
- (10) Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the resolution set out in the Notice of EGM of the Company shall be put to vote by way of a poll.



AFFIN BANK BERHAD

(Registration No. 197501003274 (25046-T)) (Incorporated in Malaysia under the Companies Act, 2016)

FORM OF PROXY

I/We		NRIC No./Comp	any No.		
	(FULL NAME IN BLOCK LETTERS)				
ot	(FULL ADDRESS)				
Tel No	(FOLL / IDD/ ILLOO)	_being a membe	r of AFFIN BANK BERHA	D , hereby appoint	
		NRIC N	lo		
	(FULL NAME IN BLOCK LETTERS)				
of					
	(FULL ADDRESS)				
and	(FULL NAME IN BLOCK LETTERS)		_NRIC No		
	(FULL NAME IN BLOCK LETTERS)				
of					
	(FULL ADDRESS)				
and will 1 55188 K My/our p	g the conclusion or adjournment of the 46th A be broadcasted live from the Broadcast Venue (uala Lumpur, Malaysia ("Broadcast Venue") proxy(ies) is/are to vote on the resolution as ir abstain as he/she thinks fit:	e at Menara Affin,	Lingkaran TRX, Tun Raza	k Exchange, Jalan Tu	n Razak,
Ordina	ary Resolution		FOR	AGAINST	
Propos	sed Divestment				
Signed t	this onday of	2022		•	
			CDS Account No.:		
			No. of ordinary shares		
			held: Proportion of		
				First Proxy	%
<u> </u>			shareholdings to be represented by	Second Proxy	%
Signati	ure of Member/Common Seal		proxies		

Notes:

The EGM will be conducted on a virtual basis through live streaming and online remote voting via Remote Participation and Voting ("RPV") facilities which are available on Tricor Investor & Issuing House Services Sdn Bhd ("Tricor")'s TIIH Online website at https://tiih.online. Please follow the procedures provided in the Administrative Notes for the EGM in order to register, participate and vote remotely via the RPV facilities.

Total

100%

- The Broadcast Venue of the EGM is strictly for the purpose of complying with Section 327(2) of the Companies Act, 2016 which requires the Chairperson of the meeting to be present at the main venue of the meeting. Members/proxies are not allowed to attend the EGM in person at the Broadcast Venue on the day of the EGM.
- A member entitled to participate and vote at this EGM is entitled to appoint proxy(ies) to participate and vote in his/her stead. A proxy may but need not be a member of the Company and there shall be no restriction as to the qualification of a proxy.
- (i) A member who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991 ("Authorised Nominee") may appoint at least one (1) proxy but not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company ("ABB Shares") standing to the credit of the said securities account to participate and vote at this EGM.
 - (ii) Notwithstanding the above, for an exempt Authorised Nominee which holds ABB Shares for multiple beneficial owners in one (1) securities account ("Omnibus Account"), there is no limit to the number of proxies that the exempt Authorised Nominee may appoint in respect of each Omnibus Account.
- (5) Where a member appoints two (2) proxies, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- The instrument appointing a proxy in the case of any individual shall be signed by the appointer or his/her attorney and in the case of a corporation, under its common seal or under the hand of the officer duly authorised.
- In respect of deposited securities, only Members whose names appear in the Record of Depositors on 17 May 2022 (General Meeting Record of Depositors) shall be entitled to participate and vote at the EGM.
- The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at https://tiih.online. The hard copy of the Form of Proxy must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia, not less than 48 hours before the time fixed for holding the forthcoming EGM or any adjournment thereof.
- If members wish to submit their Form of Proxy electronically, please refer to the Procedures for Electronic Lodgement of Form of Proxy as set out in the Administrative Notes for the EGM.
- Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the resolution set out in the Notice of EGM of the Company shall be put to vote by way of a poll.



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THE SHARE REGISTRAR OF **AFFIN BANK BERHAD**Company No. 197501003274 (25046-T)

AFFIX STAMP

TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN BHD

Unit 32-01, Level 32, Tower A Vertical Business Suite Avenue 3, Bangsar South No. 8, Jalan Kerinchi 59200 Kuala Lumpur Malaysia

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Mode of Meeting

 The EGM will be conducted on a virtual basis through live streaming and online remote voting via Remote Participation and Voting ("RPV") facilities which are available on Tricor Investor & issuing House Services Sdn Bhd's ("Tricor") TIIH Online website at https://tiih.online. To participate, members are required to register via Tricor's TIIH Online.

The date, time and Broadcast Venue for the EGM is as follows:-

Date	Time
Wednesday, 25 May 2022	11.30 a.m. or immediately following the conclusion or adjournment of the 46 th Annual General Meeting of Affin Bank Berhad to be held on the same date at 10.00 a.m.
Broadcast Venue	

MENARA AFFIN, LINGKARAN TRX, TUN RAZAK EXCHANGE, JALAN TUN RAZAK, 55188 KUALA LUMPUR, MALAYSIA

2. Members/proxies will not be allowed to be physically present at the Broadcast Venue.

Remote Participation and Voting

 Members/proxies/corporate representatives/attorneys who wish to participate at the EGM may do so using the RPV facilities to be provided by the appointed share registrar for this EGM, Tricor. To participate, members are required to register via Tricor's TIIH Online website at https://tiih.online prior to the meeting. For more details, please refer to the Procedures for RPV.

Entitlement to Participate and Vote

- Only members whose names appear on the General Meeting Record of Depositors ("General Meeting ROD") as at 17 May 2022 shall be eligible to participate at the EGM. If a member is unable to participate at the said meeting, he/she may appoint proxy/proxies to participate and vote on his/her behalf. If a member wishes to participate at the said meeting, he/she must not submit any Form of Proxy.
- If a member is unable to participate at the EGM via RPV facilities on 25 May 2022, he/she may also appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the Form of Proxy.

Lodgement of Form of Proxy

- The appointment of proxy may be submitted in hard copy form or electronically via TIIH Online website at https://tiih.online. The hard copy of Form of Proxy must be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia. If members wish to submit their Form of Proxy electronically, please refer to the Procedures for Electronic Lodgement of Form of Proxy.
- All Forms of Proxy, original certificates of appointment of corporate representative and power of attorney must be deposited with Tricor no later than 11.30 a.m. on 23 May 2022 (48 hours before the commencement of EGM).
- Members who have appointed proxy/proxies or attorney or authorised representative to participate and vote at the EGM must request their proxy/proxies or attorney or authorised representative to register themselves for RPV via TIIH Online website at https://tiih.online.

Questions and Answers

 Members may use the query box facility to submit their questions during the meeting. Subject to the time constraint, the Chairman/Board/Management will address the relevant questions during the Questions and Answers session.

Poll Voting

- The voting will be conducted by way of electronic voting (e-voting) in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Tricor as the Poll Administrator to conduct the e-Polling, and Asia Securities Sdn Bhd as the Independent Scrutineers to verify the poll results.
- 2. Members/proxies/corporate representatives/attorneys may proceed to vote on the resolutions from the commencement of the EGM at 11.30 a.m. on Wednesday, 25 May 2022 until the end of the voting session which will be announced by the Chairman of the meeting. Please refer to the Procedures for RPV for guidance on how to vote remotely via Tricor's TIIH Online website at https://tiih.online. Upon completion of the voting session, the Scrutineers will verify and announce the poll results followed by the Chairman's declaration whether the resolutions are duly passed.

Pre-Meeting Submission of Question to the Board of Directors

Members may submit questions to the Board in advance of the EGM via Tricor's TIIH Online website at https://tiih.online by selecting "e-Services" to login, pose questions and submit electronically no later than 11.30 a.m. on 23 May 2022. The Board will endeavor to answer the questions received at the EGM.

Circular

- 1. The Company's Circular is available on the Company's website at https://www.affingroup.com
- 2. You may request for a printed copy of the Circular at https://tiih.online by selecting "Request for Annual Report/Circular" under the "Investor Services". However, we hope you would consider the environmental and sustainability concerns, and refrain from requesting for the printed copy of the Circular.

Enquiry

If members have any enquiries prior to the meeting, please contact our Share Registrar during office hours from Mondays to Fridays from 8.30 a.m. to 5.30 p.m. (except for public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line: +603-2783 9299 Fax Number: +603-2783 9222

Email : is.enguiry@my.tricorglobal.com

Procedures for Remote Participation and Voting

Procedures	Actions	
Before the Meeting Day		
Register as a user with TIIH Online	Use your smart device or computer, access Tricor's TIIH Online website at https://tiih.online. Register as a user under the "e-Services" select "Create Account	
Note: If you are already a registered user with TIIH Online, you need not register again	by Individual Holder". Refer to the tutorial guide posted on the homepage for assistance.	
	Registration as a user will be approved within one (1) working day and you will be notified via e-mail.	
	If you are already a user with TIIH Online, you are not required to register again. You will receive an e-mail to notify you that the remote participation is available for registration at TIIH Online.	
Register for RPV	 Registration is open from Tuesday, 26 April 2022 until the day of EGM on Wednesday, 25 May 2022. Shareholder(s) or proxy(ies) or corporate representative(s) or attorney(s) are required to pre-register their attendance for the EGM to ascertain their eligibility to participate the EGM using the RPV. Login with your user ID (email address) and password. 	
	Select corporate event: "(REGISTRATION) AFFIN BANK BERHAD EGM 2022".	
	 Read and agree to the Terms and Conditions and confirm the Declaration. Select "Register for Remote Participation and Voting". 	
	Review your registration and proceed to register.	
	System will send an e-mail to notify that your registration for remote participation is received and will be verified.	
	After verification of your registration against the Record of Depositors as at 17 May 2022, the system will send you an e-mail after 23 May 2022 to approve or reject your registration for remote participation.	
	(Note: Please allow sufficient time for approval of new user of TIIH Online and registration for the RPV).	



Procedures	Actions
On the Meeting Day	<u> </u>
Login to TIIH Online	Login with your user ID (email address) and password for remote participation at AFFIN BANK's EGM at any time from 10.30 a.m. onwards i.e. 1 hour prior to the commencement of the meeting at 11.30 a.m. on Wednesday, 25 May 2022.
Participate Through Live Streaming	Select the corporate event "(LIVE STREAM MEETING) AFFIN BANK BERHAD EGM 2022" to engage in the proceedings of the EGM remotely.
Notes: (i) The connection to the live streaming is dependent on the bandwidth and stability of the internet connection at your location and the device that you are using. (ii) Recommended Requirement for Live Streaming: • Browser: Chrome or Firefox • Bandwidth: 7 Mbps for High Definition (HD) High Quality video quality or 12 Mbps for Extra HD (EHD) video quality (iii) You may not be able to gain access to the EGM via the RPV facilities if there is an existing firewall on the device that you are using.	 If you have any questions for the Chairman/Board, you may use the query box to pose your questions. The Chairman/Board will endeavor to respond to relevant questions submitted by remote participants during the EGM. In the event that you encounter any issues with logging-in, connection to the live streamed meeting or online voting, kindly call Tricor Help Line at 011-40805616/011-40803168/011-40803169/011-40803170 for assistance or e-mail to tiih.online@my.tricorglobal. com for assistance.
Online Remote Voting Note: Voting will commence from 11.30 a.m. on Wednesday, 25 May 2022 until the end of the voting session which will be announced by the Chairman of the meeting.	 Voting session commences from 11.30 a.m. on Wednesday, 25 May 2022 until a time when the Chairman announces the end of the session. Select the corporate event: "(REMOTE VOTING) AFFIN BANK BERHAD EGM 2022" or if you are on the live stream meeting page, you can select "GO TO REMOTE VOTING PAGE" button below the Query Box. Read and agree to the Terms and Conditions and confirm the Declaration. Select the CDS account that represents your shareholding. Indicate your votes for the resolutions that are tabled for voting. Confirm and submit your votes. Upon the announcement by the Chairman of the conclusion of the EGM, the Live Streaming will end.
Submission of Proxy	i. Individual Shareholders Registration
Register as a user with TIIH Online Note: If you are already a registered user with TIIH Online, you need not register again	Use your smart device or computer, access Tricor's TIIH Online website at https://tiih.online . Register as a user under "e-Services". Please refer to the tutorial guide posted on the homepage if you need assistance.
	Corporation or Institutional Shareholders Registration:- • Access TIIH Online at https://tiih.online
	 Under e-Services, the authorised or nominated representative of the corporation or institutional shareholder selects "Create Account by Representative of Corporate Holder". Complete the registration form and upload the required documents. Registration will be verified, and you will be notified by email within one (1) to two (2) working days. Proceed to activate your account with the temporary password given in the emai and re-set your own password. Note: The representative of a corporation or institutional shareholder must register as a user in accordance with the above steps before he/she can subscribe to this corporate holder electronic prove submission. Please contact our Share Projectors in the provention of t

corporate holder electronic proxy submission. Please contact our Share Registrar if

you need clarifications on the user registration.

Procedures Actions

On the Meeting Day (continued)

Submission of Form of Proxy

Note

Only members whose names appear on the Record of Depositors as 17 May 2022 shall be eligible to attend, speak and vote at the EGM or appoint a proxy(ies) and/or the Chairman of the Meeting to attend and vote on his/her behalf.

In view that the EGM will be conducted on a virtual basis, a member can appoint the Chairman of the Meeting as his/her proxy and indicate the voting instruction in the Form of Proxy.

If you wish to participate in the EGM yourself, please do not submit any Form of Proxy for the EGM. You will not be allowed to participate in the EGM together with a proxy appointed by you.

Accordingly, forms of proxy and/or documents relating to the appointment of proxy/corporate representative/attorney for the EGM whether in hard copy or by electronic means shall be deposited or submitted in the following manner not later than **Monday, 23 May 2022 at 11.30 a.m.**

i. Steps for Individual Shareholders

- After the publication of the Notice of the EGM by the Company, login with your user ID (email address) and password.
- Select the corporate event: "AFFIN BANK BERHAD EGM 2022 SUBMISSION OF FORM OF PROXY".
- Read and agree to the Terms & Conditions and confirm the Declaration.
- Insert your CDS account number and indicate the number of shares for your proxy/proxies to vote on your behalf.
- Indicate your voting instructions FOR or AGAINST, otherwise your proxy/ proxies will decide on your vote.
- Review and confirm your proxy/proxies appointment.
- Print Form of Proxy for your record.

ii. Steps for corporation or institutional shareholders

- Login to TIIH Online at https://tiih.online
- Select the corporate exercise name: "AFFIN BANK BERHAD EGM 2022: SUBMISSION OF FORM OF PROXY"
- Agree to the Terms & Conditions and Declaration.
- Proceed to download the file format for "Submission of Form of Proxy" in accordance with the Guidance Note set therein.
- Prepare the file for the appointment of proxies by inserting the required data.
- Submit the proxy appointment file.
- Login to TIIH Online, select corporate exercise name: "AFFIN BANK BERHAD EGM 2022: SUBMISSION OF FORM OF PROXY".
- Proceed to upload the duly completed proxy appointment file.
- Select "Submit" to complete your submission.
- Print the confirmation report of your submission for your record.